



FINANCIAL MANAGEMENT AND BUDGET **2026/27**

2026/27 Financial Management

Our Long-Term Financial Plan

For Council to be financially sustainable, resources need to be managed so that financial commitments can be met both now and into the future whilst also ensuring that the community needs are being met.

The Financial Management Strategy (FMS) guides Council's budgetary framework and informs funding decisions to maintain fiscal discipline and align Council expenditure with funding priorities.

Council's budgetary framework links Council's Statement of Revenue Policy with its funding priorities as follows:

1. Funding Council Liabilities;
2. Funding Council's dedicated reserves in accordance with Council Policy; and
3. Funding Council's Operational and Capital Budgets.

Council's FMS is guided by certain financial objectives which provide the very framework for developing its Long Term Financial Plan (LTFP) and support consistent and informed decision-making – particularly in terms of:

- **Financial sustainability:** Generate sufficient income to fund ongoing services, renew and replace assets, meet future commitments, and maintain sufficient cash levels to support liquidity needs and unplanned events;
- **Safeguard our financial future:** Create and safeguard our financial future by making prudent and responsible decisions that consider the financial impact on future generations;
- **Deliver a balanced budget:** Council must achieve a fully funded operating position reflecting that Council collects enough revenue to fund operational expenditure, the repayment of debt and depreciation;
- **Maintain current levels of service:** The operating budget is designed to deliver current services and service levels;
- **Fund infrastructure renewal:** A disciplined approach is undertaken in fully using depreciation for the renewal of assets, informed by asset management plans and the prioritisation of assets in poor condition; and
- **Responsible funding of new community assets:** Surplus funds and other funding sources are sought to meet additional infrastructure needs of the community in a prudent, ethical and responsible manner.

Council's FMS and LTFP, set out the parameters which look to respond to the ongoing challenges to long-term financial sustainability, and to manage liabilities for future generations.

More broadly, Council's FMS provides scenarios to address its long-term financial sustainability challenges including a commitment to slow expense-growth, adequately fund the maintenance and renewal of infrastructure, and to manage liabilities for future generations.

Financial Framework Considerations

Council's current financial position is considered sound – particularly from a cashflow perspective. This means that Council has the cashflow to efficiently and effectively run its operations and provide quality services to our community.

In 2021, the Independent Pricing and Regulatory Tribunal (IPART) approved Council's Special Rate Variation (SRV) – and provided the very basis for it to both address the former Councils' financial constraints and its longer-term financial challenges – and importantly to create a well-balanced path towards financial sustainability.

At the time – Council's LTFP provided the appropriate balance and surety to safeguard Council's financial sustainability – and importantly have the capacity to fund around 80% of our depreciation expense, an amount considered quite sound and appropriate to manage Council's ongoing long-term asset management requirements.

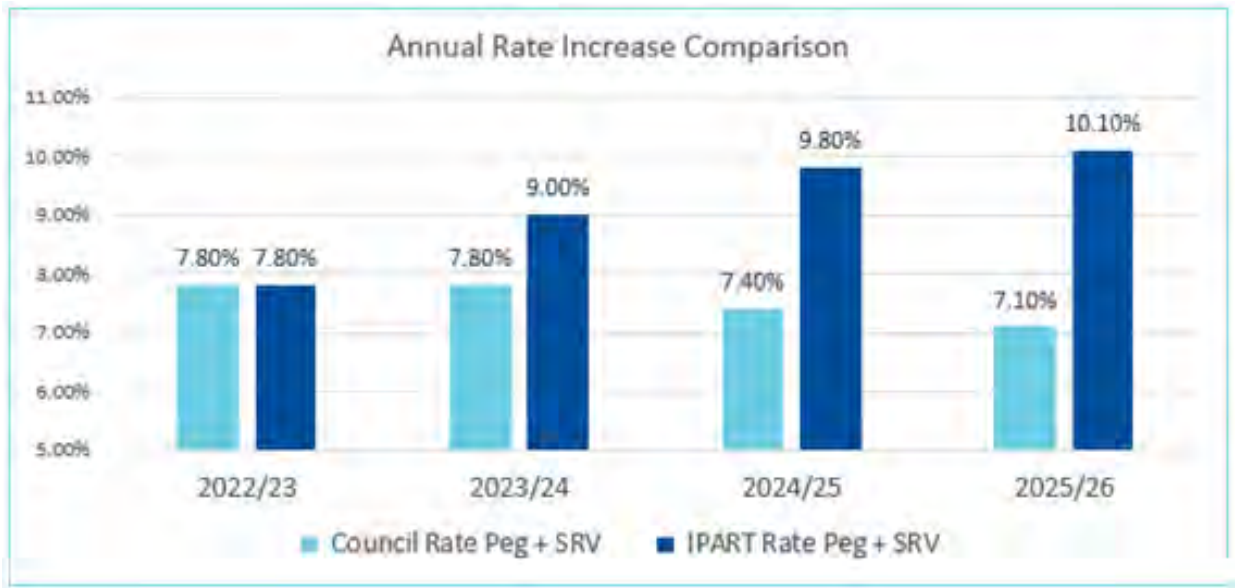
That said – and since implementing Council's SRV – the broader economic landscape and the constraints imposed on Council's SRV (rate-peg component) by IPART have placed further financial pressure on Council's longer-term financial forecast – particularly its ongoing ability to both renew and replace its current \$6.4 billion infrastructure asset base.

By way of background – when approving Council's SRV back in May 2021 – IPART set Council's rate-peg for the duration of the SRV period, being for a four (4) year period. Given the broader economic climate – particularly increasing inflation and interest rates that was experienced during and after the COVID pandemic – subsequent rate-peg increase for NSW councils have been significantly higher than that set by IPART for Council.

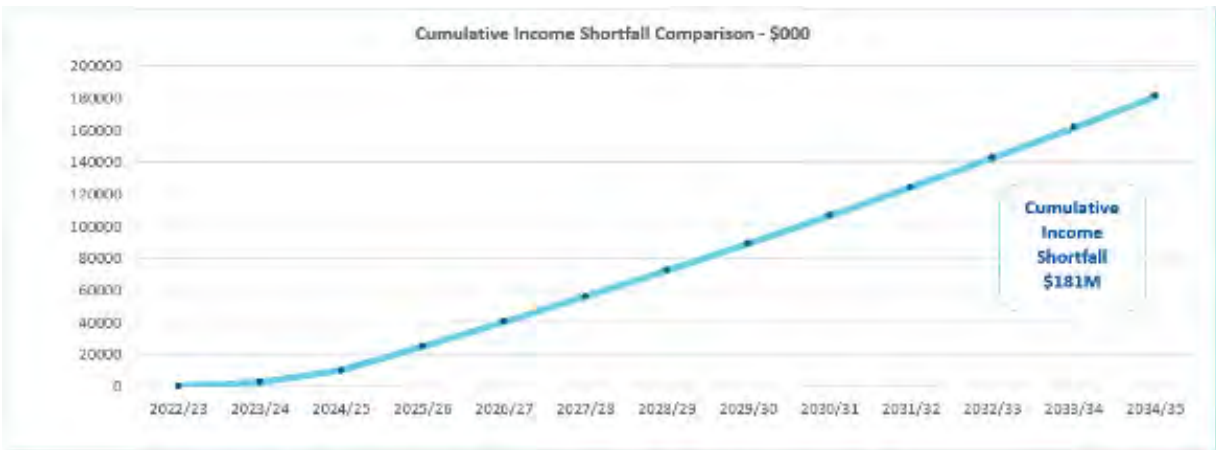
A comparison of Council's rate-peg versus the general peg approved for all other NSW councils is as follows:

Description	2022/23	2023/24	2024/25	2025/26
CBCity (Council) Rate-Peg	2.5 %	2.5 %	2.5 %	2.5 %
General Rate-Peg – NSW Councils	2.5 %	3.7 %	4.9 %	5.5 %

The financial impact of the rate-peg gap is quite significant for Council – and has a significant financial consequence in the long term. When combined with Council's SRV component, the comparison is as follows:



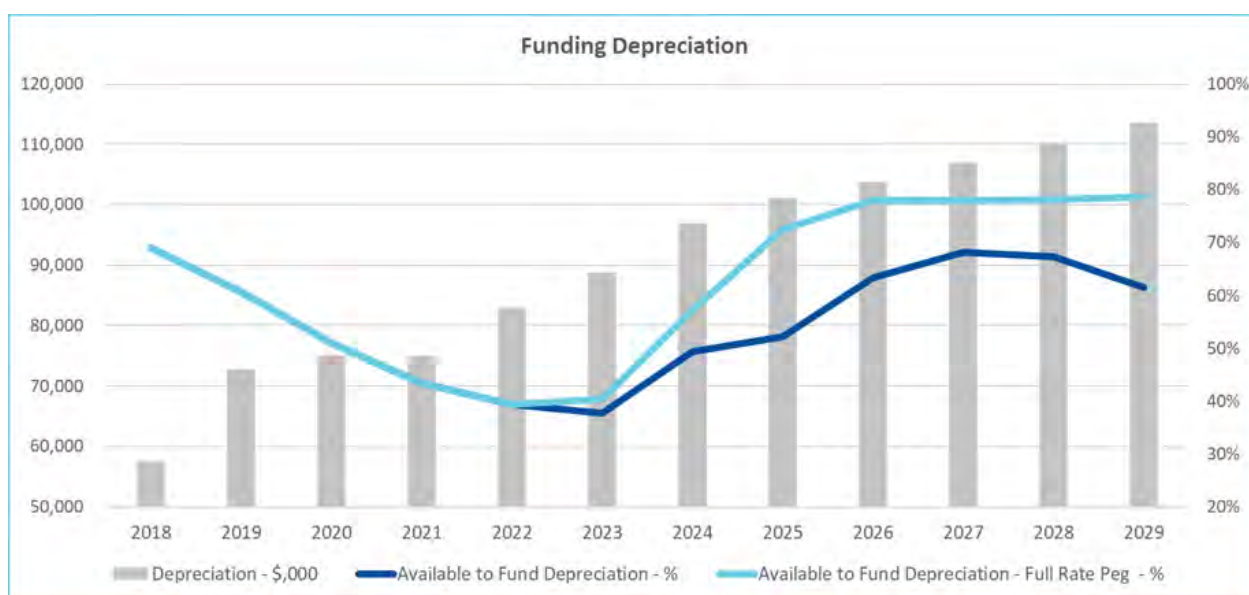
In financial terms, the cumulative effect by 2034/35, of the rate-peg gap is as follows:



Importantly, the rate-peg gap significantly changes Council's original long-term financial strategy in terms of funding depreciation.

The repercussions of this means that Council will only be able to fund depreciation up to a value of around 58% - which ultimately will lead to a deterioration of our assets and increased maintenance costs at a more rapid rate than planned.

The comparison between Council's intended Depreciation Funding Strategy as part of the SRV and Council's current path is as follows:



Regrettably, Council's SRV constraints have now altered its path to achieving long-term financial sustainability – and thereby requires reconsideration of its approach to addressing the funding shortfall over the medium term.

Council's revenue base remains constrained by the rate pegging framework administered by the IPART, which limits the annual increase in general income from rates. While rate pegging provides certainty for ratepayers, it restricts Council's capacity to respond to escalating costs and emerging service demands without seeking alternative revenue sources or implementing expenditure controls.

Council continues to experience increasing community expectations and service demands, including requests for enhanced infrastructure, improved amenity and expanded services. Balancing these expectations within a constrained revenue environment presents an ongoing challenge and requires careful prioritisation of available resources.

While grant funding and developer contributions provide important opportunities to deliver new or upgraded infrastructure, they often require Council to provide matching funding or commit to the ongoing maintenance and renewal of completed assets. Securing the initial capital funding is therefore only part of the financial consideration.

From a costs perspective – and as has been discussed at length – like all councils, CBCity continues to feel the effects of several long-standing policies which continue to erode our ability to 'keep-up' with the growth in operating costs and our limited ability to expand our income base.

The broader economic/external environment we operate in is having a significant influence on our operation, particularly issues such as:

- Limited/reducing Government funding/grants;
- Inflationary pressures;

- The impact of increasing non-discretionary costs such as energy costs, levies and the current labour market;
- Lack of suppliers, inflated contract/tender pricing and prevailing weather conditions;
- Revaluation of assets and its impact on the cost of replacing/renewing asset; and
- Government cost-shifting.

The delivery of new assets and infrastructure also creates future financial obligations, including additional renewal, maintenance and operational costs over the asset lifecycle. Without a commensurate increase in recurrent revenue, these additional liabilities place further pressure on Council's long-term financial sustainability and asset management capacity.

Remaining financially sustainable is paramount. Notwithstanding the above, Council's LTFP demonstrates a balanced approach to managing its long-term fiscal position. It also outlines the relevant strategies/scenarios required to address the challenges Council is expected to face over the next decade.

That said, Council also recognises that addressing this through any additional SRV at this time is not appropriate – particularly given the current-cost of living pressures faced by many throughout the community.

When adopting its 2025/26 Operational Plan and Budget, Council clearly agreed that, prior to considering a preferred scenario on how best to address the long-term financial challenge, there is opportunity to firstly undertake further efficiency and continuous improvements as a means of addressing the significant rise in costs. This would include:

- Reviewing the level and extent of services currently provided to our community;

- Continuing to assess and rationalise existing assets, particularly those nearing the end of their useful life;
- Exploring the appropriateness/optimal level of pricing for the use/leasing Council facilities; and
- Ensuring system and process improvements leveraging greater digital capability for both what we do and how we engage with our community.

Our ability to find savings, despite the challenges posed by our current rate-peg gap, stands as a testament to the effectiveness of our strategies and the dedication of our staff. Through rigorous efficiency reviews, process enhancements, and the strategic incorporation of technology, – particularly during this term of Council – Council will be in a better position to understand the impact of any future scenario chosen.

It will also have greater confidence in establishing robust foundation principles and a future funding strategy to address the long-term asset sustainability and enhanced capacity to meet future community needs.

On that basis – and given its ongoing consideration and application of the above efficiency options – Council has made a commitment to no new SRV during this term of Council.

Financial Framework and Objectives

Council's financial approach provides the required framework for managing objectives and financial decision making. This focuses on ensuring that the financial parameters, principles and objectives applied in developing the budget continue to achieve a balance between financial stability, sustainability, asset maintenance, construction and the provision of services to our community.

Building the Right Financial Capacity

In managing both expectations and deliverables, Council needs to ensure we have the financial capacity to be able to deliver on agreed outcomes. This requires Council to develop sustainable revenue strategies, which are both equitable and affordable for our community.

Council will develop actions, in consultation with its community, to move towards and maintain:

- Surplus budgets in the future based on the Net Operating Result (pre-capital);
- Annual growth in general funded expenses being less than the long-term average general funded revenue growth;
- Policy decisions are made having regard to their financial effects on future generations;
- The current generation funds the annual cost of recurrent services;

- Alignment of Council services with community expectations continuing to play an important part in determining the future needs and operations of the organisation;
- Doing the right things in the most efficient way;
- Measurement of performance to provide a sound platform for communicating and planning to meet agreed community expectations;
- Ongoing review of services, better defining service requirements and delivery methods, and balancing service aims against affordability for both the Council and our customers; and
- Restricting and holding for strategic priorities any cash surpluses of a general fund nature, as determined by Council.

Managing Our Operations

Council will plan for the provision of services and assets by setting clear and appropriate priorities, as determined by the community. This will be undertaken within a strategic planning environment focused on retaining a financially sustainable and viable position.

Council's approach will be to establish relevant and appropriate operational strategies to ensure that it is able to have the flexibility and freedom to respond to community demands in a balanced approach, as and when appropriate.

Maintaining Our Assets

Council is the custodian of around \$6.4 billion in public assets throughout our Local Government Area. Our responsibilities and/or obligations to ensuring they appropriately support our services, are fittingly maintained and/or renewed, is of the highest priority.

Being Efficient

Council recognises any decision it makes must represent value for money and remain affordable for our community. In ensuring this, Council will apply reasonable measures, which:

- Establish clear links/relationships for all our strategies as part of Council's Integrated Planning and Reporting framework;
- Maximise efficiency savings through its on ongoing assessment of its services, improvements in its operations, digital transformation, procurement, and tendering processes; and
- Partnering with others, particularly other levels of government, and investigating alternative funding mechanisms to support the expected growth throughout our City.

Council's 2026/27 Budget and Revenue Policy

Consistent with the adopted Budget Framework, the draft Budget reflects the financial strategy and principles previously considered by Council, including responsible fiscal management, prioritisation of essential services and infrastructure, and maintaining financial sustainability over the long term. The figures, presented here, build on those settings, translating the high-level assumptions and directions into the detailed operational budget for the 2026/27 financial year.

Economic / Geopolitical Context

Despite the current economic landscape, Council's draft 2026/27 Budget has been prepared on an optimistic basis, and focused on delivering effective services throughout the community, driving efficiencies throughout its operations and setting a large capital works program for delivery throughout 2026/27.

That said, it should be acknowledged that the global economic environment remains uncertain, particularly in light of emerging geo-political tensions, including conflict in the Middle East. The potential impacts of such events, particularly on inflation, supply chains, fuel costs and broader economic activity, are difficult to quantify at this stage, both in terms of duration and magnitude. As such, there is a risk that these external factors will have an effect on Council's financial position over the course of the financial year.

Notwithstanding the uncertainty, Council is well positioned to respond. Council's financial strategies, its strong financial position and dedicated cash reserves are well placed and indeed structured in such a way to deal with unforeseen events.

Council maintains sufficient contingency reserves to absorb unforeseen financial pressures, providing a level of resilience and flexibility to manage emerging risks without compromising service delivery.

Council will continue to carefully monitor the current economic events and their impact on operations - and importantly convey any necessary changes to its 2026/27 Budget through the relevant quarterly budget review process throughout the financial year.

Indeed, the timing is a common concern across the Local Government Sector more broadly. A recent joint meeting with the Southern Sydney Regional Organisation of Councils (SSROC) confirmed that all councils are:

- Taking a similar approach to carefully consider the ongoing financial impacts, and specifically utilise their exhibition period to review their operational plan and budget, at the appropriate time;
- Prioritising the delivery of programs and projects during this time - and where appropriate delaying necessary works until such time as the situation normalises;
- Applying a measured approach to working with relevant suppliers to ensure value for money is obtained, where reasonably possible; and
- Utilising the quarterly budget review process to address/correct budgets, at the appropriate time.

Importantly, Council's budget is balanced and fully allocated. Funding adjustments for any further items will need to be accommodated from either cuts to existing service levels and/or programs currently outlined throughout the Operational Plan, as required.

Budget Parameters

The budget framework for the 2026/27 financial year has been developed with direct reference to Council's FMS and LTFF, and incorporates the following key assumptions and parameters:

Council's Rating Structure

Council's parameters in terms of setting its rating structures for 2026/27, are as follows:

- Apply the approved IPART rate peg increase of 4.1% to general rates revenue;
- Increase minimum rates by 4.1%, consistent with the rate peg;
- Reflect an anticipated staged growth of around 750 dwellings throughout the year;
- Maintain Council's existing ad valorem rate differentials in accordance with Council's previously adopted business sub-categorisation approach;
- Maintain Council's voluntary additional pensioner rate rebate of \$40, in addition to the statutory concession of \$250; and
- Continue Council's adopted rate harmonisation program, being Year 6 of an 8-year transition.

Separately, in accordance with section 566(3) of the Local Government Act 1993, the Minister determines the Maximum Interest Rate on Overdue Rates and Charges for the period 1 July 2026 to 30 June 2027 (inclusive). The Maximum Interest Rate has not yet been determined. Nevertheless – and as is the case each year – the maximum amount/percentage will be applied, as required.

Business Sub-Categories

As part of its 2021/22 Operational Planning process, Council established subcategories for the business rating category. Council's business rating subcategories are structured in accordance with the hierarchy of commercial and industrial centres identified within Council's adopted Local Strategic Planning Statement. These subcategories are intended to ensure that rating differentials appropriately reflect land use intensity, strategic role, and relative economic capacity across business areas.

The Business Sub-Categories are now fully implemented and apply as follows:

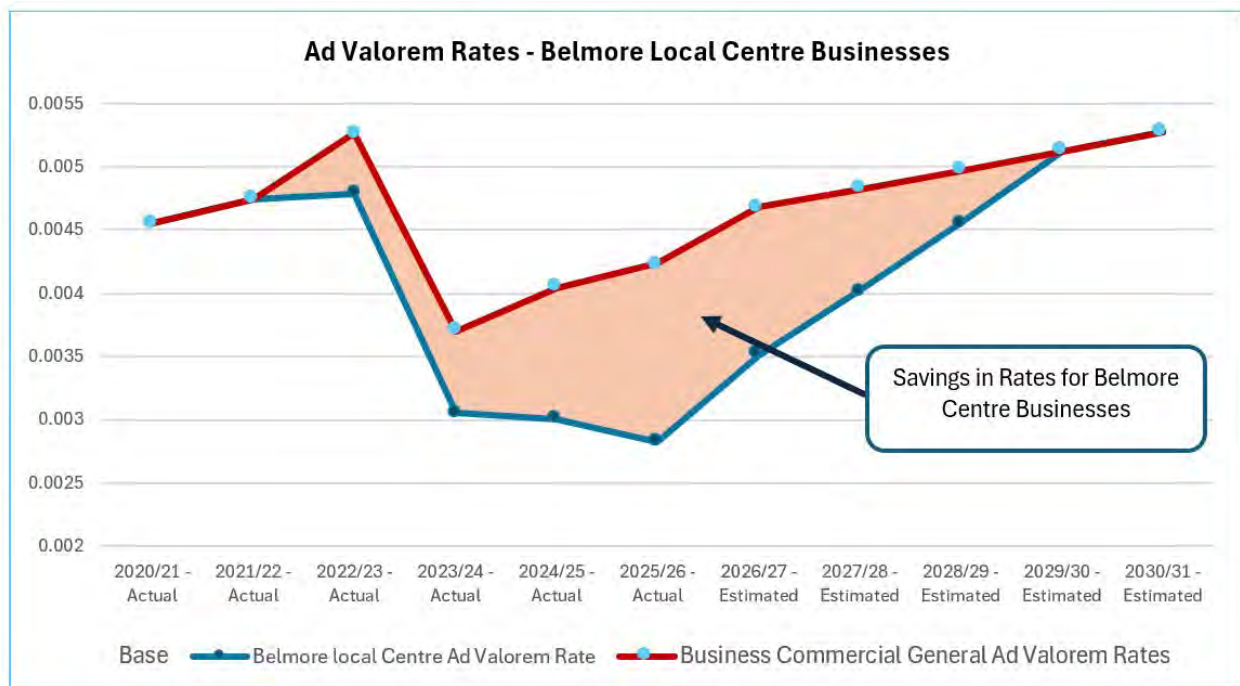
Business Sub-Categories	Local Strategic Planning Statement (LSPS) Hierarchy
Business - Commercial Large	Major shopping centres (Bankstown / Roselands)
Business - Commercial General	Bankstown CBD, Campsie, local centres
Business - Industrial Large	Business Parks, major industrial areas
Business - Industrial General	All other industrial areas
Business – Ordinary	Village, small and neighbourhood centres

Based on the above, each business throughout the local government area has been assigned to their relevant sub-category. The differential between the residential ad valorem rate and the business ad valorem are as follows:

Rating Sub-Category	Differential from Residential Ordinary
Business – Commercial Large	1:4
Business – Commercial General	1:3
Business – Industrial Large	1:4
Business – Industrial General	1:3
Business – Ordinary	1:2

At the time of implementing the current business subcategory structure, properties located within the Belmore Local Centre were inadvertently not included within the Business – Commercial General subcategory and instead remained within the Business Ordinary subcategory. Based on the adopted strategic planning hierarchy, these properties should have originally been classified within the Business – Commercial General subcategory.

The following graph illustrates the difference between the business ad valorem rate differential that has historically applied to properties within the Belmore Local Centre and the differential that should have applied under Council's adopted Business – Commercial General sub-category. It also shows the estimated ad valorem rate over the approved transitional period until it reaches the correct Business – Commercial General differential of 1:3 by 2029/30. This visual representation highlights both the historical variance and the gradual alignment of the Belmore Local Centre with Council's broader business rating structure.



It is important to note that this adjustment will not retrospectively recover the lower rates that have applied to affected properties since the introduction of the business sub-category structure. Businesses within the Belmore Local Centre have effectively received a lower differential than intended since 2021/22, and the financial benefit experienced over this period will not be recouped by Council.

This change does not generate any additional overall rate revenue for Council but rather ensures the rating structure operates as originally intended and that the distribution of the rates burden across business areas remains equitable and consistent with Council's adopted local strategic planning hierarchy.

To minimise financial impacts on affected ratepayers, Council deferred the correction of this anomaly until completion of the implementation phase of Council's Special Rate Variation (SRV) and the most recent land valuation cycle. This approach is consistent with Council's broader rating strategy of introducing structural rating changes gradually to support transparency, equity, stability and affordability.

In line with the methodology applied when the new business subcategories were first introduced, this adjustment to the applicable ad valorem rate for affected properties will be implemented progressively over a four-year period, with equal incremental changes applied annually. This transitional approach is intended to phase in the correction in a measured way, while aligning the rating structure with Council's adopted strategic land use framework.

The ad valorem differential will be gradually/equally changed over a four-year period. The differentials for business ad valorem rates in the Belmore local centre are as follows:

Rating Sub-Category	Differential from Residential Ordinary 2025/26	Differential from Residential Ordinary 2026/27	Differential from Residential Ordinary 2027/28	Differential from Residential Ordinary 2028/29	Differential from Residential Ordinary 2029/30
Business – Commercial General (Belmore Local Centre)	1:2.00	1:2.25	1:2.50	1:2.75	1:3.00

Approach to Rates Harmonisation

Over the years, the NSW Government has passed a number of changes to the Local Government Act 1993, including changes relating to the harmonisation of rate paths for newly merged councils.

By way of background, in 2016 the NSW Government mandated that amalgamated councils must maintain their former Council's rate path (rate freeze) till 30 June 2020 which was extended to 30 June 2021.

In accordance with the amendment, Council resolved that its residential and business ad valorem rates will be gradually harmonised over an eight-year period from 1 July 2021 in order to have one harmonised rating structure by 1 July 2028. The gradual harmonisation of residential and business ad valorem rates will minimise the harmonisation impact on our ratepayers in any one financial year.

Minimum Rates

Council commenced its minimum rates harmonisation from 1 July 2021 in accordance with its approved IPART proposal. The main purposes of Council's minimum rate application to IPART in 2021 was to:

- Harmonise the former Council's rating structures; and
- Deliver a fairer and more equitable rating structure.

By way of background, in 2020/21, 30.6% of Council's ratepayers were paying the minimum rate. Without the minimum rate increase the dollar gap between ratepayers paying the minimum rate and ratepayers paying the ad valorem rate would continue to grow in the future.

Residents living in standard houses would effectively bear a greater percentage of the rating burden if the minimum rate was not increased, despite all ratepayers having the same access to Council services. IPART had considered the Council's approach and determined it to be appropriate/reasonable.

On that basis, the 2026/27 Minimum Rate for both Residential and Business properties will be \$1,131.36 – reflecting an increase of 4.1% - being the rate-peg amount approved by IPART.

Pensioner Rates

Approximately 20,309 pensioner ratepayers qualify for Council's voluntary rate rebate and the State Government's mandatory rate rebate, which are granted to people in receipt of pensioner concession cards. The maximum mandatory rebate, which is 55% funded by the NSW Government, is \$250.00 per year.

In accordance with Council's Rates and Charges, Debt Recovery and Hardship Assistance Policy, an additional voluntary rebate which equates to \$40.00 per year will be provided to all eligible pensioners.

Ex Gratia Rates

Ex gratia rates are payments made in lieu of rates on properties that are otherwise non-rateable under the *Local Government Act 1993*, but where it is considered reasonable and equitable for a contribution to be made toward the cost of local government services.

Ex gratia rates most commonly apply to properties owned or occupied by relevant government agencies and public authorities that are subject to commercial leasing arrangements. Although these properties may be exempt from the requirement to pay general rates, leasing and/or other conditions generally recognise this anomaly and thereby impose the need for an ex gratia payment for general rates, given that they have access to Council services such as roads, waste management, stormwater drainage, and community infrastructure.

Like general rates, ex gratia contributions help ensure a fair sharing of costs across the City. Council currently applies ex-gratia rates on the following properties:

- Commercially leased properties within the Bankstown Airport precinct; and
- Defence Force residential housing.

Council applies the rate categories to ex gratia properties in a manner consistent with how comparable rateable properties within the local government area are classified. This involves assessing the dominant land use and zoning of the property—such as residential, commercial and industrial areas consistent with Council's Local Strategic Planning Statement - and assigning the corresponding rate category for the purpose of calculating the notional rates payable.

Similarly to neighbouring ratable properties, commercially leased properties within the Bankstown Airport precinct are categorised as Industrial Large and ex-gratia rates calculated on the ad valorem rate applicable for Industrial Large subject to a minimum amount plus the applicable business stormwater charges.

Defence Force residential housing properties are categorised as residential and ex-gratia rates calculated on the ad valorem rate applicable for residential subject to a minimum amount plus the applicable domestic waste and residential stormwater charges.

The applicable rate in the dollar and any relevant service charges is then used to determine the ex gratia amount payable. Council's general approach to ex-gratia rates is to apply the same methodology, principles, and differential rate structures used for rateable land to ensure transparency, consistency, and equity in the treatment of these properties.

Domestic Waste Management Fee

During 2020/21, Council implemented its harmonised domestic waste operations. The new service and contracts reflect increased/standardised service levels throughout the Local Government Area, across all waste services.

The income generated by the domestic waste management fee must be tied to the "reasonable cost" to provide the domestic waste service. The fee will reflect the various components of the reasonable cost calculation including the expected level of service delivery for the year, the accumulated domestic waste reserve, and provision for any changes in the nature of service delivery costs in future years. The domestic waste management fee will include the required revenue for Council to:

- Provide the day-to-day operations in managing the domestic waste service;
- Manage future increases in NSW Government Levies and Council's capacity to respond to unplanned events/contingencies;
- Future replacement of garbage bins;

- Future replacement of vehicles;
- Rehabilitating former domestic waste tip sites; and
- Preparing for the introduction of the Food Organics and Garden Organics (FOGO) recycling service by July 2030 – as mandated by the NSW Government.

The fuel shortage is by far having the biggest impact on domestic waste operations for all NSW councils. Given its regulatory nature - the current level of uncertainty somewhat creates a quandary for councils in that they need to strike an annual levy as part of its annual budget process, and which in turn is expected to adequately cover the operational running costs of the service for the entire year. Council is certainly not alone in having to deal with this issue.

Nevertheless – and based on the information on hand at this time – it is proposed that Council's annual Domestic Waste Levy for residential properties will increase by \$25 (4.1%) per year (from \$620 to \$645 per annum) which reflects the estimated general increase in the cost of providing the service, as well as the longer-term costs associated with replacing plant, bins and rehabilitating various waste facilities.

It's important to note that the increase is commensurate with the approved IPART rate-peg of 4.1% - particularly to deal with CPI increases in costs and the significant hike in fuel pricing anticipated throughout the financial year. Indeed, many NSW councils are facing similar decisions though they appear to be factoring in much larger increases to their Annual Levy to accommodate the crisis.

That said, Council is reasonably confident that it will be able to manage the escalating cost within the parameters of the annual charge being set. Indeed, Council's approach when setting its annual charge has always been one based on applying a longer-term approach/strategy, whereby it foreshadows anticipated future costs (ie. FOGO and tip rehabilitation) and in turn applies a stable annual pricing structure (smoothing) to eliminate unnecessary spikes in the levy when funding is required.

Any increase in costs for the 2026/27 financial year - beyond what is allowed for to deal with the fuel issue in the budget - will similarly be dealt with when setting future annual levy charges.

The domestic waste management fee will increase by 4.1% to \$645.00 (\$620 in 2025/26), consistent with the reasonable cost recovery requirements outlined above.

Stormwater Levy

The City of Canterbury Bankstown is the principal authority responsible for the local management of stormwater. On behalf of the public, Council:

- Maintains stormwater drainage pipes;
- Implements essential flood mitigation measures to protect life, property and infrastructure; conserves the natural waterways of the City;
- Harvests and reuses stormwater to reduce potable water use;
- Protects water quality in our creeks and rivers by installing water sensitive urban design features and pollution control devices; and
- Protects riparian bushland and other natural assets from the impacts of urban runoff.

In recognition of Council's key role in stormwater management, the NSW Government made amendments to the *Local Government Act 1993* (amended October 2005) and the *Local Government (General) Regulation 2021* (amended April 2006) to allow councils the option of levying a stormwater management service charge.

The charge was introduced to help councils to cover some or all of the costs of providing new or additional stormwater management services to eligible land, above and beyond those that a council could provide with their own funds.

The implementation of the charge recognises that increasing urbanisation has resulted (and continues to result) in a significant increase in impervious surfaces and has significantly increased the volume of stormwater (and therefore pollutant loads) flowing into urban waterways and urban drainage systems.

These pressures have increased the costs of stormwater management for local councils. In accordance with Section 496A of the *Local Government Act 1993* and *Local Government (General) Regulation 2021*, Council has in place a stormwater charge on eligible properties within Canterbury-Bankstown. In managing the annual charge, the following structure will be applied:

Residential Properties

Annual Residential Charge of \$25.00 per property. Annual Residential Strata Charge of \$12.50 per property.

Business Properties

Annual Charge of \$25.00 per property plus an additional \$25 for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres. Annual Business Strata Charge of \$25 for each 350 square metres or part thereof subject to a minimum amount of \$5 per strata.

Mixed Development

Adopt the dominant rating category as applied to the parcel of land as determined by the Valuer General and apply to each relevant property. In the event that a mixed development is 50% residential and 50% business, Council will apply a residential charge.

Exemptions

In addition to the exemptions stipulated in the *Local Government Act 1993* and the *Local Government (General) Regulation 2021*, the following exemptions will also apply in managing the service:

- Council-owned land;
- Bowling and Golf Clubs - where the dominant use is open space; and Properties zoned:
 - Open space 6(a)
 - Private Recreation 6(b)
 - Rural.

It should be noted that this charge, set by legislation, has not changed since being introduced. In reality, this is a decline in value and/or Council's ongoing ability to deliver the stormwater initiatives proposed under the plan.

Planned 2026/27 Budget

Council's 2026/27 Budget continues to build on Council's sound and stable financial position, a position which was recently endorsed by our External Auditors.

Council's prudent and disciplined approach to setting its budget has ensured that it can continue to deliver a balanced budget for our community.

At a snapshot, Council's Budget features a number of highlights, which are quite significant, particularly amidst the current economic pressures faced by many throughout our Sector. Some of these elements include:

- Maintaining our strong short/medium term financial position (from a cashflow perspective) and delivering an improvement to our Operational Result (before Depreciation and Capital Grants/Contributions) of \$2.9M;
- Despite inflationary pressure and escalating non-discretionary costs (Government Charges, Utility Costs, Award Agreements) in excess of rate-peg levels, Council has been able to constrain growth in its discretionary operating expenditure and deliver an improved forecasted Operating Result – particularly by containing the increase in costs to around 2.5% (IPART rate-peg 4.1%) and resulting in approximately \$700,000 in savings;
- Council's disciplined approach to managing its operational costs remains our focus and critical to maintaining our financial sustainability, particularly amidst a constrained revenue environment and ongoing financial uncertainty.
- Planned to deliver another significant capital works program, totalling \$120.2 million (excluding carry overs) including around \$44.2 million on roads, bridges, traffic management, pathways and boardwalks and car parks, \$19.9 million on our community facilities and buildings, around \$10 million throughout our parks and open spaces, \$6.7 million on improving our existing stormwater network, and \$5.5 million upgrading our town centres throughout our city;
- Maintaining sound level of liquidity and cash reserves of \$518 million (projected level as at 30 June 2027) in meeting our legislative requirements, protecting our liabilities, maintaining dedicated reserves to manage the replacement/renewal of our \$6.4 billion asset base and ensuring funding is available to deal with unforeseen contingencies, as they arise; and
- Ensuring our financial ratios remain at acceptable industry levels.

Council's expected operating result for the 2026/27 financial year is as follows:

Category	2026/27 Original Budget \$M	2025/26 Original Budget \$M	Variance \$M
Operating Revenue (excluding Capital Grants/Contributions)	443.5	421.4	22.1
Operating Expenditure (excluding Depreciation /Borrowing Costs)	349.2	330.0	19.2
Operating Result	94.3	91.5	2.9
Add: Capital Grants and Contributions	46.1	45.5	0.6
Less: Depreciation	113.5	103.7	9.8
Less: Borrowing Costs	3.5	3.6	(0.1)
Total Net Operating Result	23.4	29.7	(6.2)

The 2026/27 Budget is assessed against the 2026/27 Original Budget given that it provides a comparable base to assess the broader movement between financial years.

Council's Net Operating Result before Capital Grants and Contributions for 2026/27 is estimated to be negative \$22.7 million, this is a decrease of \$6.9 million when compared to Council's 2025/26 Original Budget.

Once capital grants and contributions are added, Council's projected Operating Result for the year is expected to be positive \$23.4 million.

A break-up of both the Revenue and Operating Budgets proposed for the forthcoming financial year is shown below.

Revenue Budget

Council's Revenue Budget (excluding capital grants and contributions) for 2026/27 is expected to be \$443.5 million, an increase of \$22.1 million (5.2%) to that originally planned for 2025/26

Category	2026/27 Original Budget \$M	2025/26 Original Budget \$M	Variance \$M
Rates / Domestic Waste	341.8	326.7	15.1
User Charges / Fees	26.8	22.8	4.0
Interest	25.0	23.5	1.5
Other Revenue	19.6	20.1	(0.5)
Grants – Operating	22.7	21.5	1.2
Other Income	7.6	6.8	0.8
Total	443.5	421.4	22.1

Revenue projections for 2026/27 have been set to reflect known elements and/or current year trends. An explanation of the major variations is as follows:

- Reflected the approved 4.1% rate-pegging limit to its rating revenue budget and expected growth in properties throughout the Local Government Area. As indicated in Council's report on the 2026/27 Budget Framework in March 2026, necessary adjustments to business rated properties in the Belmore Local Centre will be transitioned over a four-year period to accord with all other businesses throughout the Local Government Area;
- Council's annual Domestic Waste Levy for residential properties will increase by \$25 (4.1%) per year which reflects a general increase in the cost of providing the service and the longer-term costs associated with replacing plant, bins and rehabilitating various waste facilities;
- Operating Grants, including the Financial Assistance Grant, are included where the grant has been confirmed and the level of funding can be reliably calculated, and additional grant funds will be reported during the year as part of the quarterly budget reviews; and
- Council's level of interest income is expected to increase by \$1.5 million, which is a reflection expected market conditions and the estimated level of cash on hand throughout the year.

In terms of specific purpose capital grants and contributions, Council expects to receive approximately \$46.1 million in funds for various capital outcomes throughout 2026/27.

Type	Amount \$M
Development Contributions	20.5
Roadworks/Traffic – Various	7.5
Buildings	4.3
Town Centres	1.8
Other Structures	8.0
Bridges	4.0
Total	46.1

Interest Income

Council will continue to carefully manage its investment portfolio having regard to prevailing market conditions, industry benchmarks and allowable investment opportunities, as they arise.

Council's investment portfolio is forecast to achieve a weighted average return on investment (ROI) of 4.5% for the 2026/27 financial year, reflecting current market conditions and prevailing short- to medium-term interest rate expectations. This assumption is considered reasonable based on the current cash rate environment and available term deposit and fixed income opportunities.

Interest rates are influenced by a range of domestic and global economic factors including inflation, employment, economic growth, and financial market conditions, which can shift over time. As such, Council has applied a prudent methodology to mitigate the risk of over-estimating future investment income.

In total, Council expects to receive interest income of around \$25.0 million throughout 2026/27. Only a proportion of the expected increase – around 45% – is available for general operational purposes (General Funds). Council is required to restrict the remaining amount given that the interest earned relates to cash reserves held for specific/statutory purposes (e.g., Domestic Waste Reserve and Development Contributions Reserve).

Other Fees and Charges

The general principle being applied is that fees should reflect true costs less the amount Council is willing to subsidise as a community service obligation.

In general, the 2026/27 budget was developed with an increase in non-statutory fees and charges by 4.1% – being the general rate-peg increase set for Council by IPART, subject to demand sensitivity, rounding and market considerations.

Statutory fees and charges to be set in accordance with relevant legislation and regulations.

Pricing of Goods and Services (Pricing Policy)

Council establishes its pricing levels through a range of factors, which are broadly dependent on the nature of the good or service being provided and the extent to which Council recognises an obligation to subsidise provision of the good or service. Council's Pricing Policy is subject to review on an annual basis or where appropriate, according to need. Where appropriate, Council will assess and apply a user pays model in setting its pricing based on the following provisions:

- **Cost of Provision**

The cost to Council of providing goods or services is a primary consideration when determining pricing. Council recognises that rational and relevant pricing decisions can only be made when there is a full understanding of the cost to Council and the community, of resourcing specific service areas.

- **Community Service Obligations**

Council acknowledges that it has an obligation to provide some goods and services as a community service. As a result, Council accepts responsibility for at least partially funding these goods and services from other sources of revenue. This is reflected in varying degrees of pricing subsidy, dependent on the nature of the good or service being provided. Where it is not feasible to collect fees from private beneficiaries for a good or service, which provides a wider community benefit, full subsidy will be applied.

Where cost-recovery can be achieved but Council recognises an obligation in terms of equity and social justice considerations, and the merit and well-being of the community, an appropriate level of subsidisation will be applied.

- **Private Benefit**

Some goods and services provided by Council are not provided on the basis of wider community benefit and are used by private beneficiaries. Goods or services of a commercial nature will be subject to commercially competitive pricing principles, which reflect market conditions and full cost recovery.

Where Council is engaged in providing any commercial/business operations, it will price such services at full cost recovery, to cover both the cost of capital and a commercial rate of return.

Council looks to generate an agreed positive return on assets so as to not reduce financial viability. Where required, Council will ensure compliance with 'competitive neutrality' provisions of the National Competition Policy and categorisation (i.e., category 1 or 2 business activity). Council has not identified any category 1 or 2 business activities for the 2026/27 budget.

- **Statutory Limitation**

It is acknowledged that certain fees, charges and levies are set by legislation and Council has no control over pricing in these circumstances.

Loan Borrowings

Council's long-term Financial Management Strategy reflects a budgeting model whereby General Fund Revenue is generated to maintain our infrastructure asset replacement program and that loans will only be acquired to support certain community self-funding initiatives that Council endorses.

As part of Council's approved Special Rate Variation by IPART funding has been made available to service new loan borrowings for the implementation of Council's adopted Leisure and Aquatic Strategic Plan.

Council began its scheduled borrowing program to fund Council's adopted Leisure and Aquatic Strategic Plan. An initial loan of \$44 million was borrowed to fund the Canterbury Leisure and Aquatics Facility. Council's LTFP also foreshadows a further loan for the Max Parker Leisure and Aquatic Centre (in Revesby) in 2030/31.

Specific timing, budgets and loan funding for other projects in the Leisure and Aquatic Strategic Plan will be identified as part of future annual Operational Plans.

Costing Parameters and Assumptions

Council, like all other businesses and households is experiencing a particularly difficult economic environment, particularly for building and construction costs. It is expected that this inflationary pressure – as it relates to councils – will remain in 2026/27.

The 2026/27 operational expenditure budget has been prepared to reflect current economic conditions and the assumptions endorsed by Council within the adopted Budget Framework.

However, it is acknowledged that the global economic environment remains uncertain, particularly in light of emerging geo-political tensions, including conflict in the Middle East. The potential impacts of such events—particularly on inflation, supply chains, fuel costs and broader economic activity—are difficult to quantify at this stage, both in terms of duration and magnitude. As such, there is a risk that these external factors may adversely affect Council's financial position over the course of the financial year.

Notwithstanding this uncertainty, Council is well positioned to respond to changing conditions. Council's established quarterly budget review process provides a structured mechanism to monitor financial performance and adjust the budget as required should any impacts materialise.

In addition, Council maintains sufficient contingency reserves to absorb unforeseen financial pressures, providing a level of resilience and flexibility to manage emerging risks without compromising service delivery.

Significant effort has also been undertaken in the development of the draft Budget to constrain growth in discretionary operating expenditure. Council has successfully limited increases in this area to 2.5%, resulting in approximately \$700,000 in savings.

These outcomes have not been achieved through service reductions, but rather through a continued focus on operational efficiencies, process improvements, and productivity gains across the organisation. This disciplined approach to expenditure management has been critical in maintaining financial sustainability in a constrained revenue environment and ongoing financial uncertainty.

Operating Expenses (OPEX)

Council's operating expenditure budget is analysed to ensure that allocations are comparable to current trends. Council's Operating Expenditure Budget is expected to be \$466.2 million, an increase of \$28.9 million (6.6%) to that adopted for 2025/26.

A break-up of each operating expenditure category is as follows:

Category	2026/27 \$M	2025/26 \$M	Variance \$M
Employee Costs	195.8	183.7	12.1
Borrowing Cost Expense	3.5	3.6	(0.1)
Depreciation	113.5	103.7	9.8
Materials & Services	143.4	136.4	7.0
Other Expenses	10.0	9.9	0.1
Total	466.2	437.3	28.9

A summary of the major variations by category is as follows:

Employee Costs

Employee costs have been provisionally modelled using an assumed award increase of 4% pending finalisation of the new Local Government State Award (2026). At the time of preparing the draft budget, the award negotiations between Local Government NSW and the relevant unions have not yet concluded, and any agreed award increase is therefore unknown.

Based on current advice, negotiations are expected to be finalised around May 2026. The assumed provision has been included to ensure prudent financial planning and risk management for the 2026/27 budget. The employee cost allocation will be reviewed and adjusted, if required, prior to final adoption of the Operational Plan and Budget once the confirmed award outcomes are known.

Council's employee costs in the 2026/27 Budget include the superannuation guarantee rate of 12.0%. Council's full time equivalent (FTE) employee resources for the 2026/27 financial year are set at 1,514 being 1,500 permanent FTEs and 14 temporary grant funded FTEs – and still one of the lowest in terms of employees per resident amongst metropolitan councils.

The above FTE allocation and budget also incorporates the re-establishment of an additional 13.7 FTE associated with casual labour resourcing to support the expanded operations of the new Canterbury Leisure and Aquatics (CLAC) facility upon its anticipated re-opening later in the year.

These positions have been included to ensure that adequate staffing levels are in place to safely and effectively deliver services at the facility, with the use of casual resources providing operational flexibility to align staffing with demand during the initial ramp-up period. Importantly, it should also be noted that this increased cost has been offset by a commensurate increase in income for the CLAC facility – given the added offerings/services which will be provided from the centre.

Borrowing Costs

Borrowing costs have decreased by \$0.1 million in 2026/27 which is the actual interest charges on the loan for the Canterbury Leisure and Aquatics facility and estimated cost changes for tip remediation costs related to Council's Kelso landfill site.

Depreciation Expense

Council's operating expenses include an amount for Depreciation Expense, a non-cash item which aims to broadly account for the level of use/consumption of assets on an annual basis. An amount of \$113.5 million has been reflected in the 2026/27 Budget to reflect this cost – an increase of around \$9.8 million compared to that originally planned for 2025/26.

Council's depreciation expense has increased substantially over the years. This increase is largely driven by significant escalation in infrastructure costs and the requirement to fair value infrastructure, property, plant and equipment in accordance with the Office of Local Government's Infrastructure, Property, Plant and Equipment Fair Value Code.

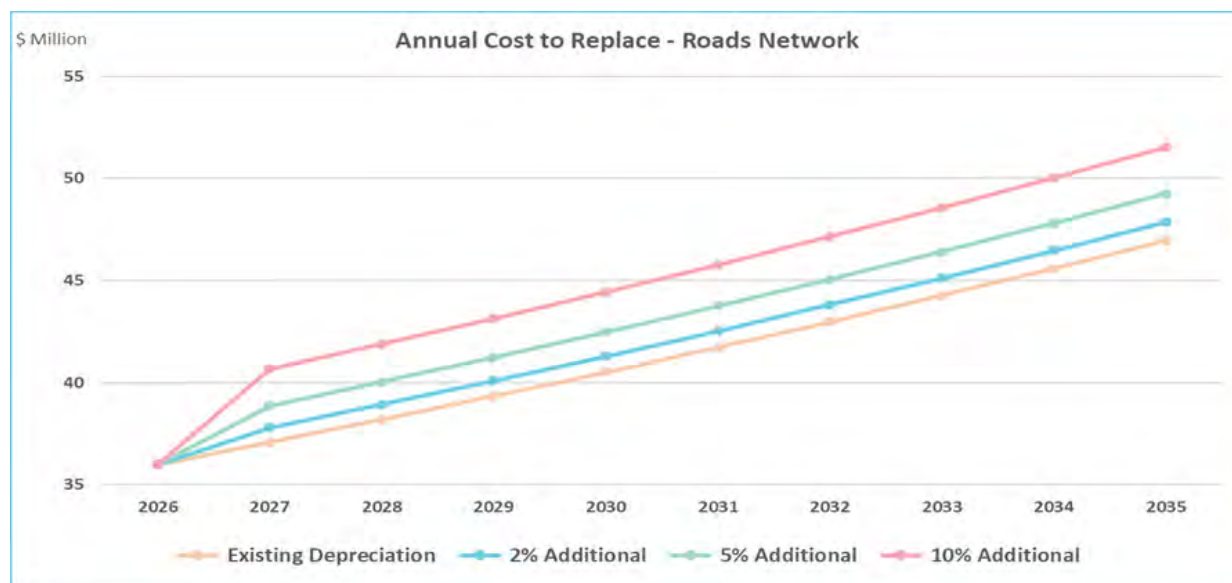
While this approach ensures that asset values reflect current replacement costs, it has the effect of materially increasing depreciation charges in Council's Income Statement.

The current fair value mandate, as applied, is arguably inconsistent with the principles of intergenerational equity underpinning the *Local Government Act, 1993*, as it effectively requires today's ratepayers to fund the future, inflated replacement cost of assets that will primarily benefit future communities.

Furthermore, the Independent Pricing and Regulatory Tribunal's (IPART) current rate-peg methodology does not adequately account for these increased depreciation expenses, placing additional financial pressure on councils. This is not an isolated issue, but one that is being experienced across the Local Government Sector and continues to present a structural challenge to long-term local government financial sustainability.

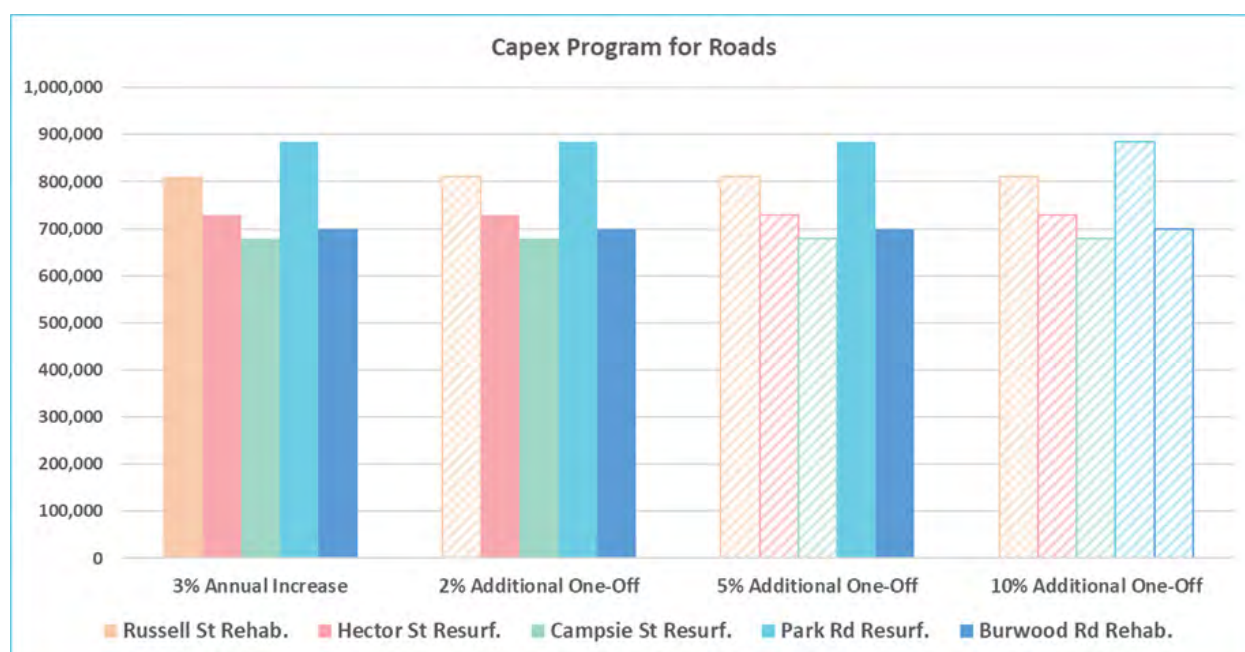
NOTE: sustained fuel increases may raise the cost (and somewhat have a permanent effect) of replacing our infrastructure assets - and ultimately result in a significant increase in their ongoing replacement cost. Given the size and scale of our asset base, this could potentially result in an increase of millions of dollars to replace core assets such as roads, buildings and stormwater infrastructure assets.

To demonstrate the impact, the following scenarios depict what the likely effect that an increase to Council's depreciation cost would have on our ability to replace our road network.



As can be seen above, a simple 2% increase above our current annual Depreciation Costs would have a cumulative 10-year impact of around \$8M of additional funding required to cover the replacement cost for our road network, a further \$21M if the increase was 5% and a staggering \$41M if it were to increase by 10% - which would not be unrealistic.

Interestingly, if we were to apply the same logic by simply picking five roads on our program for next year, the impact (ie. increased cost to replace a road) on our ability to deliver these roads with our existing funding capacity, would be as follows:



Again, as can be seen above, a simple 2% increase above our current depreciation costs would mean that we would only be able to deliver four of the five roads planned to be delivered, two if the increase was 5% and none of the projects if depreciation costs went up by 10%. Funding allocated for these projects would need to be re-allocated to cover the increased cost of the remaining projects identified in our in our roads program budget.

The impact would be quite serious and would create a significant financial sustainability issue for Council.

Material / Services and Other Expenses

Materials, Services and Other Expenses are expected to increase by around \$7.1 million or 4.8% when compared to Council's adopted 2025/26 budget. As indicated earlier, Council has been able to maintain a number of expenditure items within the Materials, Services and Other Expenses category, well below Consumer Price Index (CPI) and other relevant industry indicators.

Council's current financial performance, although considered sound from a financial perspective, suggests that the impact of increasing non-discretionary costs (those largely imposed upon us by the NSW Government) will continue to grow at a rate far greater than planned inflation/CPI. Indeed, the impact of the IPART rate-peg further compounds Council's financial constraints when Council's revenue does not keep pace with rising non-discretionary costs.

These issues will have an ongoing impact on our longer-term ability to absorb similar cost increases in the coming years and/or continue to preserve our current sound financial position.

Capital Works (CAPEX)

Council, like all other businesses and households is experiencing a particularly difficult economic environment, particularly for building and construction costs. It is expected that this inflationary pressure – as it relates to councils – may plateau but remain elevated above the Reserve Bank's target range for inflation of 2-3% in 2026/27.

This situation provides challenges in terms of delivering Council's capital works program. Given the ongoing pressures in the labour market, wage growth and competition for the supply of goods/services, Council tenders and quotes for larger construction projects have increased by around 10% – 15% throughout the current year and this is likely to continue for 2026/27. Naturally, Council will carefully assess all tenders and quotes to ensure that they represent value for money.

Council continues to improve its approach to managing its infrastructure, with a rolling schedule of comprehensive condition assessments of infrastructure assets from year to year. This allows Council to clearly determine the extent of funding required to restore or rationalise certain assets within the City.

Although the management and financial impact requires a long-term commitment well beyond the 2026/27 budget, the identified framework provides Council with a level of confidence in determining an effective approach to formulate its long-term planning.

In 2026/27, Council's focus will largely be to ensure the timely replacement / maintenance of existing assets throughout the Local Government Area.

As outlined previously, Council's ability to maintain its ongoing funding for asset management purposes is aligned to the approved special rate variation from IPART. Without increasing its revenue base (Rates) Council's ability to fund depreciation would have continued to erode/reduce quite considerably. Council is now starting to see the benefits of the SRV and indeed, the increase in available funding for asset replacement projects.

Council's total expenditure on assets throughout 2026/27 (excluding any potential carryovers from the current financial year) is expected to be approximately \$120.2 million

Project Area	Amount \$M
Bridges	8.8
Buildings	11.3
Car Parks	0.5
Drainage Conduits, Structures	5.7
Water Quality	1.0
Waste Management	8.1
Town Centres	5.5
Other Structures	8.6
Open Space	6.6
Park/ Street Furniture	2.0
Park Lighting	1.4
Pathways and Boardwalks	6.7
Road Pavement	27.5
Traffic Management	0.7
Operational Assets	25.8
TOTAL CAPEX	120.2

As in previous years, the 2026/27 Budget is well balanced with a strong focus on asset maintenance/replacement. Some of the 2025/26 capital works projects are anticipated be rolled over into the 2026/27 program and budget carried over to enable completion of these important community projects. The current environment, namely due to the supply chain issues, resourcing, market conditions and the ability to attract contractors has led to some delays with projects.

Efficiency and Productivity

The 2026/27 budget will continue to incorporate the efficiency dividend assumptions embedded in Council's approved 2021 Special Rate Variation (SRV) application and prioritise process, digital, and service delivery efficiencies to support long-term financial sustainability.

Cash Reserves

The 2026/27 budget provides for the maintenance of Council's cash and investment balances at levels consistent with the targets and principles outlined in Council's adopted Financial Management Strategy and Long-Term Financial Plan. This includes both externally restricted reserves, which are held for specific legislative or contractual purposes, and internally restricted reserves established by Council to fund future commitments, asset renewal, and financial risk mitigation.

Maintaining adequate reserve balances is a key element of Council's long-term financial sustainability and liquidity management strategy. This approach ensures that sufficient cash resources are retained to meet operational requirements, deliver the approved capital program, and manage unforeseen financial pressures without reliance on short-term corrective measures.

Consistent with Council's Financial Management Strategy, the use of reserves in 2026/27 will be limited to their intended purposes, and reserve balances will be monitored throughout the budget process to ensure alignment with long-term funding strategies, asset management objectives and financial performance benchmarks.

Some of the more pertinent internally restricted cash reserves held by Council are as follows:

- Having regard Council's payment experience, ageing statistics and the extent of accrued leave balances, Council will maintain a reserve equivalent to a minimum of 40% of the total employee entitlements as at 30 June each financial year. This reserve ensures that the funding of leave entitlements is provided for in the year that it accrues, thereby ensuring future years' ratepayers are not burdened with the payment of liabilities from prior years;
 - Council currently maintains a self-insurance license for workers compensation purposes. Annually, Council gets independent actuarial advice to assess its outstanding workers compensation liability and determine the adequacy of required funding to be preserved in order to manage our workers compensation obligations. Council holds a bank guarantee that matches the assessed liability which is also cash backed by this reserve as an internal restriction;
 - Both Council's SRV and general asset renewal reserve funding allocations will be annually indexed by the approved IPART rate-peg for Council – 4.1% for 2026/27. This will ensure that in part, Council maintains some alignment between depreciation funding, asset renewal expenditure, and long-term infrastructure backlog targets identified in the LTFP and relevant SRV reporting requirements – as set out as condition of IPART's approval for its SRV; and
 - Notwithstanding Council's funding constraints, Council also acknowledges the need to plan for growth throughout our Local Government Area. As a growing city and with increasing community expectations, there is a requirement to provide additional infrastructure over time. Also, given long infrastructure lives, infrastructure needs can change or require rationalisation by the time it comes to renew that infrastructure.
- In order to support these strategic initiatives – and since implementing its SRV in 2020/21 – Council has restricted income generated from additional properties for the purposes funding future operations, assets and infrastructure.
- New or upgraded infrastructure is generally funded from other funding sources such as grants, developer contributions, and stormwater levies. However, there is often a requirement to supplement these funding sources with Council general funds. Funding from these reserves will assist in the provision of assets, infrastructure and increased operational expenditure to cater for the population growth.
- The decision to release funding from these reserves will be considered by Council at the appropriate time – and released as part the relevant Integrated Planning and Reporting (IP&R) process;
- Land investment fund – Bankstown CBD – Council restricts any net proceeds from land sales in the Bankstown CBD and releases funds for agreed renewals and/or initiatives in the Bankstown CBD; and
 - Macro and micro economic factors can impact Council's budget during the financial year. Council makes every effort to accurately budget taking into consideration all economic factors known at the time of setting the annual budget. Council is required to undertake regular reviews of the budget every quarter to account for any variations to the original budget.
- Council has set aside dedicated cash reserves to provide assurance that it would be able to ensure business continuity particularly due to unexpected fluctuations (reduced operational income and/or increased expenditure) that cannot be readily offset by other budget adjustments (increased operational income and/or decreased expenditure).

Council's policy is that as a minimum, the balance of the reserves is set at 10% and a maximum 15% of Council's annual original budget for total operating expenditure (excluding depreciation charges). The reserve is reviewed annually when setting the original budget to ensure these balance requirements are met.

A large component of Council's capital works program is reliant on the use of dedicated Reserve funds, held to fund future projects and/or initiatives throughout the City and the prudent management of its liabilities.

In addition, Council's Development Contribution Reserves form an integral part of Council's capital works program.

In net terms, Council's level of Reserves, both those imposed by legislation or established by Council are forecast to total \$518.5 million by 30 June 2027, an expected net increase of \$25.5 million.

Liquidity and Performance Indicators

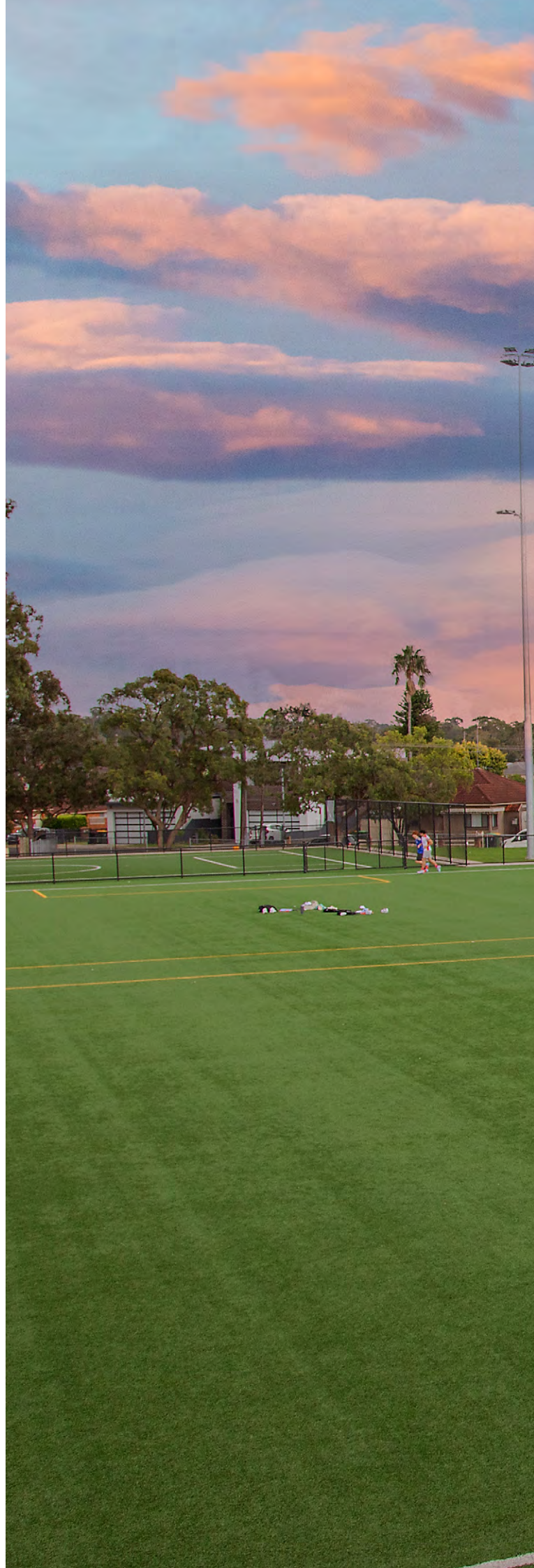
Based on the 2026/27 budget, Council's major financial indicators continue to meet accepted industry standards and convey a sound financial position.

Council's major financial indicators for the 2026/27 financial year are expected to be as follows:

Indicator	Target	2026/27
Unrestricted Current Ratio	>150%	260%
Debt Service Cover Ratio	>2x	25.37
Unrestricted Cash	>\$0	\$3.1M

Based on all the cash movements noted above, Council's budget reflects an increase in cash of \$25.5 million, which accounts for both internal and external restricted funds expected to be received and utilised throughout 2026/27.

Council will continue to maintain a sound level of liquidity and reserves to manage any foreseen fluctuations and / or uncertainties that may eventuate. This, together with other measures, are demonstrated by Council's financial indicators, which, with the exception of the operating performance ratio (as highlighted in Council's Long Term Financial Plan), continue to meet, and in some cases, are estimated to exceed accepted industry levels.









FINANCIAL ANNEXURES AND RATING MAP 2026/27

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
FOR YEAR ENDING 30 JUNE

ANNEXURE A

INCOME STATEMENT	2025/26	2025/26	2026/27	2027/28	2028/29	2029/30
	Original	December	Budget	Year 2	Year 3	Year 4
	Budget	Revision				
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Income From Continuing Operations						
Rates and Annual Charges	326,696	328,006	341,797	354,138	367,968	380,881
User Charges and Fees	22,834	23,828	26,823	27,896	29,012	30,028
Interest and Investment Revenues	23,475	27,475	25,025	24,991	22,691	23,532
Other Revenues	20,148	20,788	19,590	20,178	20,784	21,407
Grants and Contributions - Operating Purposes	21,522	17,802	22,725	23,293	23,875	24,472
Grants and Contributions - Capital Purposes	45,513	99,467	46,128	37,909	26,518	25,506
Other Income	6,807	6,997	7,584	7,811	8,045	8,287
Total Income From Continuing Operations	466,994	524,363	489,672	496,216	498,893	514,113
Expenses From Continuing Operations						
Employee Benefits and On-costs	183,733	186,499	195,846	205,410	214,007	221,829
Borrowing Costs	3,567	1,100	3,494	3,443	3,389	3,331
Materials and Services	136,351	148,303	143,404	145,609	157,623	168,520
Other Expenses	9,947	10,369	9,990	10,424	10,872	11,333
Total Expenses From Continuing Operations Excluding Depreciation, Amortisation And Impairment Of Non-Financial Assets	333,598	346,272	352,734	364,887	385,891	405,014
Operating Result From Continuing Operations Excluding Depreciation, Amortisation And Impairment Of Non-Financial Assets	133,396	178,091	136,939	131,330	113,002	109,099
Depreciation and Amortisation	103,710	103,710	113,493	116,898	120,405	124,017
Operating Result From Continuing Operations	29,685	74,381	23,445	14,432	(7,403)	(14,918)
Net Operating Result For The Year Before Grants And Contributions Provided For Capital Purposes	(15,828)	(25,086)	(22,683)	(23,477)	(33,921)	(40,424)

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE B

STATEMENT OF FINANCIAL POSITION	2025/26 Original Budget \$,000	2025/26 December Revision \$,000	2026/27 Budget \$,000	2027/28 Year 2 \$,000	2028/29 Year 3 \$,000	2029/30 Year 4 \$,000
Assets						
Current Assets						
Cash and Cash Equivalents	35,161	21,622	21,622	21,622	21,622	21,622
Investments	190,483	207,458	232,952	192,926	206,509	233,740
Receivables	29,275	29,496	29,496	29,976	30,468	30,960
Inventories	981	990	990	990	990	990
Contract Assets	-	4,378	4,378	4,378	4,378	4,378
Other	4,625	4,520	4,520	4,520	4,520	4,520
Total Current Assets	260,525	268,464	293,958	254,412	268,487	296,210
Non-Current Assets						
Investments	264,364	267,049	267,049	249,895	255,716	267,387
Receivables	2,440	2,441	2,441	2,450	2,459	2,468
Infrastructure, Property, Plant and Equipment	4,279,357	4,525,438	4,528,879	4,606,261	4,585,510	4,537,986
Investment Property	8,475	8,770	8,770	8,770	8,770	8,770
Intangible Assets	3,443	3,319	3,319	3,319	3,319	3,319
Other	19	-	-	-	-	-
Total Non-Current Assets	4,558,097	4,807,017	4,810,461	4,870,695	4,855,775	4,819,931
Total Assets	4,818,622	5,075,481	5,104,419	5,125,107	5,124,262	5,116,141
Liabilities						
Current Liabilities						
Payables	17,179	24,247	24,247	24,727	25,219	25,711
Contact Liabilities	20,163	16,505	16,505	16,505	16,505	16,505
Interest Bearing Liabilities	1,323	1,323	1,401	1,483	1,570	1,663
Lease Liabilities	15	-	-	-	-	-
Employee Benefit Provisions	58,205	60,598	66,313	72,356	78,741	85,421
Provisions	4,748	3,457	4,557	5,685	6,840	8,025
Total Current Liabilities	101,633	106,130	113,023	120,756	128,876	137,325
Non-Current Liabilities						
Payables	240	102	102	111	120	129
Contract Liabilities	614	261	261	261	261	261
Interest Bearing Liabilities	40,788	40,788	39,387	37,902	36,331	34,668
Employee Benefit Provisions	1,226	1,390	1,390	1,390	1,390	1,390
Lease Liabilities	-	-	-	-	-	-
Provisions	35,146	35,976	35,976	35,976	35,976	35,976
Total Non-Current Liabilities	78,014	78,517	77,116	75,640	74,078	72,425
Total Liabilities	179,646	184,647	190,139	196,395	202,954	209,750
Net Assets	4,638,977	4,890,835	4,914,280	4,928,712	4,921,309	4,906,391
Equity						
Retained Earnings	3,723,367	3,770,515	3,793,960	3,808,392	3,800,989	3,786,071
Revaluation Reserve	915,179	1,119,863	1,119,863	1,119,863	1,119,863	1,119,863
Other Reserves	431	457	457	457	457	457
Total Equity	4,638,977	4,890,835	4,914,280	4,928,712	4,921,309	4,906,391

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE B

WORKING FUND	2025/26 Original Budget \$,000	2025/26 December Revision \$,000	2026/27 Budget \$,000	2027/28 Year 2 \$,000	2028/29 Year 3 \$,000	2029/30 Year 4 \$,000
Total Current Assets	524,889	535,513	561,007	504,307	524,204	563,597
LESS: Internal Restrictions	219,047	237,637	239,665	242,394	252,311	277,029
LESS: External Restrictions	267,476	255,391	278,857	218,948	228,437	242,619
LESS: Other	-	-	-	-	-	-
Net Unrestricted Assets	38,366	42,485	42,485	42,965	43,456	43,949
Total Current Liabilities	101,633	106,130	113,023	120,756	128,876	137,325
LESS: Provisions	62,953	64,055	70,870	78,041	85,581	93,446
LESS: Interest Bearing Liabilities	1,323	1,323	1,401	1,483	1,570	1,663
LESS: Builders deposits	6,991	6,767	6,767	6,767	6,767	6,767
LESS: Restricted Payables	-	-	-	-	-	-
Net Current Liabilities	30,366	33,985	33,985	34,465	34,956	35,449
Working Fund Balance	8,000	8,500	8,500	8,500	8,500	8,500

	2025/26 Original Budget	2025/26 December Revision	2026/27 Budget	2027/28 Year 2	2028/29 Year 3	2029/30 Year 4
FINANCIAL PERFORMANCE INDICATORS						
Operating Surplus/(Deficit) Ratio	(3.76)%	(5.90)%	(5.11)%	(5.12)%	(7.18)%	(8.27)%
Cash Expense Ratio (Months)	17.88	17.25	17.92	15.42	15.18	15.62
Unrestricted Current Ratio	2.56	2.53	2.60	2.11	2.08	2.16
Own Source Operating Ratio	85.65%	77.64%	85.94%	87.67%	89.90%	90.28%
Debt Service Cover Ratio	24.60	21.15	25.37	26.06	24.18	23.39
Capital Expenditure Ratio	0.87	2.86	1.06	1.70	0.85	0.64

UNRESTRICTED CASH BALANCE	2025/26 Original Budget	2025/26 December Revision \$,000	2026/27 Original Budget \$,000	2027/28 Plan \$,000	2028/29 Plan \$,000	2029/30 Plan \$,000
Total Cash & Investments	490,008	496,129	521,624	464,443	483,848	522,749
Less: Internal Restrictions	219,047	237,637	239,665	242,394	252,311	277,029
Less: External Restrictions	267,476	255,391	278,857	218,948	228,437	242,619
Total Unrestricted Cash & Investment:	3,485	3,101	3,101	3,101	3,101	3,101

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN AS AT 30 JUNE

ANNEXURE C

	2025/26	2026/27	2026/27	2027/28	2028/29	2029/30
CASHFLOW STATEMENT	Original Budget	December Revision	Budget	Year 2	Year 3	Year 4
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Cash Flows from Operating Activities						
Add: Receipts	466,994	524,363	489,672	496,216	498,893	514,113
Less: Payments	(328,840)	(342,793)	(345,921)	(357,716)	(378,350)	(397,149)
Net Cash Flows from Operating Activities	138,154	181,570	143,751	138,500	120,542	116,964
Cash Flows from Investing / Financing Activities						
Add: Proceeds from the Sale of Assets	2,775	2,775	3,245	4,464	3,020	3,278
Add: Loan Borrowings	-	-	-	-	-	-
Less: Acquisition of Assets	(89,782)	(296,156)	(120,180)	(198,744)	(102,674)	(79,772)
Less: Loan Repayments	(1,250)	(1,250)	(1,323)	(1,401)	(1,483)	(1,570)
Net Cash Flows from Investing / Financing Activities	(88,257)	(294,631)	(118,259)	(195,680)	(101,136)	(78,065)
Net Cash Flow	49,898	(113,060)	25,491	(57,180)	19,406	38,900
Cash Reserve Movements						
Add: Cash Reserves Utilised for Specific Projects/Programs	96,096	350,496	125,138	208,715	112,488	91,194
Less: Cash Reserves Restricted for Specific Projects/Programs	(145,994)	(237,436)	(150,629)	(151,535)	(131,893)	(130,094)
Net Cash Reserve Movements	(49,898)	113,060	(25,491)	57,180	(19,406)	(38,900)
Net Cash Flows / Working Fund for the Period	-	-	-	-	-	-

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE D

SUMMARY OF RESTRICTIONS	2026/27				2027/28				2028/29				2029/30			
	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000
External Restrictions																
Contributions - Developer	109,378	25,624	9,440	125,563	125,563	25,992	97,481	54,074	54,074	23,586	18,448	59,211	59,211	24,335	5,159	78,388
Unexpended Funds - Grants & Contributions	136	25,628	25,628	136	136	16,896	16,896	136	136	4,980	4,980	136	136	3,430	3,430	136
Unexpended Funds - Domestic Waste Reserve	137,825	7,195	-	145,019	145,019	12,241	-	157,260	157,260	2,726	-	159,986	159,986	(2,388)	-	157,598
Unexpended Funds - Other	8,053	3,401	3,315	8,139	8,139	3,401	4,062	7,478	7,478	3,401	1,776	9,103	9,103	3,401	6,007	6,497
Loan Borrowing / Funding - Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total External Restrictions	255,394	61,848	38,383	278,857	278,857	58,529	118,438	218,948	218,948	34,693	25,204	228,437	228,437	28,778	14,596	242,619
Internal Restrictions																
Liabilities - Employee Leave Entitlement	22,803	1,118	-	23,922	23,922	1,163	-	25,085	25,085	1,210	-	26,294	26,294	1,258	-	27,552
Liabilities - Workers Compensation	14,477	3,934	3,934	14,477	14,477	4,212	2,982	15,707	15,707	4,380	3,101	16,987	16,987	4,534	3,225	18,296
Liabilities - Holding Deposit	6,767	-	-	6,767	6,767	-	-	6,767	6,767	-	-	6,767	6,767	-	-	6,767
Asset Reserves	41,290	34,479	34,549	41,219	41,219	35,689	31,677	45,232	45,232	36,944	41,819	40,357	40,357	38,133	35,132	43,358
Special Rate Variation Funded Projects	46,846	43,126	45,902	44,070	44,070	44,851	54,802	34,119	34,119	46,645	39,863	40,901	40,901	48,278	38,242	50,937
City Growth Funds	13,784	3,152	2,030	14,906	14,906	4,026	-	18,932	18,932	4,926	-	23,858	23,858	5,853	-	29,712
Land Investment Fund	41,534	-	-	41,534	41,534	-	817	40,717	40,717	-	-	40,717	40,717	-	-	40,717
Other Funds	50,138	2,972	340	52,770	52,770	3,065	-	55,835	55,835	3,095	2,500	56,430	56,430	3,260	-	59,690
Total Internal Restrictions	237,639	88,781	86,755	239,665	239,665	93,006	90,277	242,394	242,394	97,200	87,283	252,311	252,311	101,317	76,599	277,029
Total Restrictions	493,033	150,629	125,138	518,522	518,522	151,535	208,715	461,342	461,342	131,893	112,488	480,748	480,748	130,094	91,194	519,648

DOMESTIC WASTE MANAGEMENT SUMMARY
FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE E

INCOME STATEMENT	2025/26 Original Budget \$,000	2026/27 Budget \$,000	2027/28 Year 2 \$,000	2028/29 Year 3 \$,000	2029/30 Year 4 \$,000
Domestic Waste Income	84,034	87,824	90,075	93,309	96,574
Add: Pensioner Rate Subsidy	750	750	750	750	750
Less: Pensioner Rate Rebate	(1,850)	(1,850)	(1,850)	(1,850)	(1,850)
Add : Interest Attributed to Waste Fund	6,529	6,709	5,946	6,448	6,559
Total Income	89,463	93,433	94,921	98,657	102,033
Operating Expenses					
Domestic Waste	40,836	45,290	45,808	47,182	48,598
Recycling	7,907	7,229	7,446	7,670	7,900
Garden Waste	7,864	8,409	8,661	8,461	22,070
Clean-up	7,300	7,986	8,226	8,473	8,727
Waste Education	251	361	372	383	394
Overhead Support Costs	6,714	7,264	7,481	7,706	7,937
Domestic Waste related - Other	2,979	4,176	4,643	13,176	9,850
Total Expenditure	73,850	80,716	82,638	93,050	105,476
Net Operating Result	15,613	12,717	12,283	5,606	(3,443)
Less Waste Management - Tip Rehabilitation	2,847	4,187	4,313	4,442	4,575
Net Operating Result	12,766	8,530	7,970	1,164	(8,018)

CASHFLOW RECONCILIATION	2025/26 Original Budget \$,000	2026/27 Budget \$,000	2027/28 Year 2 \$,000	2028/29 Year 3 \$,000	2029/30 Year 4 \$,000
Net Operating Result	12,766	8,530	7,970	1,164	(8,018)
Add: Depreciation / Amortisation Expense	3,833	6,269	6,426	6,587	6,752
Net Cashflow	16,599	14,800	14,397	7,751	(1,266)
Less: Capital Purchases - Plant, Bins	8,350	8,100	2,270	5,115	1,200
Less :Tip - Depot	-	-	-	-	-
Add: Trade in	495	495	114	90	78
Net Cashflow after Capital Purchases	8,744	7,195	12,241	2,726	(2,388)

RESTRICTION SUMMARY	2025/26 Original Budget \$,000	2026/27 Budget \$,000	2027/28 Year 2 \$,000	2028/29 Year 3 \$,000	2029/30 Year 4 \$,000
Opening Balance	126,703	137,825	145,019	157,260	159,986
Net Cashflow from Operations	8,744	7,195	12,241	2,726	(2,388)
Expected Closing Balance	135,447	145,019	157,260	159,986	157,598

CITY OF CANTERBURY BANKSTOWN

BANKSTOWN BRANCH

CALCULATION OF NOTIONAL REVENUE
2026-2027 BUDGET

ANNEXURE F

Type of Rate	Ad Valorem or Minimum Amount	Accounts	Rateable Value \$	Levy * \$
Residential - Ordinary (incl splits)	0.00142689	37,022	39,580,621,008	56,477,192
Residential - Ordinary Minimums	1,131.36	28,721	12,164,629,883	32,494,232
Total Ordinary Residential Rates		65,743	51,745,250,891	88,971,424
Business - Commercial Large (incl splits)	0.00570756	2	125,500,000	716,299
Business - Commercial Large Minimum	1131.36	0	-	-
Business - Commercial General (incl splits)	0.00428067	841	1,592,155,212	6,815,491
Business - Commercial General Minimum	1131.36	393	51,254,052	444,624
Business - Industrial Large (incl splits)	0.00570756	2817	8,094,907,390	46,202,170
Business - Industrial Large Minimum	1131.36	165	14,031,844	186,674
Business - Industrial General (incl splits)	0.00428067	216	448,537,900	1,920,043
Business - Industrial General Minimum	1131.36	9	914,350	10,182
Business - Ordinary (incl splits)	0.00285378	713	1,291,763,676	3,686,409
Ordinary Business Minimum	1131.36	319	65,966,462	361,368
Total Ordinary Business Rates		5,475	11,685,030,886	60,343,260
Total Notional Rate Revenue		71,218	63,430,281,777	149,314,684

* Excludes Growth Projections

Minor changes to the ad-valorem rate and total estimated yield may be made to the above table subject to new or amended valuations received from the Valuer-General.

DOMESTIC WASTE MANAGEMENT REVENUE
2026-2027 BUDGET

Type of Charge	Expected Services	Annual Charge \$	Value \$
DWM Services	74,367	645.00	47,966,715
DWM Vacant Land Services	201	179.00	35,979
DWM Additional Service - all bins	675	645.00	435,375
DWM Additional Services - Red Bin	2,101	377.00	792,077
DWM Additional Recycling	1,200	105.00	126,000
DWM Additional Greenwaste	553	173.00	95,669
DWM Additional Waste Service (Multi Res) 240L	6	416.00	2,496
DWM Additional Waste Service (Multi Res) 660L	18	1,143.00	20,574
DWM Additional Waste Service (Multi Res) 1100L	26	1,876.00	48,776
DWM Additional Recycling Service (Multi Res) 240L	1	188.00	188
DWM Additional Recycling Service (Multi Res) 1100L	1	974.00	974
DWM Large Household Service	2	850.00	1,700
DWM Extra Strata Service	510	216.00	110,160
Totals	79,661		49,636,683

STORMWATER MANAGEMENT REVENUE
2026-2027 BUDGET

Type of Charge	Expected Services	Annual Charge \$	Value \$
Residential Non Strata	47,126	25.00	1,178,150
Residential Strata	15,601	12.50	195,013
Business Non Strata*	30,112	25.00	752,810
Business Strata	2,343	-	62,590
Totals	95,182		2,188,562

* per 350 m2 or part thereof

CITY OF CANTERBURY BANKSTOWN

CANTERBURY BRANCH

CALCULATION OF NOTIONAL REVENUE 2026-2027 BUDGET

ANNEXURE G

Type of Rate	Ad Valorem or Minimum Amount	Accounts	Rateable Value \$	Levy * \$
Residential - Ordinary (incl splits)	0.00145807	26953	36,228,988,434	52,824,401
Residential - Ordinary Minimum	1131.36	24937	6,753,205,495	28,212,249
Total Ordinary Residential Rates		51,890	42,982,193,929	81,036,650
Business - Commercial Large (incl splits)	0.00583228	1	66,500,000	387,847
Business - Commercial Large Minimums	1131.36	0	-	-
Business - Commercial General (incl splits)	0.00437421	690	1,250,460,616	5,469,777
Business - Commercial General Minimum	1131.36	234	28,088,854	265,066
Business - Commercial General Belmore (incl splits)	0.00328066	162	261,128,171	856,673
Business - Commercial General Belmore Minimum	1131.36	38	5,753,012	43,444
Business - Industrial Large (incl splits)	0.00583228	508	1,196,643,351	6,979,159
Business - Industrial Large Minimum	1131.36	16	593,799	18,102
Business - Industrial General (incl splits)	0.00437421	292	601,920,502	2,632,927
Business - Industrial General Minimum	1131.36	32	5,417,930	36,204
Business - Ordinary (incl splits)	0.00291614	684	1,145,982,178	3,341,844
Ordinary Business Minimum	1131.36	343	49,103,859	387,921
Total Ordinary Business Rates		3,001	4,611,592,272	20,418,963
Total Notional Rate Revenue		54,891	47,593,786,201	101,455,614

* Excludes Growth Projections

Minor changes to the ad-valorem rate and total estimated yield may be made to the above table subject to new or amended valuations received from the Valuer-General.

DOMESTIC WASTE MANAGEMENT REVENUE 2026-2027 BUDGET

Type of Charge	Expected Services	Annual Charge \$	Value \$
DWM Services	58,193	645.00	37,534,485
DWM Vacant Land Services	57	179.00	10,203
DWM Additional Services - Red Bin	283	377.00	106,691
Business Waste Services	2,615	645.00	1,686,675
BWM Non-Rateable	222	645.00	143,190
DWM Additional Recycling	157	105.00	16,485
DWM Additional Greenwaste	97	173.00	16,781
DWM Additional Waste Service (Multi Res) - 660L	4	1,143.00	4,572
DWM Additional Waste Service (Multi Res) - 1100L	1	1,876.00	1,876
Totals	61,629		39,520,958

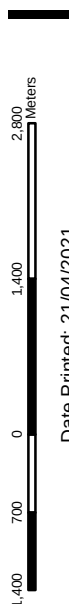
STORMWATER MANAGEMENT REVENUE 2026-2027 BUDGET

Type of Charge	Expected Services	Annual Charge \$	Value \$
Residential Non Strata	28,035	25	700,875
Residential Strata	22,995	13	287,438
Business Non Strata*	7,450	25	186,250
Business Strata	1,060	-	22,608
Totals	59,540		1,197,170

* per 350 m2 or part thereof

Rate Category and Sub-Category Map

Scale 1:68,000



Date Printed: 21/04/2021



CANTERBURY BANKSTOWN

Legend

- LGA Boundary
- Airport

Rating Categories

- Residential
- Mixed Development

Business Rating Sub Categories

- Commercial Large
- Commercial General
- Industrial Large
- Industrial General
- Ordinary

IMPORTANT PUBLIC NOTICE OF DISCLAIMER
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Project_Name	Project_Detail	Year	Suburb	Ward	2026/2027 Total	2026-27	
						Stormwater Levy	Other Reserves
Catherine St-drainage upgrade	Design and construction of drainage upgrade works near 32 Catherine Street	2026/27	Punchbowl	Bankstown	*	*	*
Clapham Rd-drainage renewal	Design and construction of drainage renewal works near 34 Clapham Road	2026/27	Sefton	Bass Hill	*	*	*
Louisa Reserve-water quality	Design of water quality upgrade works on the gross pollutant trap in Louisa Reserve	2026/27	Bass Hill	Bass Hill	*	*	*
Orient Rd-drainage upgrade	Design and construction of drainage upgrade works at 24 Orient Road	2026/27	Padstow	Revesby	*	*	*
Surrey Reserve-flood mitigation	Design and constuction of flood mitigation works near Surrey Reserve	2026/27	Georges Hall	Bass Hill	*	*	*
Malvern St-drainage upgrade	Drainage upgrade works in Malvern Street, Panania	2026/27	Panania	Revesby	*	*	*
Stormwater Officer	Stormwater Officer	2026/27		Operational	*	*	
StormWater Audit Officer - Bankstown	StormWater Audit Officer - Bankstown	2026/27		Operational	*	*	
Maintenance of Waterbodies/Waterways - Bankstown	Maintenance of Waterbodies/Waterways - Bankstown	2026/27		Operational	*	*	
Asset Planning - Stormwater (60%)	Asset Planning - Stormwater (60%)	2026/27		Operational	*	*	
Total Bankstown Branch					1,266,022	1,060,522	29,200
Bray Ave-water quality device	Design of water quality upgrade works including a new gross pollutant trap at Bray Avenue	2026/27	Earlwood	Canterbury	*	*	*
Floss St-drainage upgrade	Investigation and design of drainage upgrade at 99 Floss Street and neighbouring properties	2026/27	Hurlstone Park	Canterbury	*	*	*
Hillcrest Av-drainage upgrade	Design and construction of drainage upgrade works near 88 Hillcrest Ave, Greenacre	2026/27	Greenacre	Bankstown	*	*	*
Hutton St-drainage renewal	Design and construction of drainage repair and outlet rectification work near Hutton Street	2026/27	Hurlstone Park	Canterbury	*	*	*
Kingsbury Reserve-water quality device	Design and construction of water quality upgrade works including a new GPT at Kingsbury Reserve	2026/27	Kingsgrove	Roselands	*	*	*
Nelson Rd-drainage upgrade	Design and construction of drainage upgrade works at 20 Nelson Road	2026/27	Earlwood	Canterbury	*	*	*
Onslow St-drainage upgrade	Design and construction of drainage upgrade and footpath works at 18-24 Onslow St, Canterbury	2026/27	Canterbury	Canterbury	*	*	*
Redman Pde and Lark St-drainage stage 2	Construction of drainage upgrade works near 1-5 Redman Parade and 2-4 Lark Street, Belmore - Stage 2	2026/27	Belmore	Roselands	*	*	*
Riverwood Wetlands-remediation works	Repair works to the Riverwood Wetlands retaining wall	2026/27	Riverwood	Roselands	*	*	*
Wiggs Rd-drainage upgrade	Construction of drainage upgrade works at Wiggs Road and Moxon Road	2026/27	Punchbowl	Roselands	*	*	*
Knox St Reserve-drainage upgrade	Drainage upgrade works along Knox Street Reserve, Belmore	2026/27	Belmore	Roselands	*	*	*
Fore St at High St-pedestrian crossing	Modify the kerb ramp and footpath at the pedestrian crossing to improve drainage	2026/27	Canterbury	Canterbury	*	*	*
Maintenance of Waterbodies/Waterways	Maintenance of Waterbodies/Waterways	2026/27		Operational	*	*	
StormWater Audit Officer - Canterbury	StormWater Audit Officer - Canterbury	2026/27		Operational	*	*	
Asset Planning - Stormwater (40%)	Asset Planning - Stormwater (40%)	2026/27		Operational	*	*	
Stormwater Officer	Stormwater Officer	2026/27		Operational	*	*	
Total Canterbury Branch					3,101,878	2,254,378	847,500

Project_Name	Project_Detail	Year	Suburb	Ward	2027/2028 Total	2027-28	
						Stormwater Levy	Other Reserves
Amaroo Reserve-water quality	Construction of water quality device upgrade works including new gross pollutant traps, at Amaroo Reserve	2027/28	Georges Hall	Bass Hill	*	*	*
Collins Cr-drainage upgrade	Design and construction of drainage upgrade works near 12 Collins Cr (Marion Reserve), Yagoona	2027/28	Yagoona	Bankstown	*	*	*
Suva Cr-drainage upgrade	Design and construction of drainage works at Suva Crescent, Greenacre	2027/28	Greenacre	Bankstown	*	*	*
Stormwater Officer	Stormwater Officer	2027/28		Operational	*	*	
StormWater Audit Officer - Bankstown	StormWater Audit Officer - Bankstown	2027/28		Operational	*	*	
Maintenance of Waterbodies/Waterways - Bankstown	Maintenance of Waterbodies/Waterways - Bankstown	2027/28		Operational	*	*	
Asset Planning - Stormwater (60%)	Asset Planning - Stormwater (60%)	2027/28		Operational	*	*	
Total Bankstown Branch					2,883,453	2,197,953	685,500
Bray Ave-water quality device	Construction of water quality upgrade works including a new gross pollutant trap at Bray Avenue	2027/28	Earlwood	Canterbury	*	*	*
Dunstaffenage-drainage upgrade	Construction of drainage upgrade works near Dunstaffenage Street, Wallace Lane and Crinan Lane, Hurlstone Park	2027/28	Hurlstone Park	Canterbury	*	*	*
Floss St-drainage upgrade	Construction of drainage upgrade at 99 Floss Street and neighbouring properties	2027/28	Hurlstone Park	Canterbury	*	*	*
Maintenance of Waterbodies/Waterways	Maintenance of Waterbodies/Waterways	2027/28		Operational	*	*	
StormWater Audit Officer - Canterbury	StormWater Audit Officer - Canterbury	2027/28		Operational	*	*	
Asset Planning - Stormwater (40%)	Asset Planning - Stormwater (40%)	2027/28		Operational	*	*	
Stormwater Officer	Stormwater Officer	2027/28		Operational	*	*	
Total Canterbury Branch					2,445,184	1,797,184	648,000

Project_Name	Project_Detail	Year	Suburb	Ward	2028/2029 Total	2028-29	
						Stormwater Levy	Other Reserves
Monier Square-water quality device	Construction of water quality improvement works, including a gross pollutent trap, at Monier Square, Villawood	2028/29	Villawood	Bass Hill	*	*	*
Orchard Rd-drainage upgrade	Design and construction of drainage upgrade works at 149 Orchard Rd, Chester Hill	2028/29	Chester Hill	Bass Hill	*	*	*
Page St-drainage renewal	Design and construction of drainage renewal works near 8 Page St, Canterbury	2028/29	Canterbury	Canterbury	*	*	*
Stormwater Officer	Stormwater Officer	2028/29		Operational	*	*	
StormWater Audit Officer - Bankstown	StormWater Audit Officer - Bankstown	2028/29		Operational	*	*	
Maintenance of Waterbodies/Waterways - Bankstown	Maintenance of Waterbodies/Waterways - Bankstown	2028/29		Operational	*	*	
Asset Planning - Stormwater (60%)	Asset Planning - Stormwater (60%)	2028/29		Operational	*	*	
Total Bankstown Branch					1,466,406	1,211,406	255,000
First St-drainage upgrade	Design and construction of drainage upgrade works at 57A First St, Ashbury	2028/29	Ashbury	Canterbury	*	*	*
Shelley St-drainage upgrade	Design and construction of drainage upgrade works near 8 to 16 Shelley Street	2028/29	Campsie	Canterbury	*	*	*
Maintenance of Waterbodies/Waterways	Maintenance of Waterbodies/Waterways	2028/29		Operational	*	*	
StormWater Audit Officer - Canterbury	StormWater Audit Officer - Canterbury	2028/29		Operational	*	*	
Asset Planning - Stormwater (40%)	Asset Planning - Stormwater (40%)	2028/29		Operational	*	*	
Stormwater Officer	Stormwater Officer	2028/29		Operational	*	*	
Total Canterbury Branch					623,740	524,740	99,000

Project_Name	Project_Detail	Year	Suburb	Ward	2029/2030 Total	2029-30	
						Stormwater Levy	Other Reserves
Anzac St-drainage renewal	Construction of drainage renewal works near 22 Anzac Street	2029/30	Greenacre	Bankstown	*	*	*
Carlene Ave-drainage renewal	Design and construction of existing stormwater infrastructure renewal near 5 Carlene Avenue	2029/30	Padstow	Revesby	*	*	*
Clarence St-drainage renewal	Design and construction of existing stormwater infrastructure renewal near 57 Clarence Street	2029/30	Condell Park	Revesby	*	*	*
Clarke Reserve-flood mitigation	Construction of flood mitigation works at Clarke Reserve	2029/30	Padstow	Revesby	*	*	*
Little Rd-drainage renewal	Design and construction of drainage renewal works near Little Road and Braunbeck Street	2029/30	Bankstown	Bankstown	*	*	*
Louisa Reserve-water quality	Construction of water quality upgrade works on the gross pollutant trap in Louisa Reserve	2029/30	Bass Hill	Bass Hill	*	*	*
Marshall St-drainage renewal	Design and construction of drainage renewal works near 37 Marshall Street	2029/30	Bankstown	Bankstown	*	*	*
Shellcote Rd-water quality device	Construction of a gross pollutant trap water quality improvement device at Shellcote Rd, Greenacre	2029/30	Greenacre	Bankstown	*	*	*
Stormwater Officer	Stormwater Officer	2029/30		Operational	*	*	
StormWater Audit Officer - Bankstown	StormWater Audit Officer - Bankstown	2029/30		Operational	*	*	
Maintenance of Waterbodies/Waterways - Bankstown	Maintenance of Waterbodies/Waterways - Bankstown	2029/30		Operational	*	*	
Asset Planning - Stormwater (60%)	Asset Planning - Stormwater (60%)	2029/30		Operational	*	*	
Total Bankstown Branch					5,344,899	3,931,899	1,413,000
Belmore Sports Ground-drainage renewal	Design and construction of drainage renewal works near Belmore Sports Ground	2029/30	Belmore	Roselands	*	*	*
Bonds Rd-drainage renewal	Design and construction of drainage repair works at 91 Bonds Road, Punchbowl	2029/30	Punchbowl	Roselands	*	*	*
Campsie St-flood mitigation	Construction of flood mitigation works near HN 43-45 Campsie St, Campsie	2029/30	Campsie	Canterbury	*	*	*
Henry St-drainage renewal	Design and construction of drainage renewal works near 97 Henry Street	2029/30	Punchbowl	Bankstown	*	*	*
Punchbowl Rd-drainage upgrade	Design of drainage upgrade works near 839 Punchbowl Road	2029/30	Punchbowl	Roselands	*	*	*
Third Street-drainage upgrade	Design and construction of drainage upgrade works at Third Street, Ashbury	2029/30	Ashbury	Canterbury	*	*	*
Maintenance of Waterbodies/Waterways	Maintenance of Waterbodies/Waterways	2029/30		Operational	*	*	
StormWater Audit Officer - Canterbury	StormWater Audit Officer - Canterbury	2029/30		Operational	*	*	
Asset Planning - Stormwater (40%)	Asset Planning - Stormwater (40%)	2029/30		Operational	*	*	
Stormwater Officer	Stormwater Officer	2029/30		Operational	*	*	
Total Canterbury Branch					2,746,552	2,013,352	733,200

**CITY OF CANTERBURY BANKSTOWN
FOUR YEAR PLAN**

ANNEXURE I

CAPITAL EXPENDITURE SUMMARY (\$000)	2026/27	Grants & Contribution s	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves	2027/28	2028/29	2029/30
	Budget						Year 2	Year 3	Year 4
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Bridges	8,840	4,052	-	-	4,788	-	16,369	1,574	1,340
Buildings	11,349	4,299	345	-	5,455	1,250	83,395	16,595	4,860
Carparks	495	-	-	-	495	-	610	430	1,890
Drainage Conduits, Structures	5,673	-	-	1,700	3,973	-	5,170	7,002	7,747
Water Quaility	1,010	-	-	707	303	-	2,675	650	1,205
Waste Management	8,100	-	-	-	-	8,100	2,270	5,115	1,200
Town Centres	5,530	1,750	3,095	-	685	-	10,870	5,110	925
Other Structures	8,550	8,000	-	-	550	-	350	300	300
Open Space	6,570	-	2,210	-	4,130	230	19,075	11,893	9,955
Park/ StreetFurniture	1,957	-	-	-	1,637	320	1,100	1,205	1,280
Park Lighting	1,360	-	650	-	710	-	500	500	500
Pathways and Boardwalks	6,733	4,248	1,000	-	1,485	-	6,680	4,085	1,789
Road Pavement	27,497	3,280	-	-	14,717	9,500	34,363	34,601	35,745
Traffic Management	680	-	-	50	605	25	599	639	650
Operational Assets	25,837	-	1,929	-	-	23,908	14,718	12,975	10,386
TOTAL CAPEX	120,180	25,628	9,229	2,457	39,533	43,333	198,744	102,674	79,772

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
CAPITAL EXPENDITURE SUMMARY
BUDGET 2026-2027

Project Name	Project Detail	Year	Suburb	Ward	2026-27					
					2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Second Ave-bridge culvert replacement	Replacement of bridge culvert near No.67D Second Avenue	2026/27	Campsie	Canterbury	•	•			•	
First Ave-bridge culvert replacement	Replacement of bridge culvert on First Avenue	2026/27	Campsie	Canterbury	•	•			•	
Foord Ave-pedestrian bridge cathode	Cathodic protection and concrete works for the pedestrian bridge at Foord Avenue	2026/27	Earlwood	Canterbury	•				•	
Bridges					8,840,000	4,051,827	-	-	4,788,173	-
Campsie Hub-early works	Deliver early works package for Campsie Hub	2026/27	Campsie	Canterbury	•	•				
Community and Park Buildings Program	Refurbishment of community and park buildings at priority locations including: • Bankstown YMCA, Revesby - flooring replacement • Karingal KU Kindergarten, Greenacre - painting and refresh • Lakemba Library - lighting replacement • Earlwood Senior Citizens Centre - brickwork refurbishment • Sefton Community Hall - toilets and kitchen refurbishment • Memorial Oval grandstand, Bankstown - painting refresh	2026/27	Various	Various	•				•	
	Refurbishment of toilet amenities at priority locations including: • Virginius Reserve, Revesby - toilet refresh • Pivetta Reserve, Revesby - toilet roof renewal • Coolabah Tennis Amenities Building, Beverly Hills - toilet refurbishment • Anzac Mall, Campsie - Exeloo toilet refresh • Earlwood Oval - new accesible toilet	2026/27	Various	Various	•				•	
Toilet Amenities Refurbishment Program										
Roselands L&A Centre-roof replacement	Construction of Roselands Leisure and Aquatic Centre roof replacement works	2026/27	Roselands	Roselands	•				•	
Max Parker L&A-indoor pool filter	Replacement of indoor pool filtration system at Max Parker Leisure & Aquatic Centre	2026/27	Revesby	Revesby	•				•	
Roselands L&A Centre-indoor pool filter	Replacement of indoor pool filtration system at Roselands Leisure & Aquatic Centre	2026/27	Roselands	Roselands	•				•	
Garrison Point-new public toilets	Design and construction of new public toilet facilities at Garrison Point	2026/27	Georges Hall	Bass Hill	•		•		•	
748 Punchbowl Rd-various works	Protective works to the former Punchbowl Baby Health Care building to prepare for future options	2026/27	Punchbowl	Roselands	•					•
Birrong L&A Centre-solar panels	Installation of solar panels at Birrong Leisure and Aquatic Centre	2026/27	Birrong	Bass Hill	•					•
Gosling Park-amenities upgrade	Upgrade of kiosk and toilets including construction of accessible toilet at Gosling Park	2026/27	Greenacre	Bankstown	•				•	
Community Buildings AC Program	Community buildings air-conditioning renewal program at priority sites including: • Bankstown Arts Centre • Birrong Leisure & Aquatic Centre • Canterbury Earlwood Caring Association • Greenacre Citizens Centre • Max Parker Leisure & Aquatic Centre, Revesby	2026/27	Various	Various	•				•	
The Crest Athletics-new amenities	Design of new amenities building at The Crest Athletics Complex	2026/27	Georges Hall	Bass Hill	•					•
Roselands L&A Centre-office upgrade	Upgrade swim school office at Roselands Leisure and Aquatic Centre	2026/27	Roselands	Roselands	•				•	

Project Name	Project Detail	Year	Suburb	Ward	2026-27					
					2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
MIISC-lighting upgrade	Upgrade ceiling lighting at Morris lemma Indoor Sports Centre	2026/27	Riverwood	Roselands	•				•	
Community Buildings Furniture Program	Replacement of furniture and white goods at priority locations	2026/27	Various	Various	•					•
L&A Plant Equipment Replacement Program	Replacement of priority plant and equipment at Leisure and Aquatic Centres	2026/27	Various	Various	•					•
Birrong L&A Centre-concourse resurfacing	Refurbishment of the concourse throughout the Birrong Leisure & Aquatic Centre, Yagoona	2026/27	Birrong	Bass Hill	•				•	
BLAKC-directional signage	New wall mounted directional signage for Bankstown Library and Knowledge Centre and Bryan Brown Theatre on Rickard Rd	2026/27	Bankstown	Bankstown	•					•
Buildings					11,348,882	4,298,882	345,000	-	5,455,000	1,250,000
Kelso South-carpark resurfacing	Kelso South - resurfacing and drainage improvements at the sports field carpark	2026/27	Panania	Revesby	•				•	
Earlwood Oval-carpark renewal	Renewal of carpark at Earlwood Oval	2026/27	Earlwood	Canterbury	•				•	
Carparks					495,000	-	-	-	495,000	-
Osroy Ave-drainage upgrade	Construction of drainage upgrade works near 36 Osroy Avenue, Earlwood	2026/27	Earlwood	Canterbury	•				•	
Redman Pde and Lark St-drainage stage 2	Construction of drainage upgrade works near 1-5 Redman Parade and 2-4 Lark Street, Belmore - Stage 2	2026/27	Belmore	Roselands	•			•	•	
Stormwater Pipe Rehabilitation Works	Relining and patching of stormwater infrastructure at priority sites, including: • Wallace Lane, Hurlstone Park • Walter St, Roselands • Fourth St, Ashbury	2026/27	Various	Various	•				•	
Orient Rd-drainage upgrade	Design and construction of drainage upgrade works at 24 Orient Road	2026/27	Padstow	Revesby	•			•	•	
Hutton St-drainage renewal	Design and construction of drainage repair and outlet rectification work near Hutton Street	2026/27	Hurlstone Park	Canterbury	•			•	•	
Nelson Rd-drainage upgrade	Design and construction of drainage upgrade works at 20 Nelson Road	2026/27	Earlwood	Canterbury	•			•	•	
Onslow St-drainage upgrade	Design and construction of drainage upgrade and footpath works at 18-24 Onslow St, Canterbury	2026/27	Canterbury	Canterbury	•			•	•	
Hillcrest Av-drainage upgrade	Design and construction of drainage upgrade works near 88 Hillcrest Ave, Greenacre	2026/27	Greenacre	Bankstown	•			•	•	
Clapham Rd-drainage renewal	Design and construction of drainage renewal works near 34 Clapham Road	2026/27	Sefton	Bass Hill	•			•	•	
Wiggs Rd-drainage upgrade	Construction of drainage upgrade works at Wiggs Road and Moxon Road	2026/27	Punchbowl	Roselands	•			•	•	
Surrey Reserve-flood mitigation	Design and constuction of flood mitigation works near Surrey Reserve	2026/27	Georges Hall	Bass Hill	•			•	•	
Catherine St-drainage upgrade	Design and construction of drainage upgrade works near 32 Catherine Street	2026/27	Punchbowl	Bankstown	•			•	•	
Floss St-drainage upgrade	Investigation and design of drainage upgrade at 99 Floss Street and neighbouring properties	2026/27	Hurlstone Park	Canterbury	•			•	•	
Knox St Reserve-drainage upgrade	Drainage upgrade works along Knox Street Reserve, Belmore	2026/27	Belmore	Roselands	•			•	•	
Malvern St-drainage upgrade	Drainage upgrade works in Malvern Street, Panania	2026/27	Panania	Revesby	•			•	•	

					2026-27					
Project Name	Project Detail	Year	Suburb	Ward	2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Drainage Conduits , Structures					5,673,000	-	-	1,700,300	3,972,700	-
Replace Council Domestic Waste Fleet	Purchase new and replacement priority Domestic Waste Fleet	2026/27	Various	Various	•					•
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2026/27	Various	Various	•					•
Waste Management					8,100,000	-	-	-	-	8,100,000
Lakemba Town Centre-renewal works	Construction of Lakemba town centre renewal and upgrades - WSIG	2026/27	Lakemba	Roselands	•	•	•			
Appian Way-public domain works	Appian Way - public domain works at the intersection of Appian Way and The Mall	2026/27	Bankstown	Bankstown	•		•		•	
Town Centre Street Tree Replacement Program	Replacement of street trees within priority town centres sites	2026/27	Various	Various	•				•	
Bankstown Complete Streets-design	Design of upgrades at The Mall, Appian Way, Fetherstone Street and Chapel Road, as part of Bankstown Complete Streets	2026/27	Bankstown	Bankstown	•		•			
Public Place Projects	Construction of public place projects at priority locations	2026/27	Various	Various	•				•	
Bankstown Ring Road-planning	Planning and investigation for Bankstown Ring Road upgrade works as part of Bankstown Complete Streets	2026/27	Bankstown	Bankstown	•		•			
Liveable Centres-Revesby	Design of town centre upgrade - Revesby Place, Revesby	2026/27	Revesby	Revesby	•		•			
Town Centres					5,530,000	1,750,000	3,095,000	-	685,000	-
Gow St-road rehabilitation	Rehabilitation of Gow Street from Canterbuy Road to Salt Pan Creek crossing (Industrial Improvement Program)	2026/27	Various	Various	•				•	
Solar Farm-Stage 2-construction	Construction of Solar Farm - WSIG	2026/27	Riverwood	Roselands	•	•				
Other Structures					8,550,000	8,000,000	-	-	550,000	-
Gosling Park-sports field upgrade	Sports field major upgrade of fields 1 and 2 at Gosling Park	2026/27	Greenacre	Bankstown	•		•		•	
Playground Surfaces Upgrade Program	Playground surface replacement at priority locations including: • Neptune Park, Revesby Heights • Gazzard Park, Yagoona • SJ Harrison Reserve, Earlwood • Mount Lewis Park fitness station, Mount Lewis • Bankstown Womens Health Centre, Bankstown	2026/27	Various	Various	•				•	
Beaumont Park-playground upgrade	Construction of new level 2 playground and exercise equipment at Beaumont Reserve	2026/27	Kingsgrove	Canterbury	•		•		•	
Playground Shade Provision Program	Upgrade or replace shade at priority playgrounds including: • Canterbury Park Playground • Earlwood Children's Centre • Roberts Park Early Learning Centre, Greenacre • Chester Hill KU Children's Centre	2026/27	Various	Various	•				•	
Hoskins Reserve-playground upgrade	Construction of new level 2 playground at Hoskins Reserve	2026/27	Bankstown	Bankstown	•		•		•	
Coleman Park-playground upgrade	Construction of new level 2 playground at Coleman Park	2026/27	Georges Hall	Bass Hill	•		•		•	

Project Name	Project Detail	Year	Suburb	Ward	2026-27					
					2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Harold Bull Reserve-playground	Construction of new level 2 playground at Harold Bull Reserve	2026/27	Lakemba	Roselands	•		•		•	
Kelso Park South-exercise equipment	Construction of new exercise equipment and seating at Kelso Park South	2026/27	Panania	Revesby	•		•		•	
Starr Reserve-playground upgrade	Construction of new level 2 playground at Starr Reserve	2026/27	Padstow	Revesby	•		•		•	
George Cayley Reserve-playground upgrade	Construction of new level 2 playground at George Cayley Reserve	2026/27	Punchbowl	Roselands	•		•		•	
Bettina Court-playground upgrade	Construction of new level 3 playground at Bettina Court	2026/27	Greenacre	Bankstown	•				•	
Marie Street Reserve-new playground	Construction of new level 3 playground at Marie Street Reserve	2026/27	Belmore	Canterbury	•		•			
Alcoomie Reserve-playground upgrade	Construction of new level 3 playground at Alcoomie Reserve	2026/27	Villawood	Bass Hill	•				•	
Sefton Golf Course-greens & tees renewal	Renewal of golf course greens and tees at Sefton Golf Course	2026/27	Sefton	Bass Hill	•				•	
Gough Whitlam Park-cricket nets upgrade	Construction of new cricket nets at Gough Whitlam Park	2026/27	Earlwood	Canterbury	•				•	
Peter Reserve-playground removal	Removal of playground at Peter Reserve	2026/27	Greenacre	Bankstown	•					•
Green Infrastructure Improvement Program	Implement planting priorities in accordance with the Urban Forest Strategic Plan	2026/27	Various	Various	•					•
Open Space					6,570,000	-	2,210,000	-	4,130,000	230,000

Shade and Shelter Replacement Program	Upgrade of park shelters and shade structures at priority locations including: • Rudd Park, Belfield • Deepwater Park, Milperra • Wise Reserve, Riverwood	2026/27	Various	Various	•				•	
Sefton Golf Course-furniture & shelter	Upgrade of main shelter and BBQ area at Sefton Golf Course	2026/27	Sefton	Bass Hill	•					•
Gosling Park-fencing replacement	Replacement of perimeter fencing at Gosling Park	2026/27	Greenacre	Bankstown	•				•	
Beaman Park-furniture upgrade	Replacement of park furniture at Beaman Park	2026/27	Earlwood	Canterbury	•				•	
Fencing Replacement Program	Upgrade fencing at priority sites including • Kinch Reserve, Condell Park • Girraween Reserve, Earlwood	2026/27	Various	Various	•				•	
Park Bins Replacement Program	Replacement of park bins at priority locations	2026/27	Various	Various	•				•	
Park Furniture Replacement Program	Upgrade of park furniture at priority locations including: • Bankstown City Sports Complex • Whitmore Reserve, Georges Hall • Croydon Park • Napoli Reserve, Padstow	2026/27	Various	Various	•				•	
Street Bins	Replacement of street bins at priority locations	2026/27	Various	Various	•				•	
Water Refill Station Program	Upgrade water refill stations at priority sites including: • Bankstown Memorial Oval Precinct • Mitchell Reserve, Condell Park • Earlwood Oval • Peel Park, Lakemba	2026/27	Various	Various	•				•	
Wiley Park-entrance structure renewal	Renewal of Wiley Park entrance structure	2026/27	Wiley Park	Roselands	•					•
Beaumont Park-fencing upgrade	Fencing upgrade at Beaumont Park	2026/27	Kingsgrove	Roselands	•				•	

Project Name	Project Detail	Year	Suburb	Ward	2026-27					
					2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Street furniture replacement	Replacement of street furniture at priority locations, including: • Beaconsfield Street, Revesby - seats • Wellington Road, Sefton - seats and tables • Courthouse Reserve, Bankstown - seats • Beamish St, Campsie - seats • Haldon Street, Lakemba - bus seat	2026/27	Various	Various	•				•	
Park /Street Furniture/Fencing					1,957,000	-	-	-	1,637,000	320,000
Lance Hutchison and Bland Ovals-lights	Upgrade sports field lighting at Lance Hutchison and Bland Ovals	2026/27	Riverwood	Roselands	•		•		•	
Gosling Park-sports field lighting	Upgrade sports field lighting at Gosling Park	2026/27	Greenacre	Bankstown	•		•		•	
Gosling Park-carpark lighting	Carpark lighting upgrade at Gosling Park	2026/27	Greenacre	Bankstown	•				•	
Parks /Sportsfield Lighting					1,360,000	-	650,000	-	710,000	-
Salt Pan Creek-boardwalk	Replacement of Salt Pan Creek boardwalk at Henry Lawson Drive road bridge (section under the bridge)	2026/27	Padstow	Revesby	•		•			
Alan St-new footpath	Alan Street - new footpath from Hume Highway to Ferrier Road - WSIG	2026/27	Yagoona	Bass Hill	•	•				
Hume Hwy-new footpath	Hume Highway - new footpath between both Farrell Road intersections - WSIG	2026/27	Bass Hill	Bass Hill	•	•				
Cardigan Rd-new footpath	Cardigan Road - new footpath from Hillcrest Avenue to Waterloo Road - WSIG	2026/27	Greenacre	Bankstown	•	•				
Carlton Pde-new footpath	Carlton Parade - new footpath from Moxon Road to Cullens Road - WSIG	2026/27	Punchbowl	Roselands	•	•				
Raleigh Rd-new footpath	Raleigh Road - new footpath from Henry Lawson Drive to Prescot Parade - WSIG	2026/27	Milperra	Revesby	•	•				
The River Rd-footpath reconstruction	The River Road - footpath reconstruction from Henry Lawson Drive to Sandakan Road (right side)	2026/27	Revesby Heights	Revesby	•				•	
Warejee St-new footpath	Warejee Street - new footpath from Arinya Street to Flatrock Road - WSIG	2026/27	Kingsgrove	Canterbury	•	•				
Grove Ave-new footpath	Grove Avenue - new footpath from Karne Street North to Penshurst Road - WSIG	2026/27	Narwee	Roselands	•	•				
Broad St-new footpath	Broad Street - new footpath from Hector Street to Baird Street - WSIG	2026/27	Bass Hill	Bass Hill	•	•				
Stone St-new footpath	Stone Street - new footpath from Caroline Street to Louisa Street - WSIG	2026/27	Earlwood	Canterbury	•	•				
High St-new footpath	High Street - new footpath from Berna Street to cul-de-sac - WSIG	2026/27	Canterbury	Canterbury	•	•				
Baird Ln-footpath reconstruction	Baird Lane - footpath reconstruction from Spencer Street to Morella Avenue	2026/27	Sefton	Bass Hill	•				•	
The Boulevarde-new footpath	The Boulevarde - new footpath from The Boulevarde car park to Peel Street - WSIG	2026/27	Lakemba	Roselands	•	•				
Wycombe St-new footpath	Wycombe Street - new footpath from Brodie Street to Ferrier Road - WSIG	2026/27	Yagoona	Bass Hill	•	•				
Ashby Ave-new footpath	Ashby Avenue - new footpath from Terpentine Place to Brunner Road - WSIG	2026/27	Yagoona	Bass Hill	•	•				
Reynolds Ave-footpath reconstruction	Reynolds Avenue - footpath reconstruction from Avon Street to Carmen Street (both sides)	2026/27	Bankstown	Bankstown	•				•	
Taloma St-new footpath	Taloma Street - new footpath from Kennedy Street to Thomas Street - WSIG	2026/27	Picnic Point	Revesby	•	•				

Project Name	Project Detail	Year	Suburb	Ward	2026-27					
					2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Cullens Rd-new footpath	Cullens Road - new footpath, south of Joyce Street - WSIG	2026/27	Punchbowl	Roselands	•	•				
Floss St -footpath reconstruction	Floss Street - footpath reconstruction from Crinan Street to Mill lane (right side)	2026/27	Hurlstone Park	Canterbury	•				•	
Leopold St-footpath reconstruction	Leopold Street - footpath reconstruction from Alison Street to Council boundary (both sides)	2026/27	Ashbury	Canterbury	•				•	
Banks Rd-new footpath	Banks Road - new footpath from Finlays Avenue to 2 Banks Road - WSIG	2026/27	Earlwood	Canterbury	•	•				
Lakemba St-footpath reconstruction	Lakemba Street - footpath reconstruction from Wangee Road to Yerrick Road (left side)	2026/27	Lakemba	Roselands	•				•	
Ashby Ave-footpath reconstruction	Ashby Avenue - footpath reconstruction from Palomar Parade to Arnold Avenue (right side)	2026/27	Yagoona	Bankstown	•				•	
Cullens Rd-new footpath	Cullens Road - new footpath from Mitcham Street to Canterbury Road - WSIG	2026/27	Punchbowl	Roselands	•	•				
Penshurst Rd-new footpath	Penshurst Road - new footpath from Grove Avenue to Shorter Avenue - WSIG	2026/27	Narwee	Roselands	•	•				
Lancelot St-footpath reconstruction	Lancelot Street - footpath reconstruction from Simmat Avenue to Taylor Street (both sides)	2026/27	Condell Park	Bass Hill	•				•	
Lakemba St-footpath reconstruction	Lakemba Street - footpath reconstruction from Ernest Street to Croydon Street (left side)	2026/27	Lakemba	Roselands	•				•	
John Mountford Res-footpath reconstruct	John Mountford Reserve - footpath reconstruction around building pavers	2026/27	Narwee	Roselands	•				•	
Carlingford St-footpath upgrade	Carlingford Street - upgraded footpath from No.24-28	2026/27	Regents Park	Bass Hill	•				•	
Pathways and Boardwalks					6,732,525	4,247,525	1,000,000	-	1,485,000	-
Various-Internal Design and Management	Internal design and management	2026/27	Various	Various	•					•
Woolcott St-road resurfacing	Woolcott Street resurfacing from William Street to Fuller Avenue	2026/27	Earlwood	Canterbury	•	•			•	
Preventative maintenance-Bankstown	Preventative road maintenance at priority sites in Bankstown Ward	2026/27	Various	Bankstown	•				•	
Preventative maintenance-Bass Hill	Preventative road maintenance at priority sites in Bass Hill Ward	2026/27	Various	Bass Hill	•				•	
Preventative maintenance-Canterbury	Preventative road maintenance at priority sites in Canterbury Ward	2026/27	Various	Canterbury	•				•	
Preventative maintenance-Revesby	Preventative road maintenance at priority sites in Revesby Ward	2026/27	Various	Revesby	•				•	
Preventative maintenance-Roselands	Preventative road maintenance at priority sites in Roselands Ward	2026/27	Various	Roselands	•				•	
Park Rd-road resurfacing	Park Road resurfacing from Cook Crescent to Forrest Road	2026/27	East Hills	Revesby	•	•			•	
Waldron Rd-regional road resurfacing	Waldron Road resurfacing from Kembla Avenue to Helen Street	2026/27	Sefton	Bass Hill	•	•			•	
Church Rd-road resurfacing	Church Road resurfacing from Auburn Road to Hume Highway	2026/27	Yagoona	Bass Hill	•	•			•	
Russell St-road rehabilitation	Russell Street rehabilitation from Waterloo Road to Maiden Street	2026/27	Greenacre	Bankstown	•	•			•	
Hector St-road resurfacing	Hector Street resurfacing from Buist Street to Morella Street	2026/27	Bass Hill	Bass Hill	•				•	
Burwood Rd-regional road rehabilitation	Burwood Road rehabilitation (shoulder lanes) from Bridge Road to Leylands Parade	2026/27	Belmore	Roselands	•				•	
Campsie St -road resurfacing	Campsie Street resurfacing from 55 to Loch Street	2026/27	Campsie	Canterbury	•				•	

Project Name	Project Detail	Year	Suburb	Ward	2026-27					
					2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Penshurst Rd-road resurfacing	Penshurst Road resurfacing from Shorter Ave intersection to Grove Ave	2026/27	Narwee	Roselands	•				•	
Second Ave-resurfacing	Second Avenue resurfacing from No. 42 to the council boundary	2026/27	Canterbury	Canterbury	•				•	
Victoria Rd-road resurfacing	Victoria Road resurfacing from Mitcham Street to Canterbury Road	2026/27	Punchbowl	Roselands	•				•	
Bonds Rd-regional road resurfacing	Bonds Road resurfacing from Earls Avenue to Jindalee Parade	2026/27	Riverwood	Roselands	•	•				
Ogmore Crt-road resurfacing	Ogmore Court resurfacing from Northam Avenue to cul-de-sac	2026/27	Bankstown	Bankstown	•				•	
Pivetta St-resurfacing	Pivetta Street resurfacing	2026/27	Revesby	Revesby	•				•	
Sphinx Ave-road resurfacing	Sphinx Avenue resurfacing from Doyle Road to Pyramid Avenue	2026/27	Padstow	Revesby	•				•	
Egan St-road rehabilitation	Egan Street rehabilitation from Marion Street to the end / cul-de-sac	2026/27	Bankstown	Bankstown	•				•	
Napoleon Rd-road resurfacing	Napoleon Road resurfacing from Waterloo Road to Acacia Avenue	2026/27	Greenacre	Bankstown	•				•	
Keira Ave-road rehabilitation	Keira Avenue rehabilitation from Terry Street to Lawford Street	2026/27	Greenacre	Bankstown	•				•	
Barrow St-road resurfacing	Barrow Street resurfacing from Pivetta Street to Wilberforce Road	2026/27	Revesby	Revesby	•				•	
Norman St-road resurfacing	Norman Street resurfacing from Hunter Street to Market Street	2026/27	Condell Park	Revesby	•				•	
The Crescent-road resurfacing	The Crescent resurfacing from Dutton Street to Little Road	2026/27	Yagoona	Bass Hill	•				•	
York St-road resurfacing	York Street resurfacing from William Street to Market Street	2026/27	Condell Park	Revesby	•				•	
Scott St-reconstruction of K&G	Scott Street - reconstruct of kerb and gutter from 36 Scott Street to Jay Ave	2026/27	Belfield	Canterbury	•				•	
Road Pavement					27,497,000	3,280,000	-	-	14,717,000	9,500,000
Traffic Management Devices-guardrails	Replace guardrails at South Parade, Campsie and Richmond Avenue, Padstow Heights	2026/27	Various	Various	•				•	
PAMP kerb ramps at priority sites	Kerb ramp replacement at priority locations across the City	2026/27	Various	Various	•				•	
APTP Bus Stop at Priority Sites	Accessible Public Transport Program (APTP) bus stops at priority sites	2026/27	Various	Various	•				•	
Fore St at High St-pedestrian crossing	Modify the kerb ramp and footpath at the pedestrian crossing to improve drainage	2026/27	Canterbury	Canterbury	•			•	•	
North/South Tce-height limit signage	Install height limit signage at the railway underpass between North and South Terraces, Bankstown	2026/27	Bankstown	Bankstown	•					•
Traffic Management Devices					680,000	-	-	49,700	605,300	25,000
Kingsbury Reserve-water quality device	Design and construction of water quality upgrade works including a new GPT at Kingsbury Reserve	2026/27	Kingsgrove	Roselands	•			•	•	
Riverwood Wetlands-remediation works	Repair works to the Riverwood Wetlands retaining wall	2026/27	Riverwood	Roselands	•			•	•	
Bray Ave-water quality device	Design of water quality upgrade works including a new gross pollutant trap at Bray Avenue	2026/27	Earlwood	Canterbury	•			•	•	
Louisa Reserve-water quality	Design of water quality upgrade works on the gross pollutant trap in Louisa Reserve	2026/27	Bass Hill	Bass Hill	•			•	•	

					2026-27					
Project Name	Project Detail	Year	Suburb	Ward	2026/2027 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Water Quality Devices					1,010,000	-	-	707,000	303,000	-
IT Service Transformation	Digital service transformation	2026/27	Various	Various	•					•
Replace Council Plant and Equipment	Replace priority plant and equipment	2026/27	Various	Various	•					•
62 The Mall, Bankstown-demolition	Demolition of the building at 62 The Mall, Bankstown	2026/27	Bankstown	Bankstown	•					•
Replace Council Light Fleet	Replace priority light fleet	2026/27	Various	Various	•					•
Replace and upgrade IT equipment	Purchase new and replacement IT equipment	2026/27	Various	Various	•					•
Library books and resources	Library collections and supporting resources expansion	2026/27	Various	Various	•		•			•
15-21 Wangee Rd & 20 Garrong Rd, Lakemba	Demolition of properties at 15, 17, 19, 21 Wangee Rd and 20 Garrong Rd, Lakemba for future open space	2026/27	Lakemba	Roselands	•		•			
45, 47 & 49 Quigg St, Lakemba	Demolition of properties at 45, 47 and 49 Quigg St, Lakemba	2026/27	Lakemba	Roselands	•		•			
Civic Tower-public toilet & EOT works	Upgrade existing end-of-trip facilities, bike storage and public toilet, including accessible toilets, on P1 and level two toilets of the Civic Tower	2026/27	Bankstown	Bankstown	•					•
Civic Tower-water cooled package units	Replacement of water cooled package units and associated infrastructure at the Civic Tower	2026/27	Bankstown	Bankstown	•					•
Civic Tower-replace fan coil units	Replacement of chilled fan coil units and associated infrastructure at the Civic Tower	2026/27	Bankstown	Bankstown	•					•
Civic Tower-security office upgrade	Refurbishment of security and maintenance office at the Civic Tower	2026/27	Bankstown	Bankstown	•					•
Bransgrove Rd-depot workshop	Bransgrove Road Depot workshop mechanics adjustable height platform	2026/27	Panania	Revesby	•					•
Operational Assets					25,837,000	-	1,928,750	-	-	23,908,250
TOTAL CAPEX					120,180,407	25,628,234	9,228,750	2,457,000	39,533,173	43,333,250

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
CAPITAL EXPENDITURE SUMMARY
BUDGET 2027-2028

Project Name	Project Detail	Year	Suburb	Ward	2027-28					
					2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Bayview Ave-shared pedestrian bridge	Construction of new shared use bridge at Bayview Avenue	2027/28	Earlwood	Canterbury	•	•	•			
Brighton Ave-road bridge rehabilitation	Rehabilitation of Brighton Avenue road bridge	2027/28	Campsie	Canterbury	•				•	
Charles St-shared pedestrian bridge	Construction of a shared use bridge at Charles Street	2027/28	Canterbury	Canterbury	•		•		•	
Clapham Rd Bridge-major rehabilitation	Major rehabilitation of Clapham Road bridge	2027/28	Sefton	Bass Hill	•				•	
Karool Ave-pedestrian bridge	Construction of shared use bridge at Karool Avenue	2027/28	Canterbury	Canterbury	•		•		•	
Lillian Rd-pedestrian bridge repairs	Lillian Road pedestrian bridge major maintenance works	2027/28	Padstow	Revesby	•	•			•	
Bridges					16,369,000	2,806,000	7,500,000	-	6,063,000	-
Padstow Park-amenities building	Demolition of the old amenities building at Padstow Park and embellishment of the site following commissioning of the new amenities building	2027/28	Padstow	Revesby	•					•
Campbell Oval-Amenities Building A	Renew the amenities building and carport	2027/28	Canterbury	Canterbury	•		•		•	
Community and Park Buildings Program	Refurbishment of community and park buildings at priority locations	2027/28	Various	Various	•				•	
Community Buildings AC Program	Community buildings air-conditioning renewal program	2027/28	Various	Various	•				•	
Griffith Park Community Centre	Construction of new multipurpose community facility at Griffith Park	2027/28	Bankstown	Bankstown	•		•			
Padstow Multipurpose Comm Centre	Planning for new multipurpose community facility at Padstow	2027/28	Padstow	Revesby	•		•			
Panania Library and Knowledge Centre	Construction of the new Panania Library and Knowledge Centre - WSiG	2027/28	Panania	Revesby	•	•	•		•	
Punchbowl Station carpark-public toilet	Design future toilet upgrades to existing public facilities at Punchbowl Station carpark	2027/28	Punchbowl	Roselands	•					•
Toilet Amenities Refurbishment Program	Refurbishment of existing public toilets and amenities at priority locations	2027/28	Various	Various	•				•	
Building materials abatement	Management and removal of environmentally sensitive materials from buildings	2027/28	Various	Various	•					•
Walshaw Park-new amenities building	Design and construction of new amenities building at Walshaw Park	2027/28	Bass Hill	Bass Hill	•		•		•	
Community Buildings Furniture Program	Replacement of furniture and white goods at priority locations	2027/28	Various	Various	•					•
L&A Plant Equipment Replacement Program	Replacement of priority plant and equipment at Leisure and Aquatic Centres	2027/28	Various	Various	•					•
Bankstown Arts Ctre-studio roof works	Bankstown Arts Centre - replacement of the gable roof over the Arts Studio	2027/28	Bankstown	Bankstown	•					•
BLAKC-chiller replacements	Replacement of two end of life air conditioning chillers in the Bankstown Library and Knowledge Centre	2027/28	Bankstown	Bankstown	•					•
Campsie Hub	Construction of Campsie Hub	2027/28	Campsie	Canterbury	•	•	•		•	

					2027-28					
Project Name	Project Detail	Year	Suburb	Ward	2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Buildings					83,395,000	9,630,000	65,700,000	-	6,450,000	1,615,000
Panania Station-commuter carpark renewal	Renewal of the commuter carpark at Panania Station	2027/28	Panania	Revesby	•				•	
Revesby Station-commuter carpark resurfa	Resurfacing of the commuter carpark at Revesby Station	2027/28	Revesby	Revesby	•				•	
Carparks					610,000	-	-	-	610,000	-
Collins Cr-drainage upgrade	Design and construction of drainage upgrade works near 12 Collins Cr (Marion Reserve), Yagoona	2027/28	Yagoona	Bankstown	•			•	•	
Dunstaffenage-drainage upgrade	Construction of drainage upgrade works near Dunstaffenage Street, Wallace Lane and Crinan Lane, Hurlstone Park	2027/28	Hurlstone Park	Canterbury	•			•	•	
Floss St-drainage upgrade	Construction of drainage upgrade at 99 Floss Street and neighbouring properties	2027/28	Hurlstone Park	Canterbury	•			•	•	
Hay St-drainage upgrade	Design and construction of drainage upgrade works at Hay Street between Roslyn Street and Harmony Street	2027/28	Ashbury	Canterbury	•					•
Stormwater Pipe Rehabilitation Works	Relining and patching of stormwater infrastructure at prioritised locations	2027/28	Various	Various	•				•	
Suva Cr-drainage upgrade	Design and construction of drainage works at Suva Crescent, Greenacre	2027/28	Greenacre	Bankstown	•			•	•	
Drainage Conduits , Structures					5,170,000	-	-	1,239,000	1,031,000	2,900,000
Replace Council Domestic Waste Fleet	Purhcase new and replacement priority Domestic Waste Fleet	2027/28	Various	Various	•					•
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2027/28	Various	Various	•					•
Waste Management					2,270,000	-	-	-	-	2,270,000
Anzac Mall-public domain	Design of public domain upgrades at Anzac Mall	2027/28	Campsie	Canterbury	•		•			
Bankstown Ring Road-design	Design for Bankstown Ring Road upgrade works as part of Bankstown Complete Streets	2027/28	Bankstown	Bankstown	•		•			
Belmore Town Centre-renewal works	Construction of Belmore town centre renewal and upgrades - WSIG	2027/28	Belmore	Roselands	•	•	•			
Griffith Park-public domain	Construction of open space and public domain upgrades adjacent to Griffith Park Community Centre	2027/28	Bankstown	Bankstown	•		•			
Liveable Centres-Earlwood	Design of town centre upgrade - 247-347 Homer Street, Earlwood	2027/28	Earlwood	Canterbury	•		•			
Liveable Centres-Punchbowl	Design of town centre upgrade - 3-38 Highclere Ave, Punchbowl	2027/28	Punchbowl	Bankstown	•		•			
Liveable Centres-Revesby	Construction of town centre upgrade - Revesby Place, Revesby	2027/28	Revesby	Revesby	•		•			
Liveable Centres-Sefton	Design town centre upgrade - 46, 41-55 Helen Street, Sefton	2027/28	Sefton	Bass Hill	•		•			
Public Place Projects	Construction of public place projects at priority locations	2027/28	Various	Various	•					•

Project Name	Project Detail	Year	Suburb	Ward	2027-28					
					2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Town Centre Street Tree Program	Replacement of street trees within town centres	2027/28	Various	Various	•				•	
Town Centres					10,870,000	1,750,000	8,770,000	-	300,000	50,000
Industrial Improvement Program	Refurbishment of assets at priority industrial areas	2027/28	Various	Various	•				•	
Pontoon rectification works	Pontoon rectification works at priority locations including Ewen Park, Rabaul and Carinya Roads	2027/28	Various	Various	•					•
Other Structures					350,000	-	-	-	300,000	50,000
15 Close St-new open space	Construction of new open space at 15 Close Street, Canterbury	2027/28	Canterbury	Canterbury	•		•			•
Terry Lamb Reserve-play space	Construction of new level 1 play space at Terry Lamb Reserve	2027/28	Belmore	Roselands	•		•			
Neville Reserve-sports field upgrade	Sports field major upgrade of fields 1 and 2 at Neville Reserve	2027/28	Bass Hill	Bass Hill	•		•		•	
Gough Whitlam Park-play space	Construction of new level 1 play space at Gough Whitlam Park	2027/28	Earlwood	Canterbury	•		•			
Virginius Reserve-play space	Construction of new level 1 play space at Virginius Reserve	2027/28	Padstow	Revesby	•		•			
Birrong L&A Centre-splash upgrade	Upgrade of the splash park play structure at Birrong Leisure and Aquatic Centre	2027/28	Birrong	Bass Hill	•					•
Loch Street Reserve-playground upgrade	Construction of new level 2 playground at Loch Street Reserve	2027/28	Campsie	Canterbury	•		•		•	
Clemton Park-netball court upgrade	Upgrade and renewal of netball courts including replacement of poles & hoops at Clemton Park	2027/28	Kingsgrove	Roselands	•		•			•
Duke Street Reserve-playground	Construction of new level 3 playground at Duke Street Reserve	2027/28	Campsie	Canterbury	•		•			
Griffith Park-playground	Construction of new level 2 playground at Griffith Park	2027/28	Bankstown	Bankstown	•		•		•	
Mildura Reserve-playground	Construction of new level 2 playground at Mildura Reserve	2027/28	Campsie	Canterbury	•		•		•	
Playground Shade Provision Program	Upgrade or replace shade at priority playgrounds	2027/28	Various	Various	•				•	
Playground Surfaces Upgrade Program	Replacement of synthetic surfaces at priority playgrounds	2027/28	Various	Various	•				•	
Montgomery Reserve-playground upgrade	Construction of new level 2 playground at Montgomery Reserve	2027/28	Revesby	Revesby	•		•		•	
Salt Pan Creek Reserve-playground	Construction of new level 2 playground at Salt Pan Creek Reserve	2027/28	Riverwood	Roselands	•		•		•	
Allum Park-playground upgrade	Construction of new level 2 playground at Allum Park	2027/28	Greenacre	Bankstown	•		•			
Pat O'Connor Reserve-playground upgrade	Construction of new level 2 playground at Pat O'Connor Reserve	2027/28	Canterbury	Canterbury	•		•		•	
Wangee Road-playground	Construction of new level 3 playground at Wangee Road	2027/28	Lakemba	Roselands	•		•		•	
Wattawa Reserve-playground upgrade	Construction of new level 2 playground at Wattawa Reserve	2027/28	Condell Park	Bass Hill	•		•		•	
Bungalow Reserve-playground upgrade	Construction of new level 3 playground at Bungalow Reserve	2027/28	Roselands	Roselands	•		•		•	
Laundy Reserve-playground upgrade	Construction of new level 3 playground at Laundy Reserve	2027/28	Bass Hill	Bass Hill	•				•	

					2027-28					
Project Name	Project Detail	Year	Suburb	Ward	2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Marlowe St Reserve-playground upgrade	Construction of new level 3 playground at Marlowe Street Reserve	2027/28	Campsie	Canterbury	•				•	
Taylor Reserve-playground upgrade	Construction of new level 3 playground at Taylor Reserve	2027/28	East Hills	Revesby	•		•		•	
Maxwell Park-playground upgrade	Construction of new level 3 playground at Maxwell Park	2027/28	Bankstown	Bankstown	•				•	
The Crest-cricket nets upgrade	Construction of new cricket nets at The Crest	2027/28	Georges Hall	Bass Hill	•				•	
Green Infrastructure Improvement Program	Implement planting priorities in accordance with the Urban Forest Strategic Plan	2027/28	Various	Various	•					•
Walshaw Park-playground upgrade	Construction of new level 3 playground at Walshaw Park	2027/28	Bass Hill	Bass Hill	•				•	
Allum Park-off field drainage works	Construction of drainage improvements adjacent to field 2 at Allum Park	2027/28	Greenacre	Bankstown	•		•			
Vale of Ah Reserve-DOLA footpath	Construction of new footpath around dog off leash area (DOLA) at Vale of Ah Reserve	2027/28	Milperra	Revesby	•					•
Sawyer Reserve-playground upgrade	Construction of new level 3 playground at Sawyer Reserve	2027/28	Hurlstone Park	Canterbury	•				•	
Sefton Golf Course-greens & tees renewal	Renewal of golf course greens and tees at Sefton Golf Course	2027/28	Sefton	Bass Hill	•				•	
Monash Reserve-playground upgrade	Construction of new level 3 playground at Monash Reserve	2027/28	East Hills	Revesby	•				•	
Braeside Reserve-playground upgrade	Construction of new level 3 playground (landscape play) at Braeside Reserve	2027/28	Earlwood	Canterbury	•				•	
Warrick Reserve-playground upgrade	Construction of new level 3 playground upgrade (landscape play) at Warrick Reserve	2027/28	Hurlstone Park	Canterbury	•				•	
Rotary Park-playground removal	Removal of playground at Rotary Park, Condell Park	2027/28	Condell Park	Bass Hill	•					•
Presland Reserve-playground upgrade	Construction of new level 3 playground at Presland Reserve	2027/28	Revesby	Revesby	•				•	
Euston Reserve-playground upgrade	Construction of new level 3 playground (landscape play) at Euston Reserve	2027/28	Hurlstone Park	Canterbury	•				•	
Hurlstone Memorial Reserve-playground	Design of new level 2 playground Hurlstone Memorial Reserve	2027/28	Hurlstone Park	Canterbury	•		•			
Open Space					19,075,000	-	11,177,000	-	5,778,000	2,120,000
Shade and Shelter Replacement Program	Upgrade of park shelters and shade structures at priority locations	2027/28	Various	Various	•				•	
Park Bins Replacement Program	Replacement of park bins at priority locations	2027/28	Various	Various	•				•	
Park Furniture Replacement Program	Upgrade of park furniture at priority locations	2027/28	Various	Various	•				•	
Street Bins	Replacement of street bins at priority locations	2027/28	Various	Various	•				•	
Water Refill Station Program	Upgrade water refill stations at priority sites	2027/28	Various	Various	•				•	
Park Fencing & Boomgate Upgrade Program	Replacement of park fencing and boomgates at priority locations	2027/28	Various	Various	•				•	
Street furniture replacement	Replacement of street furniture at priority locations	2027/28	Various	Various	•				•	
Park /Street Furniture/Fencing					1,100,000	-	-	-	1,100,000	-

					2027-28					
Project Name	Project Detail	Year	Suburb	Ward	2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Sports Field Lighting Upgrade Program	Upgrade of sports field lighting at priority sites	2027/28	Various	Various	•		•		•	
Parks /Sportsfield Lighting					500,000	-	250,000	-	250,000	-
Broughton Street-shared path underpass	Upgrade of the shared path railway underpass on Broughton Street	2027/28	Canterbury	Canterbury	•		•		•	
Glassop St Cycleway-shared path	Glassop Street cyclway - shared path construction from Neville Street to Colechin Street	2027/28	Yagoona	Bass Hill	•		•			
Edison Laneway-footpath reconstruction	Edison Laneway - footpath reconstruction from Bowling Club carpark to Tudor Street	2027/28	Belmore	Roselands	•				•	
Fenwick St-footpath reconstruction	Fenwick Street - footpath reconstruction from Marion Street to Glassop Street (both sides)	2027/28	Bankstown	Bankstown	•				•	
Belmore Rd-footpath reconstruction	Belmore Rd-footpath reconstruction from alongside 1 Truman Avenue	2027/28	Riverwood	Canterbury	•				•	
Bransgrove Rd-footpath reconstruction	Bransgrove Road - footpath reconstruction from Presland Ave to Ely St (both sides)	2027/28	Revesby	Revesby	•				•	
Eldridge Rd-footpath reconstruction	Eldridge Road - footpath reconstruction from Ethel Street to Simmat Ave (both sides)	2027/28	Condell Park	Bass Hill	•				•	
Woodlawn Ave-footpath reconstruction	Woodlawn Avenue - footpath reconstruction from Wolli Avenue to Homer Street (right side)	2027/28	Earlwood	Canterbury	•				•	
Brighton Ave-footpath reconstruction	Brighton Avenue - footpath reconstruction from Beamish Street to Dryden Street (both sides)	2027/28	Campsie	Canterbury	•				•	
Antwerp St-footpath reconstruction	Antwerp Street - footpath reconstruction from Eldridge Road to Ostend Street (both sides)	2027/28	Bankstown	Bankstown	•				•	
Birch St-footpath reconstruction	Birch Street - footpath reconstruction from Allingham Street to Marion Street (right side)	2027/28	Condell Park	Bass Hill	•				•	
The River Rd-footpath reconstruction	The River Road - footpath reconstruction from Doyle Road to M5 Motorway (right side)	2027/28	Revesby	Revesby	•				•	
Buckwall Ave-footpath reconstruction	Buckwall Avenue - footpath reconstruction from Maple Crt to 5 Maple Crt	2027/28	Greenacre	Bankstown	•				•	
Pathways and Boardwalks					6,680,000	-	3,750,000	-	2,930,000	-
Various-Internal Design and Management	Internal design and management	2027/28	Various	Various	•					•
Preventative maintenance-Bankstown	Preventative road maintenance at priority sites in Canterbury Ward	2027/28	Various	Bankstown	•				•	
Preventative maintenance-Bass Hill	Preventative road maintenance at priority sites in Bass Hill Ward	2027/28	Various	Bass Hill	•				•	
Preventative maintenance-Canterbury	Preventative road maintenance at priority sites in Bankstown Ward	2027/28	Various	Canterbury	•				•	
Preventative maintenance-Revesby	Preventative road maintenance at priority sites in Revesby Ward	2027/28	Various	Revesby	•				•	
Preventative maintenance-Roselands	Preventative road maintenance at priority sites in Roselands Ward	2027/28	Various	Roselands	•				•	
Hay St-road rehabilitation	Hay Street rehabilitation from Roslyn Street to Harmony Street	2027/28	Ashbury	Canterbury	•				•	
Cowl St-road rehabilitation	Cowl Street rehabilitation from Maiden Street to Rea Street	2027/28	Greenacre	Bankstown	•				•	
Miller Rd-road resurfacing	Miller Road resurfacing from Waldron Road to Curtis Road	2027/28	Chester Hill	Bass Hill	•				•	
Haldon St-road rehabilitation	Haldon Street rehabilitation from Gilles to Canterbury Road (traffic lanes)	2027/28	Lakemba	Roselands	•				•	

					2027-28					
Project Name	Project Detail	Year	Suburb	Ward	2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Lauma Ave-road resurfacing	Lauma Ave resurfacing from Rawson Road to cul-de-sac	2027/28	Greenacre	Bankstown	•				•	
Park Rd-road resurfacing	Park Road resurfacing from Childs Street to Tower Street	2027/28	Panania	Revesby	•	•			•	
Rogers St-road resurfacing	Rogers Street resurfacing from McCullum Street to Chapel Street	2027/28	Roselands	Roselands	•				•	
Close St-road improvement	Close Street - road improvement from No.2 to the end of cul-de-sac	2027/28	Canterbury	Canterbury	•				•	
The Boulevarde-road resurfacing	The Boulevarde resurfacing from Alice Street to No.100	2027/28	Lakemba	Roselands	•	•			•	
Saltash St-road resurfacing	Saltash Street resurfacing from Glassop Street to Investigator Avenue	2027/28	Yagoona	Bass Hill	•	•			•	
Lambeth St-road resurfacing	Lambeth Street resurfacing from Dalziel Avenue to Philip Street	2027/28	Panania	Revesby	•	•			•	
William St-Regional Road Resurfacing	William St Regional Road Resurface from Ferrier Pde To Hilltop St	2027/28	Clemtown Park	Canterbury	•	•			•	
Priam St-resurfacing	Priam Street resurfacing from Elliston Street to Plymouth Avenue	2027/28	Chester Hill	Bass Hill	•				•	
Evaline St-road resurfacing	Evaline Street resurfacing from Duke Street to Wonga Street	2027/28	Campsie	Canterbury	•				•	
Lancelot St-road resurfacing	Lancelot Street resurfacing from William Street to Taylor Street	2027/28	Condell Park	Revesby	•				•	
Roberts Rd-regional road resurfacing	Roberts Road resurfacing from Wattle Street to Wiley Avenue	2027/28	Bankstown	Bankstown	•	•				
Wyatt Ave-road resurfacing	Wyatt Avenue resurfacing from Alma Road to Courtney Road	2027/28	Padstow	Revesby	•				•	
Osroy Ave-road resurfacing	Osroy Ave resurfacing from Bayview Ave to Bayview Ln	2027/28	Earlwood	Canterbury	•				•	
Cragg St-road rehabilitation	Cragg St partial rehabilitation from Norman Street to 33 Cragg Street and from Marion Street to 7 Cragg Street	2027/28	Condell Park	Revesby	•				•	
Railway Pde-resurfacing	Railway Parade resurfacing from Fourth Avenue to Fifth Avenue	2027/28	Condell Park	Bass Hill	•				•	
Rickard Rd-resurfacing	Rickard Road resurfacing from Jacobs Street to Chapel Road (South Carriageway)	2027/28	Bankstown	Bankstown	•	•			•	
Road Pavement					34,363,000	2,710,000	-	-	22,153,000	9,500,000
APTP Bus Stop at Priority Sites	Accessible Public Transport Program (APTP) bus stops at priority sites	2027/28	Various	Various	•				•	
PAMP kerb ramps at priority sites	Kerb ramp replacement at priority locations across the City	2027/28	Various	Various	•				•	
Henry St-rubber speed cushions	Install 4 rows of rubber speed cushions at 10A, 28,50 and 70 Henry Street	2027/28	Punchbowl	Bankstown	•				•	
Jacobs St-replace rubber speed cushions	Install 4 rows of Traffic calming device sat No24,48,70 and 90	2027/28	Bankstown	Bankstown	•				•	
Harold St-rubber speed cushions	Install 3 rows of rubber speed cushions at Harold Street	2027/28	Mount Lewis	Bankstown	•				•	
Wilkins Ave-rubber speed cushions	Install 1 row of rubber speed cushions at 43 Wilkins Avenue	2027/28	Condell Park	Bass Hill	•				•	
Traffic Management Devices					599,000	-	-	-	599,000	-
Amaroo Reserve-water quality	Construction of water quality device upgrade works including new gross pollutant traps, at Amaroo Reserve	2027/28	Georges Hall	Bass Hill	•			•	•	

					2027-28					
Project Name	Project Detail	Year	Suburb	Ward	2027/2028 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Bray Ave-water quality device	Construction of water quality upgrade works including a new gross pollutant trap at Bray Avenue	2027/28	Earlwood	Canterbury	•			•	•	
Water Quality Devices					2,675,000	-	-	1,872,500	802,500	-
Replace Council Plant and Equipment	Replace priority plant and equipment	2027/28	Various	Various	•					•
Replace and upgrade IT equipment	Purchase new and replacement IT equipment	2027/28	Various	Various	•					•
Replace Council Light Fleet	Replace priority light fleet	2027/28	Various	Various	•					•
Library books and resources	Library collections and supporting resources expansion	2027/28	Various	Various	•		•			•
Civic Tower-CCTV upgrade	Upgrade CCTV system for Civic Tower	2027/28	Bankstown	Bankstown	•					•
Anzac St Depot-awning renewal	Anzac Street Depot awning renewal	2027/28	Chullora	Bankstown	•					•
Operational Assets					14,717,500	-	258,750	-	-	14,458,750
TOTAL CAPEX					198,743,500	16,896,000	97,405,750	3,111,500	48,366,500	32,963,750

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
CAPITAL EXPENDITURE SUMMARY
BUDGET 2028-2029

Project Name	Project Detail	Year	Suburb	Ward	2028/2029 Total	2028-29				
						Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Auburn Rd-bridge	Planning, investigation, detail design and approvals for Auburn Road Bridge	2028/29	Bass Hill	Bass Hill	•				•	
Cutting Reserve-pedestrian bridge	Construction of pedestrian bridge replacement at Cutting Reserve	2028/29	Padstow	Revesby	•		•		•	
Glenore Road Reserve-pedestrian bridge	Design and construction of Glenore Road Reserve pedestrian bridge replacement	2028/29	Canterbury	Canterbury	•		•		•	
Jim Ring Reserve-pedestrian bridge 2	Replacement of pedestrian bridge 2 at Jim Ring Reserve	2028/29	Birrong	Bass Hill	•				•	
Bridges					1,574,000	-	537,000	-	1,037,000	-
ANZAC Park rotunda restoration	Restoration of the rotunda at ANZAC Park	2028/29	Campsie	Canterbury	•				•	
Community and Park Buildings Program	Refurbishment of community and park buildings at priority locations	2028/29	Various	Various	•				•	
Community Buildings AC Program	Community buildings air-conditioning renewal program.	2028/29	Various	Various	•				•	
Earlwood Multipurpose Community Centre	Planning for new multipurpose community facility at Earlwood	2028/29	Earlwood	Canterbury	•		•			
Johnstone Reserve-public toilet upgrade	Upgrade public toilet facilities including construction of new accessible toilet at Johnstone Reserve	2028/29	Revesby	Revesby	•				•	
Kinch Reserve-amenities & roof upgrade	Upgrade existing change rooms and toilets including construction of an accessible toilet and roof replacement	2028/29	Condell Park	Bass Hill	•				•	
Lance Hutchinson Oval-new amenities	Design and construction of new amenities building at Lance Hutchison Oval	2028/29	Riverwood	Roselands	•		•		•	
Padstow Multipurpose Community Centre	Design of new multipurpose community facility at Padstow	2028/29	Padstow	Revesby	•		•			
Punchbowl Park-grandstand upgrades	Upgrade grandstand toilets and changerooms at Punchbowl Park	2028/29	Punchbowl	Bankstown	•				•	
Punchbowl Station Car Park-public toilet	Construction of toilet upgrades to existing public facilities at Punchbowl Station car park	2028/29	Punchbowl	Roselands	•				•	
Rudd Park-new amenities building	Design and construction of new amenities building at Rudd Park	2028/29	Belfield	Canterbury	•		•		•	
Stuart Street Reserve-amenities upgrade	Refurbishment of change rooms and toilets including construction of new accessible toilet at Stuart Street Reserve	2028/29	Padstow	Revesby	•				•	
The Crest Athletics-new amenities	Construction of new amenities building at The Crest Athletics Complex	2028/29	Georges Hall	Bass Hill	•		•		•	
Toilet Amenities Refurbishment Program	Refurbishment of existing toilet amenities at priority locations	2028/29	Various	Various	•				•	
Building materials abatement	Management and removal of environmentally sensitive materials from buildings	2028/29	Various	Various	•					•
Community Buildings Furniture Program	Replacement of furniture and white goods at priority locations	2028/29	Various	Various	•					•
L&A Plant Equipment Replacement Program	Replacement of priority plant and equipment at Leisure and Aquatic Centres	2028/29	Various	Various	•					•

					2028-29					
Project Name	Project Detail	Year	Suburb	Ward	2028/2029 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Buildings					16,595,000	-	6,520,000	-	9,655,000	420,000
Bankstown Basketball-new vehicle access	Construct new asphalt access way	2028/29	Condell Park	Bass Hill	•				•	
Yagoona Lane-carpark renewal	Renewal of a section of the carpark at Yagoona Lane	2028/29	Yagoona	Bass Hill	•				•	
Carparks					430,000	-	-	-	430,000	-
Anzac Square-drainage upgrade	Construction of drainage upgrade works at Anzac Square near Campsie RSL	2028/29	Campsie	Canterbury	•					•
Croydon Ave-drainage upgrade	Design and construction of drainage works at Croydon Avenue and Albert Road, Croydon	2028/29	Croydon Park	Canterbury	•					•
First St-drainage upgrade	Design and construction of drainage upgrade works at 57A First St, Ashbury	2028/29	Ashbury	Canterbury	•			•	•	
Orchard Rd-drainage upgrade	Design and construction of drainage upgrade works at 149 Orchard Rd, Chester Hill	2028/29	Chester Hill	Bass Hill	•			•	•	
Page St-drainage renewal	Design and construction of drainage renewal works near 8 Page St, Canterbury	2028/29	Canterbury	Canterbury	•			•	•	
Shelley St-drainage upgrade	Design and construction of drainage upgrade works near 8 to 16 Shelley Street	2028/29	Campsie	Canterbury	•			•	•	
Stormwater Pipe Rehabilitation Works	Relining and patching of stormwater infrastructure at prioritised locations	2028/29	Various	Various	•				•	
Redman Pde & Lark St-drainage stage 3	Construction of drainage upgrade works near 1-5 Redman Parade and 2-4 Lark Street, Belmore - Stage 3	2028/29	Belmore	Roselands	•				•	
Drainage Conduits , Structures					7,002,000	-	-	371,000	2,659,000	3,972,000
Replace Council Domestic Waste Fleet	Purchase new and replacement priority Domestic Waste Fleet	2028/29	Various	Various	•					•
Replace Domestic Garbage Bins & Plant	Purchase new and replacement domestic garbage bins	2028/29	Various	Various	•					•
Kelso Community Recycling Centre	Construction of new Kelso Community Recycling Centre	2028/29	Panania	Revesby	•					•
Waste Management					5,115,000	-	-	-	-	5,115,000
Liveable Centres-Chester Hill	Construction of town centre upgrade - 131 Waldron Road, Chester Hill	2028/29	Chester Hill	Bass Hill	•		•			
Liveable Centres-Earlwood	Construction of town centre upgrade - 247-347 Homer St, Earlwood	2028/29	Earlwood	Canterbury	•		•			
Liveable Centres-Padstow	Design of town centre upgrade - 4-18 Howard Road, Padstow	2028/29	Padstow	Revesby	•		•			
Liveable Centres-Punchbowl	Construction of town centre upgrade - 3-38 Highclere Ave, Punchbowl	2028/29	Punchbowl	Bankstown	•		•			
Liveable Centres-Wiley Park	Design of town centre upgrade - 63-76 King Georges Road, Wiley Park	2028/29	Wiley Park	Roselands	•		•			

Project Name	Project Detail	Year	Suburb	Ward	2028-29					
					2028/2029 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Public Place Projects	Construction of public place projects at priority locations	2028/29	Various	Various	•					•
Town Centres					5,110,000	-	5,060,000	-	-	50,000
Industrial Improvement Program	Refurbishment of assets at priority industrial areas	2028/29	Various	Various	•				•	
Other Structures					300,000	-	-	-	300,000	-
Albert Park-playground upgrade	Construction of new level 3 playground upgrade (landscape play) at Albert Park	2028/29	Earlwood	Canterbury	•				•	
Anzac Park-play space	Design of new level 1 play space at Anzac Park	2028/29	Campsie	Canterbury	•		•			
Apex Reserve-playground upgrade	Construction of new level 3 playground and exercise equipment at Apex Reserve	2028/29	Bankstown	Bankstown	•		•		•	
Bankstown City Sports-playground	Construction of new level 2 playground at Bankstown City Sports Complex	2028/29	Bankstown	Bankstown	•		•		•	
Bankstown City Sports-sports field	Sports field major upgrade at Bankstown City Sports Field Complex	2028/29	Bankstown	Bankstown	•		•			•
Bowden Park-playground upgrade	Construction of new level 3 playground at Bowden Park	2028/29	Croydon Park	Canterbury	•				•	
Clarke Reserve-upgrade project	Construction of new level 3 playground and upgrade of netball rings, posts and park furniture	2028/29	Padstow	Revesby	•				•	
Clemton Park-playground upgrade	Construction of new level 2 playground and exercise equipment at Clemton Park	2028/29	Clemton Park	Roselands	•		•		•	
Coleman Park-tennis court upgrade	Upgrade and renewal of tennis courts at Coleman Park	2028/29	Georges Hall	Bass Hill	•		•			•
Cullens Reserve-playground upgrade	Construction of new level 3 playground at Cullens Reserve	2028/29	Punchbowl	Roselands	•				•	
Hurlstone Memorial Reserve-playground	Construction of new level 2 playground at Hurlstone Memorial Reserve	2028/29	Hurlstone Park	Canterbury	•		•			
John Mountford Res-tennis court upgrade	Upgrade and renewal of tennis courts at John Mountford Reserve	2028/29	Narwee	Roselands	•		•			•
Lee Park-playground upgrade	Construction of new level 3 playground and furniture upgrade at Lee Park	2028/29	Greenacre	Bankstown	•				•	
Lees Park-playground upgrade	Construction of new level 2 playground at Lees Park	2028/29	Ashbury	Canterbury	•		•		•	
Maluga Park-play space design	Design of new level 1 play space at Maluga Park	2028/29	Birrong	Bass Hill	•		•			
Newland Reserve-playground upgrade	Construction of new level 2 playground at Newland Reserve	2028/29	Milperra	Revesby	•		•		•	
O'Neill Park-playground upgrade	Construction of new level 2 playground at O'Neill Park	2028/29	Yagoona	Bass Hill	•		•		•	
Playground Shade Provision Program	Upgrade or replace shade at priority playgrounds	2028/29	Various	Various	•				•	
Playground Surfaces Upgrade Program	Renewal of synthetic surfaces at priority playgrounds	2028/29	Various	Various	•				•	
Pullen Reserve-playground upgrade	Construction of new level 3 playground at Pullen Reserve	2028/29	Yagoona	Bass Hill	•				•	

					2028-29					
Project Name	Project Detail	Year	Suburb	Ward	2028/2029 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Punchbowl Park-sports field upgrade	Major upgrade of sports fields 1, 2, 3 and 4 at Punchbowl Park	2028/29	Punchbowl	Roselands	•		•			•
Rudd Park-playground upgrade	Construction of new level 2 playground at Rudd Park	2028/29	Belfield	Canterbury	•		•		•	
Smith Park-playground upgrade	Construction of new level 2 playground at Smith Park	2028/29	East Hills	Revesby	•		•		•	
Sutcliffe Reserve-playground upgrade	Construction of new level 2 playground at Sutcliffe Reserve	2028/29	Georges Hall	Bass Hill	•		•		•	
Marco Reserve-cricket nets upgrade	Construction of new cricket nets at Marco Reserve	2028/29	Panania	Revesby	•				•	
Croydon Park-sandstone garden	Upgrade of existing garden bed and surrounds at Croydon Park	2028/29	Croydon Park	Canterbury	•					•
Hillview Street Reserve-upgrade	Upgrade all furniture, garden beds and incorporate retaining walls	2028/29	Roselands	Roselands	•				•	
Peter Moore Field-dog off leash area	Upgrade dog off leash area (DOLA) at Peter Moore Field	2028/29	Belmore	Canterbury	•					•
Sefton Golf Course-greens & tees renewal	Renewal of golf course greens and tees at Sefton Golf Course	2028/29	Sefton	Bass Hill	•				•	
Open Space					11,893,000	-	4,497,500	-	5,210,000	2,185,500
Gordon Parker Reserve-furniture renewal	Upgrade of park furniture at Gordon Parker Reserve	2028/29	Milperra	Revesby	•					•
Park Bins Replacement Program	Replacement of park bins at priority locations	2028/29	Various	Various	•				•	
Park Furniture Replacement Program	Upgrade of park furniture at priority locations	2028/29	Various	Various	•					•
Shade and Shelter Replacement Program	Upgrade of park shelters and shade structures at priority locations	2028/29	Various	Various	•					•
Street Bins	Replacement of street bins at priority locations	2028/29	Various	Various	•				•	
Water Refill Station Program	Upgrade water refill stations at priority sites	2028/29	Various	Various	•					•
Park Fencing & Boomgate Upgrade Program	Replacement of park fencing and boomgates at priority locations	2028/29	Various	Various	•				•	
Street furniture replacement	Replacement of street furniture at priority locations	2028/29	Various	Various	•				•	
Park /Street Furniture/Fencing					1,205,000	-	-	-	400,000	805,000
Sports Field Lighting Upgrade Program	Upgrade of sports field lighting at priority sites	2028/29	Various	Various	•		•			•
Parks /Sportsfield Lighting					500,000	-	250,000	-	-	250,000
Anglo Rd-footpath reconstruction	Anglo Road - footpath reconstruction from Loch Street to Carrington Square (left side)	2028/29	Campsie	Canterbury	•				•	
Bromham Pl-footpath reconstruction	Bromham Place - footpath reconstruction from Birdsall Avenue to Winifred Street	2028/29	Condell Park	Revesby	•				•	

					2028-29					
Project Name	Project Detail	Year	Suburb	Ward	2028/2029 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Cambridge Ave-footpath reconstruction	Cambridge Avenue - footpath reconstruction from 20 Cambridge Avenue to Northam Avenue (right side)	2028/29	Bankstown	Bankstown	•				•	
Canterbury Rd-footpath reconstruction	Canterbury Road - footpath reconstruction from Dunkeld Avenue to Crinan Street (right side)	2028/29	Canterbury	Canterbury	•				•	
Croydon St-footpath reconstruction	Croydon Street - footpath reconstruction from The Boulevard to Canterbury Road (both sides)	2028/29	Lakemba	Roselands	•				•	
Forsyth St-footpath reconstruction	Forsyth St Rec-footpath reconstruction from Chapel Street to Nelson Avenue (both sides)	2028/29	Kingsgrove	Roselands	•				•	
Gurney Rd-footpath reconstruction	Gurney Road - footpath reconstruction from Campbell Hill Road to Miller Road (left side)	2028/29	Chester Hill	Bass Hill	•				•	
Hume Hwy-footpath reconstruction	Hume Highway - footpath reconstruction from Shellcote Road to Waterloo Road (right side)	2028/29	Greenacre	Bankstown	•				•	
Proctor Pde-footpath reconstruction	Proctor Parade - footpath reconstruction from Veronica Street to Hector Street (both sides)	2028/29	Chester Hill	Bass Hill	•				•	
Salt Pan Creek-boardwalk-north	Replacement of Salt Pan Creek boardwalk at Henry Lawson Drive Road Bridge (section north of the bridge)	2028/29	Padstow	Revesby	•		•		•	
Salt Pan Creek-boardwalk-south	Replacement of Salt Pan Creek boardwalk at Henry Lawson Drive Road Bridge (ramp south of the bridge)	2028/29	Padstow	Revesby	•		•		•	
Tower St-footpath reconstruction	Tower Street footpath reconstruction from Brunton Street to Thompson Road (both sides)	2028/29	Panania	Revesby	•				•	
Pathways and Boardwalks					4,085,000	-	1,250,000	-	2,835,000	-
Various-Internal design and management	Internal design and management	2028/29	Various	Various	•					•
Preventative maintenance-Bankstown	Preventative road maintenance at priority sites in Bankstown Ward	2028/29	Various	Bankstown	•				•	
Preventative maintenance-Bass Hill	Preventative road maintenance at priority sites in Bass Hill Ward	2028/29	Various	Bass Hill	•				•	
Preventative maintenance-Canterbury	Preventative road maintenance at priority sites in Canterbury Ward	2028/29	Various	Canterbury	•				•	
Preventative maintenance-Revesby	Preventative road maintenance at priority sites in Revesby Ward	2028/29	Various	Revesby	•				•	
Preventative maintenance-Roselands	Preventative road maintenance at priority sites in Roselands Ward	2028/29	Various	Roselands	•				•	
Sharp St-road rehabilitation	Sharp Street rehabilitation from Canterbury Road to Leylands Parade	2028/29	Belmore	Roselands	•	•				•
Lakemba St-regional road rehabilitation	Lakemba Street rehabilitation from King Georges Road to Alice Street	2028/29	Wiley Park	Roselands	•	•				•
Lilian St-road rehabilitation	Lilian Street and Lilian Lane rehabilitation from Carrington Street to Beamish Street	2028/29	Campsie	Canterbury	•	•				•
Croydon Ave-road resurfacing	Croydon Avenue resurfacing from Leith Street to Albert Road	2028/29	Croydon Park	Canterbury	•	•				•
Brunker Rd-regional road resurfacing	Brunker Road resurfacing from Cooper Road to Ashby Ave	2028/29	Yagoona	Bass Hill	•					•
Lambeth St-resurfacing	Lambeth St resurfacing from Philip Street to Donald Street	2028/29	Panania	Revesby	•	•				•
Windsor Rd-road resurfacing	Windsor Road resurfacing from Chamberlain Road to Faraday Road	2028/29	Padstow	Revesby	•					•
Fifth Ave-road resurfacing	Fifth Avenue resurfacing from Railway Parade to Yanderra Street	2028/29	Condell Park	Bass Hill	•	•				•

					2028-29					
Project Name	Project Detail	Year	Suburb	Ward	2028/2029 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Goodwin Ave-road rehabilitation	Goodwin Avenue rehabilitation from Old Kent Road to cul-de-sac	2028/29	Mount Lewis	Bankstown	•	•				•
Enterprise Ave-resurfacing	Enterprise Ave resurfacing from Watson Road to cul-de-sac	2028/29	Padstow	Revesby	•					•
Acacia Ave-road resurfacing	Acacia Avenue resurfacing from Napoleon Street to No.143	2028/29	Greenacre	Bankstown	•					•
Macquarie Rd - road resurfacing	Macquarie Road resurface from Riverview Road to Wellington Road	2028/29	Earlwood	Canterbury	•					•
Lawler St-road resurfacing	Lawler Street resurfacing from Lambeth Street to Picnic Point Road	2028/29	Panania	Revesby	•					•
Albert St-regional road rehabilitation	Albert Street rehabilitation from Baltimore Street to Lincoln Street	2028/29	Campsie	Canterbury	•					•
Brandon Ave-Regional Road Resurfacing	Brandon Ave - Resurface From Chapel Rd To Greenwood Ave	2028/29	Bankstown	Bankstown	•	•				
David St-road rehabilitation	David Street rehabilitation from Waterloo Road to Maiden Street	2028/29	Greenacre	Bankstown	•					•
Yangoora Rd-road resurfacing	Yangoora Road resurfacing from Neale Street to Burwood Road	2028/29	Belmore	Roselands	•					•
Carlingford St-resurfacing	Carlingford Street resurfacing from Clapham Road to Council boundary	2028/29	Regents Park	Bass Hill	•	•				•
Jenson St-resurfacing	Jenson Street resurfacing (full length)	2028/29	Condell Park	Bass Hill	•					•
Chertsey Ave-road resurfacing	Chertsey Avenue resurfacing from Oxford Avenue to Chapel Road	2028/29	Bankstown	Bankstown	•					•
Fenwick St-road resurfacing	Fenwick Street resurfacing from No.70 to Glassop Street	2028/29	Condell Park	Bankstown	•					•
Frost Ln-road resurfacing	Frost Lane resurfacing from Bent Street to Priam Street	2028/29	Chester Hill	Bass Hill	•					•
Bowden Blvd-road resurfacing	Bowden Boulevard resurfacing from Ashby Avenue to cul-de-sac	2028/29	Yagoona	Bankstown	•					•
Townsend St-road resurfacing	Townsend Street resurfacing from Simmat Avenue to Lee Street	2028/29	Condell Park	Bass Hill	•					•
Frost Ln-road resurfacing	Frost Lane resurfacing from Campbell Hill Road to Brent Street	2028/29	Chester Hill	Bass Hill	•					•
Second Ave-resurfacing	Second Avenue resurfacing from Fourth Avenue to Sixth Avenue	2028/29	Condell Park	Bass Hill	•					•
Doonkuna St-road resurfacing	Doonkuna Street resurfacing from Moorefields Road to Carbethon Crescent	2028/29	Beverly Hills	Roselands	•					•
Road Pavement					34,601,000	4,980,000	-	-	10,000,000	19,621,000
Banksia Rd Replace Rubber Speed Cushions	Banksia Rd -Install 1 Row of Traffic Calming at No 85	2028/29	Greenacre	Bankstown	•				•	
Edgar St and Augusta St-refuge island	Reconstruct pedestrian refuge island	2028/29	Condell Park	Revesby	•				•	
Hillcrest Ave-rubber speed cushions	Install 2 rows of rubber speed cushions at 102 and 80 Hillcrest Avenue	2028/29	Greenacre	Bankstown	•				•	
Pelman Ave-rubber speed cushions	Install 2 rows of rubber speed cushions at 23 and 47 Pelman Avenue	2028/29	Greenacre	Bankstown	•				•	
Railway Pde-rubber speed cushions	Install 2 rows of rubber speed cushions at 62 and 40 Railway Parade	2028/29	Condell Park	Bass Hill	•				•	

					2028-29					
Project Name	Project Detail	Year	Suburb	Ward	2028/2029 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Rawson Rd-rubber speed cushions	Install 2 rows of rubber speed cushions on the approach side of roundabout with Maiden Street	2028/29	Greenacre	Bankstown	•				•	
Scott St-rubber speed cushions	Install 3 rows of rubber speed cushions at 53, 31 and 17 Scott Street	2028/29	Punchbowl	Bankstown	•				•	
APTP Bus Stop at Priority Sites	Accessible Public Transport Program (APTP) bus stops at priority sites	2028/29	Various	Various	•				•	
PAMP kerb ramps at priority sites	Kerb ramp replacement at priority locations across the City	2028/29	Various	Various	•				•	
Traffic Management Devices					639,000	-	-	-	639,000	-
Monier Square-water quality device	Construction of water quality improvement works, including a gross pollutant trap, at Monier Square, Villawood	2028/29	Villawood	Bass Hill	•			•	•	
Water Quality Devices					650,000	-	-	455,000	195,000	-
Replace Council Plant and Equipment	Replace priority plant and equipment	2028/29	Various	Various	•					•
Replace Council Light Fleet	Replace priority light fleet	2028/29	Various	Various	•					•
Replace and upgrade IT equipment	Purchase new and replacement IT equipment	2028/29	Various	Various	•					•
Library books and resources	Library collections and supporting resources expansion	2028/29	Various	Various	•		•			•
Civic Tower-foyer upgrades	Refurbish ground floor foyer and install platform chair lift at the Civic Tower	2028/29	Bankstown	Bankstown	•					•
Operational Assets					12,974,500	-	258,750	-	-	12,715,750
TOTAL CAPEX					102,673,500	4,980,000	18,373,250	826,000	33,360,000	45,134,250

CITY OF CANTERBURY BANKSTOWN

FOUR YEAR PLAN
CAPITAL EXPENDITURE SUMMARY
BUDGET 2028-2029

Project Name	Project Detail	Year	Suburb	Ward	2029-30					
					2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Kelso Park-pedestrian bridge upgrade	Upgrade of pedestrian bridge 5 at Kelso Park North, Panania	2029/30	Milperra	Revesby	•				•	
Ruse Park-pedestrian bridge	Renewal of the pedestrian bridge at Ruse Park, Bankstown	2029/30	Bankstown	Bankstown	•				•	
Shortland Brush-ped bridge 1	Renewal of pedestrian bridge No.1 at Shortland Brush, Lansdowne	2029/30	Lansdowne	Bass Hill	•				•	
Warburton Pde-pedestrian bridge	Renewal of the pedestrian bridge at Warburton Parade, Earlwood	2029/30	Earlwood	Canterbury	•				•	
Bridges					1,340,000	-	-	-	1,340,000	-
Beulah Vista-restoration	Restoration of Beulah Vista heritage building in Canterbury	2029/30	Canterbury	Canterbury	•				•	
Bill Lovelee Youth Centre-upgrade	Refurbish the toilet facilities at Bill Lovelee Youth Centre	2029/30	Chester Hill	Bass Hill	•				•	
Blick Oval-amenities upgrade	Refurbishment of the club room and changerooms within the Blick Oval amenities building	2029/30	Ashbury	Canterbury	•				•	
Community and Park Buildings Program	Refurbishment of community and park buildings at priority locations	2029/30	Various	Various	•				•	
Community Buildings AC Program	Community buildings air-conditioning renewal program.	2029/30	Various	Various	•				•	
Endeavour Hall-toilet upgrade	Refurbish all toilets	2029/30	Revesby	Revesby	•				•	
Building materials abatement	Management and removal of environmentally sensitive materials from buildings	2029/30	Various	Various	•					•
Potts Park-amenities upgrade	Refurbish the existing toilets and change rooms including new accessible toilet	2029/30	Yagoona	Bass Hill	•				•	
Toilet Amenities Refurbishment Program	Refurbishment of existing toilet amenities at priority locations	2029/30	Various	Various	•				•	
Wiley Park-amphitheatre upgrade works	Design and construct amphitheatre upgrade works including amenities and shade sail repair	2029/30	Wiley Park	Roselands	•					•
Community Buildings Furniture Program	Replacement of furniture and white goods at priority locations	2029/30	Various	Various	•					•
L&A Plant Equipment Replacement Program	Replacement of priority plant and equipment at Leisure and Aquatic Centres	2029/30	Various	Various	•					•
Buildings					4,860,000	-	-	-	3,440,000	1,420,000
Auld Ave-on street parking renewal	Auld Avenue On-Street Parking renewal near Gordon Parker Reserve	2029/30	Milperra	Revesby	•				•	
Earlwood bus terminus-carpark renewal	Renewal of the carpark at Earlwood bus terminus	2029/30	Earlwood	Canterbury	•				•	
Gough Whitlam Park-carpark renewal	Renewal of the carpark at Gough Whitlam Park	2029/30	Earlwood	Canterbury	•				•	

Project Name	Project Detail	Year	Suburb	Ward	2029-30					
					2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Hoskins Reserve-carpark renewal	Renewal of the carpark at Hoskins Reserve, Bankstown	2029/30	Bankstown	Bankstown	•				•	
Carparks					1,890,000	-	-	-	1,890,000	-
Anzac St-drainage renewal	Construction of drainage renewal works near 22 Anzac Street	2029/30	Greenacre	Bankstown	•			•	•	
Belmore Sports Ground-drainage renewal	Design and construction of drainage renewal works near Belmore Sports Ground	2029/30	Belmore	Roselands	•			•	•	
Bonds Rd-drainage renewal	Design and construction of drainage repair works at 91 Bonds Road, Punchbowl	2029/30	Punchbowl	Roselands	•			•	•	
Carlene Ave-drainage renewal	Design and construction of existing stormwater infrastructure renewal near 5 Carlene Avenue	2029/30	Padstow	Revesby	•			•	•	
Clarence St-drainage renewal	Design and construction of existing stormwater infrastructure renewal near 57 Clarence Street	2029/30	Condell Park	Revesby	•			•	•	
Henry St-drainage renewal	Design and construction of drainage renewal works near 97 Henry Street	2029/30	Punchbowl	Bankstown	•			•	•	
Leith St-drainage ugrade	Design and construction of drainage works in conjunction with the road rehabilitation works at Leith Street	2029/30	Croydon Park	Canterbury	•				•	
Little Rd-drainage renewal	Design and construction of drainage renewal works near Little Road and Braunbeck Street	2029/30	Bankstown	Bankstown	•			•	•	
Marshall St-drainage renewal	Design and construction of drainage renewal works near 37 Marshall Street	2029/30	Bankstown	Bankstown	•			•	•	
Punchbowl Rd-drainage upgrade	Design of drainage upgrade works near 839 Punchbowl Road	2029/30	Punchbowl	Roselands	•			•	•	
Stormwater Pipe Rehabilitation Works	Relining and patching of stormwater infrastructure at prioritised locations	2029/30	Various	Various	•				•	
Third Street-drainage upgrade	Design and construction of drainage upgrade works at Third Street, Ashbury	2029/30	Ashbury	Canterbury	•			•	•	
Campsie St-flood mitigation	Construction of flood mitigation works near HN 43-45 Campsie St, Campsie	2029/30	Campsie	Canterbury	•			•	•	
Clarke Reserve-flood mitigation	Construction of flood mitigation works at Clarke Reserve	2029/30	Padstow	Revesby	•			•	•	
McClean St-water quality device	Water quality device upgrade at McClean Street, Georges Hall	2029/30	Georges Hall	Bass Hill	•			•	•	
Drainage Conduits , Structures					7,747,000	-	-	4,213,300	3,533,700	-
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2029/30	Various	Various	•					•
Waste Management					1,200,000	-	-	-	-	1,200,000
Liveable Centres-Narwee	Design town centre upgrade - Narwee	2029/30	Various	Various	•		•			
Liveable Centres-Padstow	Construction of town centre upgrade - 4-18 Howard Road, Padstow	2029/30	Padstow	Revesby	•		•			
Liveable Centres-Sefton	Construction of town centre upgrade - 46, 41-55 Helen Street, Sefton	2029/30	Sefton	Bass Hill	•		•			

Project Name	Project Detail	Year	Suburb	Ward	2029-30					
					2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Public Place Projects	Construction of Public Place projects at priority locations	2029/30	Various	Various	•					•
Town Centres					925,000	-	875,000	-	-	50,000
Industrial Improvement Program	Refurbishment of assets at priority industrial areas	2029/30	Various	Various	•				•	
Other Structures					300,000	-	-	-	300,000	-
Anne Pringle Reserve-playground upgrade	Construction of new level 3 landscape play at Anne Pringle Reserve	2029/30	Lakemba	Roselands	•				•	
Anzac Park-play space	Construction of new level 1 play space at Anzac Park	2029/30	Campsie	Canterbury	•		•		•	
Bromley Avenue-playground upgrade	Construction of new level 3 playground at Bromley Avenue	2029/30	Greenacre	Bankstown	•				•	
Dunkeld Reserve-playground removal	Removal of playground at Dunkeld Reserve	2029/30	Hurlstone Park	Canterbury	•					•
HM McPherson Reserve-playground upgrade	Construction of new level 2 playground at HM McPherson Reserve	2029/30	Earlwood	Canterbury	•		•		•	
Johnstone Reserve-playground upgrade	Construction of new level 2 playground at Johnstone Reserve	2029/30	Panania	Revesby	•		•		•	
Kardella Reserve-playground upgrade	Construction of new level 2 playground at Kardella Reserve	2029/30	Narwee	Roselands	•		•		•	
Kawana Reserve-playground upgrade	Construction of new level 3 playground at Kawana Reserve	2029/30	Bass Hill	Bass Hill	•				•	
Kinch Reserve-playground upgrade	Construction of new level 2 playground at Kinch Reserve	2029/30	Condell Park	Bass Hill	•		•		•	
Maluga Park-play space construction	Construction of new level 1 play space at Maluga Park	2029/30	Birrong	Bass Hill	•		•		•	
Napoli Reserve-playground upgrade	Construction of new level 3 playground at Napoli Reserve	2029/30	Padstow	Revesby	•				•	
O'Neill Park-major upgrade	Major upgrade of O'Neil Park including sports fields 1,2 and 3, drainage, furniture and landscaping	2029/30	Yagoona	Bass Hill	•		•		•	
Playground Shade Provision Program	Upgrade or replace shade at priority playgrounds	2029/30	Various	Various	•				•	
Playground Surfaces Upgrade Program	Replacement of synthetic surfaces at priority playgrounds	2029/30	Various	Various	•				•	
Roseanne Reserve-playground upgrade	Construction of new level 3 playground at Roseanne Reserve	2029/30	Roselands	Roselands	•				•	
Hughes Park-cricket nets upgrade	Construction of new cricket nets at Hughes Park	2029/30	Earlwood	Canterbury	•				•	
Sefton Golf Course-greens & tees renewal	Renewal of golf course greens and tees at Sefton Golf Course	2029/30	Sefton	Bass Hill	•				•	
Picken Oval-furniture renewal	Landscaping and minor civil works at Picken Oval, Croydon Park	2029/30	Croydon Park	Canterbury	•				•	
Rosalie Reserve-playground upgrade	Upgrade of landscape play at Rosalie Reserve	2029/30	Greenacre	Bankstown	•				•	
Stevens Reserve-playground upgrade	Construction of new level 2 playground at Stevens Reserve	2029/30	Bankstown	Bankstown	•		•		•	

Project Name	Project Detail	Year	Suburb	Ward	2029-30					
					2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Gray Reserve-playground upgrade	Construction of new level 2 playground at Gray Reserve	2029/30	Yagoona	Bass Hill	•		•		•	
Open Space					9,955,000	-	3,700,000	-	6,225,000	30,000
Park Fencing & Boomgate Upgrade Program	Replacement of park fencing and boomgates at priority locations	2029/30	Various	Various	•				•	
Park name signs	New signs for parks and reserves	2029/30	Various	Various	•				•	
Park Bins Replacement Program	Replacement of park bins at priority locations	2029/30	Various	Various	•				•	
Park Furniture Replacement Program	Upgrade of park furniture at priority locations	2029/30	Various	Various	•				•	
Shade and Shelter Replacement Program	Upgrade of park shelters and shade structures at priority locations	2029/30	Various	Various	•				•	
Street Bins	Replacement of street bins at priority locations	2029/30	Various	Various	•				•	
Water Refill Station Program	Upgrade water refill stations at priority sites	2029/30	Various	Various	•				•	
Ruse Park-dog off leash fencing upgrade	Additional fencing including perimeter fencing and small dog separation fencing	2029/30	Bankstown	Bankstown	•				•	
Street furniture replacement	Replacement of street furniture at priority locations	2029/30	Various	Various	•				•	
Park /Street Furniture/Fencing					1,280,000	-	-	-	1,280,000	-
Sports Field Lighting Upgrade Program	Upgrade of sports field lighting at priority sites	2029/30	Various	Various	•		•		•	
Parks /Sportsfield Lighting					500,000	-	250,000	-	250,000	-
Abel St-footpath reconstruction	Abel St - footpath reconstruction from Plasto St to Pelman Ave (left side)	2029/30	Greenacre	Bankstown	•				•	
Banksia Rd-new footpath	Banksia Road - New footpath from Hillcrest Avenue to Omega Place (right side)	2029/30	Greenacre	Bankstown	•				•	
Bouvardia St-footpath reconstruction	Bouvardia Street - footpath reconstruction from Acacia Avenue to Punchbowl Road (right side)	2029/30	Punchbowl	Bankstown	•				•	
Boxley Cr-footpath reconstruction	Boxley Cr - footpath reconstruction from Boxley Cr to Michaels Cr (left side)	2029/30	Bankstown	Bankstown	•				•	
Bray Ave-footpath reconstruction	Bray Avenue - footpath reconstruction from Wolli Avenue to Airedale Avenue (both sides)	2029/30	Earlwood	Canterbury	•				•	
Canterbury Rd-footpath reconstruction	Canterbury Road - footpath reconstruction from Beamish St to Duke St (R)	2029/30	Campsie	Canterbury	•				•	
Canterbury Rd-footpath reconstruction	Canterbury Road - footpath reconstruction from Belemba Ave to Dreadnought St (right side)	2029/30	Roselands	Roselands	•				•	
Church Rd-footpath reconstruction	Church Rd - footpath reconstruction from Mc Mahon Road to Auburn Road (both sides)	2029/30	Yagoona	Bass Hill	•				•	
Helen St-footpath reconstruction	Helen Street - footpath reconstruction from Amesbury Avenue to Chifley Avenue (both sides)	2029/30	Sefton	Bass Hill	•				•	

					2029-30					
Project Name	Project Detail	Year	Suburb	Ward	2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Howard Rd-footpath reconstruction	Howard Rd - footpath reconstruction from Doyle Road to Segers Avenue (both sides)	2029/30	Padstow	Revesby	•				•	
Kennedy St-footpath reconstruction	Kennedy St - footpath reconstruction from Burns Road to Stretham Avenue (right side)	2029/30	Picnic Point	Revesby	•				•	
McMahon Rd-footpath reconstruction	McMahon Rd - footpath reconstruction from Gray Crescent to Lavington Street (right side)	2029/30	Yagoona	Bass Hill	•				•	
Permanent Ave-footpath reconstruction	Permanent Ave - footpath reconstruction from Karool Avenue to Wardell Street (right side)	2029/30	Earlwood	Canterbury	•				•	
Picnic Point Rd-footpath reconstruction	Picnic Point Rd - footpath reconstruction from Brunton Street to Thompson Road (both sides)	2029/30	Panania	Revesby	•				•	
Punchbowl Rd-footpath reconstruction	Punchbowl Rd - footpath reconstruction from Burwood Road to King Georges Rd (left side)	2029/30	Belfield/Lakemba	Roselands	•				•	
Pathways and Boardwalks					1,789,000	-	-	-	1,789,000	-
Various-Internal Design and Management	Internal design and management	2029/30	Various	Various	•					•
Preventative Maintenance-Bankstown	Preventative road maintenance at priority sites in Bankstown Ward	2029/30	Various	Bankstown	•				•	
Preventative Maintenance-Bass Hill	Preventative road maintenance at priority sites in Bass Hill Ward	2029/30	Various	Bass Hill	•				•	
Preventative Maintenance-Canterbury	Preventative road maintenance at priority sites in Canterbury Ward	2029/30	Various	Canterbury	•				•	
Preventative Maintenance-Revesby	Preventative road maintenance at priority sites in Revesby Ward	2029/30	Various	Revesby	•				•	
Preventative Maintenance-Roselands	Preventative road maintenance at priority sites in Roselands Ward	2029/30	Various	Roselands	•				•	
Braesmere Rd-resurfacing	Braesmere Road resurfacing from Childs Street to Batchelor Avenue	2029/30	Panania	Revesby	•	•				•
Shorter Ave-road resurfacing	Shorter Avenue-resurfacing from Karne Street to Raymond Avenue	2029/30	Narwee	Roselands	•	•				•
Leith St-rehabilitation	Leith Street rehabilitation from Goodlet Street to Hay Street	2029/30	Ashbury	Canterbury	•					•
Pandora St-resurfacing	Pandora Street resurfacing from Juno Parade to Rawson Road	2029/30	Greenacre	Bankstown	•					•
Cahors Rd-resurfacing	Cahors Road resurfacing from Watson Road to Memorial Drive	2029/30	Padstow	Revesby	•					•
Whitfield Ave-road resurfacing	Whitfield Avenue resurfacing from Trevenar Street to Council boundary	2029/30	Ashbury	Canterbury	•	•				•
Wilbur St-road resurfacing	Wilbur Street resurfacing from Acacia Avenue to Roberts Road	2029/30	Punchbowl	Bankstown	•					•
Buist St-road resurfacing	Buist Street resurfacing from Hector Street to Australia Street	2029/30	Bass Hill	Bass Hill	•					•
Edgar St-resurfacing	Edgar Street regional road resurfacing from Lancelot Street to Norman Street	2029/30	Condell Park	Revesby	•	•				•
Simmat Ave-partial rehabilitation	Simmat Avenue partial rehabilitation from Townsend Street to Ainslie Place	2029/30	Condell Park	Bass Hill	•					•
Denman Rd-resurfacing	Denman Road resurfacing from Henry Lawson Drive to Ethel Street	2029/30	Georges Hall	Bass Hill	•	•				•
Ivy St-resurfacing	Ivy Street resurfacing from Waterloo Road to Maiden Street	2029/30	Greenacre	Bankstown	•					•

					2029-30					
Project Name	Project Detail	Year	Suburb	Ward	2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Clarke St-resurfacing	Clarke Street resurfacing from Hume Highway to Neville Street	2029/30	Bass Hill	Bass Hill	•	•				•
William St-road resurfacing	William Street resurfacing from Kingsgrove Road to Hillside Avenue	2029/30	Earlwood	Canterbury	•					•
Homer St-resurfacing	Homer Street resurfacing from Summit Street to Leonora Street	2029/30	Earlwood	Canterbury	•					•
Karuah St-resurfacing	Karuah Street resurface from Maiden Street to Roberts Road	2029/30	Greenacre	Bankstown	•					•
Prince St-road resurfacing	Prince Street resurfacing from Thomas Street to The River Road	2029/30	Picnic Point	Revesby	•					•
Broadarrow Rd-resurfacing	Broadarrow Road regional road resurfacing from Bonds Road to Yardley Road	2029/30	Riverwood	Roselands	•	•				•
Broadarrow Rd-resurfacing	Broadarrow Road regional road resurfacing from Yardley Avenue to Narwee Avenue	2029/30	Riverwood	Roselands	•	•				
Perry St-road resurfacing	Perry Street resurfacing from Una Street to Stanley Street	2029/30	Campsie	Canterbury	•					•
Chisholm Rd-kerb & gutter reconstruction	Chisholm Road - kerb and gutter reconstruction from Clapham Road to end of street	2029/30	Sefton	Bass Hill	•				•	
Iris Ave-resurfacing	Iris Avenue resturfacing from Bell Street to the end of the cul-de-sac	2029/30	Riverwood	Roselands	•					•
Morris Ave-resurfacing	Morris Avenue resurfacing from Croydon Avenue to cul-de-sac end	2029/30	Croydon Park	Canterbury	•					•
Townsend St-resurfacing	Townsend Street resurfacing from Mitchell Street to Leemon Street	2029/30	Condell Park	Bass Hill	•					•
Lancelot Street-resurfacing	Lancelot Street resurfacing from Simmat Avenue to Edgar Street	2029/30	Condell Park	Bass Hill	•					•
Glassop St Res-resurfacing	Glassop Street resurfacing from Wilkins Street to Edgar Street	2029/30	Yagoona	Bankstown	•					•
Septimus St-road resurfacing	Septimus Street resurfacing from Canterbury Road to Carlton Parade	2029/30	Punchbowl	Roselands	•					•
Georges Cres-resurfacing	Georges Crescent resurfacing from Penshurst Road to cul-de-sac end	2029/30	Roselands	Roselands	•					•
Lily Ave-resurfacing	Lily Avenue resurfacing from Bell Street to cul-de-sac end	2029/30	Riverwood	Roselands	•					•
Lupin Ave-resurfacing	Lupin Avenue resurfacing from Bell Street to cul-de-sac end	2029/30	Riverwood	Roselands	•					•
Road Pavement					35,745,000	3,430,000	-	-	10,330,000	21,985,000
Horsley Rd-roundabout	Replace the roundabout on Horsley Road at Beaconsfield Street	2029/30	Milperra	Revesby	•				•	
ATPT Bus Stop at Priority Sites	Accessible Public Transport Program (ATPT) bus stops at priority sites	2029/30	Various	Various	•				•	
PAMP kerb ramps at priority sites	Kerb ramp replacement at priority locations across the City	2029/30	Various	Various	•				•	
Simmat Ave-median island	Simmat Avenue - replace the concrete median island	2029/30	Condell Park	Bass Hill	•				•	
Urunga Pde-replace median island	Urunga Parade - replace concrete median island	2029/30	Punchbowl	Roselands	•				•	
Augusta St-median island	Reconstruction of the median island at the intersection of Augusta Street and William Street	2029/30	Condell Park	Revesby	•				•	

					2029-30					
Project Name	Project Detail	Year	Suburb	Ward	2029/2030 Total	Grants	Sec 7.11/7.12	Stormwater Levy	CBC - SRV	Other Reserves
Traffic Management Devices					650,000	-	-	-	650,000	-
Louisa Reserve-water quality	Construction of water quality upgrade works on the gross pollutant trap in Louisa Reserve	2029/30	Bass Hill	Bass Hill	•			•	•	
Shellcote Rd-water quality device	Construction of a gross pollutant trap water quality improvement device at Shellcote Rd, Greenacre	2029/30	Greenacre	Bankstown	•			•	•	
Water Quality Devices					1,205,000	-	-	843,500	361,500	-
Replace Council Plant and Equipment	Replace priority plant and equipment	2029/30	Various	Various	•					•
Replace Council Light Fleet	Replace priority light fleet	2029/30	Various	Various	•					•
Replace and upgrade IT equipment	Purchase new and replacement IT equipment	2029/30	Various	Various	•					•
Library books and resources	Library collections and supporting resources expansion	2029/30	Various	Various	•		•			•
Council Chambers-replace carpet	Replace the carpet in the Main Chamber	2029/30	Bankstown	Bankstown	•				•	
Operational Assets					10,385,500	-	258,750	-	280,000	9,846,750
TOTAL CAPEX					79,771,500	3,430,000	5,083,750	5,056,800	31,669,200	34,531,750