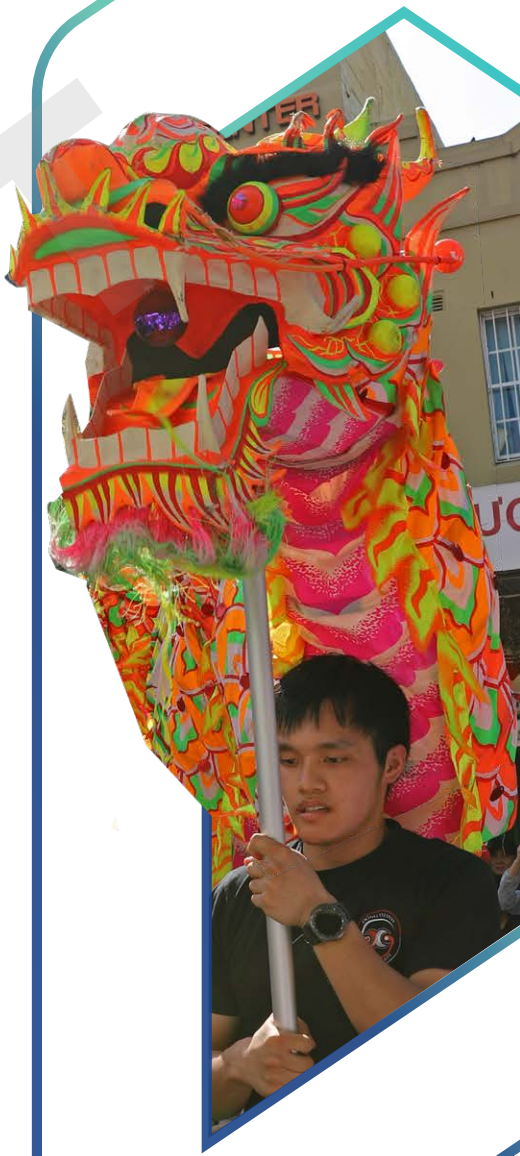
CANTERBURY BANKSTOWN

CBCity 2025

Council's Plan for the City

Delivery Program 2022-25
Operational Plan 2023/24





DRAFT

7 destinations

Safe & Strong
A proud inclusive community that unites, celebrates and cares

Safe & Strong Supporting Plans, Action Plans and Policies cover such themes as being a Child Friendly City, children's services, community safety and crime prevention, inclusiveness, community services, universal access, reconciliation,ageing, community harmony and youth.

Clean & Green
A cool, clean and sustainable city with healthy waterways and natural areas

Clean & Green Supporting Plans, Action Plans and Policies cover such themes as managing our catchments and waterways, natural resources, hazards and risks, emergency management, biodiversity and corporate sustainability.

Prosperous & Innovative
A smart and evolving city with exciting opportunities for investment and creativity

Prosperous & Innovative Supporting Plans, Action Plans and Policies cover such themes as revitalising our centres, training, employment, investment, being SMART and creative, and providing opportunities for cultural and economic growth.

Moving & Integrated
An accessible city with great local destinations and many options to get there

Moving & Integrated Supporting Plans, Action Plans and Policies cover such themes as accessibility, pedestrian, cycling, and transport networks, pedestrian and road safety, parking and transport asset management.

Healthy & Active
A motivated city that nurtures healthy minds and bodies

Healthy & Active Supporting Plans, Action Plans and Policies cover such themes as lifelong learning, active and healthy lifestyles, and providing quality sport and recreation infrastructure.

Liveable & Distinctive
A well designed, attractive city which preserves the identity and character of local villages

Liveable & Distinctive Supporting Plans, Action Plans and Policies cover such themes as preserving the character and personality of centres, heritage, affordable housing, and well managed development.

Leading & Engaged
A well- governed city with brave and future focused leaders who listen

Leading & Engaged Supporting Plans, Action Plans and Policies cover such themes as open government, managing assets, improving services, long term funding, operational excellence, monitoring performance, being a good employer, civic leadership, and engaging, educating and communicating with our community.


Have Your Say
WHERE INTERESTING HAPPENS





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Clr Bilal El-Hayek
MAYOR

Bilal El Hayek

Message from the Mayor

We live in a great City. A City rich in its culture and diversity, and one that promotes harmony. As the newly-elected Mayor, I will continue to work hard with my fellow Councillors to plan for future generations, and to ensure that those living here, maintain a high quality of life, as we continue to grow and prosper.

That's why Council's long term plans are so important. They must aspire to the needs of current and future homeowners, residents and businesses without compromising the high standards of governance, financial stewardship and leadership necessary for an organisation of this size, scope and reputation.

Council's 2022-25 Delivery Program and 2023/24 Operational Plan presents a comprehensive overview of the services, projects, budgets and works that will be invested in the City over the next financial year. It shows that we are committed to:

- Inspiring our young people and promoting a culture of harmony and inclusivity;
- Leading the way to create a cool, clean and green city by increasing the tree canopy; establishing a solar farm in the City; and progressing a new Community Recycling Facility at Kelso Park;
- Taking a more customer-centric approach to service delivery, aligning services with community expectations, and using data and technology to improve service provision (e.g. using artificial intelligence and cameras on trucks to monitor and maintain the road conditions);
- Being a good corporate citizen by promoting sustainability, resilience, safety, compliance, accountability, volunteerism and open government;
- Improving road and footpath conditions, and building active transport corridors;
- Advocating for the community and our City, especially ensuring better outcomes from NSW Government planning and infrastructure initiatives (e.g. transforming Canterbury and Bankstown-Lidcombe Hospitals into state-of-the-art facilities);
- Master planning for our local and village centres including Belfield, Belmore, Canterbury, Lakemba, Punchbowl and Wiley Park;
- Inspiring our young people and promoting a culture of harmony and inclusivity; and
- Marketing the City, promoting investment, and providing for the creative and cultural needs of our community (e.g. Campsie Cultural Hub, night time economy, destination events).

On behalf of my fellow Councillors, the Chief Executive Officer, Matthew Stewart, and over 1,400 people who work for the City of Canterbury-Bankstown, I am excited to present CBCity 2025 (incorporating Council's Delivery Program and the 2023/24 Operational Plan and Budget), confident that we can deliver on the many initiatives detailed within, and which our community deserves and expects.



Matthew Stewart
CEO

Message from the Chief Executive Officer

Our 2022-25 Delivery Program and 2023/24 Operational Plan builds on our City's achievements and tackles the challenges ahead by providing innovative solutions, and with collaboration, securing great outcomes for our City and Council. The plans provide for a stronger, cooler, greener, and more resilient Council and City, while keeping a firm rein on spending. Our residents and employees at the forefront of what we do, and living up to our reputation as the most progressive local council in NSW.

The next financial year will see Council spending $57.2 million on capital works across the City including $8 million on upgrades to community buildings and leisure and aquatic facilities; $11 million on road, car park, bridge and traffic upgrades; $7.7 million our parks, playgrounds and sporting facilities; $2 million water quality improvements; and $4 million on town centres.

Over the next twelve months, our community can also expect to see:

- More tree planting and a Towards Net Zero Emissions Plan;
- An exciting annual calendar of events, including Ramadan Nights Lakemba, Lunar New Year and Bankstown Bites;
- Engagement and planning for new Campsie Cultural Hub, Panania Library and Knowledge Centre and the Roberts Park Community Hub;
- Designs for new community facilities at Griffith Park, Bankstown, and a community facility at Thurina Park;
- Planning for future upgrades at Belmore and Lakemba town centres;
- Playground upgrades at Bennett Park, Croydon Park, Deverall Park, Ewen Park, Roma Reserve, and The Crest;
- City-wide road rehabilitation including Edgar Street at Condell Park, Urana Road at Villawood, Loch Street at Campsie, Bishop Street at Revesby, and The Boulevarde at Punchbowl; and
- A new BMX track; and
- Sporting facility upgrades at The Crest, Bass Hill, and Croydon Park.

This is only a glimpse into some of the exciting projects ahead for our community in 2023/24, with more detail provided in the pages that follow.

I look forward to working with the Mayor, Councillors, Council staff, residents and our business community as we roll out these projects, and I encourage you to provide your views through our Haveyoursay website if you would like to take an active interest in what's planned for the City.

I am incredibly proud of the continued efforts of my staff to support the Mayor and Councillors and look forward to the bright future forecast by CBCity 2025.

Vision and values

CBCity 2036 - City Vision

"Canterbury-Bankstown is thriving, dynamic and real"

Our Corporate Vision

"A leading organisation that collaborates and innovates"

Our Corporate Mission

"To provide quality services to our community every day"

WE STICC TO OUR VALUES



We are committed to **safety**



We work as one **team**



We act with **integrity**



We care about our **customers**



We **continuously improve**



Acknowledgement

CBCity acknowledges the traditional custodians of this land, the Darug and the Eora peoples. We recognise and respect their cultural heritage, beliefs and relationship with the land, and pay our respects to their Elders past, present and emerging, and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

BANKSTOWN DARANI (Ghost Gum)

Bankstown, Chullora, Greenacre, Mount Lewis, Punchbowl (part)



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Clr George Zakhia (LIB)
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BASS HILL BURA (Kangaroo)

Bankstown Airport, Bass Hill, Birrong, Chester Hill, Condell Park, Georges Hall, Lansdowne, Potts Hill, Regents Park, Sefton, Villawood, Yagoona



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CANTERBURY BUDJAR (Paperbark)

Ashbury, Belfield, Campsie, Canterbury, Clemton Park, Croydon Park, Earlwood, Hurlstone Park



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Clr Clare Raffan (ALP) - Deputy Mayor
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OUR COUNCILLORS



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ROSELANDS BUNMURRA (Blue Tongue Lizard)

Belmore, Beverly Hills, Kingsgrove, Lakemba, Narwee, Punchbowl (part), Riverwood, Roselands, Wiley Park



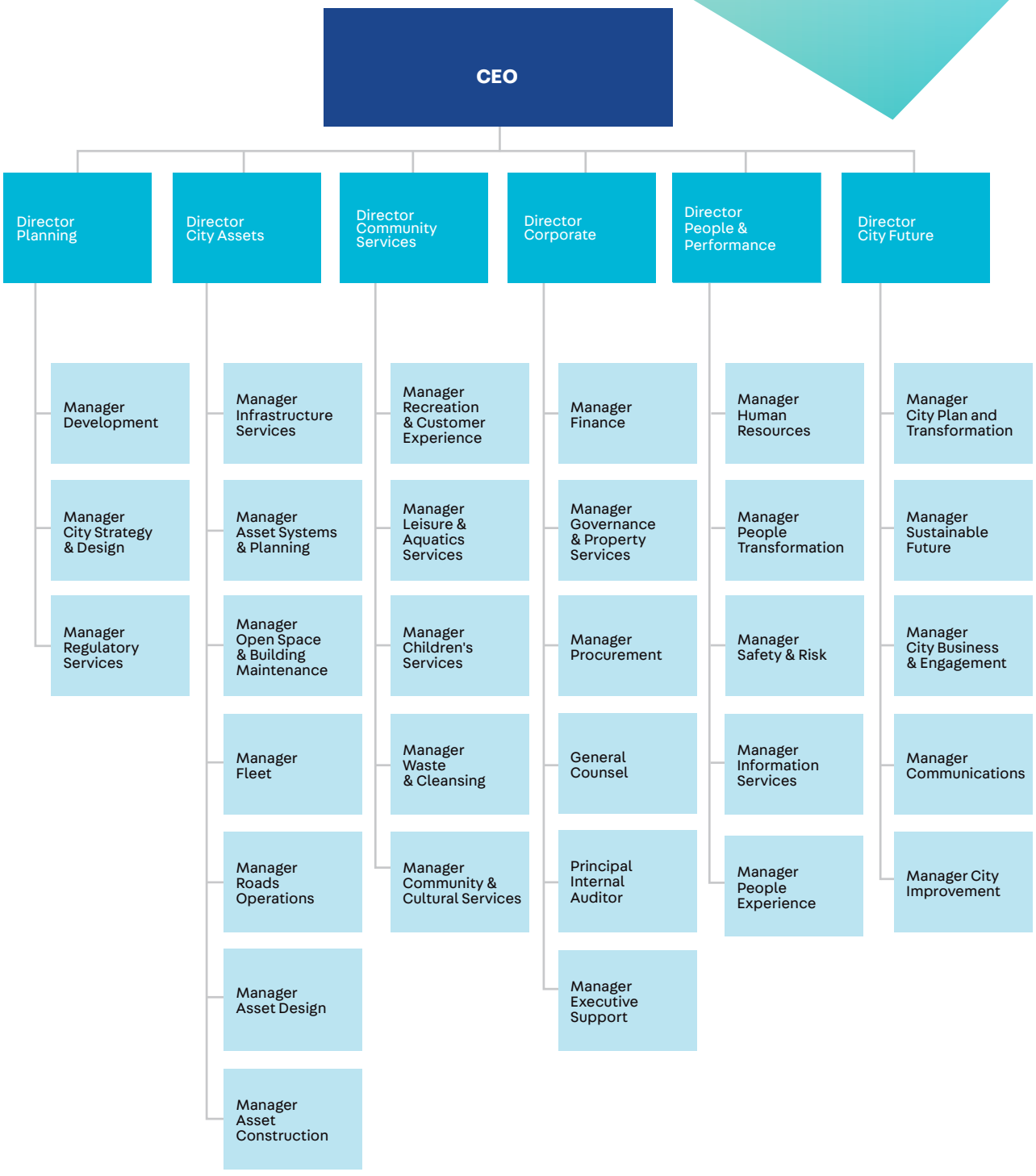
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CEO
Director Planning
Director City Assets
Director Community Services
Director Corporate
Director People & Performance
Director City Future
Manager Development
Manager City Strategy & Design
Manager Regulatory Services
Manager Infrastructure Services
Manager Asset Systems & Planning
Manager Open Space & Building Maintenance
Manager Fleet
Manager Roads Operations
Manager Asset Design
Manager Asset Construction
Manager Recreation & Customer Experience
Manager Leisure & Aquatics Services
Manager Children's Services
Manager Waste & Cleansing
Manager Community & Cultural Services
Manager Finance
Manager Governance & Property Services
Manager Procurement
General Counsel
Principal Internal Auditor
Manager Executive Support
Manager Human Resources
Manager People Transformation
Manager Safety & Risk
Manager Information Services
Manager People Experience
Manager City Plan and Transformation
Manager Sustainable Future
Manager City Business & Engagement
Manager Communications
Manager City Improvement

Our Executive and Organisation



Chief Executive Officer (CEO) – Matthew Stewart

Matthew is responsible for Council's overarching management and strategic direction.



Director City Future – James Carey

James is responsible for managing integrated planning and reporting, city business, community engagement, events and activation, communications, corporate and environmental sustainability, major strategies and major projects which transform the City and improve public spaces and town centres.



Director Community Services – Graeme Beattie

Graeme is responsible for managing the delivery of major services to the community including waste, libraries, community services, children services, leisure and aquatics, recreation and customer experience.



Director Corporate – Ken Manoski

Ken is responsible for Council's corporate service and support functions including finance, procurement and stores, governance and property services, legal, policy, and audit.



Director City Assets – Anthony Vangi

Anthony leads the City Assets Department which is responsible for managing asset and infrastructure related enquiries from the community and the provision of planning, designing, building and maintenance of Council's asset portfolio which includes roads, stormwater, open space, buildings and fleet.



Director People and Performance – Simone Robards

Simone is responsible for setting the organisation's approach to people and organisational performance. This department includes HR, payroll, people transformation, internal communications, WHS, risk management, corporate and workforce planning, talent management, organisational performance, digital innovation and information services.



Director Planning – Andy Sharp

Andy leads teams responsible for city-wide planning outcomes and all development and regulatory functions. The Planning department includes development services, city strategy and design, regional illegal dumping and regulatory services.

YOUR CITY



23 kilometres southwest of the Sydney CBD



41 suburbs

AREA

110 square kilometres



147,000+ employed residents



2,000,000+ international visitor nights (2019/20)



99,000+ local workers



$16.7 billion gross regional product



41,000+ businesses

YOUR ASSETS



3 river catchments



281 playgrounds



623 parks



75 sporting complexes



17 train stations



337 community buildings



900+ kilometres roads



1,200 kilometres footpaths



115 kilometres rivers and creeks

YOUR COMMUNITY



371,726
population in 2022

500,000
population by 2036

36
median age

45%
born overseas

59%
speak a language other than English at home

20.5%
over 60

23.5%
under 18

1
art centre

113
schools

1
university

2
TAFE campuses

2
hospitals

9
libraries

198
water quality devices

680 km+
drainage conduits



City at a Glance

With more than 371,000 residents (2022 Estimated Residential Population), the City of Canterbury Bankstown is currently one of the most populous local government areas (LGAs) in New South Wales. The Canterbury-Bankstown Local Government Area is located in Sydney's south-western suburbs, between eight and 23 kilometres of the Sydney CBD.

The City occupies a strategic position within Sydney's primary transport and freight corridors, accessible by air, rail, and road and only 30 minutes from Sydney's (Kingsford Smith) Airport and Port Botany. There are 18 employment land precincts located across the LGA comprising about 986 hectares of employment land, providing an array of opportunities.

The City is a gateway to western and southern Sydney, traversed by major state and regional roads including the M5 Motorway, Hume Highway, King Georges Road, Henry Lawson Drive, Canterbury Road, Roberts Road and Stacey Street. It contains important freight routes, providing a conduit for mineral and agricultural exports from regional NSW to Port Botany. It is also crossed by three rail lines: the Australian Rail Track Corporation (ARTC) freight line, and the East Hills and Bankstown commuter lines.

Under the Sydney Metro Project the City will benefit from, faster, more frequent services, better accessibility and a metro train at least every four minutes.

On the far western border of the City lies Bankstown Airport, one of two leading general aviation airports in NSW. It is a major centre of economic activity operating as the base for NSW Police Air Wing, the NSW National Parks and Wildlife Service, the Royal Flying Doctor Service, NSW Forests, Greater Sydney Area Helicopter Medical Service, and the Aviation Studies program of the University of NSW.

In March 2023 a new 'vertical city' campus of the Western Sydney University in the heart of the Bankstown CBD opened to students. Overall the building will cater to 10,000 students and 700 staff, as well as facilities for health, education, manufacturing and IT students.

Canterbury-Bankstown features two significant health precincts, Canterbury Memorial Hospital and the Bankstown-Lidcombe Hospital. In July 2020, The NSW Government called for proposals to secure a site to provide a new world-class $1.3 billion Bankstown-Lidcombe Hospital.



We are a productive City: home to over 41,000 businesses and more than 118,000 local jobs.

This results in over $16 billion in output and makes Canterbury-Bankstown one of the largest economies in NSW, contributing over three per cent of Greater Sydney's employment. The City is well placed to capitalise on the growth of knowledge intensive, healthcare and education employment sectors.

41,000+
businesses

109,000+
local jobs

$16.7 billion

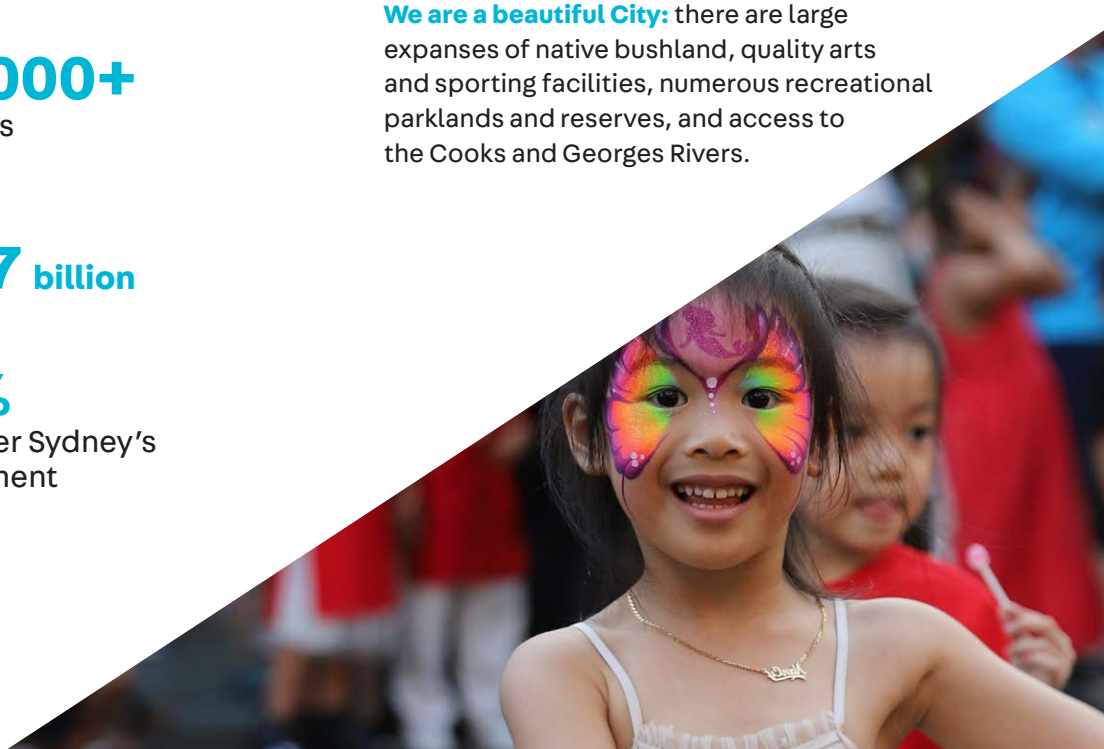
3.4%
of Greater Sydney's employment

We are a fast-growing City: expected to reach 500,000 people in the next 20 years.

We are a diverse City: 45 per cent of our population were born overseas and nearly 60 per cent speak any one of around 100 languages and dialects. This is almost double the diversity of Greater Sydney.

We are a young City: nearly 50 per cent of the City is younger than 34 years old. This is a huge opportunity - young people are tech-savvy, innovative and are the future leaders. They are optimistic and excited about the future, and the future of our City.

We are a beautiful City: there are large expanses of native bushland, quality arts and sporting facilities, numerous recreational parklands and reserves, and access to the Cooks and Georges Rivers.



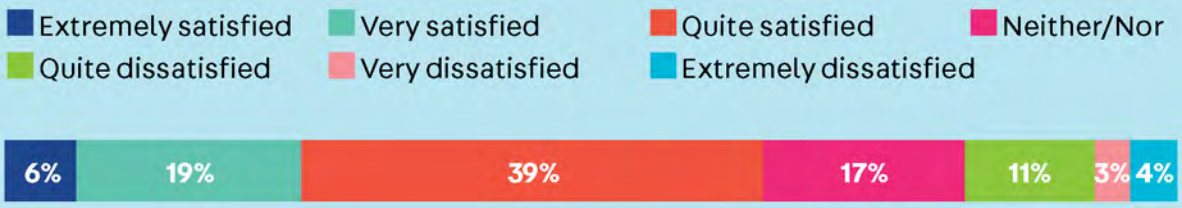
WHAT YOU SAID
INVESTMENT IN/ FOCUS ON:

- Littering and dumped rubbish
- Cleaning public spaces and overall cleanliness of the City
- Maintaining local roads
- Footpaths
- The look and feel of local development

TOP DRIVERS OF OVERALL SATISFACTION/ DISSATISFACTION:

- Providing value for money services
- Management of the City
- Listening and responding to concerns of the community
- Programs and support for older residents

OVERALL COMMUNITY SATISFACTION RATING WITH SERVICES



COMMUNITY CONNECTEDNESS SCORE

While still high overall, there was a slight decrease in the Community Connectedness score in 2020 compared to 2019.

This measures an individual's connection to, participation in and feelings towards living within their community.




CANTERBURY BANKSTOWN
LEISURE & AQUATICS

City Challenges

Issue/Challenge	What you need to know!	What is Council doing? See the Operational Plan
Our Assets are reaching the end of their life *CBCity is the custodian of more than $5 billion of assets that need to maintained and renewed.*	• Assets are ageing and people want modern, new and improved facilities. • It will require difficult decisions around consolidating assets, reviewing assets and service levels. • Challenge of balancing services and assets with limited funds.	Leading & Engaged
The climate is changing - we need to be more resilient in response to more fires/ floods/ heat waves *Canterbury-Bankstown is the fourth largest emitter of CO2 by LGA in Greater Sydney.*	• The city is hot and residents are in the highest risk category for heat vulnerability and the situation will get worse. • There is a need to focus on cooling the City. • Quality shade is a critical asset to ensure the health, comfort and well-being of our community and protect it from UV radiation. • More trees and green space, increasing green energy use, as well as planning more diligently for fire and flood - costs money. • Council can only play a small (but important part). • Decisions now will have a long-term effect.	Clean & Green
There is a poor perception of the city, making job creation and investment difficult *Canterbury-Bankstown is one of the largest economies in NSW.*	• The community are proud of their City and have lots to offer. • The City's central location brings great benefits. • Negative messaging from the way news is reported through to the simplest social media post all have an impact. • Unfair and unfounded perceptions affect investment, local jobs, house prices and migration. • Everyone has a role to talk up – not down – the City. • Council needs to celebrate and capitalise on the current focus on the City.	Leading & Engaged
There are major infrastructure projects occurring in the City - universities, hospitals and Metros *Hospitals are transforming.*	• There will be some 'growing pains' as the City undergoes a once-in-a-generation level of investment. • There is a need to continue to push for more investment and changes e.g. public transport connection to Parramatta, Campsie Cultural Hub and Canterbury Hospital.	All destinations
Competing uses of our limited open space *Open space is unequally distributed across the City.*	• There are no greenfield spaces to develop and improving or upgrading open spaces is expensive. • Council's open space is highly used, and there are competing demands from the various users. • Uses are also changing as preferences for different sports activities grow. • There can't be a playground on every corner park. • Solutions lie in pursuing opportunities to create multi-use facilities, linking open spaces, better use of existing spaces, and gain access to open space within schools.	Healthy & Active
Population is coming - we can't ignore it *The population is expected to grow 500,000 people in the next 20 years with 50,000 new residences.*	• Families are growing and want to stay and new residents come to the city. • The cost of housing is very high and growing higher. • There is a gap between income and affordable housing. • People want well designed housing, and a variety of housing types. • People want to keep the character of the existing "villages". • If we don't plan for it, the alternative is no planning.	Liveable & Distinctive

Issue/Challenge	What you need to know!	What is Council doing? See the Operational Plan
Focusing on the Customer *Council takes 200,000 customer service calls per year – 50,000 relate to waste, 40,000 for household clean-ups, and 110,000 for general enquiries.*	• Councils collect three per cent of national tax revenue yet delivers 23 per cent of services. • There is low community awareness of the variety and level of services Council provides. • Data and evidence can be used to improve service delivery. • There must be balance between what the community wants and what Council can reasonably provide and fund.	Leading & Engaged
Our centres and their shops are ageing *Our town centres were mostly designed and built in the 1950s.*	• Since the 1950's, there have been changes in human consumption, behaviours, and community's wants and needs. • Some businesses are struggling to compete with larger centres. • People want their City to look and feel loved – to be clean, vibrant, thriving and cosmopolitan. • Council can do some things, but many issues relate to the type and condition of private buildings and shops. • Everyone has a role to help to keep our city clean – it's not just Council. • All centres can't be fixed at the same time.	Liveable & Distinctive
Lots of rubbish and nowhere to put it *The City generates 88,000 tonnes of red bin waste each year, and 14,500 tonnes of bulky waste – and it is increasing every year.*	• Waste disposal costs are increasing and place a heavy burden on Council finances. • Waste tips are running out of space - we must reduce waste in the first place. • Only 11.5 per cent of the millions of dollars raised through the NSW Government Landfill Levy is reinvested into the waste sector. • Council wants every household to have access to a food recycling program by 2030. • There are lots of opportunities for the future - creating a Sustainable Resource Recovery Facility at Kelso Waste Management Facility site, implementing better waste management practices in general and better managing tip legacy sites.	Clean & Green
We can't build more roads and carparks to solve traffic congestion *Analysis of car ownership in 2016 indicates 45% of households in the City had access to two or more motor vehicles.*	• There is a heavy and increasing reliance on private vehicle use. • More roads and car parks just creates more demand and more traffic. • People want better connectivity; more frequent and reliable public transport; safe, well-maintained roads; dedicated bike paths and more footpaths - this comes at a cost. • Seeking opportunities to locate 80 per cent of new houses within walking distance of mass transit, and shifting to more sustainable modes of transport such as walking and cycling is part of the solution and will have a positive impact on future trends.	Moving & Integrated
COVID-19 will continue to impact on our community and Council *COVID-19 has changed the way we live.*	• Post COVID-19 surveys shows that the community values and knows the local area more, are using open space more, shopping locally more often, and working from home more. • The community expects Council to take a lead role in managing the local impacts of the COVID-19 pandemic. • Council is still trying to understand the 'new normal' in terms of service provision and community needs. • Council must explore how to be more resilient as a community and as an organisation so we can provide a more agile response to future shocks.	Safe & Strong

Integrated Planning and Reporting (IP&R)

Communities do not exist in isolation – they are part of a larger natural, social, economic and political environment. Council's plans and strategies also do not exist in isolation – land use and infrastructure planning support social, environmental and economic outcomes, and vice-versa – they are all connected and must therefore be integrated.

Under the *Local Government Act 1993*, Councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IP&R) Framework. IP&R requires councils to draw their various plans together and understand how they interact.

IP&R also acknowledges that the City is constantly changing and that decisions made now may have a long 'lead' time before they are realised in the future. Planning must prepare for a sustainable future, one that ensures that future generations aren't left with an unsustainable legacy. IP&R allows councils to get the maximum leverage from their efforts by planning holistically for the future.

Importantly, IP&R opens the way for councils and their communities to have important conversations about funding priorities, service levels, preserving local identity and planning in partnership for a more sustainable future. The essentials of the Integrated Planning and Reporting Framework are shown in the adjacent image. This Annual Report forms part of the perpetual reporting and review phase shown.

Council's IP&R obligations are detailed in Section 8c of the *Local Government Act 1993* which outlines the principles for strategic planning that must be applied to the IP&R Framework.

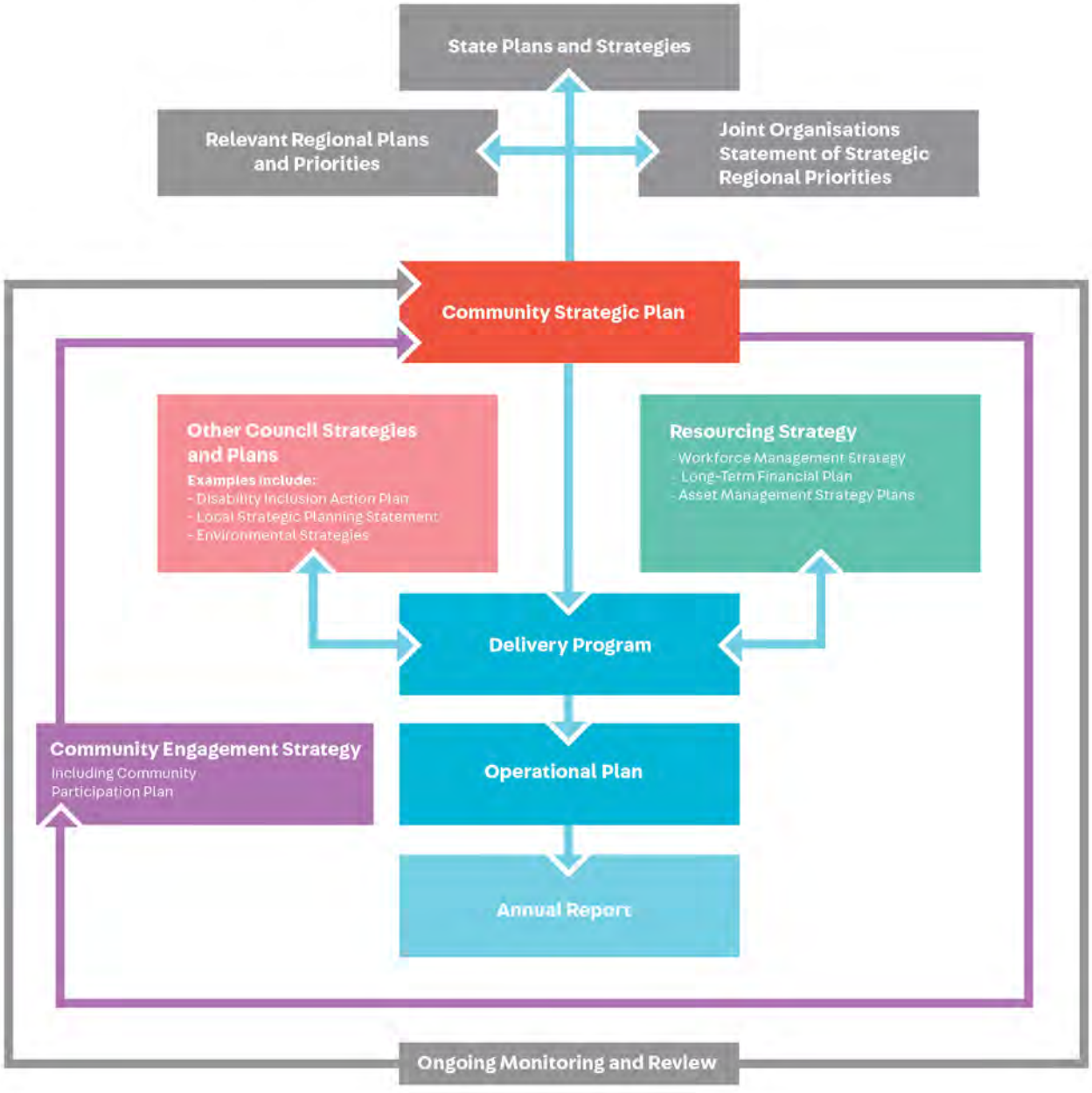
These principles are to:

- identify and prioritise key local community needs and aspirations and consider regional priorities;
- identify strategic goals to meet those needs and aspirations;
- develop activities, and prioritise actions, to work towards the strategic goals;
- ensure that the strategic goals and activities to work towards them may be achieved within Council resources;
- regularly review and evaluate progress towards achieving strategic goals;
- maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals;
- collaborate with others to maximise achievement of strategic goals;
- manage risks to the local community or area or to the Council effectively and proactively; and
- make appropriate evidence-based adaptations to meet changing needs and circumstances.

Decisions made by Council should:

- recognise diverse local community needs and interests;
- consider social justice principles – access, equity, rights and participation;
- consider the long term and cumulative effects of actions on future generations;
- consider the principles of ecologically sustainable development; and
- be transparent and accountable in decision-making.

The essential elements of the IP&R Framework are:



cb.city/IntegratedPlanning

The Community Strategic Plan

CBCity 2036 guides Canterbury-Bankstown for the next decade and beyond on its journey to be a thriving, dynamic and real city of people who are interested and interesting – unapologetically themselves.

It's based on thousands of conversations with residents, businesses and government agencies, and interprets their vision into a blueprint to transform Canterbury-Bankstown.

CBCity 2036 is for the people who live, visit and work in Canterbury–Bankstown now and in the future. These people want what everybody wants - to be happy, healthy and safe in a community that:

- provides for their needs;
- values their culture, religion, and heritage;
- respects the environment;
- considers the future; and
- respects the past.

Council's response to CBCity 2036 can be found in its Delivery Program annual Operational Plans.

The Delivery Program

The Delivery Program examines the important issues facing the Council and outlines the priorities for the Council term to ensure that services continue to meet community expectations in terms of quality and value for money.

The Operational Plan

Annual Operational Plans expand on the priorities in the Delivery Program by identifying the specific services and projects Council will provide annually.

The Resourcing Strategy

Other supporting strategies and plans ensure that Council's work is integrated and well planned, chief amongst these, being the Resourcing Strategy, which comprises a 10-year Asset Management Plan, 10-year Long Term Financial Plan and a three-year Workforce Strategy. The Resourcing Strategy ensures that Council has all of the resources it needs to deliver on its commitment to the community.



Destinations and Services

CBCity 2036 is a plan for the next decade and beyond to guide the City on its journey to be a thriving, dynamic city of people who are interested and interesting – unapologetically themselves. CBCity 2036 is delivered through seven Destinations, each with specific outcomes for residents, businesses, government agencies and community organisations to contribute towards.

Council's contribution to delivering CBCity 2036 is achieved through the 21 key service areas (or principal activities). These services need to be effective and efficiently provided and their progress and achievements monitored and reported to our community.



Safe and Strong

- Community
- Children



Healthy and Active

- Leisure and Aquatics
- Sport and Recreation
- Parks and Open Space
- Libraries



Liveable and Distinctive

- Regulation and Compliance
- Development Services
- Town Centres
- Future Planning



Clean and Green

- Flood, Emergency and Stormwater Management
- Waste, Recycling and Street Cleaning
- Environment and Sustainability



Prosperous and Innovative

- Economic Development
- Events
- Arts and Culture



Leading and Engaged

- Customer Experience and Organisational Support
- Communication and Engagement
- Leadership and Governance
- Property Management



Moving and Integrated

- Roads, Footpaths and Moving Around


Kiosk Menu
ZOMBIE CHEWS
ZOMBIE CHEWS
ZOMBIE CHEWS

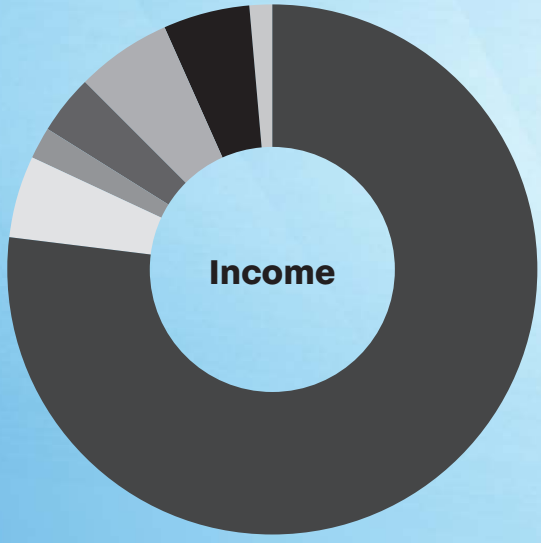
Every $100 collected in revenue is distributed as follows across a range of services.



Income and Expenditure Summary (000's)

To provide these services, Council collects income from the following sources:

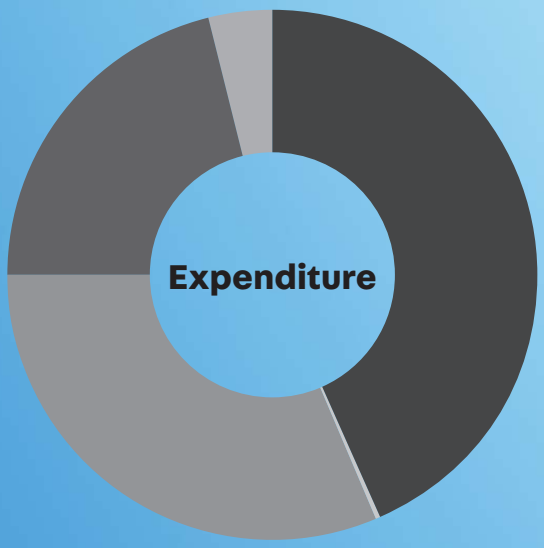
Income	22/23	23/24	24/25	2022-2025
Rates and Annual Charges	$273,996	$291,141	$309,147	$874,284
User Charges and Fees	$19,391	$20,753	$21,872	$62,016
Interest and Investment Revenue	$9,492	$11,303	$11,585	$32,380
Other Revenues	$15,874	$14,654	$15,020	$45,548
Grants and Contributions Provided for Operating Purposes	$27,762	$21,242	$21,773	$70,777
Grants and Contributions Provided for Capital Purposes	$74,481	$21,740	$15,756	$111,977
Other Income	$6,671	$6,580	$6,744	$19,995



	2022-2025
Rates and Annual Charges	$874,284
User Charges and Fees	$62,016
Interest and Investment Revenue	$32,380
Other	$45,548
Grants and Contributions Provided for Operating Purposes	$70,777
Grants and Contributions Provided for Capital Purposes	$111,977
Other Income	$19,995

Funds are distributed as follows:

Expenses	22/23	23/24	24/25	2022-2025
Employee Benefits and On-costs	$157,594	$170,111	$176,555	$504,260
Borrowing Costs	$85	$1,415	$2,144	$3,644
Materials and Services	$138,380	$120,898	$124,106	$383,384
Depreciation and Amortisation	$87,987	$90,101	$92,354	$270,442
Other Expenses	$15,355	$13,782	$16,627	$45,764



	2022-2025
Employee Benefits and On-costs	$504,260
Borrowing Costs	$3,644
Materials and Services	$383,384
Depreciation and Amortisation	$270,442
Other Expenses	$45,764

Capital Works Summary

Council is budgeted to spend $57.2 million* on capital works across the City of Canterbury Bankstown in 2023/24 including:



$11 million
on road, car park, bridge and traffic upgrades



$7.7 million
on our parks, playgrounds and sporting facilities



$8 million
on upgrades at community buildings and leisure and aquatic facilities



$4 million
on town centres



$2 million
water quality improvements

**Figure represents draft capital works budget for 2023/24 and excludes projects that will be carried over from current financial year for delivery during 2023/24.*

Key Projects

- Deliver town centre upgrades at Yagoona and commence planning for future upgrades at Belmore and Lakemba town centres.
- Upgrade playgrounds at Bennett Park, Croydon Park, Deverall Park, Ewen Park, Roma Reserve, The Crest and exercise equipment at Cairds Avenue Reserve.
- Commence construction of a BMX track.
- City wide road rehabilitation program including Edgar Street at Condell Park, Urana Road at Villawood, Loch Street at Campsie, Bishop Street at Revesby, and The Boulevarde at Punchbowl.
- Commence engagement and planning for new Campsie Cultural Hub, Panania Library and Knowledge Centre and Roberts Park Community Hub.
- Sporting facility upgrades at The Crest (amenities) and Croydon Park (field and amenities).

Key 2022/23 projects to be delivered in 2023/24:

- Construction of Thurina Park Community Centre.
- Bank stabilisation works at Deepwater Park and designs for new playspace.
- New playspace at Paul Keating Park, Bankstown.
- Sporting facility upgrades at Memorial Oval, Padstow Park, and Waterworth Park.
- Sportsfield and lighting upgrades at Beaman Park and The Crest.





CANTERBURY BANKSTOWN

Delivery Program 2022-25

Council's response to **CBCity 2036**;
a community strategic plan for the City.



Delivery Program Introduction

The Delivery Program examines the important issues facing Council and outlines the priorities for the Council term to ensure that services continue to meet community expectations in terms of quality and value for money. It is a statement of commitment to the community from their elected Council.

The Delivery Program translates the community's strategic goals (as outlined in CBCity 2036, Council's Community Strategic Plan) into actions for a specific council term. It identifies the priority activities that will be undertaken using the resources identified in the Resourcing Strategy. Delivering on those priorities will be monitored and reported on as an indicator of Council's performance.



SAFE & STRONG



What you want

CBCity 2036 is a proud inclusive community that unites, celebrates and cares.

Council Services:

Children's Services

Community Services

Children's Services

We provide a range of flexible childcare service options:

- **4** **Long Day Care**
- **1** **Family Day Care**
- **1** **Occasional Day Care/ Pre-school**
- **1** **Outside School Hours**

We provide indirect support for other children's services on Council land

- We advocate for children's rights, needs and voices at all levels
- We provide early childhood intervention services e.g. speech pathology

Community Services

We deliver Meals on Wheels Service

55,000

meals per year

We support the community to deliver their own services through a variety of means including assistance with planning, advocacy, volunteer programs and grant funding.

We lead community development and capacity building activities that support important community groups and issues including seniors, children and families, young people, CALD, ATSI, people with disability, LGBTQIA+, mental health and community safety.

We provide and maintain flexible and high-quality community facilities available for community use including

22 **facilities with 34 hireable spaces**





Council Assets and Services

337 community buildings

7 facilities in which Council provides child care across the City



Issues

- Our assets are ageing.
- People want modern, new and improved facilities.
- There must be balance between what the community wants and what we can reasonably provide and fund.
- This may require difficult decisions around consolidating, reviewing and investing in assets as well as reviewing service levels.

Priorities 2022-25

- Improving or consolidating ageing assets to provide new, modern, multipurpose community facilities, including integration with other council facilities.
- Exploring opportunities for income generating activities to support sustainable operations.
- Maximising participation, accessibility, diversity, inclusion and occupancy rates of community buildings.
- Being a child-safe organisation.
- Promoting, delivering and funding local community development and capacity building projects and programs.
- Promoting and supporting volunteerism.
- Exploring opportunities for intergenerational programs and facilities.

CLEAN & GREEN



What you want

CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas.



Council Services:

Environment & Sustainability

Flood, Emergency & Stormwater Management

Waste, Recycling & Street Cleaning

Environment and Sustainability

- We manage and maintain a range of environmental and sustainability assets.
- CBCity emits **2.8 million tonnes** of CO2 annually, so we take direct action to prevent climate change.
- We plan for and implement programs, projects and infrastructure to improve local biodiversity (giving away 10,000 native plants to the community each year), canopy cover and waterway health.
- We work with other councils, government agencies and the community to address regional environmental and sustainability priorities.

100% renewable energy from 1 July 2022

Waste, Recycling and Street Cleaning

- We maintain a fleet of waste trucks and empty 10 million household bins and 1,080 town centre bins annually. Our City's homes generate:

88,000
tonnes red bin waste

22,000
tonnes yellow bin recyclables

28,000
tonnes garden organics

- We plan for and implement programs, projects and infrastructure to reduce, reuse and recycle.
- We use data and technology to improve our services, including using artificial intelligence and machine learning to improve our waste collection service and prevent waste contamination.
- We work with other councils, government agencies and the community to improve waste management.

40,000
km streets swept annually



Flood, Emergency and Stormwater Management

- We manage the majority of the local stormwater network of pits, pipes, channels, waterways and waterbodies through which local stormwater moves.
- We support local emergency management such as SES during fire, storms and floods.
- We work with other councils, government agencies and the community to improve stormwater, flood and emergency management.



Council Assets

Waterways across 3 river systems – Georges River, Cooks River and Parramatta River (via Duck River)

115 kilometres river systems

Over **24,400** drainage devices

198 water quality devices

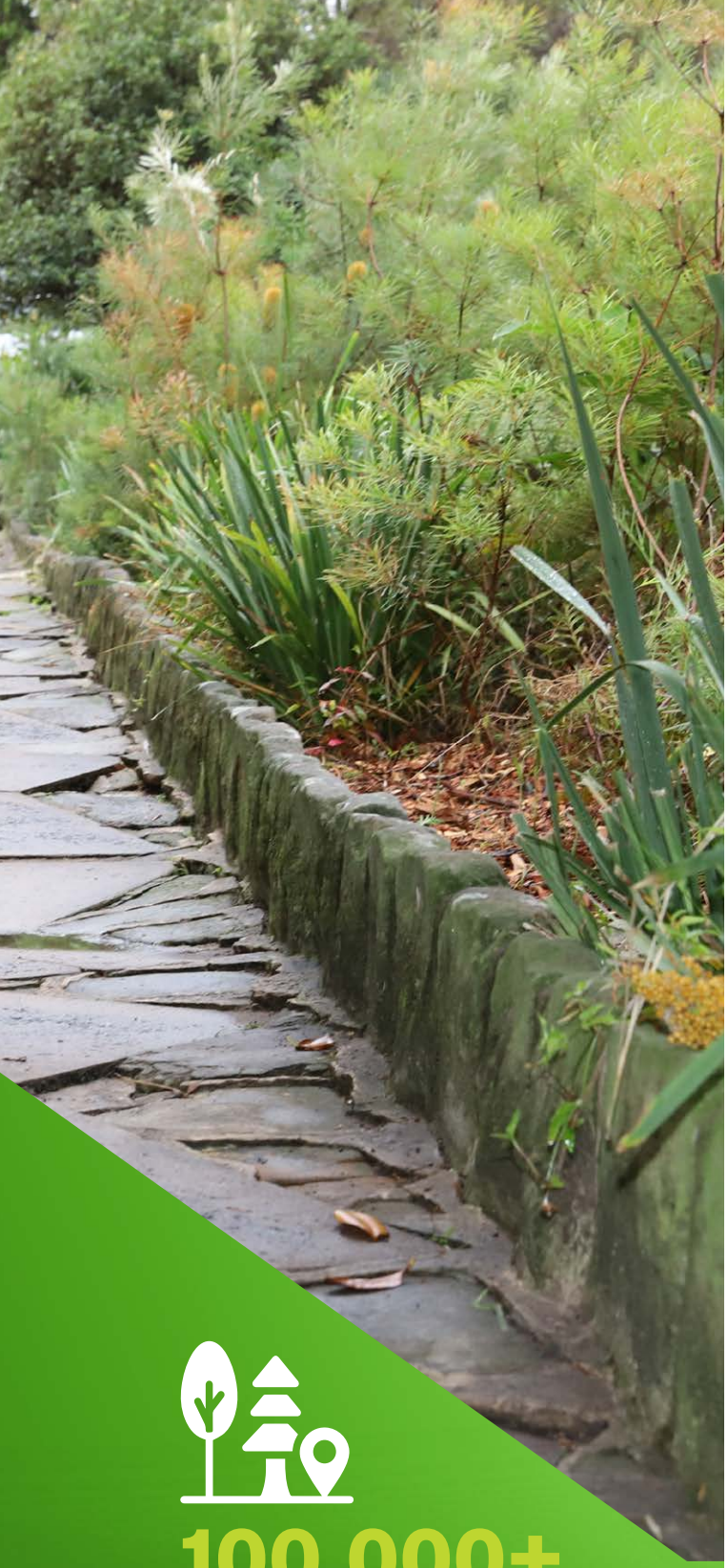
50 trucks in our waste fleet

21 Council sites with solar panels

32 open waterbodies

25 electric vehicle (EV) charging stations (3 provide free EV charging powered by renewable energy for the public)

23 battery electric vehicles in our fleet including an electric garbage truck



100,000+
street trees

403ha **natural areas**

Issues

- Creating a clean city with clean streets and town centres, and a green City with more tree cover is important to you.
- Large areas of hard surfaces and low vegetation cover creates issues such as increased stormwater runoff and local flooding and water quality concerns; it also means our city is hot and can create health and wellbeing concerns.
- Landfill space in Sydney is running out and the cost of putting waste in landfill is increasing – we need to reduce consumption and think about and manage waste differently.

Priorities 2022-25

- Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action.
- Adopting and implementing planning controls that assist in transition away from use of fossil fuels.
- Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.
- Working with other councils to advocate for fundamental shifts in climate change policy and action at the state and federal government levels.
- Taking a strategic approach to future waste challenges – planning for future waste infrastructure, setting clear waste reduction targets, and rethinking how we fund waste initiatives.



PROSPEROUS & INNOVATIVE

What you want

CBCity 2036 is a smart and evolving city with exciting opportunities for investment and creativity.



Council Services:

- Arts & Culture
- Events
- Economic Development

Arts and Culture

- We showcase and provide professional development opportunities for local talent (artists, writers and musicians) of all ages.
- We provide and maintain high-quality artistic facilities.
- We provide direct support for artistic and cultural endeavours, including supporting local artists to create local artworks and using local musicians at events.
- We install and maintain a range of memorials and monuments of local significance.
- We provide local history services through our Library and Knowledge Centres.

20,000
visitors annually to Bankstown Arts Centre

Economic Development

- We promote the City Brand and market the City.
- We partner with businesses, education institutions and community organisations to promote and enhance local investment, education and employment opportunities, particularly in emerging technologies and fields.
- We cultivate Smart thinking and innovation at Council and in the community and we use data and technology to improve our services.
- We support local centres and local businesses of all sizes through business liaison, events, programs, activations, and campaigns to encourage buying locally.
- We provide a commercial studio space (Studioventure) for photography, videos and podcasting for businesses and not-for-profits.

109,000+
local jobs

41,000+
local businesses

Events

- We partner with businesses and community organisations to facilitate, deliver or promote an exciting calendar of major events, including Christmas, Carols in the Park and summer activations; Australia Day; Lunar New Year; Ramadan Nights and Bankstown Bites.

1,400,000+ people attend Ramadan Nights, Lakemba annually





Council Assets

1 Art Centre - Bankstown

2 Theatres - Orion Theatre, Campsie and Bryan Brown Theatre, Bankstown

WHERE INTERESTING HAPPENS



Issues

- Some businesses are struggling to compete with larger centres, particularly with the after-effects of COVID-19, which will be felt for years to come.
- People want vibrant, thriving and cosmopolitan places.
- Our City is ever-changing:
  - population and employment growth are expected;
  - new transport connections will open new markets and improve accessibility; and
  - there will be some 'growing pains' as the City undergoes a once-in-a-generation level of investment.
- We are proud of our City and have lots to offer – but unfair and unfounded perceptions affect investment, local jobs.

Priorities 2022-25

- Marketing the city and providing an exciting events program to celebrate and capitalise on the current focus on the City, to attract new visitors and recreate perceptions.
- Planning for the digital future of the city, pursuing Smart City innovations and encouraging growth of innovation in the education and manufacturing sectors.
- Targeting initiatives to enhance the local night time economy, with a focus on encouraging outdoor dining and live music to activate the city.
- Aligning our services with the evolving creative needs of our community, including development of the Campsie Cultural Hub.
- Working with business investors, other councils and government agencies to maximise opportunities for employment and for new and existing business growth.



MOVING & INTEGRATED



What you want

CBCity 2036 is an accessible city with great local destinations and many options to get there.

Council Services:

Roads, footpaths & moving around

Council Assets

1,800km+
of kerb and gutter



900km+
of paved road



Over 36,000
warning and regulatory signs



6,000+
different pieces of street furniture



151
pedestrian and vehicular bridges



360
ground level carparks



4,900+
traffic management devices (roundabouts, median islands, speed humps, pedestrian crossings, fencing, islands)



1,200km+
of footpaths, cycleways and shared paths





45%
households have two or more vehicles

11%
households have no vehicles

Roads, Footpaths and Moving Around

- We provide and maintain most of the local road network (with Transport for NSW looking after major road assets).
- We provide and maintain a quality and strategically located footpath and cycleway network.
- We provide programs that improve the safety of pedestrians and road users.
- We are improving the connectivity of the City for pedestrians, cyclists, public transport and cars.
- We advocate for quality outcomes for infrastructure assets owned and managed by other levels of government.
- We are improving the accessibility of our transport infrastructure.



Roads, footpaths & moving around



Issues

- Equitable access to well-planned transport modes supports economic growth, connects people to jobs and services, encourages shopping locally, reduces social disadvantage, supports local industry, and cater for growth across the City.
- Traffic congestion, limited parking opportunities, pollution and road safety all impact the liveability of our City.
- Building more roads and car parks does not solve the problem but creates more demand and reliance on this infrastructure.
- We need a transport network that works for us, with a 'people before cars' attitude to reduce dependence on private vehicles.
- Providing funding for ongoing maintenance as well as building new infrastructure is challenging.

Priorities 2022-25

- Planning ahead so we are ready to take advantage of strategic investment/ project opportunities as they become available.
- Adopting and implementing planning controls that encourage alternative transport modes, including focusing growth in areas with access to public transport.
- Investing in active transport by implementing the Active Transport Action Plan to achieve social/ health, environmental and economic benefits for our community.
- Rolling out the "Complete Streets" approach across centres to integrate transport planning with good, people-centric, design.
- Improving overall road condition, including pursuing data and technology solutions to improve infrastructure maintenance and service provision e.g. digital engineering, artificial intelligence and machine learning.
- Advocating for good outcomes for transport infrastructure owned and managed by other levels of government, and for funding for local infrastructure.



HEALTHY & ACTIVE

What you want

CBCity 2036 is a motivated city that nurtures healthy minds and bodies.



Council Services:

- Libraries
- Parks & Open Space
- Sport & Recreation
- Leisure & Aquatics

Leisure and Aquatics

- We plan for and provide high quality leisure, aquatic and golf facilities and programs.
- We provide Learn to Swim Programs conducted by AUSTSWIM qualified instructors (60,000 children have improved their water skills since 2018 through Council Learn to Swim programming).

130 **AUSTSWIM, Swim Australia and Royal Life Saving qualified instructors**

Library Services

- We plan for and provide modern library facilities and services, including for those who can't access the library in person (Home Library, Little Library and Bus to Library services).
- We provide services to assist students, including HSC preparation services.
- We help people trace their family tree with local history and family history services.
- We read books to children in library storytimes.
- We provide spaces and events that allow our community to connect and learn.

Parks and Open Space

- We plan for and provide a diverse range of open spaces for passive recreation, relaxation or gathering.
- We provide a range of flexible playgrounds and other play spaces.
- We provide spaces for informal fitness activities, such as outdoor fitness spaces.
- We provide built and natural shade for the health, comfort and well-being of the community.



Sport and Recreation

- We plan for and provide services to support active recreation.
- We provide and maintain sporting facilities for 16 major sports.
- We provide targeted programs to keep people healthy and active at all stages of life.

+35,000 **members of local sporting associations**

Council Assets

5
operational leisure and aquatic facilities

1
splash park (free entry, open October to March)

2
public golf courses

9
library and knowledge centres

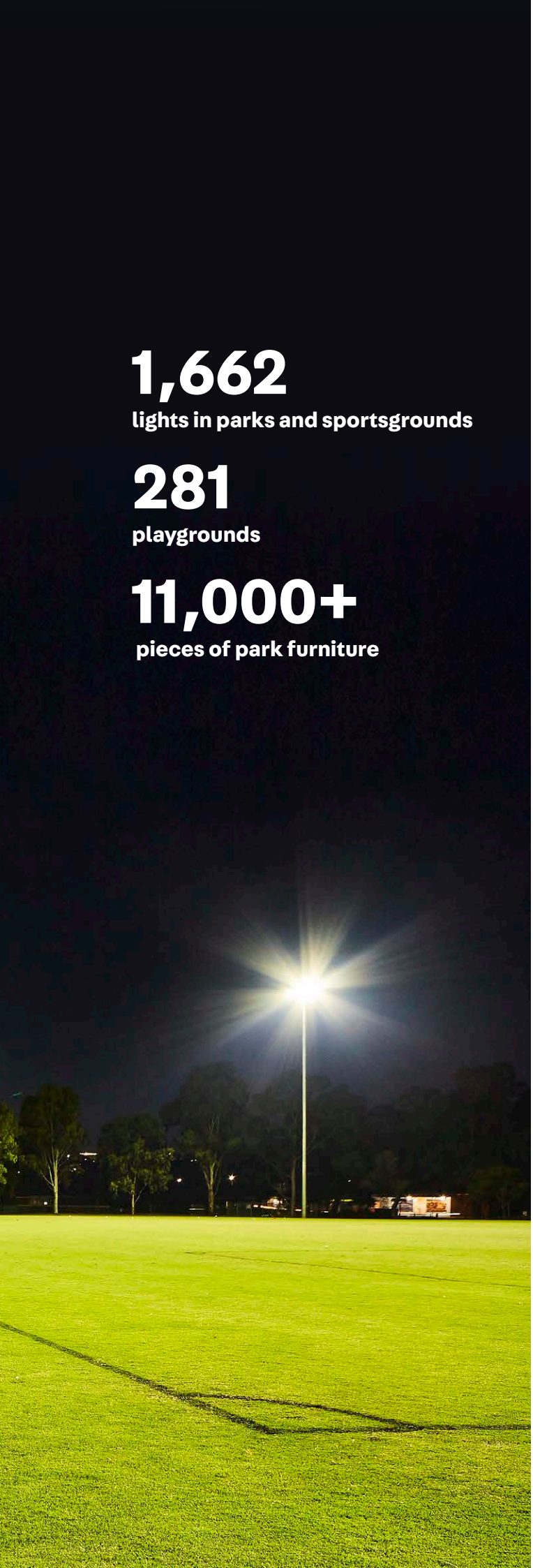
623
parks, 75 with sportsgrounds (54 of these are irrigated)

2
indoor sports centres

1
Bankstown Sporting Hall of Fame

449ha
of sportsgrounds; 245ha of parkland; and 403ha of natural areas





1,662
lights in parks and sportsgrounds

281
playgrounds

11,000+
pieces of park furniture

Issues

- Similar to our community services facilities, our Healthy and Active assets are ageing, and in contrast to the new, diverse and modern facilities desired. Again, there must be balance between what the community wants and what can reasonably be provided and funded.
- There are no greenfield spaces to develop and improving or upgrading open spaces is expensive.
- Council's open space is highly utilised, and there are competing demands from the various users.
- Uses are also changing as preferences for different sports activities.

Priorities 2022-25

- Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.
- Implementing the priorities of the Leisure and Aquatic Strategic Plan at Canterbury and Max Parker (Revesby) Leisure and Aquatic Centres.
- Pursuing opportunities to create multi-use facilities, to link open spaces, to better utilise existing space, and get access to open space within schools.
- Promoting healthy eating and living, focusing particularly on youth.
- Advocating for Canterbury and Bankstown-Lidcombe Hospitals to become state-of-the-art facilities.
- Developing infrastructure and program pathways that foster grass roots and sport and recreation.
- Enhancing the area and quality of open space across the city, including identifying shared open space opportunities.
- Providing opportunities for lifestyle sports.



LIVEABLE & DISTINCTIVE

What you want

CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.



Council Services:

- Development Services
- Future Planning
- Town Centres
- Regulation & Compliance

Development Services

- We provide efficient assessment and processing of development assessments, construction certificates and subdivision certificates considering both the applicant and community needs.
- We retain a market share for the assessment and processing of Complying Development Certificates and Construction certificates.
- We facilitate and increase the efficiency of electronic lodgement and assessment of applications.

Town Centres

- We undertake planning, programs and projects to improve the accessibility, connectedness and attractiveness of the public domain, including public domain planning and delivering a Liveable Centres Program.
- We work with local business and residents to improve the quality and upkeep of town centres.

Future Planning

- We undertake strategic land use planning to deliver quality development in the right locations (including operating a design review panel).
- We develop new controls to improve design, sustainability, liveability and affordability outcomes of new developments.
- We develop and implement strategies to improve community outcomes across issues such as open space and recreation, social infrastructure, transport and environment.
- We advocate for better outcomes from NSW Government planning and infrastructure initiatives.
- We leverage resource benefits (e.g. development contributions) resulting from new development.
- We assess planning proposals for the City, focusing on community outcomes.
- We involve the community in planning.

Regulation and Compliance

- We ensure compliance with and understanding of local laws e.g. parking and vehicles; pollution, illegal dumping and other environmental concerns; regulated premises; and companion animals through enforcement and education.
- We assess and process applications for a range of infrastructure services.

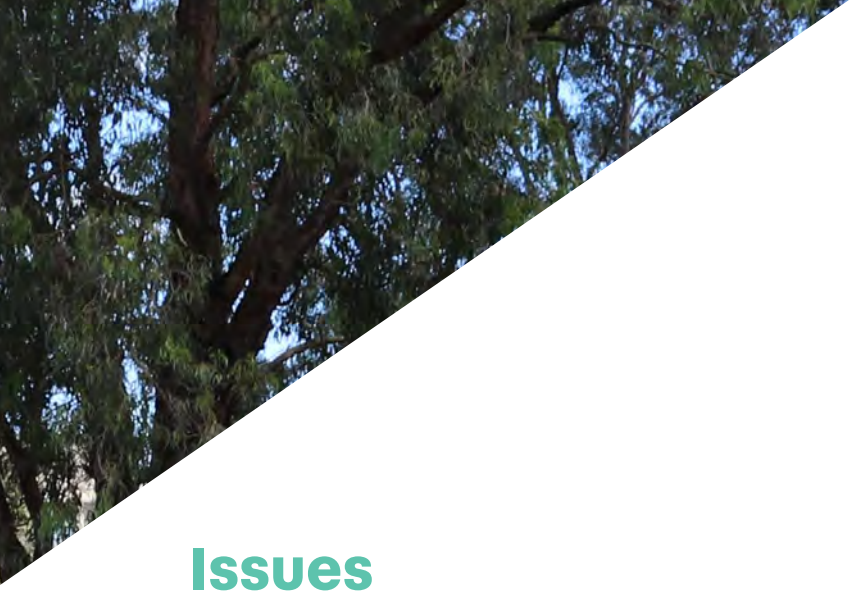




Assets

34

centres of various sizes



Issues

- Population is coming - we can't ignore it – by 2036 the population is expected to grow to 500,000 with 50,000 new residences.
- Families are growing and want to stay and new residents are coming to the city. People want well-designed housing, and a variety of housing types.
- The cost of housing is very high and growing higher, increasing the gap between income and affordable housing.
- People want to keep the character of the existing "villages".
- Our centres and their shops are ageing - there have been changes in human consumption, behaviours, and community's wants and needs since they were built in the 1950's.
- People want their City to look and feel loved; to be clean, vibrant, thriving and cosmopolitan.
- Resources aren't available to fix everything now so we need to take a strategic approach to town centre renewal.

Priorities 2022–25

- Developing new planning controls to achieve improved design and liveability outcomes in all new developments.
- Improving activity, accessibility, connectedness and attractiveness of the public domain.
- Adopt a new Local Environmental Plan to guide residential growth and promote affordable housing.
- Advocating for better outcomes from NSW Government planning and infrastructure initiatives.
- Delivering a Liveable Centres Program.
- Focusing on upholding legislation and regulations for the benefit of the whole community.
- Further develop Council's strategic planning framework to provide a consistent, transparent and industry leading approach to future planning.



LEADING & ENGAGED

What you want

CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.



Council Services:

- **Communications & Engagement**
- **Leadership & Governance**
- **Property Management**
- **Organisational Support & Customer Experience**

Leadership and Governance

- We work with the community to understand and deliver their vision for the city and plan for Council's role in delivering this vision.
- We report on Council's progress in delivering the community's vision for the City.
- We plan for the future of our assets and services, finances and workforce to deliver the community's vision.
- We ensure good governance and decision making through the development and implementation of strategy and policy and adhering to guiding legislation.
- We coordinate and oversee Council meetings and decision making, ensuring compliance with the Code of Conduct and supporting Councillors in their duties.
- We develop policy to guide Council and community activities in the City.
- We plan and deliver civic events and citizenship ceremonies.
- We support the organisation with in-house legal and business improvement services.

Communication and Engagement

- We inform, involve, consult and collaborate with the community through a variety of platforms, publications and forums:
  - Website;
  - Digital and social media platforms;
  - Major publications including local newspapers and quarterly community newsletter (114,000 per quarter);
  - Traditional media avenues;
  - Face to face community engagement initiatives;
  - Civic education; and
  - Community liaison programs.
- We ensure our communication is accessible, informed and consultative.

5,795+

Have Your Say online members

Organisational Support and Customer Experience

- We support the business in its day to day activities including safety and risk management, human resources, procurement, information management, security services and fleet services.
- We manage and report on Council's finances, including income via rates.
- We provide customer experience and customer relationship management, including a 24/7 call centre.



200,000

calls answered per year

Council Assets

38 buildings for administration, operation and support services.

29 different tenanted properties for investment purposes.



Property Management

- We manage a property portfolio and plan strategically for future opportunities.
- We provide property management services for Council-owned properties and premises.
- We manage a range of operational assets.



Issues

- Balancing resource availability with the evolving needs and desires of the community for modern, new services and facilities.
- There will be a need for difficult decisions around consolidating assets, reviewing assets and service levels.
- Unfair and unfounded perceptions affect our city and community – media (even social media) plays a significant role in this.
- Councils collect three per cent of national tax revenue yet deliver 23 per cent of services.
- Better use of data and evidence can improve service delivery and community awareness of the variety and level of services Council provides.
- Increasing costs/ cost shifting for items such as the Emergency Services Levy, along with escalating construction costs in recent years are reducing how far budgets can reach for critical Council assets and services.

Priorities 2022-25

- Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.
- Advocating for the community and our city in decisions made by other government agencies.
- Providing a diverse range of opportunities to inform, involve, consult and collaborate with the community, and increasing the community's understanding of all that Council does.
- Attracting, engaging and retaining people that reflect our values of safety, service, teamwork, integrity and continuous improvement.
- Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision.
- Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.





Service Reviews

Council is committed to evolving our services so that we can continue to respond to the needs of the community. Our community is diverse and changing rapidly – as a result, expectations around what the services Council provides and how, when, and where we provide them also changes.

To do this, we are constantly checking in and reviewing what we do. We:

- Understand how, when and where we provide each service;
- Map out key processes associated with each service;
- Understand the performance of the service (e.g. through surveys, looking at participation trends and other measures);
- Understand the service's customers, including who and where they are;
- Understand the costs associated with providing our services; and
- Understanding innovative or different ways to provide a service and whether the service still has a role in the modern day council.

Sometimes we might just do one of the above activities, and sometimes we undertake a more comprehensive Service Review, which involves understanding how all of these elements fit together. A Service Review will then make recommendations about future service provision.

In 2022-2025, Council will particularly focus on the following Service Reviews:

1. Review and make recommendations for the provision of the verge mowing service, including an understanding of how it has changed over time;

2. Review and make recommendations for the provision of the Meals on Wheels service, including an analysis of the different services provided on each side of the City; and

3. Recommendations from these Service Reviews will be reported to Council for consideration and then be implemented in future Operational Plans.

Integrated Planning and Reporting Framework
IPR Document

CANTERBURY BANKSTOWN



Operational Plan 2023/24

Council's response to **CBCity 2036**; a 10-year community strategic plan for the City.



Operational Plan Introduction

The annual Operational Plan expands on the priorities in the Delivery Program by identifying the specific services and projects Council will provide annually and the budget for delivering these.

The Operational Plan also identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.

Safe and Strong

Safe and Strong Destination	What Council Will Do	Ref	Children's Services: Actions and Programs
CBCity 2036 is a proud inclusive community that unites, celebrates and cares. **Delivery Program Priorities** • Being a child-safe organisation. • Exploring opportunities for intergenerational programs and facilities.	 **Children's Services** **We provide quality services that support and empower children and families in the local community and respond to their needs.**	**1.1.1**	**Children's Services Planning** • Undertake planning for city-side children's services operations annually including: - aligning operations; - exploring opportunities to deliver services in western side of the City; and - implementing identified priorities of the Canterbury-Bankstown Early Childhood Provision Study.
		1.1.2	**Children's Services Provision** • Deliver education, care, and recreation services for children aged zero to 12 years including preschool, family day care, occasional care, long day care (children's centres), and outside school hours care (annually). • Deliver speech pathology assessment and intervention for preschool-aged children (annually).
		1.1.3	**Children's Facilities Maintenance and Improvement** • Undertake planning, design, replacement and improvement children's facilities assets (annually). • Undertake scheduled and reactive maintenance programs for children's facilities including cleaning, painting, carpentry, servicing air-conditioning, and electrical and plumbing inspections and repairs (annually).
		1.1.4	**Child Friendly CBCity** • Review the Child Friendly CBCity Action Plan and implement identified priority actions (annually). • Meet and maintain the National Principles for Child Safe Organisations and the NSW Child Safe Standards (annually). *CBCity 2028 Transformation – We are a Child Friendly CBCity.*
		1.1.5	**Capacity Building and Community Development - Children and Youth** • Undertake community development and capacity building activities that address the needs of various target groups and/or important community issues annually including: - children and families; and - young people.

Unit/s	Year Two 23/24	Year Three 24/25	Safe and Strong Measures and Connections
Children's Services	✓	✓	**What success looks like...** Our halls and buildings and childcare centres meet community needs and are well-used. There are a range of community programs and events for residents to participate in. The community feels empowered and able to help themselves and each other.
Children's Services	✓	✓	**2025 Measures of Success:** • Maintain utilisation rate of all children's services (> 80%) • Increase in hours community facilities are being booked (by 10%) • Increase participation in community service events/programs (by 10%) • Increase community satisfaction across the services (>3.7/5)
Asset Construction Asset Design Asset Systems and Planning Open Space and Buildings Maintenance	✓	✓	**Related Plans:** • Child Friendly CBCity Action Plan • Community Infrastructure Strategic Plan + • Community Safety and Crime Prevention Action Plan • Disability Inclusion Action Plan • Diversity Action Plan + • Positive Ageing Action Plan + • Reconciliation Action Plan • Youth Action Plan *+ (under development)*
Children's Services	✓	✓	
Community and Cultural Services	✓	✓	

Safe and Strong

Safe and Strong Destination	What Council Will Do	Ref	Community Services: Actions and Programs
CBCity 2036 is a proud inclusive community that unites, celebrates and cares. **Delivery Program Priorities** • Improving or consolidating ageing assets to provide new, modern, multipurpose community facilities, including integration with other council facilities. • Exploring opportunities for income generating activities to support sustainable operations. • Maximising participation, accessibility, diversity, inclusion and occupancy rates of community buildings. • Promoting, delivering and funding local community development and capacity building projects and programs. • Promoting and supporting volunteerism. WI **WestInvest - NSW Government grant funding**	 **Community Services** **We promote access, equity, social justice and community well-being for residents, workers and visitors of the City including those with specific needs.**	**1.2.1**	**Community Facilities Maintenance and Improvement** • Develop a Community Infrastructure Strategic Plan (adopt 2023/24). • Undertake planning, design, replacement and improvement of community facilities assets annually including: - Griffith Park multipurpose community facility (commence design 2023/24); - Roberts Park Community Hub WI (commence design 2023/24, construct 2024/25); and - Thurina Park multipurpose community facility (construct 2023/24). • Undertake scheduled and reactive maintenance programs for community facilities annually including cleaning, painting, carpentry, servicing air-conditioning, and electrical and plumbing inspections and repairs.
		1.2.2	**Community Facilities Management** • Manage community facilities to ensure community connectedness and maximum usage by a diverse cross section of the community for a broad spectrum of activities (annually). • Review and align the Community Facilities Policy (adopt 2023/24).
		1.2.3	**Community Service Delivery - Local Needs** • Deliver Social Planning Workshops to assist in the determination of local priorities (annually). • Plan and advocate for improved local community services annually including: - delivering a Community Grants and Event Sponsorship Program to fund local projects; and - pursuing and administering grant funding for community service delivery.

Unit/s	Year Two 23/24	Year Three 24/25	Safe and Strong Measures and Connections
Asset Construction Asset Design Asset Systems and Planning City Plan and Transformation Open Space and Buildings Maintenance	✓	✓	**What success looks like...** Our halls and buildings and childcare centres meet community needs and are well-used. There are a range of community programs and events for residents to participate in. The community feels empowered and able to help themselves and each other. **2025 Measures of Success:** • Maintain utilisation rate of all children's services (> 80%) • Increase in hours community facilities are being booked (by 10%) • Increase participation in community service events/programs (by 10%) • Increase community satisfaction across the services (>3.7/5)
Customer Experience and Recreation	✓	✓	**Related Plans:** • Child Friendly CBCity Action Plan • Community Infrastructure Strategic Plan + • Community Safety and Crime Prevention Action Plan • Disability Inclusion Action Plan • Diversity Action Plan + • Positive Ageing Action Plan + • Reconciliation Action Plan • Youth Action Plan *+ (under development)*
Community and Cultural Services	✓	✓	

Safe and Strong

Safe and Strong Destination	What Council Will Do	Ref	Community Services: Actions and Programs
CBCity 2036 is a proud inclusive community that unites, celebrates and cares. **Delivery Program Priorities** • Improving or consolidating ageing assets to provide new, modern, multipurpose community facilities, including integration with other council facilities. • Exploring opportunities for income generating activities to support sustainable operations. • Maximising participation, accessibility, diversity, inclusion and occupancy rates of community buildings. • Promoting, delivering and funding local community development and capacity building projects and programs. • Promoting and supporting volunteerism.	**Community Services** **We promote access, equity, social justice and community well-being for residents, workers and visitors of the City including those with specific needs.**	**1.2.4**	**Food Services** • Deliver a Meals on Wheels Service across the City (annually).
		1.2.5	**Capacity Building and Community Development - Diversity and Inclusion** • Undertake community development and capacity building activities which address the needs of various target groups and/ or addresses important community issues annually including: - seniors; - culturally and linguistically diverse communities; - Aboriginal and Torres Strait Islanders; - people with disability (including implementing the Disability Inclusion Action Plan); - community safety; - LGBTIQA+ community; and - improving mental health. • Explore opportunities to support the establishment of a shared space for early learning and aged care. • Promote and support volunteerism (annually). • Develop Positive Ageing Action Plan (adopt 2023/24). • Review the Reconciliation Action Plan (review 2023/24). • Review the Community Safety and Crime Prevention Action Plan (adopt 2023/24) • Develop a Diversity Action Plan (adopt 2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Safe and Strong Measures and Connections
Community and Cultural Services	✓	✓	**What success looks like...** Our halls and buildings and childcare centres meet community needs and are well-used. There are a range of community programs and events for residents to participate in. The community feels empowered and able to help themselves and each other. **2025 Measures of Success:** • Maintain utilisation rate of all children's services (> 80%) • Increase in hours community facilities are being booked (by 10%) • Increase participation in community service events/programs (by 10%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Child Friendly CBCity Action Plan • Community Infrastructure Strategic Plan + • Community Safety and Crime Prevention Action Plan • Disability Inclusion Action Plan • Diversity Action Plan + • Positive Ageing Action Plan + • Reconciliation Action Plan • Youth Action Plan *+ (under development)*
Community and Cultural Services	✓	✓	

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Environment and Sustainability: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action. • Adopting and implementing planning controls that assist in transition away from use of fossil fuels. • Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure. WI **WestInvest – NSW Government grant funding**	**Environment & Sustainability** **We will protect, preserve and promote the biodiversity of living spaces and the natural environment.**	**2.1.1**	**Community Sustainability and Resilient City Program** • Implement priority actions from the Resilient CBCity Strategy including: - developing a Resilient CBCity Action Plan (adopt 2023/24); - delivering Solar My Suburbs (2023/24); and - delivering a solar farm for the City WI (detailed feasibility study 2023/24). • Deliver a trial Sustainable Business Program (2023/24). *CBCity 2036 Transformation - The City has its own solar farm.*
		2.1.2	**Waterway Maintenance and Improvement** • Undertake planning, design, replacement and improvement of waterway assets (annually). • Undertake scheduled and reactive maintenance programs for waterways including sediment removal, revegetation, weed management, bank stabilisation and naturalisation, litter removal, and pollution and incident management (annually).
		2.1.3	**Waterway Health Monitoring and Education** • Deliver initiatives to educate community and manage and improve local waterway and waterbody health annually including: - targeted water quality analysis and function reporting for water sensitive urban design and open water bodies; and - general waterway health monitoring and education programs.

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
Sustainable Future	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more.
Asset Construction Asset Design Asset Systems and Planning Open Space and Buildings Maintenance Roads Operations	✓	✓	**2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5)
Sustainable Future	✓	✓	**Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + *+ (under development)*

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Environment and Sustainability: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action. • Adopting and implementing planning controls that assist in transition away from use of fossil fuels. • Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.	**Environment & Sustainability** **We will protect, preserve and promote the biodiversity of living spaces and the natural environment.**	**2.1.4**	**Waterway Health Strategic Planning** • Collaborate and undertake strategic planning for catchments and waterways annually including: - Catchment and Waterways Strategic Plan (adopt 2023/24); - Prospect Creek Catchment Action Plan (adopt 2023/24); - supporting the Georges Riverkeeper Program, Parramatta River Catchment Group and hosting the Cooks River Alliance; - continuing to work with the Parramatta River Catchment Group to progress preparation of the Parramatta River Masterplan and Greater Sydney Harbour Catchment Management Program; - continuing to work with the Cooks River Alliance to progress preparation of the Cooks River Catchment Coastal Management Program; and - continuing to work with the Georges Riverkeeper to progress preparation of the Georges River Catchment Coastal Management Program.
		2.1.5	**Biodiversity Strategic Planning, Management and Improvement** • Develop (adopt 2023/24) and implement an Urban Bushland and Biodiversity Strategic Plan (annually). • Develop (draft 2023/24, adopt 2024/25) and implement an Urban Forest Strategic Plan (annually). • Develop a detailed planting plan for threatened species (2024/25). • Deliver the tree management program (annually). • Deliver the bush regeneration program (annually).
		2.1.6	**Biodiversity Engagement and Education** • Deliver initiatives and programs that promote the importance and understanding of biodiversity (and biosecurity) management annually including actions to promote planting of local native species, address weeds, and to educate/engage the local community and students.

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
City Plan and Transformation Sustainable Future	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more. **2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + *+ (under development)*
City Plan and Transformation Infrastructure Services Open Space and Buildings Maintenance Sustainable Future	✓	✓	
Sustainable Future	✓	✓	

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Environment and Sustainability: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action. • Adopting and implementing planning controls that assist in transition away from use of fossil fuels. • Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.	**Environment & Sustainability** **We will protect, preserve and promote the biodiversity of living spaces and the natural environment.**	**2.1.7**	**Environmental Monitoring Program** • Undertake fauna and flora monitoring/surveys at priority locations annually including surveys of turtles, powerful owls and Australian White Ibis. • Implement, monitor and evaluate biodiversity enhancement projects annually including: - habitat box and hollow management; - frog, raptor and microbat habitat enhancement initiatives; and - frog ponds and supplementary frog habitats. • Deliver initiatives that reduce the impact of feral animals (e.g. foxes, rabbits and alert species) on biodiversity annually including participation in regional programs.
		2.1.8	**Corporate Sustainability** • Develop a Towards Net Zero Emissions Plan to reduce greenhouse gas (GHG) emissions from Council operations (adopt 2023/24), and undertake initiatives annually including: - reducing energy and water use and increasing energy efficiency in Council operations; - supporting transition to electric vehicles (EVs) within Council fleet; and - managing and maintaining the Revolving Energy Fund for CBCity. • Implement the Single Use Plastics Action Plan 2022-25 and other annual initiatives that focus on waste avoidance, material reuse and recycling. • Expand corporate sustainability aspects of Council's Procurement Policy (adopt 2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
Sustainable Future	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more. **2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + *+ (under development)*
Sustainable Future	✓	✓	

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Flood, Stormwater, and Emergency Management: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Working with other councils to advocate for fundamental shifts in climate change policy and action at the state and federal government levels. • Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.	**Flood, Stormwater, & Emergency Management** **We will manage urban water and be able to effectively respond to and recover from a disaster or emergency.**	**2.2.1**	**Stormwater Infrastructure Maintenance and Improvement** • Undertake planning, design, replacement and improvement of stormwater assets (annually). • Undertake scheduled and reactive maintenance programs for stormwater infrastructure annually including stormwater drainage, cleaning gross pollutant traps, pit cleaning/ unblocking, pipe condition inspections, weed management, minor repairs. • Review and update the maintenance schedule for stormwater pits (2023/24).
		2.2.2	**Floodplain Studies and Plans** • Develop (2023/24) and implement the Cooks River Flood Study (2024/25). • Progress flood mitigation and risk management across the City annually including: - City-wide flood mapping including Salt Pan Creek (complete 2023/24); - Duck River Flood Risk Management Study and Plan (commence 2023/24); - Georges River Flood Risk Management Study and Plan (commence 2023/24); - Prospect Creek Flood Risk Management Study and Plan (complete 2023/24); and - undertaking other flood studies as per the Asset Management Strategy.

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
Asset Construction Asset Design Asset Systems and Planning Roads Operations	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more. **2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + *+ (under development)*
Asset Systems and Planning City Plan and Transformation	✓	✓	

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Flood, Stormwater, and Emergency Management: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Working with other councils to advocate for fundamental shifts in climate change policy and action at the state and federal government levels. • Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.	**Flood, Stormwater, & Emergency Management** **We will manage urban water and be able to effectively respond to and recover from a disaster or emergency.**	**2.2.3**	**Bushfire Management Program** • Deliver the bushfire management program annually including: - maintaining low fuel levels in Asset Protection Zones (firebreaks); - maintaining the network of fire-trails including vegetation clearance of the vehicle corridor, mowing of track edges and maintaining track surfaces (erosion washouts); - carrying out hazard reduction as required by directives from Rural Fire Service in response to Hazard Complaints; and - implementing the Canterbury-Bankstown Georges River Bushfire Risk Management Plan and participating on the Management Committee.
		2.2.4	**State Emergency Service Support** • Provide ongoing support to the Local Emergency Management Committee (LEMC) and executive support to the Local Emergency Operations Controller (LEOCON) in accordance with the State Emergency and Rescue Management Act 1989 (annually). • Review Emergency Management Plan (2024/25).

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
Open Space and Buildings Maintenance	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more. **2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + *+ (under development)*
Roads Operations	✓	✓	

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Waste, Recycling and Street Clearing: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Taking a strategic approach to future waste challenges – planning for future waste infrastructure, setting clear waste reduction targets, and rethinking how we fund waste initiatives.	**Waste, Recycling & Street Cleaning** **We will provide services and infrastructure to create a clean City and reduce waste.**	**2.3.1**	**Waste Management and Resource Recovery Planning and Initiatives** • Deliver innovative and cost-effective strategies, programs and initiatives aimed at reducing waste, encouraging recycling and managing problem waste annually including community workshops, events and schools' education programs. • Develop a Food Waste Collection Plan to reduce waste to landfill (approve 2023/24). • Develop a Resourceful City Strategy (adopt 2023/24).
		2.3.2	**Kelso Community Recycling Facility** • Deliver a Community Recycling Facility at Kelso Park, Panania (scoping of elements and design 2023/24).
		2.3.3	**Landfill Management** • Coordinate activity at the Kelso Waste Management Facility (annually). • Monitor progress against the closure plan for the Kelso Waste Management Facility (annually). • Manage local legacy landfills annually including improving leachate collection systems at Wagener Oval and Salt Pan Creek. • Review and test Pollution Incident Response Management Plan (complete 2023/24). • Implement guidelines for former landfill operations (annually).
		2.3.4	**Waste Management Planning and Advocacy** • Investigate better waste management practices, including food waste, textiles, plastic and increased processing of renewable resources through alternative waste and recycling technologies (annually). • Seek opportunities to promote better resource recovery and waste management practices (annually). • Assess waste infrastructure in new building applications (annually).
		2.3.5	**Domestic Waste and Recycling Collection Service** • Deliver the domestic waste and recycling collection service (annually). • Identify and remove dumped rubbish (annually). • Deliver service improvements annually including: - use of Artificial Intelligence (AI) models to improve detection of contamination and illegal dumping; and - management of waste contracts.

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
Sustainable Future	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more. **2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + + *(under development)*
City Plan and Transformation	✓	✓	
Roads Operations	✓	✓	
Sustainable Future	✓	✓	
Sustainable Future Waste and Cleansing	✓	✓	

Clean and Green

Clean and Green Destination	What Council Will Do	Ref	Waste, Recycling and Street Clearing: Actions and Programs
CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas. **Delivery Program Priorities** • Taking a strategic approach to future waste challenges – planning for future waste infrastructure, setting clear waste reduction targets, and rethinking how we fund waste initiatives.	 **Waste, Recycling & Street Cleaning** **We will provide services and infrastructure to create a clean City and reduce waste.**	**2.3.6**	**Clean City Initiatives** • Implement priority actions from the Clean City Strategic Action Plan annually including: - installing new street and park litter bins as required; - upgrading end-of-life street and park litter bins; and - improving cleanliness of targetted laneways. • Deliver community engagement and programs annually that address bird feeding, litter, illegal dumping and waterway pollution.
		2.3.7	**Trade Waste Collection Service** • Deliver the trade waste collection service at commercial properties in the City (annually). • Review the trade waste collection service to achieve better alignment of services across the City (2023/24).
		2.3.8	**City Cleaning Program** • Deliver the city cleaning program annually including town centres, car parks, street litter bin collections, litter removal, and mechanical and manual sweeping of streets.
		2.3.9	**Facility Cleaning Program** • Deliver the facility cleaning program including daily cleaning of Council's facilities (libraries, leisure and aquatic facilities, community halls, administration buildings, depots and childcare centres) (annually). • Deliver the graffiti removal program (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Clean and Green Measures and Connections
Sustainable Future	✓	✓	**What success looks like...** Our river systems are clean and healthy. River banks look more natural. Council and the community make sustainable choices to improve the environment and live more healthily. There's a lot more natural shade especially in urban areas and people notice more native birds and animals everywhere. The streets are clean, and we waste less, and reuse and recycle more. **2025 Measures of Success:** • Reduce annual CO^2 emissions (to 2.2 million tonnes per year) • Increase length of modified waterways that have been naturalised (by 700m) • Increase canopy cover in suburban areas (to 24%) • Reduce waste to landfill (to 46%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Canterbury-Bankstown Georges River Bushfire Risk Management Plan • Catchment and Waterways Strategic Plan + • Clean City Strategic Plan • Cooks River Coastal Management Plan + • Corporate Sustainability Action Plan + • Floodplain Risk Management Plans for Duck River, Mid Georges River, Prospect Creek, and Salt Pan Creek + • Food Waste Collection Plan + • Georges River Coastal Management Plan • Kelso Waste Management Facility Masterplan + • Local Emergency Management Plan • Parramatta River Masterplan + • Plastics Action Plan • Prospect Creek Catchment Action Plan • Resilient CBCity Action Plan + • Resilient CBCity Strategy • Resourceful City Strategy + • Towards Net Zero Emissions Plan + • Urban Bushland and Biodiversity Strategic Plan + • Urban Forest Strategic Plan + *+ (under development)*
Waste and Cleansing	✓	✓	
Waste and Cleansing	✓	✓	
Waste and Cleansing	✓	✓	

Prosperous and Innovative

Prosperous and Innovative Destination	What Council Will Do	Ref	Arts and Cultural Services: Actions and Programs
CBCity 2036 is a smart and evolving City with exciting opportunities for investment and creativity. **Delivery Program Priorities** • Aligning our services with the evolving creative needs of our community, including development of the Campsie Cultural Hub.	 **Arts & Culture** **We will provide facilities, projects, programs, events and ceremonies which promote artistic expression, a sense of place and identity, cultural development and community connectedness.**	**3.1.1**	**Bryan Brown Theatre** • Manage the Bryan Brown Theatre to ensure a quality visitor experience and optimal revenue and operational efficiency (annually).
		3.1.2	**Bankstown Arts Centre** • Deliver priority actions from the Arts Centre Business Plan (annually). • Deliver programs and events to explore, create and experience community-based arts (annually). • Showcase local talent and implement professional development opportunities for artists (annually).
		3.1.3	**Heritage Programs** • Protect and promote heritage within the City annually including: - delivering the Heritage Grant Fund to assist property owners with the protection, restoration and promotion of heritage items; - maintaining Council's Heritage Register; - operating Council's Heritage Advisory Service; and - implementing the City-wide heritage review.
		3.1.4	**Talent Advancement Program** • Develop and showcase the vocal talents of local high school students selected in the program (annually). • Review the Talent Advancement Program (finalise 2023/24) and implement recommendations (2023/24).
		3.1.5	**Creative City Strategic Plan** • Deliver identified actions from the Creative City Strategic Plan 2019-2029 (annually) including: - trialling a Bankstown Arts Centre cafe (2023/24); and - developing a Public Art Action Plan (2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Prosperous and Innovative Measures and Connections
Customer Experience and Recreation	✓	✓	**What success looks like...** The range and quality of artistic and cultural performances and displays encourage more people to visit the City. The range and quality of after-hours food and entertainment services is building a lively night-time economy; encouraging investment in our City; and attracting non-resident visitors in increasing numbers. Significant cultural and community events celebrate our heritage and local talent, and draw people from across NSW to visit. All this activity is helping to create new jobs and investment opportunities. **2025 Measures of Success:** • Increase annual visitation to Art and Performance Centres (Arts Centre/Bryan Brown) (≥ 60,000 per year) • Increase community engagement reach (by 3% per year) • Ramadan Nights attendance by non-City residents (≥ 50% per year) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • City Events and Activation Plan • Creative City Strategic Plan • Digital CBCity Strategic Plan + • Economic Development Strategic Plan • Employment Lands Strategy • Night Time Economy Action Plan • Public Art Action Plan + *+ (under development)*
Community and Cultural Services	✓	✓	
City Strategy and Design	✓	✓	
Customer Experience and Recreation	✓	✓	
City Plan and Transformation Community and Cultural Services	✓	✓	

Prosperous and Innovative

Prosperous and Innovative Destination	What Council Will Do	Ref	Economic Development Services: Actions and Programs
CBCity 2036 is a smart and evolving City with exciting opportunities for investment and creativity. **Delivery Program Priorities** • Marketing the city and providing an exciting events program to celebrate and capitalise on the current focus on the City, to attract new visitors and recreate perceptions. • Planning for the digital future of the city, pursuing Smart City innovations and encouraging growth of innovation in the education and manufacturing sectors. • Targeting initiatives to enhance the local night time economy, with a focus on encouraging outdoor dining and live music to activate the city. • Working with business investors, other councils and government agencies to maximise opportunities and investment in our city, including supporting new and existing business growth.	**Economic Development** **We promote, deliver and facilitate economic, employment and tourism outcomes for the city.**	**3.2.1**	**City Marketing and Investment** • Deliver identified actions from the Economic Development Strategic Plan 2036 annually including: - holding business events including the CBEvolve event and smaller investment summits; - partnering with the CSIRO in a local STEM Community Partnership Program; and - increasing sponsorship income across events. • Deliver priority actions from the Night Time Economy (NTE) Action Plan annually including stimulating night time economy growth with more business-friendly policies and activities (e.g. busking, pop ups, food trucks, and small-scale cultural events). • Partner with Western Sydney University on their Launchpad Incubation Program (partnership established 2023/24). • Relaunch branding and marketing of the City (2023/24). • Rollout a new destination site to showcase the City (2023/24).
		3.2.2	**Digital CBCity** • Develop (adopt 2023/24) and implement identified priorities from the Digital Strategy (annually). *CBCity 2036 Transformation - A network of Smart infrastructure is constructed across the City.*
		3.2.3	**Employment Lands Strategy** • Update Council's Employment Lands Strategy (as required) considering population trends, government policy, and decisions of Council (2024/25).

Unit/s	Year Two 23/24	Year Three 24/25	Prosperous and Innovative Measures and Connections
City Business and Engagement	✓	✓	**What success looks like...** The range and quality of artistic and cultural performances and displays encourage more people to visit the City. The range and quality of after-hours food and entertainment services is building a lively night-time economy; encouraging investment in our City; and attracting non-resident visitors in increasing numbers. Significant cultural and community events celebrate our heritage and local talent, and draw people from across NSW to visit. All this activity is helping to create new jobs and investment opportunities. **2025 Measures of Success:** • Increase annual visitation to Art and Performance Centres (Arts Centre/Bryan Brown) (≥ 60,000 per year) • Increase community engagement reach (by 3% per year) • Ramadan Nights attendance by non-City residents (≥ 50% per year) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • City Events and Activation Plan • Creative City Strategic Plan • Digital CBCity Strategic Plan + • Economic Development Strategic Plan • Employment Lands Strategy • Night Time Economy Action Plan • Public Art Action Plan + *+ (under development)*
Information Services People Transformation	✓	✓	
City Strategy and Design	✓	✓	

Prosperous and Innovative

Prosperous and Innovative Destination	What Council Will Do	Ref	Events: Actions and Programs
CBCity 2036 is a smart and evolving City with exciting opportunities for investment and creativity. **Delivery Program Priorities** • Marketing the city and providing an exciting events program to celebrate and capitalise on the current focus on the City, to attract new visitors and recreate perceptions.	**Events** **We deliver a comprehensive calendar of events which promote harmony and a sense of pride in the community and to showcase the City and Council.**	**3.3.1**	**City Activation** • Develop the City Events and Activation Plan (adopt 2023/24), and implement identified priorities (annually). • Implement recommendations from the review of Ramadan Nights Lakemba (2023/24). • Deliver a calendar of major events and activations annually including Christmas and summer series, Ramadan Nights, Lunar New Year, Australia Day, Carols in the Park, Bankstown Bites, official openings and outdoor movies.

Unit/s	Year Two 23/24	Year Three 24/25	Prosperous and Innovative Measures and Connections
City Business and Engagement	✓	✓	**What success looks like...** The range and quality of artistic and cultural performances and displays encourage more people to visit the City. The range and quality of after-hours food and entertainment services is building a lively night-time economy; encouraging investment in our City; and attracting non-resident visitors in increasing numbers. Significant cultural and community events celebrate our heritage and local talent, and draw people from across NSW to visit. All this activity is helping to create new jobs and investment opportunities. **2025 Measures of Success:** • Increase annual visitation to Art and Performance Centres (Arts Centre/Bryan Brown) (≥ 60,000 per year) • Increase community engagement reach (by 3% per year) • Ramadan Nights attendance by non-City residents (≥ 50% per year) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • City Events and Activation Plan • Creative City Strategic Plan • Digital CBCity Strategic Plan + • Economic Development Strategic Plan • Employment Lands Strategy • Night Time Economy Action Plan • Public Art Action Plan + *+ (under development)*

Moving and Integrated

Moving and Integrated Destination	What Council Will Do	Ref	Roads, Footpaths and Moving Around Services: Actions and Programs
CBCity 2036 is an accessible City with great local destinations and many options to get there. **Delivery Program Priorities** • Planning ahead so we are ready to take advantage of strategic investment/ project opportunities as they become available. • Adopting and implementing planning controls that encourage alternative transport modes, including focusing growth in areas with access to public transport. • Investing in active transport by implementing the Active Transport Action Plan to achieve social/ health, environmental and economic benefits for our community. • Rolling out the "Complete Streets" approach across centres to integrate transport planning with good, people-centric, design. • Improving overall road condition, including pursuing data and technology solutions to improve infrastructure maintenance and service provision e.g. digital engineering, artificial intelligence and machine learning. • Advocating for good outcomes for transport infrastructure owned and managed by other levels of government, and for funding for local infrastructure.	**Roads, footpaths & moving around** **We provide vehicles and pedestrians with well-maintained, safe and integrated transportation networks.**	**4.1.1**	**Transport Network Advocacy** • Advocate for community needs and good design outcomes on State and regionally significant transport projects annually including: - Sydney Metro Line upgrade including East West Pedestrian and Cycle Link; and - major city-shaping transport infrastructure projects. • Support the operation of the Canterbury-Bankstown Local Traffic Committee (annually). *CBCity 2036 Transformation - There is a rapid transport connection between Kogarah and Parramatta via Bankstown.*
		4.1.2	**Traffic Network and Road Safety Improvements** • Develop a new Road Safety Strategic Plan (adopt 2023/24) and implement identified priorities (annually). • Develop a Traffic Management Framework (2023/24).
		4.1.3	**Accessible Public Transport Program** • Undertake planning, design, replacement and improvement of accessible public transport program assets (annually). • Undertake scheduled and reactive maintenance program for accessible public transport infrastructure annually including ramps, shelters, tactile ground surfaces, and rails.
		4.1.4	**Roads Infrastructure Maintenance and Improvement** • Undertake planning, design, replacement and improvement of roads assets (annually). • Undertake scheduled and reactive maintenance for roads infrastructure annually including pothole repairs, removal of footpath trip hazards, and heavy patch repairs to roads. • Deliver the Asset Artificial Intelligence (AI) project in partnership with Transport NSW and IPWEA to improve road defect detection (Phase One 2023/24). *CBCity 2036 Transformation - A network of Smart infrastructure is constructed across the City.*

Unit/s	Year Two 23/24	Year Three 24/25	Moving and Integrated Measures and Connections
City Plan and Transformation Infrastructure Services	✓	✓	**What success looks like...** The roads are well maintained and allow for the safe and efficient movement of private vehicles and public transport. It's easier to get around because there are good connections for public transport, cycleways, walking tracks and cars. Footpaths are well maintained and are increasing across the City. **2025 Measures of Success:** • Maintain or increase % road network in good-excellent condition (≥58.4%) • Increase length of active transport routes that have been upgraded (widened or lengthened) (>1%) • Decrease car use – journey to work (to 50%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Active Transport Action Plan • Bankstown Complete Streets • Campsie Complete Streets + • Parking Management Study + • Road Safety Strategic Plan • Transport Strategic Plan + *+ (under development)*
Infrastructure Services	✓	✓	
Asset Systems and Planning Asset Construction Asset Design	✓	✓	
Asset Construction Asset Design Asset Systems and Planning People Transformation Roads Operations	✓	✓	

Moving and Integrated

Moving and Integrated Destination	What Council Will Do	Ref	Roads, Footpaths and Moving Around Services: Actions and Programs
CBCity 2036 is an accessible City with great local destinations and many options to get there. **Delivery Program Priorities** • Planning ahead so we are ready to take advantage of strategic investment/ project opportunities as they become available. • Adopting and implementing planning controls that encourage alternative transport modes, including focusing growth in areas with access to public transport. • Investing in active transport by implementing the Active Transport Action Plan to achieve social/ health, environmental and economic benefits for our community. • Rolling out the "Complete Streets" approach across centres to integrate transport planning with good, people-centric, design. • Improving overall road condition, including pursuing data and technology solutions to improve infrastructure maintenance and service provision e.g. digital engineering, artificial intelligence and machine learning. • Advocating for good outcomes for transport infrastructure owned and managed by other levels of government, and for funding for local infrastructure.	**Roads, footpaths & moving around** **We provide vehicles and pedestrians with well-maintained, safe and integrated transportation networks.**	**4.1.5**	**Transport Strategic Planning** • Develop strategic and supporting plans for transport and parking including: - Transport Strategic Plan (adopt 2023/24); - Parking Management Study (complete 2023/24); and - Car Share Policy (draft 2023/24).
		4.1.6	**Street Lighting Program** • Support the Southern Sydney Regional Organisation of Councils' (SSROC) Street Lighting Improvement Program to deliver cost savings, reduction in greenhouse gasses and improved service (annually). • Deliver the annual Street Lighting Program (annually).
		4.1.7	**Active Transport Action Plan** • Promote active transport annually including: - implementing priority actions from the Active Transport Action Plan; - seeking funding to support active transport initiatives; - delivering a Walking City Project to construct over 20km of priority footpaths across the City WI (commence construction 2023/24).

WI WestInvest - NSW Government grant funding

Unit/s	Year Two 23/24	Year Three 24/25	Moving and Integrated Measures and Connections
City Plan and Transformation	✓	✓	**What success looks like...** The roads are well maintained and allow for the safe and efficient movement of private vehicles and public transport. It's easier to get around because there are good connections for public transport, cycleways, walking tracks and cars. Footpaths are well maintained and are increasing across the City. **2025 Measures of Success:** • Maintain or increase % road network in good-excellent condition (≥58.4%) • Increase length of active transport routes that have been upgraded (widened or lengthened) (>1%) • Decrease car use – journey to work (to 50%) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Active Transport Action Plan • Bankstown Complete Streets • Campsie Complete Streets + • Parking Management Study + • Road Safety Strategic Plan • Transport Strategic Plan + *+ (under development)*
Infrastructure Services	✓	✓	
Asset Construction Asset Design Asset Systems and Planning City Plan and Transformation	✓	✓	

Healthy and Active

Healthy and Active Destination	What Council Will Do	Ref	Leisure and Aquatic Services: Actions and Programs
CBCity 2036 is a motivated city that nurtures healthy minds and bodies. **Delivery Program Priorities** • Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies. • Implementing the priorities of the Leisure and Aquatic Strategic Plan at Canterbury and Max Parker (Revesby) Leisure and Aquatic Centres.	**Leisure & Aquatics** **We provide leisure, aquatic and golf facilities and programs that give enjoyment to the community and improves their wellbeing.**	5.1.1	**Leisure and Aquatic Services and Programs** • Improve the customer experience across all venues by embedding the Customer Experience Charter, training, induction, tailored workshops, and guest assessment programs (annually). • Build on and expand the CBFit Program across the Birrong and Max Parker Leisure and Aquatic Centres (annually). • Explore expansion of current programs and services annually including introducing Allied Health Services at the Birrong Leisure and Aquatic Centre (2023/24). • Review the Greenacre Splash Park operational model (prior to the 2023/24 summer).
		5.1.2	**Leisure and Aquatic Facilities Maintenance and Improvement** • Undertake planning, design, replacement and improvement of leisure and aquatic assets (annually). • Undertake scheduled and reactive maintenance programs for leisure and aquatic facilities annually including cleaning, painting, carpentry, emergency management and safety requirements, electrical inspections and repairs, air-conditioning servicing, glazing, plumbing, water testing and related equipment inspections and repairs, roof and gutter, irrigation, and other grounds maintenance.

Unit/s	Year Two 23/24	Year Three 24/25	Healthy and Active Measures and Connections
Leisure and Aquatic Services	✓	✓	**What success looks like...** More people have confidence when swimming and our renovated leisure centres are highly valued for recreation and fitness. More people are joining our libraries as they are hubs for life-long learning, connection and peace. There are more local children playing organised sport on a range of quality facilities. There are more parks, playgrounds and shady open spaces close to home.
Asset Systems and Planning Asset Construction Asset Design Open Space and Buildings Maintenance	✓	✓	**2025 Measures of Success:** • Increase number of children advancing their water skills (3,500 per year) • Increase in number of active library members (>95,000) • Increase in number of schools sharing open space with Council (>5) • Increase in active sports participation (>35,000) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Community Infrastructure Strategic Plan • Consolidated Open Space Strategic Plan + (Open Space Strategic Plan – Bankstown, Open Space Strategic Plan – Canterbury) • Generic / Specific Plans of Management • Leisure and Aquatic Strategic Plan • Library Modernisation Plan • Metropolitan Greenspace Space Corridor Plans + • Off Leash Dog Park Action Plan • Playground and Playspaces Strategic Plan • Sefton Golf Course Plan of Management • Signage Strategy + • Sports Facilities Strategic Plan + *+ (under development)*

Healthy and Active

Healthy and Active Destination	What Council Will Do	Ref	Leisure and Aquatic Services: Actions and Programs
CBCity 2036 is a motivated city that nurtures healthy minds and bodies. **Delivery Program Priorities** • Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies. • Implementing the priorities of the Leisure and Aquatic Strategic Plan at Canterbury and Max Parker (Revesby) Leisure and Aquatic Centres.	**Leisure & Aquatics** **We provide leisure, aquatic and golf facilities and programs that give enjoyment to the community and improves their wellbeing.**	**5.1.3**	**Leisure and Aquatic Strategic Plan** • Deliver Canterbury Leisure and Aquatic Centre redevelopment (commence construction 2023/24) including: - marketing and recruitment strategies for the opening (2023/24); and - keeping customers, the community and key stakeholders informed (2023/24 and 2024/25).
		5.1.4	**Golf Course Services and Programs** • Manage golf courses to ensure a quality visitor experience and that operational efficiencies are realised (annually). • Implement actions from the Sefton Golf Course operations review (2023/24).
		5.1.5	**Golf Course Management and Improvement Program** • Undertake planning, design, maintenance and improvement of golf course assets (annually). • Undertake scheduled and reactive maintenance programs for golf course assets annually including tree maintenance, turf maintenance (mowing, edging), renovations (aeration, topdressing, turfing, fertilising), weed, pest and disease identification and control (spraying), preparation (tees, greens, fairways, sand and water traps), amenities (kiosks, toilets, changerooms, kitchens, offices, BBQs, bin enclosures).

Unit/s	Year Two 23/24	Year Three 24/25	Healthy and Active Measures and Connections
City Plan and Transformation Leisure and Aquatic Services	✓	✓	**What success looks like...** More people have confidence when swimming and our renovated leisure centres are highly valued for recreation and fitness. More people are joining our libraries as they are hubs for life-long learning, connection and peace. There are more local children playing organised sport on a range of quality facilities. There are more parks, playgrounds and shady open spaces close to home. **2025 Measures of Success:** • Increase number of children advancing their water skills (3,500 per year) • Increase in number of active library members (>95,000) • Increase in number of schools sharing open space with Council (>5) • Increase in active sports participation (>35,000) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Community Infrastructure Strategic Plan • Consolidated Open Space Strategic Plan + (Open Space Strategic Plan – Bankstown, Open Space Strategic Plan – Canterbury) • Generic / Specific Plans of Management • Leisure and Aquatic Strategic Plan • Library Modernisation Plan • Metropolitan Greenspace Space Corridor Plans + • Off Leash Dog Park Action Plan • Playground and Playspaces Strategic Plan • Sefton Golf Course Plan of Management • Signage Strategy + • Sports Facilities Strategic Plan + *+ (under development)*
Leisure and Aquatic Services	✓	✓	
Asset Systems and Planning Asset Construction Asset Design Open Space and Buildings Maintenance	✓	✓	

Healthy and Active

Healthy and Active Destination	What Council Will Do	Ref	Libraries: Actions and Programs
CBCity 2036 is a motivated city that nurtures healthy minds and bodies. **Delivery Program Priorities** • Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.	**Libraries** **We provide equal access to information, ideas and knowledge through the provision of physical and virtual environments.**	**5.2.1**	**Library Services and Programs** • Deliver library services, programs, resources and outreach services annually including: - local history and heritage programs; - providing support and optimal access to eResources and online databases; - promoting the service through a variety of media; and - proactively engaging with the community on content, services, programs and events. • Deliver a new library management system (scoping 2023/24).
		5.2.2	**Library Facilities Maintenance and Improvement** • Undertake planning, design, maintenance and improvement of library assets (annually). • Undertake scheduled and reactive maintenance programs for library facilities annually including cleaning, painting, carpentry, emergency management and safety requirements, electrical inspections and repairs, air-conditioning servicing, glazing, plumbing, water testing and related equipment inspections and repairs, roof and gutter, irrigation, and other grounds maintenance.

Unit/s	Year Two 23/24	Year Three 24/25	Healthy and Active Measures and Connections
Community and Cultural Services	✓	✓	**What success looks like...** More people have confidence when swimming and our renovated leisure centres are highly valued for recreation and fitness. More people are joining our libraries as they are hubs for life-long learning, connection and peace. There are more local children playing organised sport on a range of quality facilities. There are more parks, playgrounds and shady open spaces close to home. **2025 Measures of Success:** • Increase number of children advancing their water skills (3,500 per year) • Increase in number of active library members (>95,000) • Increase in number of schools sharing open space with Council (>5) • Increase in active sports participation (>35,000) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Community Infrastructure Strategic Plan • Consolidated Open Space Strategic Plan + (Open Space Strategic Plan – Bankstown, Open Space Strategic Plan – Canterbury) • Generic / Specific Plans of Management • Leisure and Aquatic Strategic Plan • Library Modernisation Plan • Metropolitan Greenspace Space Corridor Plans + • Off Leash Dog Park Action Plan • Playground and Playspaces Strategic Plan • Sefton Golf Course Plan of Management • Signage Strategy + • Sports Facilities Strategic Plan + *+ (under development)*
Asset Systems and Planning Asset Design Asset Construction Open Space and Buildings Maintenance	✓	✓	

Healthy and Active

Healthy and Active Destination	What Council Will Do	Ref	Parks & Open Space: Actions and Programs
CBCity 2036 is a motivated city that nurtures healthy minds and bodies. **Delivery Program Priorities** • Developing infrastructure and program pathways that foster grass roots and lifestyle sport and recreation. • Enhancing the area and quality of open space across the city, including identifying shared open space opportunities. **WI WestInvest – NSW Government grant funding**	 **Parks & Open Space** **We provide accessible, equitable, diverse, quality, sustainable and efficient parks and open spaces to meet current and future community needs.**	**5.3.1**	**Open Space Strategic Planning** • Develop a consolidated Open Space Strategic Plan (adopt 2023/24). • Develop a Plan of Management for Bankstown Memorial Oval (adopt 2023/24). • Develop a Signage Strategy for parks and buildings (adopt 2023/24). • Progress Metropolitan Greenspace Corridor Plans (progressed 2023/24). • Develop Precinct Plans for district sporting facilities annually including: - Canterbury Park (adopt 2023/24); - Croydon Park (adopt 2023/24); and - Punchbowl Park (adopt 2023/24).
		5.3.2	**Parks and Open Space Maintenance and Improvement** • Undertake planning, design, maintenance and improvement of parks and open space assets (annually). • Undertake scheduled and reactive maintenance programs for parks and open space facilities annually including playground inspections and repairs, tree inspections and pruning, turf maintenance, mowing, and edging, weed management, and garden weeding, planting, pruning and mulching.
		5.3.3	**Open Spaces and Playspaces** • Plan for and deliver priority Level One projects from the Playgrounds and Playspaces Strategic Plan including: - Deepwater Park (concept design 2023/24); - Ewen Park (design 2023/24); - Lambeth Reserve (design 2023/24); - Paul Keating Park (construct 2023/24); - Tasker Park (concept design 2023/24); and - Terry Lamb Reserve (concept design 2023/24). • Deliver a new, district level, destination open space in Villawood WI (design and consultation 2023/24). • Deliver a sports amenities building at Waterworth Park (construct 2023/24). • Deliver a new BMX Track (construct 2023/24). • Deliver the Cooks River Wayfinding Signage project (install 2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Healthy and Active Measures and Connections
City Plan and Transformation	✓	✓	**What success looks like...** More people have confidence when swimming and our renovated leisure centres are highly valued for recreation and fitness. More people are joining our libraries as they are hubs for life-long learning, connection and peace. There are more local children playing organised sport on a range of quality facilities. There are more parks, playgrounds and shady open spaces close to home. **2025 Measures of Success:** • Increase number of children advancing their water skills (3,500 per year) • Increase in number of active library members (>95,000) • Increase in number of schools sharing open space with Council (>5) • Increase in active sports participation (>35,000) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Community Infrastructure Strategic Plan • Consolidated Open Space Strategic Plan + (Open Space Strategic Plan – Bankstown, Open Space Strategic Plan – Canterbury) • Generic / Specific Plans of Management • Leisure and Aquatic Strategic Plan • Library Modernisation Plan • Metropolitan Greenspace Space Corridor Plans + • Off Leash Dog Park Action Plan • Playground and Playspaces Strategic Plan • Sefton Golf Course Plan of Management • Signage Strategy + • Sports Facilities Strategic Plan + *+ (under development)*
Asset Systems and Planning Asset Construction Asset Design Open Space and Buildings Maintenance	✓	✓	
Asset Construction Asset Design City Plan and Transformation	✓	✓	

Healthy and Active

Healthy and Active Destination	What Council Will Do	Ref	Sport & Recreation: Actions and Programs
CBCity 2036 is a motivated city that nurtures healthy minds and bodies. **Delivery Program Priorities** • Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies. • Pursuing opportunities to create multi-use facilities, to link open spaces, to better utilise existing space, and get access to open space within schools. • Promoting healthy eating and living, focusing particularly on youth. • Developing infrastructure and program pathways that foster grass roots and recreation. • Providing opportunities for lifestyle sports.	**Sport & Recreation** **We provide a broad range of sporting and recreational opportunities that caters for all ages and cultures and promotes healthy lifestyles.**	**5.4.1**	**Indoor Sports Centre Management** • Manage indoor sports centres to ensure a quality visitor experience, and revenue and operational efficiency (annually). • Work with the Office of Sport annually to: - implement the management agreement for The Crest Velodrome operations; and - deliver long-term planning for The Crest Velodrome.
		5.4.2	**Healthy and Active Living** • Deliver programs and activities to encourage physical activity, healthy eating, and growth of grassroots sports annually including: - Active Canterbury-Bankstown program; - effective booking of Council sportsfields to ensure optimal use; and - healthy eating and active lifestyles programs.
		5.4.3	**Sportsfield Improvement and Maintenance and Improvement** • Undertake planning, design, maintenance and improvement of sportsfield assets (annually). • Undertake scheduled and reactive maintenance programs for sportsfield facilities annually including turf maintenance (mowing, edging), sportsfield renovations (aeration, topdressing, turfing, fertilising), weed, pest and disease identification and control (spraying), sportsfield preparation (line marking, goal posts installations), turf and synthetic wicket preparation, courts maintenance (tennis, netball, athletics, basketball), parks amenities (kiosks, toilets, changerooms, kitchens, offices, BBQs, bin enclosures.

Unit/s	Year Two 23/24	Year Three 24/25	Healthy and Active Measures and Connections
City Plan and Transformation Customer Experience and Recreation	✓	✓	**What success looks like...** More people have confidence when swimming and our renovated leisure centres are highly valued for recreation and fitness. More people are joining our libraries as they are hubs for life-long learning, connection and peace. There are more local children playing organised sport on a range of quality facilities. There are more parks, playgrounds and shady open spaces close to home.
Customer Experience and Recreation	✓	✓	**2025 Measures of Success:** • Increase number of children advancing their water skills (3,500 per year) • Increase in number of active library members (>95,000) • Increase in number of schools sharing open space with Council (>5) • Increase in active sports participation (>35,000) • Increase community satisfaction across the services (>3.7/5)
Asset Systems and Planning Asset Construction Asset Design Open Space and Buildings Maintenance	✓	✓	**Related Plans:** • Community Infrastructure Strategic Plan • Consolidated Open Space Strategic Plan + (Open Space Strategic Plan – Bankstown, Open Space Strategic Plan – Canterbury) • Generic / Specific Plans of Management • Leisure and Aquatic Strategic Plan • Library Modernisation Plan • Metropolitan Greenspace Space Corridor Plans + • Off Leash Dog Park Action Plan • Playground and Playspaces Strategic Plan • Sefton Golf Course Plan of Management • Signage Strategy + • Sports Facilities Strategic Plan + *+ (under development)*

Liveable and Distinctive

Liveable and Distinctive Destination	What Council Will Do	Ref	Development Services: Actions and Programs
CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages. **Delivery Program Priorities** • Developing new planning controls to achieve improved design and liveability outcomes in all new developments.	**Development Services** **We deliver quality, compliant development that suits the City and meets its housing needs.**	6.1.1	**Development Assessment** • Deliver timely services for the assessment and processing of Development Applications (DAs), Construction Certificates and Subdivision Certificates annually including enhancement of e-lodgement and assessment of DAs.
		6.1.2	**Complying Development Certificates and Construction Certificates** • Retain market share for Complying Development Certificates and Construction Certificates (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Liveable and Distinctive Measures and Connections
Development	✓	✓	**What success looks like...** New building developments are of high quality, look good and meet the standards for affordability, energy efficiency and low environmental impact. Town centre maintenance and improvement is better coordinated to keep our villages safe, clean and desirable places to visit and do business in. There is more apartment living in local centres but people still think that their area has a village feel with local art and designs distinctive to their locality. People know and respect local laws and there is improved monitoring and policing of illegal rubbish dumping making it a cleaner and better place to live. **2025 Measures of Success:** • Increase value of Development Applications (≥ $1 billion per year) • Increase percentage of affordable housing in new developments in growth precincts (15%) • Increase in percentage of illegal dumping removal by offenders (>40%) • Increase community satisfaction across the services (>3.7/5) • Increase community satisfaction for the look and feel of town centres (>3.3/5) **Related Plans:** • Affordable Housing Strategy • Bankstown Masterplan • Campsie Masterplan • Connective City 2036 Local Strategic Planning Statement (LSPS) • Development Contribution Plans • Employment Lands Strategy • Housing Strategy • Local Environmental Plan • Local Orders Policy • Quality Design Strategy + *+ (under development)*
Development	✓	✓	

Liveable and Distinctive

Liveable and Distinctive Destination	What Council Will Do	Ref	Future Planning: Actions and Programs
CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages. **Delivery Program Priorities** • Adopt a new Local Environmental Plan to guide residential growth and promote affordable housing. • Advocating for better outcomes from NSW Government planning and infrastructure initiatives. • Further develop Council's strategic planning framework to provide a consistent, transparent and industry leading approach to future planning. • Advocating for Canterbury and Bankstown-Lidcombe Hospitals to become state-of-the-art facilities.	**Future Planning** **We create a liveable environment for all residents through equitable and sustainable land use and community planning.**	**6.2.1**	**Strategic Land Use Planning** • Review Council's Housing Strategy as required in light of recent population trends, government policy, and decisions of Council. • Advocate for and facilitate the shared use of community, sport and recreation and open space facilities in NSW Department of Education sites (annually).
		6.2.2	**Statutory Land Use Planning** • Review and amend Council's planning framework as required to ensure currency, suitability and compliance (annually).
		6.2.3	**Advocating on Planning Issues** • Advocate to improve planning legislation and policy (annually). • Review and advocate for community needs for state and regionally significant projects (annually). • Contribute to and engage with: - Bankstown Collaboration Area stakeholder group; - Campsie Infrastructure Committee; and - Sydney Metro Airports about Bankstown Airport. *CBCity 2036 Transformation - Canterbury and Bankstown-Lidcombe Hospitals are transformed into state of the art facilities.*
		6.2.4	**Planning Certificates** • Provide information on land use and restrictions on development in accordance with Section 10.7 of the *Environmental Planning and Assessment Act 1979* (annually). • Improve the efficiency and customer experience of the process for creating and issuing planning certificates (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Liveable and Distinctive Measures and Connections
City Plan and Transformation City Strategy and Design	✓	✓	**What success looks like...** New building developments are of high quality, look good and meet the standards for affordability, energy efficiency and low environmental impact. Town centre maintenance and improvement is better coordinated to keep our villages safe, clean and desirable places to visit and do business in. There is more apartment living in local centres but people still think that their area has a village feel with local art and designs distinctive to their locality. People know and respect local laws and there is improved monitoring and policing of illegal rubbish dumping making it a cleaner and better place to live. **2025 Measures of Success:** • Increase value of Development Applications (≥ $1 billion per year) • Increase percentage of affordable housing in new developments in growth precincts (15%) • Increase in percentage of illegal dumping removal by offenders (>40%) • Increase community satisfaction across the services (>3.7/5) • Increase community satisfaction for the look and feel of town centres (>3.3/5) **Related Plans:** • Affordable Housing Strategy • Bankstown Masterplan • Campsie Masterplan • Connective City 2036 Local Strategic Planning Statement (LSPS) • Development Contribution Plans • Employment Lands Strategy • Housing Strategy • Local Environmental Plan • Local Orders Policy • Quality Design Strategy + *+ (under development)*
City Strategy and Design	✓	✓	
City Strategy and Design	✓	✓	
City Strategy and Design	✓	✓	

Liveable and Distinctive

Liveable and Distinctive Destination	What Council Will Do	Ref	Future Planning: Actions and Programs
CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages. **Delivery Program Priorities** • Adopt a new Local Environmental Plan to guide residential growth and promote affordable housing. • Advocating for better outcomes from NSW Government planning and infrastructure initiatives. • Further develop Council's strategic planning framework to provide a consistent, transparent and industry leading approach to future planning. • Advocating for Canterbury and Bankstown-Lidcombe Hospitals to become state-of-the-art facilities.	**Future Planning** **We create a liveable environment for all residents through equitable and sustainable land use and community planning.**	**6.2.5**	**Planning Proposals and Planning Agreements** • Pursue Planning Proposals and Planning Agreements to achieve strategic planning outcomes (annually) including: - Bankstown CBD Masterplan Planning Proposal (submitted 2023/24); and - Campsie Town Centre Masterplan Planning Proposal (submitted 2023/24). • Assess applicant-initiated planning proposals and provide advice to Council (annually). • Review processes to better capture planning agreement information (annually).
		6.2.6	**Good Design** • Facilitate good design in the City through a Design Review Panel (annually). • Establish and maintain a 3D model for large development applications (annually).
		6.2.7	**Collaborate for State-of-the-Art Facilities** • Work with NSW lead agencies to facilitate new state of the art hospital facilities in the Bankstown CBD (annually). *CBCity 2036 Transformation - Canterbury and Bankstown-Lidcombe Hospitals are transformed into state of the art facilities.*

Unit/s	Year Two 23/24	Year Three 24/25	Liveable and Distinctive Measures and Connections
City Strategy and Design	✓	✓	**What success looks like...** New building developments are of high quality, look good and meet the standards for affordability, energy efficiency and low environmental impact. Town centre maintenance and improvement is better coordinated to keep our villages safe, clean and desirable places to visit and do business in. There is more apartment living in local centres but people still think that their area has a village feel with local art and designs distinctive to their locality. People know and respect local laws and there is improved monitoring and policing of illegal rubbish dumping making it a cleaner and better place to live. **2025 Measures of Success:** • Increase value of Development Applications (≥ $1 billion per year) • Increase percentage of affordable housing in new developments in growth precincts (15%) • Increase in percentage of illegal dumping removal by offenders (>40%) • Increase community satisfaction across the services (>3.7/5) • Increase community satisfaction for the look and feel of town centres (>3.3/5) **Related Plans:** • Affordable Housing Strategy • Bankstown Masterplan • Campsie Masterplan • Connective City 2036 Local Strategic Planning Statement (LSPS) • Development Contribution Plans • Employment Lands Strategy • Housing Strategy • Local Environmental Plan • Local Orders Policy • Quality Design Strategy + *+ (under development)*
City Strategy and Design	✓	✓	
City Plan and Transformation	✓	✓	

Liveable and Distinctive

Liveable and Distinctive Destination	What Council Will Do	Ref	Regulation and Compliance: Actions and Programs
CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages. **Delivery Program Priorities** • Focusing on upholding legislation and regulations for the benefit of the whole community.	 **Regulation & Compliance** **We improve the health, safety and amenity of our community and our environment by promoting and enforcing local laws, regulations, policies, and controls.**	**6.3.1**	**Regulatory Inspections, Investigations and Referrals** • Undertake investigations and inspections annually including: - food premises; - cooling towers; - public swimming pools; - boarding houses; - skin penetration premises; - brothels; and - mortuaries. • Provide free hygiene and infection control training for local skin penetration businesses to improve infection control measures (annually).
		6.3.2	**Parking Regulation** • Enforce parking restrictions to enable safe and fair use of on-street and council maintained parking facilities (annually). • Ensure presence and enforcement of school safety zone areas through managed roster (annually).
		6.3.3	**Environmental Compliance** • Undertake inspections, serve notices/ orders/ fines annually as required and prepare legal documentation to enforce environmental legislation for issues such as: - overgrown vegetation; - accumulated material on private premises; - drainage and sewer blockages on private property; and - unauthorised use. • Conduct environmental compliance audits and implement recommendations as required (annually). • Undertake the private swimming pool barrier inspection program (annually). • Undertake inspections of local service station sites in accordance with the action plan (annually).
		6.3.4	**Ranger Investigations** • Undertake investigations and education relevant to Council's regulatory functions under key legislation annually including: - pollution; - illegal dumping of waste; - abandoned vehicles; - heavy vehicles; - building sites and breaches of development consent including 'Get the Site Right' program; - *Companion Animals Act 1998* including Companion Animal Welfare Scheme (CAWS) Program providing low-cost desexing, vaccinations and microchipping services and Pets Day Out event; - illegal parking; and - tree management orders (TMOs). • Maintain presence in major town centres to address illegal trade, waste and pollution and enforce commercial use policy (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Liveable and Distinctive Measures and Connections
Regulatory Services	✓	✓	**What success looks like...** New building developments are of high quality, look good and meet the standards for affordability, energy efficiency and low environmental impact. Town centre maintenance and improvement is better coordinated to keep our villages safe, clean and desirable places to visit and do business in. There is more apartment living in local centres but people still think that their area has a village feel with local art and designs distinctive to their locality. People know and respect local laws and there is improved monitoring and policing of illegal rubbish dumping making it a cleaner and better place to live. **2025 Measures of Success:** • Increase value of Development Applications (≥ $1 billion per year) • Increase percentage of affordable housing in new developments in growth precincts (15%) • Increase in percentage of illegal dumping removal by offenders (>40%) • Increase community satisfaction across the services (>3.7/5) • Increase community satisfaction for the look and feel of town centres (>3.3/5) **Related Plans:** • Affordable Housing Strategy • Bankstown Masterplan • Campsie Masterplan • Connective City 2036 Local Strategic Planning Statement (LSPS) • Development Contribution Plans • Employment Lands Strategy • Housing Strategy • Local Environmental Plan • Local Orders Policy • Quality Design Strategy + *+ (under development)*
Regulatory Services	✓	✓	
Regulatory Services	✓	✓	
Regulatory Services	✓	✓	

Liveable and Distinctive

Liveable and Distinctive Destination	What Council Will Do	Ref	Regulation and Compliance: Actions and Programs
CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages. **Delivery Program Priorities** • Focusing on upholding legislation and regulations for the benefit of the whole community.	 **Regulation & Compliance** **We improve the health, safety and amenity of our community and our environment by promoting and enforcing local laws, regulations, policies, and controls.**	**6.3.5**	**Illegal Dumping** • Identify and remove dumped rubbish and prosecute offenders (annually). • Promote best practice to address service improvements, funding, communications, capacity building and compliance in relation to illegal dumping (annually).
		6.3.6	**Food Safety Education** • Promote food safety and allergen awareness annually including: - providing free food handler training for local food businesses; - delivering a Scores on Doors Program for local food businesses; and - delivering a Scores on Schools Program at local childcare centres and school canteens.
		6.3.7	**Work Applications** • Assess and process private work applications annually including: - operating vehicles or plant; - road closures; - road reserve hire; - driveway line marking; - works zones; - traffic counts; - pruning or removing trees; - reviewing tree determinations; - temporary access over council land; - nature strip mowing; - community signage; - stormwater information; - work permits; - tree management applications; and - assessment of the National Heavy Vehicles Regulator applications.

Unit/s	Year Two 23/24	Year Three 24/25	Liveable and Distinctive Measures and Connections
Regulatory Services	✓	✓	**What success looks like...** New building developments are of high quality, look good and meet the standards for affordability, energy efficiency and low environmental impact. Town centre maintenance and improvement is better coordinated to keep our villages safe, clean and desirable places to visit and do business in. There is more apartment living in local centres but people still think that their area has a village feel with local art and designs distinctive to their locality. People know and respect local laws and there is improved monitoring and policing of illegal rubbish dumping making it a cleaner and better place to live. **2025 Measures of Success:** • Increase value of Development Applications (≥ $1 billion per year) • Increase percentage of affordable housing in new developments in growth precincts (15%) • Increase in percentage of illegal dumping removal by offenders (>40%) • Increase community satisfaction across the services (>3.7/5) • Increase community satisfaction for the look and feel of town centres (>3.3/5) **Related Plans:** • Affordable Housing Strategy • Bankstown Masterplan • Campsie Masterplan • Connective City 2036 Local Strategic Planning Statement (LSPS) • Development Contribution Plans • Employment Lands Strategy • Housing Strategy • Local Environmental Plan • Local Orders Policy • Quality Design Strategy + *+ (under development)*
Regulatory Services	✓	✓	
Infrastructure Services	✓	✓	

Liveable and Distinctive

Liveable and Distinctive Destination	What Council Will Do	Ref	Town Centres: Actions and Programs
CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages. **Delivery Program Priorities** • Improving activity, accessibility, connectedness and attractiveness of the public domain. • Delivering a Liveable Centres Program. WI **WestInvest – NSW Government grant funding**	**Town Centres** **We provide well planned, attractive and sustainable Town Centres which cater for wide ranging community needs.**	**6.4.1**	**Public Domain Planning** • Develop a Public Domain Technical Manual (adopt 2023/24).
		6.4.2	**Liveable Centres Program** • Develop a strategy and framework for future decision-making and works programming in town centres (adopt 2023/24). • Deliver town centre improvements and neighbourhood-scale streetscape works at priority sites including: - Belmore Town Centre WI (design 2023/24); and - Lakemba Town Centre WI (design 2023/24). • Deliver small scale urban interventions in the public domain.
		6.4.3	**City Shaping Projects** • Deliver high-level planning for City-shaping projects including: - Campsie Cultural Hub WI (commence engagement and planning 2023/24); - Panania Library and Knowledge Centre WI (concept design 2023/24); and - trialling temporary initiatives through a Her Way Project to improve perceptions of safety around public spaces and transport hubs (final report submitted to Transport for NSW 2023/24); and - Campsie Complete Streets Place Plan (adopt 2023/24). *CBCity 2036 Transformation - Our town centres are transformed through the Complete Streets approach.*
		6.4.4	**Town Centre Management** • Proactively monitor, measure and report on the look and feel of town centres (annually). • Proactively engage with businesses and local community to improve look and feel of town centres (annually).
		6.4.5	**Centre Masterplanning** • Develop masterplans annually including: - Belfield Small Village Centre (adopt 2023/24); - Belmore Local Centre (adopt 2023/24); - Canterbury Local Centre (adopt 2023/24); - Lakemba Local Centre (adopt 2023/24); - Punchbowl Village Centre (commenced 2023/24); and - Wiley Park Village Centre (commenced 2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Liveable and Distinctive Measures and Connections
City Plan and Transformation	✓	✓	**What success looks like...** New building developments are of high quality, look good and meet the standards for affordability, energy efficiency and low environmental impact. Town centre maintenance and improvement is better coordinated to keep our villages safe, clean and desirable places to visit and do business in. There is more apartment living in local centres but people still think that their area has a village feel with local art and designs distinctive to their locality. People know and respect local laws and there is improved monitoring and policing of illegal rubbish dumping making it a cleaner and better place to live. **2025 Measures of Success:** • Increase value of Development Applications (≥ $1 billion per year) • Increase percentage of affordable housing in new developments in growth precincts (15%) • Increase in percentage of illegal dumping removal by offenders (>40%) • Increase community satisfaction across the services (>3.7/5) • Increase community satisfaction for the look and feel of town centres (>3.3/5) **Related Plans:** • Affordable Housing Strategy • Bankstown Masterplan • Campsie Masterplan • Connective City 2036 Local Strategic Planning Statement (LSPS) • Development Contribution Plans • Employment Lands Strategy • Housing Strategy • Local Environmental Plan • Local Orders Policy • Quality Design Strategy + *+ (under development)*
City Plan and Transformation Works and Projects	✓	✓	
City Plan and Transformation	✓	✓	
City Improvement	✓	✓	
City Strategy and Design	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do 2022/25	Ref	Communication and Engagement Projects/Programs: Actions and Programs
CBCity 2036 is is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Providing a diverse range of opportunities to inform, involve, consult and collaborate with the community, and increasing the community's understanding of all that Council does.	**Communications & Engagement** **We enhance and promote the positive image of the City and the Council to the community, business and other stakeholders and facilitate accessible, informed and consultative internal and external communications.**	**7.1.1**	**Promoting the Council** • Inform, educate and update the community on Council's vision, services and initiatives using a variety of communication platforms, styles and languages (annually).
		7.1.2	**Communications Strategic Plan** • Implement identified priorities from the Communications Strategic Plan annually including: - developing a new corporate website (complete 2023/24).
		7.1.3	**Community Engagement** • Implement identified priorities of the Community Engagement Review (annually). • Provide opportunities annually for the community to be involved in decision-making including: - delivering a robust community engagement program; - hosting "Have Your Say" online forum; - delivering engagement initiatives such as Community Panels; - using CBKombi for mobile community engagement activities; and - delivering digital engagement opportunities. • Develop operational guidelines to improve community information and engagement for the planning and delivery of capital works (adopted 2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
Communications	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Communications	✓	✓	
Asset Construction City Business and Engagement	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Leadership and Governance: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations. • Advocating for the community and our city in decisions made by other government agencies. • Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.	 **Leadership & Governance** **We ensure effective leadership and decision making and good governance.**	**7.2.1**	**Integrated Planning and Reporting** • Delivering legislated integrated planning and reporting activities annually including: - developing and adopting Operational Plans and required Resourcing Strategies; - preparing statutory reports including Annual Reports, Stormwater Levy reporting, Special Rate Variation reporting, Developer Contribution reporting, and grant reporting and acquittal; - delivering regular reports to Council on the progress of the Community Strategic Plan (CBCity 2036), Delivery Program, Operational Plans and Service Reviews; and - progressing the Strategic Planning Framework. • Undertake Community Satisfaction Surveys (2023/24). • Improve performance measurement and monitoring (annually).
		7.2.2	**Forward Works Planning** • Deliver forward works planning annually including: - securing grant funding to support the delivery of new and upgraded local infrastructure; - reviewing Development Contributions Plans as required; - liaising with external stakeholders to ensure a strong focus on community aspirations; and - improving the planning, design and delivery of the capital works program including the preparation of ready-to-go project concepts/designs.

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
City Plan and Transformation	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Asset Design City Plan and Transformation	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Leadership and Governance: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations. • Advocating for the community and our city in decisions made by other government agencies. • Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.	**Leadership & Governance** **We ensure effective leadership and decision making and good governance.**	**7.2.3**	**Business Improvement and Service Reviews** • Undertake service reviews to identify opportunities to improve the efficiency and effectiveness of Council services annually including: - reviewing and making recommendations for the provision of the Meals on Wheels Service (2024/25). • Deliver service efficiencies including: - improved fleet and stock control management (2023/24); - introducing mobile technologies to infield operations (annually); and - achieving efficiencies in town centre cleaning and maintenance (annually). • Establish and document processes for a range of town centre; open space; roads, carparks and traffic; stormwater; and assets and infrastructure activities. • Deliver business improvement initiatives including: - delivering the Smart Tank business improvement program (complete 2023/24); and - implementing key business improvement projects identified through the Digital Strategy. *CBCity 2036 Transformation - Collaborate to deliver local and state services through a single lens.*

Unit/s	Year Two 23/24	Year Three 24/25
City Plan and Transformation	✓	✓
City Improvement		
Fleet		
Infrastructure Services		
Open Space and Buildings Maintenance		
People Transformation		
Road Operations		
Waste and Cleansing		

Leading and Engaged Measures and Connections

What success looks like...

Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community.

2025 Measures of Success:

- Increase community engagement reach (3% per year)
- Maintain or increase Council Net Promoter Score (≥+45)
- Maintain or reduce operational efficiency (cost per capita) (<$900 per resident)
- Increase community satisfaction across the services (>3.7/5)

Related Plans:

- Asset Management Strategy
- Business Improvement Strategic Plan*
- CBCity 2025 incorporating the Delivery Program and Operational Plan
- Communications Strategic Plan*
- Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan
- Customer Experience Strategy*
- Cyber Security Strategy and Framework*+
- Digital CBCity Strategic Plan
- Equal Opportunity Plan
- Financial Management Strategy and Long Term Financial Plan
- Governance Framework
- Health and Wellbeing Action Plan*
- Information Services Strategy*
- Procurement Strategy*
- Property Portfolio Strategy
- Risk Action Plan*
- Safety Action Plan*
- Strategic Property Renewal Plan +
- Talent Acquisition Strategy*
- Workforce Strategy

**Internal*
+ (under development)

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Leadership and Governance: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations. • Advocating for the community and our city in decisions made by other government agencies. • Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.	 **Leadership & Governance** **We ensure effective leadership and decision making and good governance.**	**7.2.4**	**Long Term Financial Planning and Budgeting** • Develop and implement budgets (annually). • Review and implement Financial Management Strategy (FMS) (incorporating the Long Term Financial Plan) including funding options to address asset renewal requirements (annually).
		7.2.5	**Asset Management Planning** • Review and implement the Asset Management Strategy (AMS) (annually). • Implement strategies to minimise financial gap and infrastructure backlog (annually). • Assist the integration of map-based mobile solutions and corporate systems (annually).
		7.2.6	**Workforce Planning** • Implement the projects, programs and activities within the Workforce Management Strategy. • Monitor, evaluate and review the Workforce Management Strategy (annually as required).
		7.2.7	**Governance** • Assess and determine public information requests in compliance with the *Government Information and Public Access Act (GIPAA) 2009* and the *Privacy and Personal Information Protection Act (PPIPA) 1998* (annually). • Manage, maintain, review and report annually as required on: - Delegations Register; - Conflict of Interest Declarations; - Legislative Compliance Register; - Disclosure of Interest Returns; - Complaints Register; - Complaints Register; and - Gifts and Benefits Register.

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
Finance	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy *Internal + (under development)
Asset Systems and Planning	✓	✓	
People Transformation	✓	✓	
Governance and Property Services	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Leadership and Governance: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations. • Advocating for the community and our city in decisions made by other government agencies. • Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.	 **Leadership & Governance** **We ensure effective leadership and decision making and good governance.**	**7.2.8**	**Business Papers and Meetings Administration** • Provide accountability and statutory compliance of Council's formal decision making process annually including: - producing agendas and minutes for Council Meetings, Advisory Committees, Reference Groups and Local Planning Panels (LPP); - monitoring, reviewing and reporting on Council resolutions for effective and efficient implementation; and - providing webcasts of Council meetings for the community. • Deliver quality printing and finished products for Council and the community.
		7.2.9	**Policy and Advocacy** • Develop Council and operational policies, and related documents annually including: - best practice policy tools; and - a policy evaluation mechanism for leaders (complete 2023/24). • Prepare submissions/discussion papers on policy issues relevant to Council and the Local Government Sector (annually).
		7.2.10	**Internal Audit** • Implement the Internal Audit Framework in accordance with required timeframes (annually). • Undertake identified reviews in accordance with the approved Strategic Internal Audit Plan (annually). • Provide secretariat support to the Audit, Risk and Improvement Committee (ARIC) annually including: - holding quarterly meetings; and - preparing the annual report.
		7.2.11	**Councillor and Executive Support** • Provide Councillor and Executive support in their civic and day to day duties annually including resolving service requests by the Mayor, Councillors and the Executive. • Provide support for the 2024 Local Government elections (2024/25). • Coordinate Councillor onboarding and professional development (annually). • Explore opportunities to provide more coordinated information updates to Councillors (2023/24). • Provide strategic policy advice and undertake proactive and reactive media liaison (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
Governance and Property Services	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community.
Governance and Property Services	✓	✓	**2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5)
Internal Audit	✓	✓	**Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Executive Support Senior Media and Policy Advisor	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Leadership and Governance: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations. • Advocating for the community and our city in decisions made by other government agencies. • Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.	 **Leadership & Governance** **We ensure effective leadership and decision making and good governance.**	**7.2.12**	**Customer Service Case Management** • Provide case management of complex, cross-functional and/or sensitive issues for Councillors, Members of Parliament and customers annually including: - identifying root causes of issues and working with internal stakeholders to resolve; and - proactively monitoring, measuring and reporting on learnings, improvements and sharing examples of customer experiences. • Develop a Customer Experience Strategy (adopt 2023/24).
		7.2.13	**Civic Events and Citizenship** • Deliver a program of civic events and charity events (annually). • Deliver program of citizenship ceremonies (annually).
		7.2.14	**General Counsel and Legal Services** • Provide an in-house legal service for Council matters and ensure that service needs in a timely and cost-effective manner (annually). • Develop and implement a policy around Council as Plaintiff in enforcement actions (2023/24).

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
City Improvement Customer Experience	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Executive Support	✓	✓	
General Counsel	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Organisational Support and Customer Experience: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision. • Attracting, engaging and retaining people that reflect our values of safety, service, teamwork, integrity and continuous improvement.	 **Organisational Support & Customer Experience** **We are a customer-focused organisation and assist day-to-day operations of Council.**	**7.3.1**	**Safety and Risk Management** • Implement identified priorities from the Risk Strategy Action Plan (annually). • Implement identified priorities from the Safety Strategy Action Plan (annually). • Implement identified priorities from the Health and Wellbeing Strategy Action Plan (annually).
		7.3.2	**Human Resources** • Modernise Human Resource systems and processes annually including: - implementing identified priorities from the Talent Acquisition Strategy; and - implementing a Human Resource Information System (2023/24).
		7.3.3	**Financial Management and Reporting** • Manage and report on Council's finances annually including: - ensuring compliance with Australian Accounting Standards and applicable Codes; - preparing financial statements, business activity statements, fringe benefits tax returns and other taxation/statutory reports. - contributing to the improvement of financial literacy across the organisation.
		7.3.4	**Cash and Investments** • Manage Council's investment portfolio annually including: - maintaining the Cash Investment Register; - providing monthly reports to Council; and - maintaining policies and procedures.
		7.3.5	**Rates Management** • Provide effective rates management annually including: - preparing annual, quarterly and reminder rate notices; - managing customer enquiries relating to rates; - maintaining rating policies and procedures; - maintaining rates databases; - providing statutory reports; and - preparing updates of the Revenue Policy for inclusion in Operational Plans.

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
Safety and Risk	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Human Resources	✓	✓	
Finance	✓	✓	
Finance	✓	✓	
Finance	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Organisational Support and Customer Experience: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision. • Attracting, engaging and retaining people that reflect our values of safety, service, teamwork, integrity and continuous improvement.	 **Organisational Support & Customer Experience** **We are a customer-focused organisation and assist day-to-day operations of Council.**	**7.3.6**	**Customer Experience** • Provide customer service and customer relationship management annually including: - managing workflows to improve response times; - providing a 24/7 call centre service; and - continuing to embed the Customer Service Charter. • Investigate alternate technologies and processes to improve customer service annually including: - streamlining online requests through the website and social media; - investigating the provision of live chat and virtual hold capability (investigated 2023/24); and - commencing post-call SMS Surveys (commenced 2023/24). • Continue to collaborate and support delivery of the 'Closing the Loop on Waste' Project (annually). • Deliver a Customer Relationship Management (CRM) System (procurement 2023/24).
		7.3.7	**Procurement** • Deliver best practice procurement and contract management annually including: - reviewing and updating procurement and contracting documentation; - finalising and commencing implementation of the Procurement Strategy; - delivering the procurement program; - processing purchasing documentation; - managing stock and stores service; and - preparing a detailed spend analysis.
		7.3.8	**Information Services** • Provide information management services and support to the organisation annually including: - providing a service desk for technical support to the organisation; and - implementing identified actions from the Cyber Security Roadmap.
		7.3.9	**Fleet Services** • Provide effective, safe and compliant management of Council's fleet resources annually including: - managing and replacing light vehicles; - allocating plant and equipment; and - managing depots and workshops. • Enhance and integrate the Fleet Management System annually including AusFleet Fleet management software, and oil management hardware and software (2023/24). • Apply Chain of Responsibility to ensure the safe use of all plant and equipment (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
Customer Experience and Recreation Information Services	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Procurement	✓	✓	
Information Services	✓	✓	
Fleet	✓	✓	

Leading and Engaged

Leading and Engaged Destination	What Council Will Do	Ref	Property Management: Actions and Programs
CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen. **Delivery Program Priorities** • Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision.	**Property Management** **We optimise the level of return for Council property assets and deliver quality, compliant property management services.**	**7.4.1**	**Property Transactions** • Manage Council property transactions annually including: - reclassifying drainage reserves and other Council properties; - maximising occupancy of Civic Tower; - reconciling Council Land register with Crown Land Register; - assisting the Sydney Metro Project (SMP) through provision of suitable land agreements and appropriate tenure; and - acquiring and disposing of strategic properties.
		7.4.2	**Operational Assets - Maintenance and Improvement** • Undertake planning, design, maintenance and improvement of operational assets including depots and administration buildings (annually). • Undertake scheduled and reactive maintenance programs for operational assets such as depots and administration buildings annually including cleaning, painting, carpentry, servicing air-conditioning, and electrical and plumbing inspections and repairs.
		7.4.3	**Security Services** • Provide security services for Council's assets, staff and customers (annually).
		7.4.4	**Strategic Property Initiatives** • Develop, adopt and commence implementation of a Strategic Property Renewal Plan (adopt 2023/24). • Review and respond to unsolicited proposals involving Council land (annually). • Negotiate Voluntary Planning Agreements (VPAs) to benefit community outcomes (annually). • Strategically evaluate potential redevelopment of Council owned land (annually).

Unit/s	Year Two 23/24	Year Three 24/25	Leading and Engaged Measures and Connections
Governance and Property Services	✓	✓	**What success looks like...** Council is a modern, forward-thinking organisation focussed on the wellbeing and empowerment of the community and its employees. People want to work for Council and those that work here recommend it to others. There are a number of ways community and local business stakeholders can engage with Council, and robust processes in place to ensure that feedback and engagement influences the operation of Council and the services it delivers. Residents have access to a range of high quality, cost effective and efficiently managed services, ensuring maximum socio-economic return on investment of collected monies and continued benefit for the community. **2025 Measures of Success:** • Increase community engagement reach (3% per year) • Maintain or increase Council Net Promoter Score (≥+45) • Maintain or reduce operational efficiency (cost per capita) (<$900 per resident) • Increase community satisfaction across the services (>3.7/5) **Related Plans:** • Asset Management Strategy • Business Improvement Strategic Plan* • CBCity 2025 incorporating the Delivery Program and Operational Plan • Communications Strategic Plan* • Community Engagement Strategy incorporating the Community Engagement Framework, Toolkit and Community Participation Plan • Customer Experience Strategy* • Cyber Security Strategy and Framework*+ • Digital CBCity Strategic Plan • Equal Opportunity Plan • Financial Management Strategy and Long Term Financial Plan • Governance Framework • Health and Wellbeing Action Plan* • Information Services Strategy* • Procurement Strategy* • Property Portfolio Strategy • Risk Action Plan* • Safety Action Plan* • Strategic Property Renewal Plan + • Talent Acquisition Strategy* • Workforce Strategy **Internal* *+ (under development)*
Asset Systems and Planning Asset Construction Asset Design Open Space and Buildings Maintenance	✓	✓	
Open Space and Buildings Maintenance	✓	✓	
City Plan and Transformation	✓	✓	

2023/24 Financial Management and Budget

2023/24 Financial Management

Economic Context

Council's Financial Management Strategy (FMS) and Long-Term Financial Plan (LTFP), sets out the parameters which look to respond to the ongoing challenges to long term financial sustainability, and manage liabilities for future generations

Evidently – and despite Council's approved Special Rate Variation (SRV) – Council LTFP foreshadows ongoing long-term financial challenges, particularly in terms of its ability to optimally maintain and replace its infrastructure asset base of around $4B.

As has been discussed at length – like all councils – we too continue to feel the effects of several long-standing debilitating policies which continue to erode Council's ability to 'keep-up' with the growth in operating costs and our limited ability to expand our income base.

Council's current short-term financial position is considered stable from a cashflow perspective and importantly is able to support the ongoing management of Council's operations.

That said, without doubt, the broader economic/external environment we operate in is having a significant influence on our operation, particularly issues such as:

- Limited/reducing Government funding/grants;
- Inflationary pressure;
- The impact of increasing non-discretionary costs such as energy costs, levies and the current labour market;
- Lack of suppliers, inflated contract/tender pricing and prevailing weather conditions;
- Revaluation of assets and its impact on the cost of replacing/renewing assets;
- Government cost-shifting, which amounts to almost $60M of Council's annual operating costs; and
- The numerous shortcomings of the Government's rate-pegging strategy/policy.

Council's broader financial position continues to reflect a Net Result of negative $8.9M. Once adjusted for one-off capital grants and contributions (which establishes/provides the true result of managing our day-to-day operations), Council's net result further declines to negative $30.6M (negative $34.5M in 2022/23).

Our Long-Term Financial Plan

Council's long-term financial plan supports the decisions Council has taken to address these challenges, including a successful application to IPART for a Special Rate Variation, and importantly developing a path to ensure we remain financially sustainable including:

- ensuring the ongoing maintenance of our infrastructure assets;
- deal with pressures to both align and/or increase service levels across the local government area;
- budget for increases in non-discretionary costs, such as the emergency services levy, local government election costs and waste levies; and
- recoup the loss of rating revenue to fund services/capital (i.e. former Canterbury Council Special Rate Variation - $5.1M per year). The Long Term Financial Plan highlights Council's steps to address this imbalance and importantly provides a path which ensures Council remains financially sustainable.

Council's LTFP highlights Council's steps to address this imbalance and importantly provides a path which ensures Council remains financially sustainable. Despite the steps taken to date, recent macro-economic events, especially escalating inflation in the economy, have presented additional challenges for Council on its path to Long Term financial sustainability.

Council has an ongoing commitment to refining/ reviewing its cost base, particularly through ongoing efficiency improvements throughout operations, to ensure that every effort is made to deal with the pressures noted above.

Recent macro-economic events continue to impact council operations through supply chain issues, staffing of operations for service delivery, rapid rising inflationary pressures on Council's budget and particularly the escalating costs in managing the ongoing replacement of Council's infrastructure assets.

Council estimates that the total direct financial impact of the pandemic on Council's operations was estimated to be around $26M. Council continues to feel the effects of the financial impact of the pandemic, particularly its impact on Council's ability to replace infrastructure assets throughout the local government area.

More broadly, Council's Financial Management Strategy addresses long term financial sustainability challenges including a commitment to slow expense-growth, adequately fund the maintenance and renewal of infrastructure, and manage liabilities for future generations.

Council's FMS includes measures to tackle and absorb the broader economic environment impacts and ensure that it is ready to respond to issues such as:

- harmonising services and revenue funding across the local government area;
- the expected growth in housing and its impact on service and infrastructure needs;
- revitalising and re-investing in the CBD, town centres, libraries and recreational facilities;
- enforcement of required regulatory and compliance standards expected by the community;
- preserving the City's fragile natural environment;
- building confidence in the City by identifying relevant opportunities to support the local economy and attract investment; and
- taking a positive and leading role in responding to the reforms set out by the NSW Government.

Financial Framework and Objectives

Council's financial approach provides the required framework for managing objectives and financial decision making. This focuses on ensuring that the financial parameters, principles and objectives applied in developing the budget continue to achieve a balance between financial stability, sustainability, asset maintenance, construction and the provision of services to our community.

The principal financial objectives are to:

- provide adequate investment in recurrent operational and asset replacement programs / projects;
- incorporate all necessary governance and administrative costs required in delivering Council's objectives;
- manage cash restrictions based on agreed policies and statutory requirements;
- meet the cost of accrued liabilities such as loan repayments and employee entitlements as they fall due; and
- maintain a sound financial position.

Council's financial goals continue to include:

- maintaining an adequate level of unrestricted working funds and liquidity levels to preserve our sound financial position;
- increasing non-rates revenue through investing in income generating activities, effective pricing and property management;
- providing affordable services through productivity and efficiency improvements which will also include a continued assessment of core/non-core services being provided to the community; and
- achieving an optimum balance in satisfying our financial objectives and other planned activity outcomes.

The 2023/24 budget is premised on a number of elements, including:

- an adjustment to rates income as approved by the Independent Pricing and Regulatory Tribunal (IPART);
- unless known, the growth in other revenues and operational costs be increased to reflect Council's pricing principles outlined in the Long Term Financial Plan;

- commencement of a loan borrowing program to partially fund the proposed new Canterbury Leisure and Aquatic facility; and
- maintaining strategic indicators and cash restrictions at acceptable levels.

Amidst our known financial challenges, Council's focus for the forthcoming financial year will again centre on balancing our need to provide effective services throughout the community, delivering on infrastructure and preserving/managing our cash reserve position, whilst dealing with the ongoing financial challenges faced.

Revenue Policy

Where evident, revenue budgets have been adjusted to reflect known issues; while others are largely estimated around current year trends. Council has also incorporated a number of industry specific factors, where applicable (see below).

General Rates and Annual Charges

On the 29 March 2017, the NSW Parliament passed the Local Government Amendment (Rates – Merged Council Areas) Bill 2017 providing rate protection for residents of NSW Merged Councils. The Bill effectively froze rates on their current paths for a period of 5 years, an obligation which continued until 30 June 2021 – including Council's ability to restore the former Canterbury Council's Infrastructure Levy - totalling $5.1M per annum – which ended in 2019.

Separately, the NSW Government originally required all merged councils to implement a new aligned rating system by 1 July 2021. Subsequently, the Government agreed to allow merged councils to gradually harmonise their former council rating structures over an 8-year period, rather than needing to complete the process by 1 July 2021.

As part of Council's 2021/22 Operational Plan process, Council agreed to adopt an 8-year gradual rates harmonisation strategy. The 2023/24 rating year reflects the third year of the strategy.

Councils parameters in terms of setting its rating structures for 2023/24, are as follows:

- a permissible rate increase of 7.8% (rate-peg of 2.5% and SRV of 5.3%), as determined/set by the IPART;
- reflect an anticipated staged growth of around 750 dwellings throughout the year. In total, Council's net increase in rating income is expected to be around $10.5M; and
- as indicated above, gradually harmonising Council's Residential and Business ad valorem rates over an eight year period (Year 3 of 8).

Councillors should note that despite Council's approved 2023/24 rate-peg being set at 2.5%, IPART's general rate-peg for all NSW councils for 2023/24 is set at 3.7%. IPART has similarly fixed Council's ongoing rate-peg for the following two financial years (2024/25 and 2025/26) at 2.5%.

It is estimated that the differential between both rate-peg's will result in a reduced level of income of around $2.2M in 2023/24 and a total of around $9.2M by 2025/26. The differential will continue to compound into the future. Council is unable to adjust and/or recoup the differential amount – unless it conducts and/or lodges a new SRV application.

Separately, in accordance with section 566(3) of the *Local Government Act 1993*, the Minister has determined that the Maximum Interest Rate on Overdue Rates and Charges for the period 1 July 2023 to 30 June 2024 (inclusive) will be 9.0% per annum. As is the case each year, the maximum amount/percentage will be applied, as required.

Business Sub-Categories

As part of its 2021/22 Operational Planning process, Council established new subcategories for the business rating category. The sub-categories are based on the parameters and/or hierarchy of commercial and industrial zones, as adopted in our Local Strategic Planning Statement.

Given the higher volume of pedestrian traffic, increased retail exposure, and proximity location to the centre of activities in suburbs, business sub-categories and a rating differential provides greater fairness and equity to Council's rating structure. Business ratepayers operating outside established commercial zones and city centres, are not provided the same level playing field as businesses located inside of these areas. Businesses who choose to position themselves in these locations do so specifically for the benefits of that location.

On this basis, Business Sub-Categories established and applied for the 2021/22 financial year – were as follows:

Business Sub-Categories

Rating Sub-Category	Local Strategic Planning Statement (LSPS) Hierarchy
Business – Commercial Large	Major Shopping Centres (Bankstown / Roselands)
Business – Commercial General	Bankstown CBD, Campsie, Local Centres
Business – Industrial Large	Business Parks, Major Industrial Areas
Business – Industrial General	All Other Industrial Areas
Business – Ordinary	Village, Small & Neighbourhood Centres

Based on the above, each business throughout the local government area has been assigned to a new sub-category. The differential between the residential ad valorem rate and the business ad valorem rate as at 30 June 2022 was 1:2.7.

The ad valorem differential is being gradually/equally changed over a 4 year period. Indicatively, the new differentials for ad valorem rates in each rating category will be as follows:

Business Sub-Categories

Rating Sub-Category	Differential from Residential Ordinary	Differential from Residential Ordinary 2022/23	Differential from Residential Ordinary 2023/24	Differential from Residential Ordinary 2024/25	Differential from Residential Ordinary 2025/26
Business – Commercial Large	1:2.7	1:3.025	1:3.350	1:3.675	1:4
Business – Commercial General	1:2.7	1:2.775	1:2.850	1:2.925	1:3
Business – Industrial Large	1:2.7	1:3.025	1:3.350	1:3.675	1:4
Business – Industrial General	1:2.7	1:2.775	1:2.850	1:2.925	1:3
Business – Ordinary	1:2.7	1:2.525	1:2.350	1:2.175	1:2

Naturally, the respective differential rates/ratios will separately be set and determined by Council as part of each annual planning process.

Approach to Rates Harmonisation

The Government has passed a number of changes to the *Local Government Act*, including changes relating to the harmonisation of rate paths for newly merged Council's.

By way of background, in 2016 the NSW Government mandated that amalgamated Council's must maintain its former Council's rate path (rate freeze) till 30 June 2020 which was extended to 30 June 2021.

As part of the legislative changes, newly merged Council's now have the discretion to harmonise their former Council rate paths over a period of up to 8-years, commencing 1 July 2021. In accordance with this amendment

Council's residential and business ad valorem rates will be gradually harmonised over an 8-year period from 1 July 2021 in order to have one harmonised rating structure by 1 July 2028. The gradual harmonisation of residential and business ad valorem rates will minimise the harmonisation impact on our ratepayers in any one financial year. Refer to Annexures F and G later in this Section.

Minimum Rates

Council commenced its minimum rates harmonisation from 1 July 2021 in accordance with its approved IPART proposal. The main purposes of Council's minimum rate application to IPART in 2021 was to:

- harmonise the former Council's rating structures; and
- deliver a fairer and more equitable rating structure.

By way of background, in 2020/21, 30.6% of the council's ratepayers were paying the minimum rate. Without the proposed minimum rate increases the dollar gap between ratepayers paying the minimum rate and ratepayers paying the ad valorem rate would continue to grow in the future.

Residents living in standard houses would effectively bear a greater percentage of the rating burden if the minimum rate was not increased, despite all ratepayers having the same access to council's services. IPART had considered the Council's approach and determined it to be appropriate/reasonable.

As part of Council's rates harmonisation strategy and approved SRV, Council's minimum rates will be adjusted to $850 in 2022/23 and $990 in 2023/24.

Pensioner Rates

Approximately 20,500 pensioner ratepayers qualify for Council's voluntary rate rebate and the State Government's mandatory rate rebate, which are granted to people in receipt of pensioner concession cards. The maximum mandatory rebate, which is 55% funded by the State, is $250.00 per year.

In accordance with Council's proposed rates and charges, debt recovery and Hardship Assistance Policy, an additional voluntary rebate which equates to $40.00 per year will be provided to all eligible pensioners. The total rebate will cost Council approximately $3.8M in net terms for 2023/24, approximately $0.8M of which is Council's discretionary concession.

Domestic Waste Management Fee

Council, during 2020/21, harmonised its domestic waste operations. The new service and contracts reflect increased/standardised service levels throughout the local government area, across all waste services.

In setting its fee, Council is required to:

- apply cost recovery principles in setting its fee, including the need to account for increasing non-discretionary state government costs, such as tipping fees and levies;
- reflect the increased service levels costs;
- reflect required capital resourcing to accommodate the new service, restore relevant cash reserves (former Canterbury Council); and
- maintain adequate cash reserves for ongoing vehicle and bin replacement, including tip rehabilitation and deploying Council's waste strategy.

Council harmonised the annual Domestic Waste Management fee across the local government area in 2021/22. The proposed Domestic Waste Management fee will be set at $605 for 2023/24 reflecting an increase of 3.7%.

Annexure E of the Financial Statements in this Operational Plan provides the financial details relating to the service.

Stormwater Levy

The City of Canterbury Bankstown is the principal authority responsible for the local management of stormwater. On behalf of the public, Council:

- maintains stormwater drainage pipes;
- implements essential flood mitigation measures to protect life, property and infrastructure; conserves the natural waterways of the City;
- harvests and reuses stormwater to reduce potable water use;
- protects water quality in our creeks and rivers by installing water sensitive urban design features and pollution control devices; and
- protects riparian bushland and other natural assets from the impacts of urban runoff.

In recognition of Councils' key role in stormwater management, the NSW Government made amendments to the *Local Government Act 1993* (amended October 2005) and the Local Government (General) Regulation 2005 (amended April 2006) to allow councils the option of levying a stormwater management service charge.

The charge was introduced to help council to cover some or all of the costs of providing new or additional stormwater management services to eligible land, above and beyond those that council could provide with their own funds.

The implementation of the charge recognises that increasing urbanisation has resulted (and continues to result) in a significant increase in impervious surfaces and has significantly increased the volume of stormwater (and therefore pollutant loads) flowing into urban waterways and urban drainage systems.

These pressures have increased the costs of stormwater management for local councils. In accordance with Section 496A of the *Local Government Act 1993* and Local Government (General) Regulation 2021, Council has in place a Stormwater Charge on eligible properties within Canterbury-Bankstown. In managing the annual charge, the following structure will be applied:

Residential Properties

Annual Residential Charge of $25.00 per property. Annual Residential Strata Charge of $12.50 per property.

Business Properties

Annual Charge of $25.00 per property plus an additional $25 for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres.

Mixed Development

Adopt the dominant Rating category as applied to the parcel of land as determined by the Valuer General and apply to each relevant property. In the event that a mixed development is 50% residential and 50% business, Council will apply a residential charge.

Exemptions

In addition to the exemptions stipulated in the *Local Government Act 1993* and the Local Government (General) Regulation 2005, the following exemptions will also apply in managing the service:

- Council-owned land;
- Bowling and Golf Clubs - where the dominant use is open space; and Properties zoned:
  - Open space 6(a);
  - Private Recreation 6(b); and
  - Rural.

It should be noted that this charge, set be legislation, has not changed (not even CPI). Since being first introduced. In reality this is a decline over time.

Annexure H of the Financial Statements in this Operational Plan provides details of the Stormwater Levy funded projects for 2023/24.

Interest Income

Council will continue to carefully manage its investment portfolio having regard to prevailing market conditions, industry benchmarks and allowable investment opportunities, as they arise. Having regard to Council's current investments and market

expectations, the budget includes a weighted average return of around 3.0% per year.

Official interest rates have raised rapidly over the last 12 months, from their historically all-time lows. Council had seen a rapid decline in interest income over last few financial years. If the official interest rate remains at current levels the recent increases will flow through to increased interest income for Council as previous investments mature and are reinvested at higher prevailing interest rates. Budgeted interest income over the short-medium term has been revised to reflect the current low interest rate environment.

In total, Council expects its interest income to increase by $4.6M in 2023/24 from the low base of investment interest income forecast for 2022/23.

Other Fees and Charges

The general principle being applied is that fees should reflect true costs less the amount Council is willing to subsidise as a community service obligation. In general, it is proposed to increase the 2023/24 fees and charges by 3.7%, subject to rounding where required.

Council's approach to setting is fees and charges is based on the following broad parameters.

Pricing of Goods and Services (Pricing Policy)

Council establishes its pricing levels through a range of factors, which are broadly dependent on the nature of the good or service being provided and the extent to which Council recognises an obligation to subsidise provision of the good or service. Council's Pricing Policy is subject to review on an annual basis or where appropriate, according to need. Where appropriate, Council will assess and apply a user pays model in setting its pricing based on the following provisions:

Cost of provision

The cost to Council of providing goods or services is a primary consideration when determining pricing. Council recognises that rational and relevant pricing decisions can only be made when there is a full understanding of the cost to Council and the community, of resourcing specific service areas.

Community Service Obligations

Council acknowledges that it has an obligation to provide some goods and services as a community service. As a result, Council accepts responsibility for at least partially funding these goods and services from other sources of revenue. This is reflected in varying degrees of pricing subsidy, dependent on the nature of the good or service being provided. Where it is not feasible to collect fees from private beneficiaries for a good or service, which provides a wider community benefit, full subsidy will be applied.

Where cost-recovery can be achieved but Council recognises an obligation in terms of equity and social justice considerations, and the merit and well-being of the community, an appropriate level of subsidisation will be applied.

Private Benefit

Some goods and services provided by Council are not provided on the basis of wider community benefit and are used by private beneficiaries. Goods or services of a commercial nature will be subject to commercially competitive pricing principles, which reflect market conditions and full cost recovery.

Where Council is engaged in providing any commercial/business operations, it will price such services at full cost recovery, to cover both the cost of capital and a commercial rate of return.

Council looks to generate an agreed positive return on assets so as to not reduce financial viability. Where required, Council will ensure compliance with 'competitive neutrality' provisions of the National Competition Policy and categorisation (i.e. category 1 or 2 business activity). Council has not

identified any category 1 or 2 business activities for the 2023/24 budget.

Statutory Limitation

It is acknowledged that certain fees, charges and levies are set by legislation and Council has no control over pricing in these circumstances.

Loan Borrowings

Council's long-term Financial Management Strategy reflects a budgeting model whereby General Fund Revenue is generated to maintain our infrastructure asset replacement program and that loans will only be acquired to support certain community self-funding initiatives that Council endorses.

Council is scheduled to begin a borrowing program during 2023/24 of up to $85M over the next 10 years to fund Council's adopted Leisure and Aquatics Strategy. An initial loan of $43.2M will be required commencing in 2023/24 and be drawn down as required to fund the Canterbury Leisure and Aquatics Facility.

As part of Council's approved Special Rate Variation by IPART funding has been made available to service new loan borrowings for the implementation of Council's adopted Leisure and Aquatics Strategy. The Canterbury Leisure and Aquatics facility and loan have been included in the 2023/24 operational plan and budget. Specific timing, budgets and loan funding for other projects in the Leisure and Aquatics Strategy will be identified as part of future annual Operational Plans.

Costing Parameters and Assumptions

Inflation

Despite the current high inflationary environment, Inflation expectations are as per the Reserve Bank of Australia (RBA) target, which is a band set at a rate of between 2.0% and 3.0%. Inflation has been impacted by the COVID pandemic, global factors and supply chain issues during 2022/23 which has seen recent inflation rise above the RBA's target.

Despite inflation rates sitting at around 7%, and the Producer Price Index for heavy and civil engineering construction supplies of around 9% - as a guide - Council has had to force to maintain costs to a minimum of around 2.5%, to accommodate and/ or reflect relevant escalation in proposed budgets for the 2023/24 financial year, particularly those of a contractual nature.

Employee Costs

Although the Local Government Award negotiations are yet to be finalised, Council's employee costs in the 2023/24 Budget include an forecast award increase of 4.5% and an increase in the superannuation guarantee rate to 11.0%. Council's full-time equivalent (FTE) employee numbers (organisational structure) for the 2023/24 financial year is set at 1,493 being 1,483 permanent FTEs and 10 temporary grant funded FTEs.

Depreciation Expense

Council's operating expenses include an amount for Depreciation Expense, a non-cash item which aims to broadly account for the level of use/consumption of assets on an annual basis. An amount of $90.1M has been reflected in the 2023/24 Budget to reflect this cost – an increase of around $12.2M compared to that originally planned for 2022/23.

The increase largely reflects the impact of revaluing Council's $4B asset base – which aims to appropriately reflect the rising estimated cost of replacing all of Council's infrastructure assets – and its impact on annual depreciation expense. Council's expects the cost of the ongoing statutory revaluation process to continue to exponentially increase over the coming years – and further diverge our financial capacity fund depreciation expense in the future.

Council assesses depreciation annually as part of preparing and reviewing its Asset Management Strategy.

Planned 2023/24 Budget

Council's expected operating result for the 2023/24 financial year is:

Category	2023/24 Original $M	2022/23 Original $M	Difference $M
Operating Revenue	387.4	357.4	30.0
Operating Expenditure	396.3	366.4	29.9
Operating Deficit (Including Capital Income)	(8.9)	(9.0)	0.1
Less Capital Grants and Contributions	21.7	25.5	(3.8)
Total Operating Result	**(30.6)**	**(34.5)**	**3.9**

The 2023/24 Budget is assessed against the 2022/23 Original Budget given that it provides a comparable base to assess the broader movement between financial years.

Council's Net Operating Result before Capital Grants and Contributions for 2023/24 is estimated to be negative $30.6M, this is an improvement of $3.9M when compared to Council's 2022/23 Original Budget.

Once capital grants and contributions are added, Council's projected Operating Result for the year is expected to be negative $8.9M.

A break-up of both the Revenue and Operating Budgets proposed for the forthcoming financial year is shown below.

Revenue Budget

Council's Revenue Budget (excluding capital grants and contributions) for 2023/24 is expected to be $365.7M, an increase of $33.9M (10.2%) to that originally planned for 2022/23. A break-up by income category is as follows:

Category	2023/24 Original $M	2022/23 Original $M	Variance $M
Rates / Domestic	291.1	274.0	17.1
User Charges / Fees	20.8	19.1	1.7
Interest	11.3	6.7	4.6
Other Revenue	14.7	14.3	0.4
Grants - Operating	21.2	12.6	8.6
Other Income	6.6	5.1	1.5
Total	**365.7**	**331.8**	**33.9**

The variation of $33.9M, is a result of the following movements:

Component	Variance $M
Rating Revenue	15.4
Domestic Waste	1.7
Interest Income	4.6
User Fees & Charges	1.7
Operating Grants	8.6
Other Revenues	0.4
Other Income	1.5
Total	**33.9**

Revenue projections for 2023/24 have been set to reflect known elements and/or current year trends. An explanation of the major variations is as follows:

- Reflected the approved 7.8% (rate-pegging limit of 2.5% and SRV of 5.3%) to its rating revenue budget and expected growth in properties throughout the local government area;
- Council's annual Domestic Waste Levy for residential properties will increase by $20 (3.7%) per year which reflects a general increase in the cost of providing the service and the longer-term costs associated with replacing plant, bins and rehabilitating various waste facilities – see Domestic Waste Fee section above for detailed explanation;
- Operating Grants, including the Financial Assistance Grant, are included where the grant has been confirmed and the level of funding can be reliably calculated, and additional grant funds will be reported during the year as part of the quarterly budget reviews; and
- Council's level of interest income is expected to increase by $4.6M, which is a reflection expected market conditions and the estimated level of cash on hand throughout the year.

In terms of specific purpose capital grants and contributions, Council expects to receive approximately $21.7M in funds for various capital outcomes throughout 2023/24.

Type	Amount $M
Development Contributions	15.0
Town Centres/Civic Precinct	3.0
Roadworks/Traffic – Various	2.0
Buildings - BLaKC	1.0
Open Space	0.7
Total	**21.7**

Operating Expenses (OPEX)

Council's proposed operating expenditure budget is analysed to ensure that allocations are comparable to current trends. Council's Operating Expenditure Budget is expected to be $396.3M, an increase of $29.8M (8.1%) to that adopted for 2022/23. A break-up of each operating expenditure category is as follows:

Category	2023/24 $M	2022/23 $M	Variance $M
Employee Costs	170.1	157.7	12.4
Borrowing Cost Expense	1.4	0.8	0.6
Depreciation	90.1	77.9	12.2
Materials & Services	120.9	120.1	0.8
Other Expenses	13.8	10.0	3.8
Total	**396.3**	**366.5**	**29.8**

A summary of the major variations by category is as follows.

Employee Costs

A comprehensive planning process has been carried out to ensure that the Employee Costs budget accurately reflects required resources in managing Council's operations. Council's full time equivalent (FTE) employee resources for the 2023/24 financial year are set at 1,493 being 1,483 permanent FTEs and 10 temporary grant funded FTEs.

The budgeted increase in employee costs of $12.4M is largely attributable to the Local Government Award Increase of 4.5% and its broader impact on employee entitlements. The budgeted employment costs also include the raising of the superannuation guarantee amount for employees from 10.5% to 11.0% for 2023/24.

Borrowing Costs

Borrowing costs have increased by $0.6M in 2023/24 which are the interest charges on the loan for the Canterbury Leisure and Aquatics facility – on the basis that Council determines its decision regarding the construction contract. If it were to proceed, the first tranche of the initial loan – expected to be around $43.2M – will be reflected in Council's 2023/24 budget and drawn down at the appropriate time.

Depreciation

Depreciation expense has increased by $12.2M in 2023/24 to reflect capitalisation of new assets and infrastructure revaluations which provided amendments to infrastructure values and useful lives resulting in increased depreciation charges.

Material / Services and Other Expenses

Materials, Services and Other Expenses are expected to increase by around $4.6M or 3.5% when compared to Council's adopted 2022/23 budget. The increase in Materials, Services and Other Expenses mainly relates to:

- An increase in the SES and Fire Board levies of $2.4M; and
- Street lighting electricity costs anticipated to increase by $2.0M or (10%).

Council's current financial performance, although considered sound from a financial perspective, suggests that the impact of increasing non-discretionary costs (those largely imposed upon us by the State), will continue to grow at a rate far greater than planned inflation/CPI. This will have an ongoing impact on our longer-term ability to absorb similar cost increases in the coming years and/ or continue to preserve our current sound financial position.

Council's Budgeted Income Statement, which outlines the various OPEX categories, is attached in Annexure A of the Financial Statements in this Operational Plan.

Capital Works (CAPEX)

Council continues to improve its approach to managing its infrastructure, with a rolling schedule of comprehensive condition assessments of infrastructure assets from year to year. This allows Council to clearly determine the extent of funding required to restore or rationalise certain assets within the City.

Although the management and financial impact requires a long-term commitment well beyond the 2023/24 budget, the identified framework provides Council with a level of confidence in determining an effective approach to formulate its long-term planning.

In 2023/24, Council's focus will largely be to ensure the timely replacement / maintenance of existing assets throughout the Local Government Area.

As outlined previously, Council's ability to maintain its ongoing funding for asset management purposes is aligned to the approved special rate variation from IPART. Without increasing its revenue base (Rates) Council's ability to fund depreciation would have continued to erode/reduce quite considerably.

Council's total expenditure on assets throughout 2023/24 (excluding any potential carryovers from the current financial year) is expected to be approximately $57.2M.

Project Area	Amount $,000
Buildings	8.0
Car Parks	0.2
Drainage Conduits	2.0
Waste Management	16.0
Town Centres	4.0
Open Space	7.3
Park/Street Furniture	0.4
Pathways and Boardwalks	0.1
Road Pavement	10.6
Operational Assets	8.6
TOTAL CAPEX	**57.2**

As in previous years, the 2023/24 Budget is well balanced with a strong focus on asset maintenance/replacement, complemented with priority initiatives. Of Council's capital budget, an amount of $34.8M will be spent on replacing and/or restoring ageing infrastructure throughout the City.

A significant number of carryovers from the 2022/23 capital works program are anticipated and will be rolled over into the 2023/24 program to enable completion of these important community projects. The current environment, namely due to the supply chain issues, resourcing, market conditions and the ability to attract contractors has led to large delays with projects.

Annexure I of the Financial Statements in this Operational Plan summarises Council's capital works program for 2023/24.

Cash Reserves

A large component of Council's capital works program is reliant on the use of dedicated Reserve funds, held to fund future projects and/or initiatives throughout the city and the prudent management of its liabilities.

In addition, Council's Development Contribution Reserves form an integral part of Councils capital works program.

In net terms, Council's level of Reserves, both those imposed by legislation or established by Council are forecast to total $375.0M by 30 June 2024, a net increase of $29.4M.

With the planned capital program of $57.2M, asset replacement reserves are estimated to increase by $11.3M during 2023/24.

A summary of restrictions made and used can be found in Annexure D of in Financial Statements of this Operational Plan.

Liquidity and Performance Indicators

Based on the proposed 2023/24 Budget, Council's major financial indicators continue to meet accepted industry standards and convey a sound financial position.

Council's major financial indicators for the 2023/24 financial year are expected to be as follows:

Indicator	Target	2023/24
Unrestricted Current Ratio	>150%	143%
Debt Service Ratio	<10%	0.80%
Unrestricted Cash	>$0	$12.8M

Based on all the cash movements noted above, Council's budget reflects an increase in cash of $29.6M, which accounts for both internal and external restricted funds expected to be received and utilised throughout 2023/24.

Council will continue to maintain a sound level of liquidity and reserves to manage any foreseen fluctuations and/ or uncertainties that may eventuate. This together with other measures are demonstrated by Council's financial indicators, which with the exception of the operating performance ratio (as highlighted in Council's Long Term Financial Plan) continue to meet and in some cases are estimated to exceed accepted industry levels.



Financial Annexures and Rating Maps

CITY OF CANTERBURY BANKSTOWN
INCOME STATEMENT
FOUR YEAR PLAN
FOR YEAR ENDING 30 JUNE 2024

ANNEXURE A

	2023/24 Budget $,000	2022/23 December Revision $,000	2022/23 Original Budget $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
INCOME FROM CONTINUING OPERATIONS						
Rates and Annual Charges	291,141	273,996	273,996	309,147	326,708	334,869
User Charges and Fees	20,753	19,395	19,118	21,872	22,419	22,979
Interest and Investment Revenue	11,303	9,492	6,673	11,585	11,875	12,172
Other Revenues	14,654	15,178	14,338	15,020	15,396	15,780
Grants and Contributions Provided for Operating Purposes	21,242	17,287	12,613	21,773	22,317	22,875
Grants and Contributions Provided for Capital Purposes	21,740	72,274	25,543	15,756	15,608	15,923
Other Income	6,580	6,685	5,130	6,744	6,913	7,086
Net Gain from Disposal of Assets	-	-	-	-	-	-
TOTAL INCOME FROM CONTINUING OPERATIONS	387,412	414,307	357,410	401,897	421,235	431,683
EXPENSES FROM CONTINUING OPERATIONS						
Employee Benefits and On-costs	170,111	157,574	157,655	176,555	181,132	185,823
Borrowing Costs	1,415	768	768	2,144	3,090	2,983
Materials and Services	120,898	129,047	120,132	124,106	126,697	129,687
Depreciation and Amortisation	90,101	87,987	77,892	92,354	94,663	97,029
Impairment	-	-	-	-	-	-
Other Expenses	13,782	15,435	9,963	16,627	14,480	14,842
Net Loss from Disposal of assets	-	-	-	-	-	-
TOTAL EXPENSES FROM CONTINUING OPERATIONS	396,307	390,810	366,410	411,786	420,062	430,364
OPERATING RESULT FROM CONTINUING OPERATIONS	(8,896)	23,497	(9,001)	(9,889)	1,173	1,319
OPERATING RESULT FROM DISCONTINUED OPERATIONS	-	-	-	-	-	-
NET OPERATING RESULT FOR THE YEAR	(8,896)	23,497	(9,001)	(9,889)	1,173	1,319
Attributable to :		-	-			
- Council	(8,896)	23,497	(9,001)	(9,889)	1,173	1,319
- Minority Interest						
Net Operating Result for the Year Before Grants and Contributions Provided for capital purposes	(30,636)	(48,777)	(34,543)	(25,645)	(14,434)	(14,603)

CITY OF CANTERBURY BANKSTOWN
BALANCE SHEET
FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE B

	2023/24 Budget $,000	2022/23 December Revision $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
ASSETS					
Current Assets					
Cash and Cash Equivalents	65,756	65,756	65,756	65,756	65,756
Investments	39,898	10,305	69,583	131,677	184,114
Receivables	41,536	41,536	42,574	43,639	44,730
Inventories	685	685	685	685	685
Other	4,897	4,897	4,897	4,897	4,897
Non Current Assets Classified as Held for Sale	-	-	-	-	-
Total Current Assets	152,772	123,179	183,495	246,654	300,182
Non-Current Assets					
Investments	282,160	282,160	294,882	321,494	343,967
Receivables	2,244	2,244	2,300	2,358	2,417
Inventories	-	-	-	-	-
Infrastructure, Property, Plant and Equipment	4,081,642	4,117,076	4,032,591	3,979,261	3,910,040
Investments Accounted for Using Equity Method	-	-	-	-	-
Investment Property	7,935	7,935	7,935	7,935	7,935
Intangible Assets	486	486	486	486	486
Other	64	64	64	64	64
Total Non-Current Assets	4,374,531	4,409,965	4,338,258	4,311,597	4,264,909
Total Assets	4,527,303	4,533,144	4,521,753	4,558,251	4,565,091
LIABILITIES					
Current Liabilities					
Payables	32,888	32,888	33,710	34,553	35,417
Contact Liabilities	13,021	13,021	13,021	13,021	13,021
Interest Bearing Liabilities	1,637	1,586	2,453	2,562	2,877
Lease Liabilities	24	24	24	24	24
Employee Benefit Provisions	57,330	52,777	59,509	60,996	62,521
Provisions	2,211	2,124	3,376	8,959	14,174
Total Current Liabilities	107,111	102,420	112,093	120,115	128,033
Non-Current Liabilities					
Payables	461	461	473	484	496
Contract Liabilities	12,893	12,893	12,763	12,633	12,503
Interest Bearing Liabilities	39,003	40,640	37,912	64,750	61,873
Lease Liabilities	36	36	36	36	36
Provisions	22,727	22,727	23,295	23,878	24,474
			-		
Total Non-Current Liabilities	75,120	76,757	74,479	101,781	99,383
Total Liabilities	182,231	179,177	186,572	221,896	227,417
Net Assets	4,345,071	4,353,967	4,335,182	4,336,355	4,337,675
EQUITY					
Retained Earnings	3,635,193	3,644,089	3,625,304	3,626,477	3,627,797
Revaluation Reserve	709,878	709,878	709,878	709,878	709,878
Other Reserves	-	-	-	-	-
Minority Equity Interest	-	-	-	-	-
Total Equity	4,345,071	4,353,967	4,335,182	4,336,355	4,337,675

CITY OF CANTERBURY BANKSTOWN
WORKING FUND RECONCILIATION
THREE YEAR PLAN
AS AT 30 JUNE

	2023/24 Budget $,000	2022/23 December Revision $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
Total Current Assets	**434,932**	**405,339**	**478,377**	**568,147**	**644,149**
LESS: Internal Restrictions	**147,741**	131,383	**183,693**	**214,522**	**250,872**
LESS: External Restrictions	**227,294**	214,223	**243,482**	**295,997**	**329,571**
LESS: Other	**-**	12,741	**-**	**-**	**-**
Net Unrestricted Assets	**59,897**	**46,992**	**51,202**	**57,628**	**63,706**
Total Current Liabilities	**120,004**	**102,420**	**112,093**	**120,115**	**128,033**
LESS: Provisions	**59,541**	54,901	**59,509**	**60,996**	**62,521**
LESS: Interest Bearing Liabilities	**1,637**	1,586	**2,453**	**2,562**	**2,877**
LESS: Builders deposits	**6,905**	6,905	**6,905**	**6,905**	**6,905**
LESS: Restricted Payables	**24**	36	**24**	**24**	**24**
Net Current Liabilities	**51,897**	**38,992**	**43,202**	**49,628**	**55,707**
Working Fund Balance	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**

CITY OF CANTERBURY BANKSTOWN
FINANCIAL PERFORMANCE INDICATORS
2023-2024 BUDGET
AS AT 30 JUNE

	2023/24 Budget	2022/23 December Revision	2024/25 Plan	2025/26 Plan	2026/27 Plan
Operating Surplus/(Deficit) Ratio	**(8.38)%**	**(14.26)%**	**(6.64)%**	**(3.56)%**	**(3.51)%**
Cash Expense Ratio (Months)	**15.27**	**14.23**	**16.27**	**19.32**	**21.57**
Unrestricted Current Ratio	**1.43**	**1.89**	**1.64**	**2.05**	**2.34**
Own Source Operating Ratio	**89%**	**78%**	**77%**	**78%**	**78%**
Debt Service Ratio	**0.80%**	**0.43%**	**0.96%**	**1.34%**	**1.31%**

CITY OF CANTERBURY BANKSTOWN
UNRESTRICTED CASH BALANCE
2023-2024 BUDGET
AS AT 30 JUNE

	2023/24 Original Budget $,000	2022/23 December Revision $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
Total Cash & Investments	**387,814**	**358,221**	**430,221**	**518,927**	**593,838**
		-			
Less: Internal Restrictions	**147,741**	131,383	**183,693**	**214,522**	**250,872**
Less: External Restrictions	**227,294**	214,223	**243,482**	**295,997**	**329,571**
		-			
Total Unrestricted Cash & Investments	**12,779**	**12,615**	**3,045**	**8,408**	**13,395**

CITY OF CANTERBURY BANKSTOWN
CASHFLOW STATEMENT
FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE C

	2023/24 Budget $,000	2022/23 December Revision $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
Total Income	387,412	414,307	401,897	421,235	431,683
Total Expenses	396,307	390,810	411,786	420,062	430,364
Net Operating Results	(8,895)	23,497	(9,889)	1,173	1,319
Non Cash Adjustments - Income Statement					
Depreciation	90,101	87,987	92,354	94,663	97,029
Workers Compensation	2,188	1,281	2,243	2,299	2,356
Long Service Leave	5,558	4,516	5,769	5,913	6,061
Annual Leave	10,621	9,594	11,025	11,301	11,583
Sick Leave	5,402	4,779	5,607	5,747	5,891
Tip Amortisation	87	85	89	92	94
Total Receipts	113,958	108,242	117,087	120,014	123,015
Balance Sheet Movements					
Employee Leave Entitlements - Terminations	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Employee Leave Entitlements	(14,724)	(13,746)	(15,284)	(15,666)	(16,057)
Workers Compensation	(1,992)	(1,175)	(2,068)	(2,119)	(2,172)
Accrued Expenses	-	-	-	-	-
Received Accrued Grants & Contributions	-	-	-	-	-
Other	-	-	-	-	-
Total Payments	(19,216)	(17,421)	(19,851)	(20,285)	(20,730)
Net Cash provided by (or used in) Operating Activities	85,847	114,318	87,347	100,902	103,604
Cash Flow from Investing Activities					
Receipts					
Sale of Investments	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	2,537	2,158	1,869	1,749	1,061
Sale of interest in Joint Ventures/Associates	-	-	-	-	-
Proceeds from Boundary Adjustments	-	-	-	-	-
Other	-	-	-	-	-
		-			
Total Receipts	2,537	2,158	1,869	1,749	1,061
Payments					
Purchase of Investments	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	57,205	222,428	45,172	40,893	27,191
Purchase of Real Estate Assets	-	-	-	-	-
Purchase of interest in Joint Ventures/Associates	-	-	-	-	-
Other	-	-	-	-	-
Total Payments	57,205	222,428	45,172	40,893	27,191
Net Cash provided by (or used in) Investing Activities	(54,668)	(220,270)	(43,303)	(39,144)	(26,131)
Cash Flow from Financing Activities					
Receipts					
Borrowings and Advances	-	43,000	-	29,400	-
Other	-	-	-	-	-
Total Receipts	-	43,000	-	29,400	-
Payments					
Borrowings and Advances	1,586	774	1,637	2,453	2,562
Lease Liabilities	-	-	-	-	-
Other Payments	-	-	-	-	-
Total Payments	1,586	774	1,637	2,453	2,562
Net Cash provided by (or used in) Financing Activities	(1,586)	42,226	(1,637)	26,947	(2,562)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENT	29,593	(63,726)	42,407	88,706	74,911
Net Utilised - Internal Restrictions	(16,358)	26,022	(35,952)	(30,829)	(36,350)
Net Utilised - External Restrictions	(13,071)	28,722	(16,188)	(52,515)	(33,574)
NET	164	(8,982)	(9,734)	5,362	4,987
Opening Unrestricted Cash & Investment	12,615	21,598	12,779	3,045	8,408
Add Net Increase/(Decrease) in unrestricted Cash & Investment	164	(8,983)	(9,734)	5,362	4,987
Closing Unrestricted Cash & Investment	12,779	12,615	3,045	8,408	13,395

CITY OF CANTERBURY BANKSTOWN
BANKSTOWN BRANCH
CASHFLOW STATEMENT
THREE YEAR PLAN
AS AT 30 JUNE

	2023/24 Budget $,000	2022/23 December Revision $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
Reconciliation of Cash Assets					
Net increase/(decrease in Cash Assets held)	29,593	(63,726)	42,407	88,706	74,911
Cash Assets at beginning of reporting period	358,222	421,948	387,815	430,221	518,927
Cash Investments at the beginning of Reporting Period	-	-			
Cash Assets at end of reporting period	387,815	358,222	430,221	518,927	593,838
Reconciliation of Surplus from Ordinary Activities to Cash from Operating Activities					
Surplus from Ordinary Activities	(8,896)	23,497	(9,889)	1,173	1,319
Add : Depreciation	90,101	87,987	92,354	94,663	97,029
Increase in provision for doubtful debts	-	-	-	-	-
Increase in other provisions	87	85	87	87	87
Increase in employee leave entitlements	4,357	2,643	4,618	4,795	4,978
Decrease in receivables	-	-	-	-	-
Decrease in inventories	-	-	-	-	-
Decrease in other current assets	-	-	-	-	-
Increase in payables	-	-	-	-	-
Amortisation of discounts and premiums recognised	-	-	-	-	-
Decrease in Other current Liabilities	-	-	-	-	-
Loss on Sale of Assets (Net)	-	-	-	-	-
	94,545	90,715	97,059	99,545	102,094
Less : Decrease in provision for doubtful debts	-	-	-	-	-
Increase in non cash contribution	-	-	-	-	-
Decrease in other provisions	(196)	(106)	(175)	(179)	(184)
Increase in receivables	-	-	-	-	-
Increase in inventories	-	-	-	-	-
Increase in other current assets	-	-	-	-	-
Decrease in payables	-	-	-	-	-
Decrease in accrues interest payable	-	-	-	-	-
Gain on sale of assets (Net)	-	-	-	-	-
Fair value adjustment to investment property	-	-	-	-	-
	(196)	(106)	(175)	(179)	(184)
Net Cash provided by (used in) operating activities	85,847	114,318	87,347	100,902	103,604

CITY OF CANTERBURY BANKSTOWN
SUMMARY OF RESTRICTIONS
FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE D

	2023/24				2024/25				2025/26				2026/27			
	Opening Balance $,000	Add to Fund $,000	Release from Fund $,000	Closing Balance $,000	Opening Balance $,000	Add to Fund $,000	Release from Fund $,000	Closing Balance $,000	Opening Balance $,000	Add to Fund $,000	Release from Fund $,000	Closing Balance $,000	Opening Balance $,000	Add to Fund $,000	Release from Fund $,000	Closing Balance $,000
EXTERNAL RESTRICTIONS																
Liability - Workers Compensation	4,584	497	-	5,081	5,081	509	-	5,590	5,590	522	-	6,113	6,113	535	-	6,648
													-			
Contributions - Developer - Sec 7.11/ 7.12 - Bankstown Branch	29,549	7,193	2,441	34,301	34,301	6,008	5,200	35,108	35,108	5,181	6,560	33,730	33,730	4,305	-	38,035
Contributions - Developer - Sec 7.11/ 7.12 - Canterbury Branch	71,853	7,114	4,191	74,776	74,776	7,019	2,545	79,250	79,250	6,285	2,815	82,720	82,720	5,529	75	88,175
Contributions - Developer - Sec 7.11/ 7.12 - CBC	-	3,500	3,115	385	385	5,160	1,981	3,563	3,563	7,089	1,081	9,571	9,571	9,239	5,020	13,790
Contributions - Developer - Sec 93F Planning Agreements	1,431	-	-	1,431	1,431		30	1,401	1,401			1,401	1,401			1,401
		-	-				-						-			
Unexpended Funds - Grants & Contributions	3,065	6,740	6,740	3,065	3,065	306	306	3,065	3,065	-		3,065	3,065	-	-	3,065
Unexpended Funds - Town Centre Improvement Rate - Bankstown Branch	1,251	-	-	1,251	1,251			1,251	1,251			1,251	1,251			1,251
Unexpended Funds - Domestic Waste Reserve	97,173	3,809	-	100,983	100,983	4,774		105,757	105,757	12,838		118,596	118,596	17,866		136,462
Unexpended Funds - Stormwater Levy - Bankstown Branch	1,740	2,200	2,424	1,516	1,516	2,195	787	2,925	2,925	2,215	722	4,418	4,418	2,235	1,811	4,842
Unexpended Funds - Stormwater Levy - Canterbury Branch	3,354	1,200	97	4,457	4,457	1,235	169	5,523	5,523	1,246	1,084	5,684	5,684	1,257	487	6,455
Unexpended Funds - RID Squad	223	-	174	49	49	-	-	49	49	-	-	49	49	-	-	49
																-
Loan Borrowing / Funding - Aquatics	-	-	-	-	-	-	-	-	-	29,400		29,400	29,400	-	-	29,400
Total	**214,223**	**32,253**	**19,182**	**227,294**	**227,294**	**27,206**	**11,018**	**243,482**	**243,482**	**64,777**	**12,262**	**295,997**	**295,997**	**40,967**	**7,393**	**329,571**
INTERNAL RESTRICTIONS							-				-					
Liabilities																
Liabilities - Employee Leave Entitlement	23,210	500	-	23,710	23,710	600		24,310	24,310	650		24,960	24,960	700		25,660
Liabilities - Workers Compensation	458	1,913	1,992	379	379	200		579	579	250		829	829	300		1,129
Liabilities - Holding Deposit	6,905	-	-	6,905	6,905			6,905	6,905	-		6,905	6,905			6,905
Liabilities - Contingent Insurance Reserve	1,960	-	-	1,960	1,960	-		1,960	1,960	-		1,960	1,960	-		1,960
Assets - Roads, Footpaths & Bridges	244	4,481	3,411	1,314	1,314	8,906	7,654	2,566	2,566	9,128	9,700	1,995	1,995	9,311	9,199	2,106
Assets - Buildings	2,192	1,879	2,522	1,549	1,549	4,530	3,772	2,308	2,308	4,644	3,540	3,412	3,412	4,737	2,960	5,188
Assets - Other Structures	2,894	154	1,620	1,428	1,428	805	210	2,023	2,023	975	600	2,399	2,399	995		3,393
Assets - Land Improvement	590	658	1,007	241	241	2,910	2,095	1,056	1,056	2,983	2,680	1,359	1,359	3,043	3,156	1,245
Assets - Stormwater Drainage	400	653	241	812	812	1,989	901	1,900	1,900	2,039	821	3,118	3,118	2,079	710	4,487
Assets - Plant, Vehicles & Equipment (includes IT)	1,443	6,220	7,497	166	166	5,930	5,942	154	154	6,049	5,643	561	561	6,170	3,190	3,540
Assets - Former CCC Capital Projects - Preserving SRV Sustainability Levy	819	7,645	5,102	3,362	3,362	(3,362)		-	-	-	-	-	-	-		-
Assets - Library Resources	944	1,000	844	1,101	1,101	850	844	1,107	1,107	850	844	1,113	1,113	850	844	1,119
								-				-				
Special Rate Variation Funded Projects								-				-				
Assets - SRV Roads, Footpaths & Bridges	3,378	8,089	2,745	8,723	8,723	14,194		22,917	22,917	18,386		41,303	41,303	18,920		60,223
Assets - SRV Buildings	1,227	2,938	-	4,165	4,165	5,155		9,319	9,319	6,677		15,997	15,997	6,871		22,867
Assets - SRV Other Structures	136	326	25	438	438	573		1,010	1,010	742		1,752	1,752	763		2,516
Assets - SRV Land Improvement	771	1,845	1,025	1,590	1,590	3,237		4,828	4,828	4,315		9,143	9,143	4,315		13,458
Assets - SRV Stormwater Drainage	415	993	-	1,408	1,408	1,743		3,151	3,151	2,258		5,409	5,409	2,323		7,733
Assets - SRV Industrial Improvement Program	-	500	-	500	500	500		1,000	1,000	700		1,700	1,700	718		2,418
Operational - SRV Service Enhancements	946	2,726	1,850	1,822	1,822	3,230	2,622	2,430	2,430	3,311	3,230	2,511	2,511	3,393	3,361	2,543
Operational - SRV Loan Servicing - Leisure & Aquatics Strategy	458	2,455	2,914	-	-	1,821	1,821	-	-	5,160	5,160	-	-	5,160	5,160	-
City Growth Funds																
Assets - Growth Fund - Strategic Priorities	584	557	-	1,141	1,141	568	-	1,709	1,709	582		2,291	2,291	597		2,888
Assets - General Funded - Strategic Priorities	4,233	1,059	515	4,777	4,777	1,059	1,015	4,821	4,821	1,059	1,015	4,865	4,865	1,059	1,015	4,909
Operational - Growth Fund - Strategic Priorities	445	186	-	630	630	189	-	820	820	194		1,014	1,014	199		1,213
Land Investment Fund																
Other - Land Investment Fund - Bankstown CBD	30,573	-	-	30,573	30,573	-	-	30,573	30,573	-		30,573	30,573	-		30,573
Other - Land Investment Fund - Community	4,150	-	-	4,150	4,150	-	-	4,150	4,150	-		4,150	4,150	-		4,150
Other - Land Investment Fund - Canterbury Golf Course	5,387	-	-	5,387	5,387	-	-	5,387	5,387	-		5,387	5,387	-		5,387
Other - Land Investment Fund - 15 Close Street Canterbury	917	-	100	817	817	-	-	817	817	-	-	817	817	-	-	817
												-				
Other												-				
Other - Velodrome Fund	623	21	-	644	644	13	-	657	657	13	-	670	670	13	-	684
Other - Georges River Footbridge Maint Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other - Council Elections	1,633	600	-	2,233	2,233	650	2,500	383	383	700	-	1,083	1,083	700	-	1,783
Other - Councillor Ward Funds	138	75	-	213	213	75	213	75	75	75	-	150	150	75	-	225
Other - Operational Contingency Reserve	32,924	2,211	46	35,088	35,088	9,044		44,132	44,132		7,324	36,808	36,808		7,474	29,334
Other - Energy Efficiency Reserve	386	129	-	515	515	129	-	644	644	129	484	289	289	129	-	418
Total	**131,383**	**49,813**	**33,456**	**147,741**	**147,741**	**65,539**	**29,587**	**183,693**	**183,693**	**71,869**	**41,040**	**214,522**	**214,522**	**73,419**	**37,069**	**250,872**
TOTAL RESTRICTIONS	**345,605**	**82,067**	**52,638**	**375,035**	**375,035**	**92,745**	**40,605**	**427,175**	**427,175**	**136,646**	**53,302**	**510,519**	**510,519**	**114,386**	**44,462**	**580,443**

CITY OF CANTERBURY BANKSTOWN
DOMESTIC WASTE MANAGEMENT SUMMARY
FOUR YEAR PLAN
AS AT 30 JUNE

ANNEXURE E

	2023/24 Budget $,000	2024/25 Plan $,000	2025/26 Plan $,000	2026/27 Plan $,000
Domestic Waste Income	**80,419**	82,429	84,490	86,602
Domestic Waste Income - Net	**80,419**	**82,429**	**84,490**	**86,602**
Add: Pensioner Rate Subsidy	**975**	999	1,024	1,050
Less: Pensioner Rate Rebate	**(1,900)**	(1,900)	(1,900)	(1,900)
Add : Interest Attributed to Waste Fund	**2,965**	2,525	2,644	2,965
TOTAL INCOME	**82,459**	**84,053**	**86,258**	**88,717**
Operating Expenses				
Domestic Waste	**36,479**	37,865	38,812	39,782
Recycling	**8,216**	8,529	8,742	8,960
Garden Waste	**7,418**	7,700	7,892	8,089
Clean-up	**6,711**	6,966	7,140	7,318
Waste Education	**339**	347	356	365
Overhead Support Costs	**6,033**	6,262	6,418	6,579
Domestic Waste related - Other	**1,163**	1,192	1,222	1,252
TOTAL EXPENDITURE	**66,358**	**68,860**	**70,582**	**72,346**
NET OPERATING RESULT	**16,101**	**15,193**	**15,676**	**16,371**
TIP REHABILITATION				
Waste Management - Tip Rehabilitation	**576**	591	605	620
	15,524	**14,602**	**15,071**	**15,750**

BANKSTOWN CITY COUNCIL
CASHFLOW RECONCILIATION

DOMESTIC WASTE MANAGEMENT SUMMARY

	2022/23 Budget $,000	2023/24 Plan $,000	2024/25 Plan $,000	2024/25 Plan $,000
NET RESULT	**15,524**	**14,602**	**15,071**	**15,750**
Add: Depreciation Expense	**3,085**	3,482	3,852	4,081
NET CASHFLOW	**18,609**	**18,084**	**18,923**	**19,831**
Less: Capital Purchases - Plant, Bins	**16,000**	14,160	6,595	2,070
Less :Tip - Depot	**-**		-	-
Add: Trade in	**1,200**	850	510	105
NET CASHFLOW - AFTER CAPITAL PURCHASES	**3,809**	**4,774**	**12,838**	**17,866**

CITY OF CANTERBURY BANKSTOWN

RESTRICTION SUMMARY

DOMESTIC WASTE MANAGEMENT SUMMARY

	2022/23 Budget $,000	2023/24 Plan $,000	2024/25 Plan $,000	2024/25 Plan $,000
Opening Balance	**97,173**	100,983	105,757	118,596
Net Cashflow from Operations	**3,809**	4,774	12,838	17,866
EXPECTED CLOSING BALANCE	**100,983**	**105,757**	**118,596**	**136,462**

ANNEXURE F

CITY OF CANTERBURY BANKSTOWN
BANKSTOWN BRANCH
CALCULATION OF NOTIONAL REVENUE
2023-2024 BUDGET

Type of Rate	Ad Valorem or Minimum Amount	Accounts	Rateable Value $	Levy * $
Residential - Ordinary (incl splits)	0.00126660	35,261	37,838,705,642	47,926,505
Residential - Ordinary Minimums	990.00	29,030	12,577,095,230	28,739,373
Total Ordinary Residential Rates		**64,291**	**50,415,800,872**	**76,665,878**
Business - Commercial Large (incl splits)	0.00424311	2	133,200,000	565,182
Business - Commercial Large Minimums	990.00			
Business - Commercial General (incl splits)	0.00360981	779	1,508,657,052	5,445,965
Business - Commercial General Minimums	990.00	377	58,621,855	373,141
Business - Industrial Large (incl splits)	0.00424311	2,553	7,674,192,534	32,562,443
Business - Industrial Large Minimums	990.00	261	36,501,748	258,390
Business - Industrial General (incl splits)	0.00360981	216	436,236,200	1,574,730
Business - Industrial General Minimums	990.00	13	1,247,880	12,870
Business - Ordinary (incl splits)	0.00297651	648	1,216,654,555	3,621,384
Business - Ordinary Minimums	990.00	277	50,361,090	274,359
Total Ordinary Business Rates		**5,126**	**11,115,672,914**	**44,688,464**
Total Notional Rate Revenue		**69,417**	**61,531,473,786**	**121,354,342**

*** Excludes Growth Projections**

CITY OF CANTERBURY BANKSTOWN
BANKSTOWN BRANCH
DOMESTIC WASTE MANAGEMENT REVENUE
2023-2024 BUDGET

Type of Charge	Expected Services	Annual Charge $	Value $
DWM Services	71,743	605.00	43,404,515
DWM Vacant Land Services	206	159.00	32,754
DWM Additional Service - all bins	408	605.00	246,840
DWM Additional Services - Red Bin	1,100	335.00	368,500
DWM Additional Recycling	691	94.00	64,954
DWM Additional Greenwaste	398	153.00	60,894
DWM Additonal Waste Service (Multi Res) 240L	4	369.00	1,476
DWM Additonal Waste Service (Multi Res) 660L	8	1,015.00	8,120
DWM Additonal Waste Service (Multi Res) 1100L	21	1,667.00	35,007
DWM Additonal Recycling Service (Multi Res) 240L	1	166.00	166
Totals	**74,580**		**44,223,226**

CITY OF CANTERBURY BANKSTOWN
BANKSTOWN BRANCH
STORMWATER MANAGEMENT REVENUE
2023-2024 BUDGET

Type of Charge	Expected Services	Annual Charge $	Value $
Residential Non Strata	46,337	25.00	1,158,425
Residential Strata	14,861	12.50	185,763
Business Non Strata*	29,586	25.00	739,650
Business Strata	56,710	1.00	56,710
			2,140,548

*** per 350 m2 or part thereof**

ANNEXURE G

CITY OF CANTERBURY BANKSTOWN
CANTERBURY BRANCH
CALCULATION OF NOTIONAL REVENUE
2023-2024 BUDGET

Type of Rate	Ad Valorem or Minimum Amount	Accounts	Rateable Value $	Levy * $
Residential - Ordinary (incl splits)	0.00129942	26,373	34,360,674,050	44,648,947
Residential - Ordinary Minimums	990.00	25,044	7,255,991,993	24,793,263
Total Ordinary Residential Rates		**51,417**	**41,616,666,043**	**69,442,210**
Business - Commercial Large (incl splits)	0.00435306	1	66,500,000	289,478
Business - Commercial Large Minimums	990.00			
Business - Commercial General (incl splits)	0.00370335	695	1,293,965,188	4,792,006
Business - Commercial General Minimum	990.00	218	26,636,092	216,107
Business - Industrial Large (incl splits)	0.00435306	494	1,111,877,146	4,840,068
Business - Industrial Large Minimum	990.00	29	3,406,654	28,710
Business - Industrial General (incl splits)	0.00370335	288	600,747,410	2,224,778
Business - Industrial General Minimum	990.00	37	6,404,628	36,630
Business - Ordinary (incl splits)	0.00305364	867	1,405,621,264	4,292,261
Ordinary Business Minimum	990.00	346	42,184,759	342,174
Total Ordinary Business Rates		**2,975**	**4,557,343,141**	**17,062,212**
Total Notional Rate Revenue		**54,392**	**46,174,009,184**	**86,504,422**

*** Excludes Growth Projections**

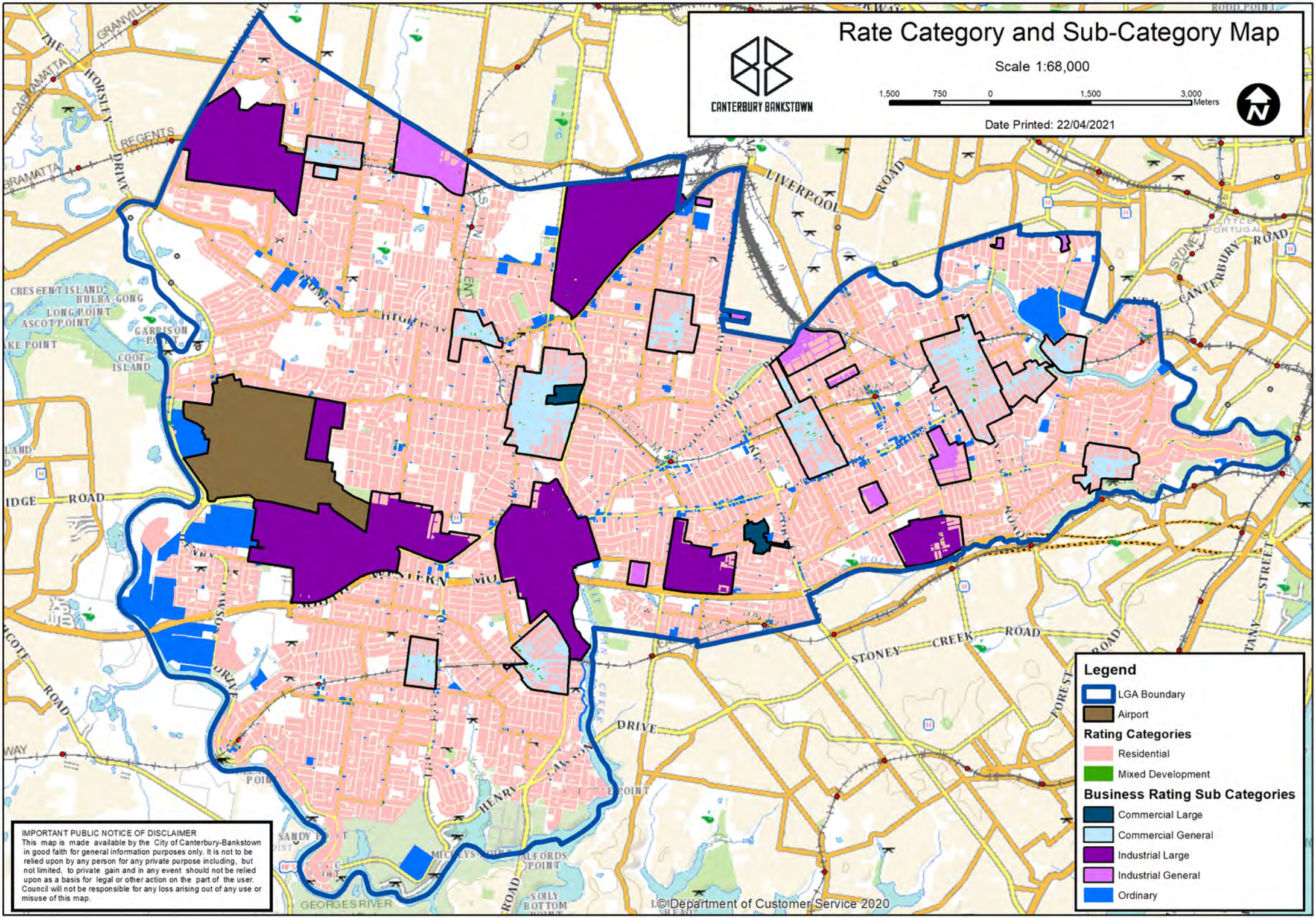
CITY OF CANTERBURY BANKSTOWN
CANTERBURY BRANCH
DOMESTIC WASTE MANAGEMENT REVENUE
2023-2024 BUDGET

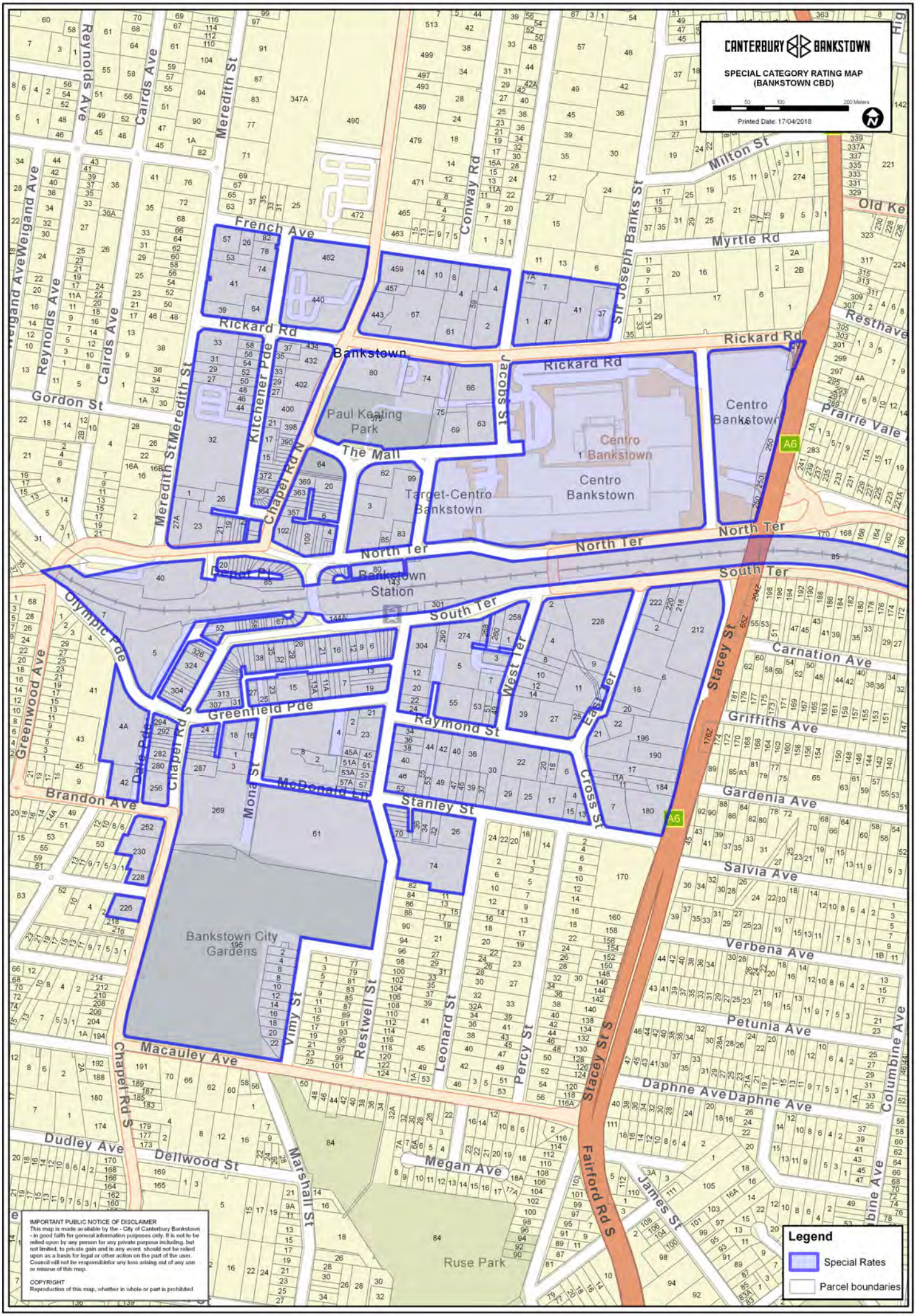
Type of Charge	Expected Services	Annual Charge $	Value $
DWM Services	58,659	605.00	35,488,695
DWM Vacant Land Services	59	159.00	9,381
Business Waste Services	2,645	605.00	1,600,225
BWM Non-Rateable	233	605.00	140,965
DWM Additional Rubbish	321	335.00	107,535
DWM Additional Recycling	165	94.00	15,510
DWM Additional Greenwaste	102	153.00	15,606
DWM Additional Waste Service (Multi Res) - 660L	4	1,015.00	4,060
Totals	**62,188**		**37,381,977**

CITY OF CANTERBURY BANKSTOWN
CANTERBURY BRANCH
STORMWATER MANAGEMENT REVENUE
2023-2024 BUDGET

Type of Charge	Expected Services	Annual Charge $	Value $
Residential Non Strata	27,933	25.00	698,325
Residential Strata	22,482	12.50	281,025
Business Non Strata*	7,376	25.00	184,400
Business Strata	1,045	1.00	22,466
			1,186,216

*** per 350 m2 or part thereof**


Rate Category and Sub-Category Map
Scale 1:68,000
1,500 750 0 1,500 3,000 Meters
Date Printed: 22/04/2021
CANTERBURY BANKSTOWN
Legend
LGA Boundary
Airport
Rating Categories
Residential
Mixed Development
Business Rating Sub Categories
Commercial Large
Commercial General
Industrial Large
Industrial General
Ordinary
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LIVERPOOL ROAD
STONEY CREEK ROAD
HENRY LAWSON DRIVE
GEORGES RIVER
REGENTS DRIVE
CANTERBURY ROAD
HOMEBUSH BAY DRIVE
CRESCENT ISLAND
LONG POINT
ASCOT POINT
COOT ISLAND
SANDY POINT
MICKLEYS POINT
ALFORDS POINT
SOILY BOTTOM POINT


CANTERBURY BANKSTOWN
SPECIAL CATEGORY RATING MAP
(BANKSTOWN CBD)
0 50 100 200 Meters
Printed Date: 17/04/2018
Bankstown
Paul Keating Park
Centro Bankstown
Target-Centro Bankstown
Bankstown Station
Bankstown City Gardens
Ruse Park
Rickard Rd
French Ave
Myrtle Rd
Milton St
Old Kent Rd
Gordon St
The Mall
North Ter
South Ter
Raymond St
Stanley St
Brandon Ave
Macauley Ave
Dudley Ave
Dellwood St
Megan Ave
Daphne Ave
Petunia Ave
Verbena Ave
Salvia Ave
Gardenia Ave
Griffiths Ave
Carnation Ave
Prairie Vale
Resthaven
Columbine Ave
Meredith St
Kitchener Pde
Chapel Rd N
Chapel Rd S
Jacobs St
Conway Rd
Sir Joseph Banks St
Stacey St
Fairford Rd S
James St
Marshall St
Restwell St
Leonard St
Percy St
Vimy St
Mona St
McDonald Ln
Dale Pl
Olympic Pde
Greenwood Ave
Greenfield Pde
Depot Pl
West Ter
East Ter
Cross St
Reynolds Ave
Cairds Ave
Weigand Ave
Reynolds Ave
A6
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Legend
Special Rates
Parcel boundaries

CITY OF CANTERBURY BANKSTOWN
STORMWATER LEVY FUNDED PROJECTS
2023-2024 BUDGET

ANNEXURE H

Project Name	Project Detail	Year	Ward	2023/2024 Total	Stormwater Levy	Other Reserves	2024/2025 Total	Stormwater Levy	Other Reserves	2025/2026 Total	Stormwater Levy	Other Reserves	2026/2027 Total	Stormwater Levy	Other Reserves
Northcote Rd-Drainage Upgrade-D&C	Design and construction of drainage upgrades at Northcote Road	2023/24	Bankstown	●	●	●									
Uranus Rd-Culvert Upgrade	Drainage upgrade works at Uranus Road (near Shirley Street)	2023/24	Revesby	●	●										
Waterloo Rd-Drainage Initiative-D&C	Design and construction of drainage initiative works at Hunter Lane (near 331 Waterloo Rd)	2024/25	Bankstown				●	●	●						
Sefton Golf Course-WQD Upgrade-STG1-Des	Design future water quality upgrades to improve gross pollutant capture capacity	2024/25	Bass Hill				●	●	●						
Columbine Ave-Drainage Upgrade	Construction of drainage initiative works near 94-96 Columbine Ave	2024/25	Bankstown				●	●	●						
Amaroo Res-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Bass Hill							●	●	●			
Louisa Res-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Bass Hill							●	●	●			
Surrey Res-Flood Mitigation-STG1-Des	Flood mitigation works near Surrey Reserve to augment existing detention storage	2025/26	Bass Hill							●	●	●			
Urana St-Drainage Upgrade-D&C	Design and construction of drainage upgrade	2025/26	Bass Hill							●	●	●			
Karen Ave-Drainage Upgrade-Cons	Drainage upgrade works from Austin Reserve to Amberdale Reserve	2026/27	Revesby										●	●	●
WQD Minor Works Upgrade Program	Upgrade and renewal of water quality devices at priority sites	2026/27	Various										●	●	●
Stormwater Officer	Stormwater Officer		Operational	●	●		●	●		●	●		●	●	
StormWater Audit	StormWater Audit		Operational	●	●		●	●		●	●		●	●	
Maintenance of Waterbodies/Waterways - Bankstown	Maintenance of Waterbodies/Waterways - Bankstown		Operational	●	●		●	●		●	●		●	●	
Senior Asset Planner - Stormwater	Asset Planning - Stormwater (60%)		Operational	●	●		●	●		●	●		●	●	
	TOTAL BANKSTOWN BRANCH			**2,477,634**	**2,423,634**	**54,000**	**905,075**	**786,575**	**118,500**	**806,827**	**721,627**	**85,200**	**2,366,798**	**1,810,598**	**556,200**
Riverwood Wetlands-WQD Upgrade-D&C	Upgrade to the existing penstock (drainage structure)	2024/25	Roselands				●	●	●						
Bennett Park-Drainage Renewal-STG2-Cons	Drainage renewal works including replacement of exisiting pipe	2025/26	Roselands							●	●	●			
Croydon Ave-Drainage Upgrade-STG1-Des	Investigation and design for future drainage initiative works at Croydon Avenue and Albert Road	2025/26	Canterbury							●	●	●			
Dunstaffenage-Drn. Upgrade-STG1-Des	Design of future drainage upgrade near Dunstaffenage Street, Wallace Lane and Crinan Lane	2025/26	Canterbury							●	●	●			
Ewen Park-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Canterbury							●	●	●			
Flers Ave-Drainage Upgrade-STG1-Des	Construction of drainage upgrades including installation o new pipe	2025/26	Canterbury							●	●	●			
Kingsbury Res-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Roselands							●	●	●			
Sharp St-Drainage Upgrade-STG2-Cons	Drainage upgrade works near 25 Sharp Street Belmore	2026/27	Roselands										●	●	●
Wiggs Rd-Drainage Upgrade-STG2-Cons	Drainage upgrade works at Wiggs Rd / Moxon Rd	2026/27	Roselands										●	●	●
Broadarrow Rd-Flood Mitigation-STG2-Cons	Flood mitigation works near 129 Broadarrow Rd	2026/27	Roselands										●	●	●
WQD Minor Works Upgrade Program	Upgrade and renewal of water quality devices at priority sites	2026/27	Various										●	●	●
Maintenanne of Waterbodies/Waterways	Maintenanne of Waterbodies/Waterways		Operational	●	●		●	●		●	●		●	●	
Senior Asset Planner - Stormwater	Asset Planning - Stormwater (40%)		Operational	●	●		●	●		●	●		●	●	
	TOTAL CANTERBURY BRANCH			**97,050**	**97,050**	**-**	**199,476**	**169,476**	**30,000**	**1,504,963**	**1,084,063**	**420,900**	**686,812**	**486,712**	**200,100**

CITY OF CANTERBURY BANKSTOWN
FOUR YEAR PLAN
CAPITAL EXPENDITURE SUMMARY ($000)

ANNEXURE I

	2023/24 Budget Total	General Fund	Grants	Sec 7.11/7.12	Stormwater Levy	Former CCC SRV	CBC - SRV	Other Reserves	2024/25 Plan Total	2025/26 Plan Total	2026/27 Plan Total
Bridges	-	-	-	-	-	-	-	-	1,557	-	672
Buildings	7,970	-	3,000	1,750	-	1,615	-	1,605	7,490	7,941	3,774
Carparks	260	-	-	-	-	-	260	-	1,132	250	-
Drainage Conduits & Structures	1,980	-	-	-	1,926	-	-	54	697	1,505	2,213
Waste Management	16,000	-	-	-	-	-	-	16,000	10,460	6,595	2,070
Town Centres	3,965	-	1,000	2,915	-	25	25	-	300	50	-
Open Space	7,300	-	750	4,725	-	500	1,025	300	7,945	5,655	6,136
Park/StreetFurniture	400	-	-	-	-	110	170	120	5,260	845	400
Park Lighting	-	-	-	-	-	-	-	-	-	-	-
Park Signs, Fences & Screens	-	-	-	-	-	-	-	-	-	-	-
Pathways and Boardwalks	80	-	-	-	-	80	-	-	-	183	45
Road Pavement	10,628	-	1,990	-	-	2,160	2,485	3,993	3,115	9,234	6,609
Traffic Management	-	-	-	-	-	-	-	-	-	192	203
Water Quality Devices	-	-	-	-	-	-	-	-	150	182	154
Operational Assets	8,622	-	-	281	-	-	-	8,340	7,067	8,261	4,915
TOTAL CAPEX	**57,205**	**-**	**6,740**	**9,671**	**1,926**	**4,490**	**3,965**	**30,412**	**45,172**	**40,893**	**27,191**

CITY OF CANTERBURY BANKSTOWN
FOUR YEAR PLAN
CAPITAL EXPENDITURE SUMMARY ($000)
BUDGET 2023-2024

ANNEXURE I

					2023-24							2024-25					2025-26				2026-27			
Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Glenore Rd Reserve-Ped Br Replacement	Glenore Rd Reserve pedestrian Bridge replacement - Design and Construct	2024/25	Canterbury	Canterbury								●				●								
Hartill Law Ave-Bridge Repairs	Bridge rehabilitation and associated roadworks	2024/25	Earlwood	Canterbury								●				●								
Salt Pan Creek-Pedestrian Bridge	Major maintenance works including repainting and deck replacement of pedestrian bridge	2024/25	Padstow	Revesby								●	●			●								
Brighton Ave Road Br rehab	Bridge Repair works	2026/27	Campsie	Canterbury																	●			●
Stuart St-Ped Br Replacement	Stuart St Footbridge pedestrian Bridge Replacement - Design and Construct	2026/27	Padstow	Revesby																	●			●
Bridges					-	-	-	-	-	-	-	1,557,000	306,000	-	-	1,251,000	-	-	-	-	672,000	-	-	672,000
Waterworth Park-Sports Facility Upgrade	Upgrade of amenities and supporting infrastructure	2023/24	Earlwood	Canterbury	●		●																	
Campsie Cultural Hub	Commence consultation and planning for Campsie Cultural Hub - WestInvest	2023/24	Campsie	Canterbury	●	●																		
PLAKC -Stg1-Design	Develop concept design for new Panania Library and Knowledge Centre	2023/24	Panania	Revesby	●	●																		
MIISC-Upgrade Gym Area for Future Use	Refurbish gym area for recreational use and upgrade kitchen	2023/24	Riverwood	Roselands	●				●	●														
BLAKC-Roof Replacement	Replace existing roof	2023/24	Bankstown	Bankstown	●						●													
The Crest-Soccer Amenities Upgrade	Refurbishment of existing kiosk, changerooms and toilets including constuction of new accessible toilet	2023/24	Georges Hall	Bass Hill	●		●				●													
L&A Plant & Equip Replacement	Replacement of plant and equipment at Leisure and Aquatic Centres as per Asset Management Plans	2023/24	Various	Various	●				●		●													
Roselands L & A-Mens Change Rm Ceiling	Repair mens changeroom ceiling	2023/24	Roselands	Roselands	●				●															
Kelso Resource Recovery Centre-Stg2	Construction of a new Commuity Resource Recovery Facility	2024/25	Panania	Revesby								●				●								
Allum Park-New Amenities Building 2	Design and construction of new amenities building 2 including new toilets and changerooms	2024/25	Greenacre	Bankstown								●		●		●								
Riverwood Comm Ctre-Roof & AC Upgrade	Replacement of roof and upgrade air conditioning	2024/25	Riverwood	Roselands	●				●															
Blick Oval-New Toilet Facilities	Design and construction of new accessible toilet and demolition of existing toilet block	2024/25	Canterbury	Canterbury								●		●		●								
Civic Tower-P1 and Level 2 Toilets	Upgrade existing EOT facilities and public toilet, including accessible toilets, on P1 and Level 2 toilets.	2024/25	Bankstown	Bankstown								●				●								
Padstow Multipurpose Community Ctr-Stg 1-Design	Design of new community facility	2024/25	Padstow	Revesby								●		●										
L&A Plant & Equip Replacement	Replacement of plant and equipment at Leisure and Aquatic Centres	2024/25	Various	Various								●				●								
Council Chambers-AC Upgrade-Stg2	Upgrade air conditioning system	2024/25	Bankstown	Bankstown								●				●								
Earlwood Senior Citz-Roof Replacement	Replacement of building roof, gutters and downpipes	2024/25	Earlwood	Canterbury								●				●								
Civic Tower-Secur/ Maint Office Upgrade	Refurbishment of Security and Maintenance Office	2024/25	Bankstown	Bankstown								●				●								
Various-Facility Asset Mgt Plans	Development of Facility Asset Management Plans/Condition Audits for priority buildings	2024/25	Various	Various								●				●								
Earlwood Childrens Centre-Roof & awning	Replacement of roof and awning at the Centre	2024/25	Earlwood	Canterbury								●				●								
Jim Ring Reserve-Changeroom Upgrade	Refurbishment of existing changerooms and new Ref Room.	2024/25	Birrong	Bass Hill								●				●								
Beaman Park-Amenities Roof Replacement	Replacement of amenities building roof	2024/25	Earlwood	Canterbury								●				●								
Anzac St Depot-HSE Installation	Installation of Height Safety Equipment to all buildings	2024/25	Chullora	Bankstown								●				●								
Bransgrove Rd Depot-Rear Fence	Replace exisitng chainwire fence at rear between depot and M5 motorway with new heavy duty palisade security fence	2024/25	Panania	Revesby								●				●								
Civic Tower-CCTV Report	Undertake assessment of existing CCTV System	2024/25	Bankstown	Bankstown								●				●								
Bankstown Arts Centre-Sound & Lighting	Stage 1 upgrade of sound and lighting equipment	2024/25	Bankstown	Bankstown								●				●								
Pivetta Reserve-Replace Toilet Roof	Replacement of roof and gutters	2024/25	Revesby	Revesby								●				●								
Bransgrove Rd Depot-HSE Installation	Installation of Height Safety Equipment to all buildings	2024/25	Panania	Revesby								●				●								
Earlwood Childrens Centre-Laundry Upgr	Upgrade laundry facilities	2024/25	Earlwood	Canterbury								●				●								
Roselands Aquatic Ctre-Roof Works	Various roof replacement works including indoor pool and changeroom, grandstand and northern end of club room	2025/26	Roselands	Roselands													●			●				
Birrong Aquatic Ctre-Solar Panel Install	Installation of solar panels to nominated roofs	2025/26	Birrong	Bass Hill													●			●				
Bill Delauney Reserve-Amenities Upgrade	Refurbishment of existing changerooms and toilets, including construction of a new accessible toilet and roof replacement	2025/26	Revesby	Revesby													●	●		●				
L&A Plant & Equip Replacement	Replacement of plant and equipment at Leisure and Aquatic Centres	2025/26	Various	Various													●			●				
Earlwood Oval-New Accessible Toilet	Design and construction of new accessible toilet	2025/26	Earlwood	Canterbury													●			●				
Earlwood ECHC-Access Upgrade-Stg 1	Design of building access upgrades (Stage 1)	2025/26	Earlwood	Canterbury													●			●				
Bankstown Arts Centre-Sound & Lighting	Stage 2 upgrade of sound and lighting equipment	2025/26	Bankstown	Bankstown													●			●				
Walshaw Park-New Amenities Building	Design and construction of a new amenities building	2026/27	Bass Hill	Bass Hill																	●	●		●
Grahame Thomas Oval-Amenities Upgrade	Refurbish toilets, changerooms, construct new accessible toilet	2026/27	Bankstown	Bankstown																	●	●		●

Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Lance Hutchinson Oval-Amenities Upgrade	Design and construct upgrade of toilets, kiosk and change rooms	2026/27	Riverwood	Roselands																	●	●		●
Punchbowl Park-Grandstand Upgrades	Upgrade grandstand toilets, change rooms and lights	2026/27	Punchbowl	Bankstown																	●			●
L&A Plant & Equip Replacement	Replacement of plant and equipment at Leisure and Aquatic Centres as per Asset Management Plans	2026/27	Various	Various																	●			●
Lance Hutchinson Oval-Replace WC Roof	Replacement of toilet roof	2026/27	Riverwood	Roselands																	●			●
The Crest Athletics-New Amenities Stg1	Design of new amenities building	2026/27	Georges Hall	Bass Hill																	●			●
Various-Bldgs Hazard Materials Removal	Removal of hazardous materials from building assets	2026/27	Various	Various																	●			●
Hurlstone Park Children's Ctre-Replace AC	Replace ducted and split unit airconditioning	2026/27	Hurlstone Park	Canterbury																	●			●
Bankstown Arts-Centre Sound & Lighting	Stage 3 replacement upgrade of the lighting, sound equipment and rigging	2026/27	Bankstown	Bankstown																	●			●
Carrington Sq Occ Childcare-Replace A/C	Renew airconditiong	2026/27	Campsie	Canterbury																	●			●
33 Banksia Rd Greenacre-Works	Demolition and make good works	2023/24	Greenacre	Bankstown	●						●													
Thomas Street Tennis Court-Works	Demolition of existing building	2024/25	Picnic Point	Revesby								●				●								
Griffith Park Precinct-Stg3-Construct	Construction of new community facility	2025/26	Bankstown	Bankstown													●	●						
Buildings					7,970,000	3,000,000	1,750,000	-	1,615,000	-	1,605,000	7,489,500	-	1,250,000	-	6,239,500	7,941,000	6,220,000	-	1,721,000	3,774,000	1,414,000	-	2,360,000
Downes St- Carpark Renewal	Carpark renewal works	2023/24	Belfield	Canterbury	●					●														
Padstow Park-Carpark Upgrade	Upgrade existing carpark (entrance off Davies Road)	2024/25	Padstow	Revesby								●		●		●								
West Terrace Carpark-Replace Lighting	Replacement of existing lighting with new LED lighting	2024/25	Bankstown	Bankstown								●				●								
Garema Circuit-Carpark Renewal	Carpark renewal works	2025/26	Kingsgrove	Roselands													●			●				
Carparks					260,000	-	-	-	-	260,000	-	1,132,000	-	750,000	-	382,000	250,000	-	-	250,000	-	-	-	-
Northcote Rd-Drainage Upgrade-D&C	Design and construction of drainage upgrades at Northcote Road	2023/24	Greenacre	Bankstown	●			●			●													
Uranus Rd-Culvert Upgrade	Drainage upgrade works at Uranus Road (near Shirley Street)	2023/24	Revesby	Revesby	●			●																
Waterloo Rd-Drainage Initiative-D&C	Design and construction of drainage initiative works at Hunter Lane (near 331 Waterloo Rd)	2024/25	Greenacre	Bankstown								●			●	●								
Beaman Park-Drainage Upgrade-D&C	Design and construction of drainage upgrades including installation of new pipe	2024/25	Earlwood	Canterbury								●				●								
Columbine Ave-Drainage Upgrade	Construction of drainage initiative works near 94-96 Columbine Ave	2024/25	Punchbowl	Bankstown								●			●	●								
Bennett Park-Drainage Renewal-STG2-Cons	Drainage renewal works including replacement of exisiting pipe	2025/26	Riverwood	Roselands													●		●	●				
Croydon Ave-Drainage Upgrade-STG1-Des	Investigation and design for future drainage initiative works at Croydon Avenue and Albert Road	2025/26	Croydon Park	Canterbury													●		●	●				
Dunstaffenage-Drn. Upgrade-STG1-Des	Design of future drainage upgrade near Dunstaffenage Street, Wallace Lane and Crinan Lane	2025/26	Hurlstone Park	Canterbury													●		●	●				
Flers Ave-Drainage Upgrade-STG1-Des	Construction of drainage upgrades including installation o new pipe	2025/26	Earlwood	Canterbury													●		●	●				
Surrey Res-Flood Mitigation-STG1-Des	Flood mitigation works near Surrey Reserve to augment existing detention storage	2025/26	Georges Hall	Bass Hill													●		●	●				
Urana St-Drainage Upgrade-D&C	Design and construction of drainage upgrade	2025/26	Villawood	Bass Hill													●		●	●				
Karen Ave-Drainage Upgrade-Cons	Drainage upgrade works from Austin Reserve to Amberdale Reserve	2026/27	Picnic Point	Revesby																	●		●	●
Sharp St-Drainage Upgrade-STG2-Cons	Drainage upgrade works near 25 Sharp Street Belmore	2026/27	Belmore	Roselands																	●		●	●
Wiggs Rd-Drainage Upgrade-STG2-Cons	Drainage upgrade works at Wiggs Rd / Moxon Rd	2026/27	Punchbowl	Roselands																	●		●	●
Broadarrow Rd-Flood Mitigation-STG2-Cons	Flood mitigation works near 129 Broadarrow Rd	2026/27	Riverwood	Roselands																	●		●	●
Drainage Conduits and Structures					1,980,000	-	-	1,926,000	-	-	54,000	697,000	-	-	241,500	455,500	1,505,000	-	1,053,500	451,500	2,213,000	-	1,549,100	663,900
Replace Council Domestic Waste Fleet	Purchase new and replacement priority Council Domestic Waste Fleet	2023/24	Various	Various	●						●													
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2023/24	Various	Various	●						●													
Replace Council Domestic Waste Fleet	Purchase new and replacement priority Council Domestic Waste Fleet	2024/25	Various	Various								●				●								
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2024/25	Various	Various								●				●								
Replace Council Domestic Waste Fleet	Purchase new and replacement priority Council Domestic Waste Fleet	2025/26	Various	Various													●			●				
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2025/26	Various	Various													●			●				
Replace Council Domestic Waste Fleet	Purchase new and replacement priority Council Domestic Waste Fleet	2026/27	Various	Various																	●			●
Replace Domestic Garbage Bins	Purchase new and replacement domestic garbage bins	2026/27	Various	Various																	●			●
Waste Management					16,000,000	-	-	-	-	-	16,000,000	10,460,000	-	-	-	10,460,000	6,595,000	-	-	6,595,000	2,070,000	-	-	2,070,000

Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Belmore Town Centre Renewal-Stg1-Design	Develop designs for Belmore town centre renewal and upgrades	2023/24	Belmore	Roselands	●	●																		
Civic Drive-Public Domain Works	Upgrade of Civic Drive including public domain improvements	2023/24	Bankstown	Bankstown	●		●																	
Lakemba Town Centre Renewal-Stg1-Design	Develop designs for Lakemba town centre renewal and upgrades	2023/24	Lakemba	Roselands	●	●																		
Liveable Centres-Condell Park	Commence design for Condell Park town centre upgrades	2023/24	Condell Park	Bass Hill	●		●																	
Liveable Centres-Yagoona-Construct	Deliver town centre upgrades	2023/24	Yagoona	Bass Hill	●		●																	
Public Place Projects	Deliver Public Place Projects at priority locations	2023/24	Various	Various	●				●	●														
Appian Way-Stg1-Design	Complete Streets Appian Way Stg1 Design	2024/25	Bankstown	Bankstown								●		●										
Bankstown Ring Road-Stg1-Concept Design	Develop concept design for Bankstown Ring Road	2024/25	Bankstown	Bankstown								●		●										
Public Place Projects	Deliver Public Place Projects at priority locations	2024/25	Various	Various								●				●								
The Mall-Stg1-Concept Design	Concept design for upgrades to The Mall	2024/25	Bankstown	Bankstown								●		●										
Public Place Projects	Deliver Public Place Projects at priority locations	2025/26	Various	Various													●			●				
Town Centres					3,965,000	1,000,000	2,915,000	-	25,000	25,000	-	300,000	-	250,000	-	50,000	50,000	-	-	50,000	-	-	-	-
15 Close St-Design	Develop concept design for future open space at 15 Close Street, Canterbury	2023/24	Canterbury	Canterbury	●						●													
Cairds Ave Reserve-Exercise Equipment	Upgrade of exercise equipment and replacement of the existing synthetic surface	2023/24	Bankstown	Bankstown	●		●			●														
Croydon Park-Playground 1 Upgrade	Level 2 Playground Upgrade	2023/24	Croydon Park	Canterbury	●		●			●														
Croydon Park-Playground 2 Upgrade	Level 3 Playground Upgrade	2023/24	Croydon Park	Canterbury	●					●														
Croydon Park-Sportsfield Renewal	Sportsfield major treatment - Fields 1, 2, 3 4 and 5	2023/24	Croydon Park	Canterbury	●		●		●															
Deverall Park-Playground & Exercise Upgr	Level 2 Playground Upgrade, including new exercise equipment	2023/24	Condell Park	Bass Hill	●	●	●				●													
Ewen Park Playspace-Construct	Construction of new Level 1 playspace	2023/24	Hurlstone Park	Canterbury	●		●																	
Lambeth Reserve Playspace-Stg1 Design	Design of new Level 1 playspace	2023/24	Picnic Point	Revesby	●		●																	
Terry Lamb Reserve-Playspace Stg1 Design	Design of new Level 1 Playspace	2023/24	Belmore	Roselands	●		●																	
Wran District Park-Stg1-Design	Develop concept design for new open space in Villawood	2023/24	Villawood	Bass Hill	●	●																		
Roma Reserve-Playground Upgrade	Level 2 Playground Upgrade	2023/24	Padstow Heights	Revesby	●		●			●														
Bennett Park-Playground & Exercise Equip Upgrade	Level 2 Playground Upgrade including new exercise equipment	2023/24	Roselands	Roselands	●		●			●														
The Crest-Playground & Exercise Upgrade	Level 2 Playground Upgrade including new exercise equipment	2023/24	Georges Hall	Bass Hill	●		●			●														
Sefton Golf Course-Greens & Tee Renewal	Upgrade of greens and tees	2024/25	Sefton	Bass Hill								●				●								
Beaman Park-Playground 2 Upgrade	Level 2 Playground Upgrade (Stafford Walk Playground)	2024/25	Earlwood	Canterbury								●		●		●								
Jim Ring Reserve-Playground Upgrade	Level 3 Playground Upgrade	2024/25	Birrong	Bass Hill								●				●								
Killara Reserve-Basketball Court	Upgrade existing basketball court	2024/25	Panania	Revesby								●				●								
Shade Provision Program	Shade provision at priority playgrounds	2024/25	Various	Various								●				●								
Warrick Reserve-Playground Upgrade	Landscape Play	2024/25	Hurlstone Park	Canterbury								●				●								
Hughes Park-Dog Off Leash Area	Upgrade dog off leash area	2025/26	Campsie	Canterbury													●			●				
Albert Park-Playground Upgrade	Level 3 Playground upgrade to Landscape Play	2025/26	Earlwood	Canterbury													●			●				
Jack Chesher Reserve-Playground Upgrade	Level 3 Playground Upgrade	2025/26	Kingsgrove	Canterbury													●			●				
Abbott Park-Playground & Furniture Upgr	Level 2 Playground upgrade including park furniture and fencing	2025/26	Chester Hill	Bass Hill													●	●		●				
Braeside Reserve-Playground Upgrade	Landscape play	2025/26	Earlwood	Canterbury													●			●				
Fairmont Street Reserve-Playground Upgr	Level 2 Playground upgrade	2025/26	Lakemba	Roselands													●	●		●				
Kelso Park South-Exercise Equipment	Upgrade of exercise equipment	2025/26	Panania	Revesby													●	●		●				
Ken McLean Reserve-Playground Upgrade	Level 3 Playground Upgrade	2025/26	Belmore	Roselands													●			●				
Loch St Reserve-Playground Upgrade	Level 2 Playground Upgrade	2025/26	Campsie	Canterbury													●	●		●				
Presland Reserve-Playground Upgrade	Landscape play	2025/26	Revesby	Revesby													●			●				
Shade Provision Program	Shade provision at priority playgrounds	2025/26	Various	Canterbury													●			●				
Lance Hutchison Oval-Sportsfield Renewal	Sportsfield drainage and resurfacing	2026/27	Riverwood	Roselands																	●	●		●
John Mountford Reserve-Tennis Courts	Upgrade and renewal of tennis courts 1,2,3 and 4	2025/26	Narwee	Roselands													●			●				
Deepwater Park Playspace-Stg2-Construct	Construction of new Level 1 playspace and amenities	2024/25	Milperra	Revesby								●		●										
Gosling Park-Playground & Exercise Equip	Level 2 Playground upgrade including installation of new exercise equipment and furniture	2024/25	Greenacre	Bankstown								●		●		●								
Gosling Park-Sportsfield Renewal	Sportsfield major treatment - Fields 1 and 2	2024/25	Greenacre	Bankstown								●		●		●								
Lambeth Reserve Playspace-Stg 2 Const	Construction of new Level 1 playspace	2024/25	Picnic Point	Revesby								●		●										
Virginus Reserve-Playspace Design	Design of new Level 1 playspace	2024/25	Padstow	Revesby								●		●										
Wiley Park-Playspace Construction	Construction of new Level 1 playspace	2024/25	Wiley Park	Roselands								●		●		●								
Gough Whitlam-Playspace Stg1 Design	Design of new Level 1 Playspace	2025/26	Earlwood	Canterbury													●	●						
Terry Lamb Reserve-Playspace Stg2 Constr	Construction of new Level 1 playspace	2025/26	Belmore	Roselands													●	●						
Marco Reserve-Cricket Nets Upgrade	Upgrade exisiting cricket nets	2026/27	Panania	Revesby																	●			●
Gough Whitlam-Cricket Nets Upgrade	Upgrade exisiting cricket nets	2026/27	Earlwood	Canterbury																	●			●

Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Sefton Golf Course-Greens Upgrade	Upgrade of greens and tees	2026/27	Sefton	Bass Hill																	●			●
Alcoomie Reserve-Playground Upgrade	Level 3 Playground Upgrade	2026/27	Villawood	Bass Hill																	●			●
Matthews Reserve-Playground Removal	Playground removal	2026/27	East Hills	Revesby																	●			●
Montgomery Reserve-Playground Upgrade	Level 2 playground upgrade	2026/27	Revesby	Revesby																	●	●		●
Coleman Park-Playground Fencing	Coleman Park playground fencing upgrade	2026/27	Georges Hall	Bass Hill																	●			●
Coleman Park-Playground and Furniture	Level 2 Playground and furniture upgrade	2026/27	Georges Hall	Bass Hill																	●	●		●
Euston Reserve-Playground Upgrade	Level 3 Playground Upgrade	2026/27	Hurlstone Park	Canterbury																	●			●
Monash Reserve-Playground Upgrade	Level 3 Playground Landscape play	2026/27	East Hills	Revesby																	●			●
Morris Iemma Sports Cntr- Playground	Level 3 Playground Upgrade	2026/27	Riverwood	Roselands																	●			●
Condell Park Rotary-Playground Rmvl	Playground Removal	2026/27	Condell Park	Bass Hill																	●			●
Smith Park-Playground Upgrade	Level 2 Playground Upgrade	2026/27	East Hills	Revesby																	●	●		●
Coleman Park-Tennis Courts Renewal	Coleman Park Tennis Courts 1,2,3,4 and 5 Sportfield Major Treatment	2026/27	Georges Hall	Bass Hill																	●	●		●
Walshaw Park-Playground Upgrade	Level 3 Playground and furniture upgrade	2026/27	Bass Hill	Bass Hill																	●			●
BMX Track-Construction	Construction of new BMX track	2023/24	Milperra	Revesby	●		●																	
Neville Reserve-Sportsfield Renewal	Sportsfield major treatment - Fields 1 and 2		Bass Hill	Bass Hill													●	●		●				
Punchbowl Park-Sportfield Renewal	Sportsfield major treatment - Fields 1,2,3 and 4		Punchbowl	Roselands																	●	●		●
Open Space					7,300,000	750,000	4,725,000	-	500,000	1,025,000	300,000	7,945,000	-	6,920,000	-	1,025,000	5,655,000	3,880,000	-	1,775,000	6,136,000	3,325,000	-	2,811,000
Croydon Park-Fencing Replacement	Replacement of perimeter fencing	2023/24	Croydon Park	Canterbury	●				●															
Park Bins Replacement Program	Replacement of park bins at priority sites	2023/24	Various	Various	●				●	●														
Street Bins Replacement Program	Replacement of street bins at priority sites	2023/24	Various	Various	●					●	●													
Park Bins Replacement Program	Replacement of park bins at priority sites	2024/25	Various	Various								●				●								
Street Bins Replacement Program	Replacement of street bins at priority sites	2024/25	Various	Various								●				●								
Sefton Golf Course-Furniture & Shelter	Upgrade of main shelter and BBQ area	2025/26	Sefton	Bass Hill													●			●				
APTP Bus Stops at Priority Sites	Bus Stops at priority sites in Ashbury	2025/26	Ashbury	Canterbury													●			●				
Gosling Park-Fencing Replacement	Replacment of perimeter fencing	2024/25	Greenacre	Bankstown								●				●								
Park Bins Replacement Program	Replacement of park bins at priority sites	2025/26	Various	Various													●			●				
Street Bins Replacement Program	Replacement of street bins at priority sites	2025/26	Various	Various													●			●				
Various-Internal Design and Management	Internal design and management	2024/25	Various	Various								●				●								
Allum Park-New Cricket Nets	Construction of new cricket nets	2024/25	Greenacre	Banksotwn								●		●										
Graf Park-Cricket Nets Upgrade	Upgrade existing cricket nets	2025/26	Yagoona	Bass Hill													●			●				
Beaman Park-Furniture Upgrade	Replacement of park furniture	2025/26	Earlwood	Canterbury													●			●				
Boom Gate Replacement Program	Upgrade or replace vehicle access gates at priority sites	2025/26	Various	Various													●			●				
Fencing Replacement Program	Upgrade fencing at priority sites	2025/26	Various	Various													●			●				
Water Refill Station Program	Upgrade water refill stations at priority sites	2025/26	Various	Various													●			●				
Ewen Park-Shelter Upgrade	Replacement of Shelters at Ewen Park	2024/25	Hurlstone Park	Canterbury								●		●										
Water Refill Station Program	Upgrade water refill stations at priority sites Rudd Park, Harcourt Res, Gowland Res,Goondah Res	2024/25	Various	Various								●				●								
Boom Gate Replacement Program	Upgrade or replace vehicle access gates at priority sites including Edgar St Reserve, Garrison Point and Broad Street	2024/25	Various	Various								●				●								
Fencing Upgrade Program	Upgrade or replace fencing at priority sites	2024/25	Various	Various								●				●								
Shade Provision Program	Provision of shade at priority playgrounds	2026/27	Various	Various																	●			●
Park Bins	Park bins - end of life replacements and new bins at priority locations	2026/27	Various	Various																	●			●
Street bins	Street bins - end of life replacements, end of life replacements bin hood replacements, and new bins at priority locations	2026/27	Various	Various																	●			●
Park Furniture etc					400,000	-	-	-	110,000	170,000	120,000	5,260,000	-	200,000	-	5,060,000	845,000	-	-	845,000	400,000	-	-	400,000
Croydon Park-Amenities Access Path	Construction of access path from carpark to Cooks River Bike Path and outside Amenity Building	2023/24	Croydon Park	Canterbury	●				●															
King St-Footpath Reconstruction	Footpath reconstruction from John St to Trevenan St (L)	2025/26	Ashbury	Canterbury													●			●				
Pedestrian Access Mobility Program	Construct kerb ramps at high priority sites in Belmore, Regents Park, Revesby and Riverwood	2025/26	Various	Various													●			●				
Walshaw Park-Amenities Access Path	Construction of access path from amenities to carpark	2026/27	Bass Hill	Bass Hill																	●			●
Pathways and Boardwalks					80,000	-	-	-	80,000	-	-	-	-	-	-	-	183,000	-	-	183,000	45,000	-	-	45,000

Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Bonds Rd-Regional Road Resurfacing	Road resurfacing from Farnam Ave to Canterbury Rd	2023/24	Punchbowl	Roselands	●	●																		
Edgar St-Regional Road Resurfacing	Road resurfacing from Marion St to Gould St	2023/24	Condell Park	Bankstown	●	●					●													
Eldridge Rd-Road Resurfacing	Road resurfacing from Edgar St to Simmat Ave	2023/24	Condell Park	Bass Hill	●					●	●													
Kensington St-Road Rehabilitation	Road rehabilitation from Cullens Rd to H.No. 19	2023/24	Punchbowl	Roselands	●				●															
Leicester St-Road Resurfacing	Road resurfacing from Bent St to Priam St	2023/24	Chester Hill	Bass Hill	●	●					●													
Marion St-Regional Road Resurfacing	Road resurfacing from Manahan St to 372 Marion St	2023/24	Condell Park	Bass Hill	●	●																		
Northcote Rd-Road Resurfacing	Road resurfacing from Hillcrest Ave to Noble Ave	2023/24	Greenacre	Bankstown	●					●	●													
Polo St-Road Resurfacing	Road resurfacing from Marco Ave to Iluka St	2023/24	Revesby	Revesby	●	●																		
Watson Rd-Regional Road Resurfacing	Road resurfacing from Davies Rd to Enterprise Ave	2023/24	Padstow	Revesby	●	●					●													
Wattle St - Regional Road Resurfacing	Road resurfacing from Noble Ave to Frank St and Northern Slip Lane	2023/24	Mount Lewis	Bankstown	●	●																		
Gascoigne Rd-Road Resurfacing	Gascoigne Rd Resurface From Rodd St To Royal Ave	2023/24	Birrong	Bass Hill	●					●														
Loch St-Road Resurfacing	Loch St Resurface from Lilian Lane to Evaline St	2023/24	Campsie	Canterbury	●					●														
The Boulevarde-Road Resurfacing	The Boulevarde Resurface from Haldon St To Moreton St	2023/24	Lakemba	Roselands	●					●														
Bishop St-Road Rehabilitation	Bishop St Rehab From Nina St To Mackenzie St	2023/24	Revesby	Revesby	●					●														
Moorefields/Moondani Ln-Road Resurfacing	Road resurfacing from Moondani Rd to Moorefields Rd	2024/25	Beverly Hills	Roselands								●				●								
Wonga St-Road Resurfacing	Wonga St -Resurface from Wairoa St to Canterbury Rd	2024/25	Canterbury	Canterbury								●				●								
Bykool Ave-Road Resurfacing	Road resurfacing from Moorefields Rd to Potts St	2024/25	Kingsgrove	Roselands								●				●								
Arthur St-Road Resurfacing	Arthur St Resurface From Heggie Lane to Hillcrest St	2024/25	Punchbowl	Roselands								●				●								
Moorefields Rd - Regional Road Res	Moorefields Rd Resurface from Doonkuna St to Currana St	2024/25	Roselands	Roselands								●				●								
Rodd St-Road Resurfacing	Road resurfacing from Rose St to Gascoigne Rd	2025/26	Birrong	Bass Hill													●			●				
Allum St-Road Resurfacing	Road resurfacing from Glassop St to Marion St	2025/26	Bankstown	Bankstown													●			●				
Arthur St-Road Resurfacing	Road resurfacing from Northam Ave to Herbert St	2025/26	Bankstown	Bankstown													●			●				
Beryl Pl-Road Rehabilitation	Road rehabilitation from Reid Ave to cul-de-sac	2025/26	Greenacre	Bankstown													●			●				
Reid Ave-Road Rehabilitation	Road rehabilitation from Waterloo Rd to cul-de-sac	2025/26	Greenacre	Bankstown													●			●				
Albert St-Road Resurfacing	Road resurface from Beaconsfield St to Carrington St	2025/26	Revesby	Revesby													●			●				
Hillcrest Ave-Road Rehabilitation	Road rehabilitation from Mimosa Rd to Banksia Rd	2025/26	Greenacre	Bankstown													●			●				
Hillcrest St-Road Resurfacing	Road resurfacing from Broadway to Rossmore Ave	2025/26	Punchbowl	Roselands													●			●				
Lakemba St-Regional Road Rehabilitation	Road rehabilitation from King Georges Rd to Alice St	2025/26	Wiley Park	Roselands													●			●				
Raine Rd-Road Resurfacing	Road resurfacing from Doyle Rd to Cahors Rd	2025/26	Padstow	Revesby													●			●				
The Boulevarde-Road Resurfacing	Road resurfacing from Alice St to Sproule St	2025/26	Lakemba	Roselands													●			●				
Urana St-Road Rehabilitation	Road rehabilitation from Binna Burra St to cul-de-sac	2025/26	Villawood	Bass Hill													●			●				
Woods Rd-Road Resurfacing	Road resurfacing from Wellington Rd to Carlingford St	2025/26	Sefton	Bass Hill													●			●				
Various-Internal Design and Management	Internal design and management	2023/24	Various	Various	●				●		●													
Various-Internal Design and Management	Internal design and management	2025/26	Various	Various													●			●				
Meredith St Rec Fpt fr Gordon St to Rickard Rd (both side)	Meredith St Rec Fpt fr Gordon St to Rickard Rd (both side)	2026/27	Bankstown	Bankstown																	●			●
Lancaster Ave Rec Fpt fr Warwick St to Gillian Pl (R)	Lancaster Ave Rec Fpt fr Warwick St to Gillian Pl (R)	2026/27	Punchbowl	Roselands																	●			●
Morotai Rd Rec Fpt fr The River Rd to Sandakan Rd (L)	Morotai Rd Rec Fpt fr The River Rd to Sandakan Rd (L)	2026/27	Revesby Heights	Revesby																	●			●
Hume Hwy Rec Fpt fr Cooper Rd to Caldwell Pde (R)	Hume Hwy Rec Fpt fr Cooper Rd to Caldwell Pde (R)	2026/27	Yagoona	Bass Hill																	●			●
Wairoa Lane-Shared Path	Construction of shared path	2024/25	Canterbury	Canterbury								●			●									
Cowl St-Road Rehabilitation	Cowl St Rehab From Maiden St To Rea St	2026/27	Greenacre	Bankstown																	●			●
Victoria Rd-Road Resurfacing	Victoria Rd Resurface from Mitcham St to Canterbury Rd	2026/27	Punchbowl	Roselands																	●			●
Septimus St-Road Resurfacing	Septimus St Resurface from Canterbury Rd to Carlton Pde	2026/27	Punchbowl	Roselands																	●			●
Auburn Rd-Regional Road Resurfacing	Auburn Rd Resurfacing from Corliss St to Magney Ave	2026/27	Regents Park	Bass Hill																	●			●
Polo St-Road Resurfacing	Polo St Resurfacing from Iluka St to Bransgrove Rd	2026/27	Revesby	Revesby																	●			●
The River Rd - Regional Road Resurfacing	The River Rd Resurfacing from Lochinvar Rd to Tompson Rd	2026/27	Revesby	Revesby																	●			●
The River Rd - Regional Road Resurfacing	The River Rd Resurfacing from Rowland St to Tower St	2026/27	Revesby	Revesby																	●			●
Bell St-Road Resurfacing	Bell St Resurface from Wiggs Rd To Schofield St	2026/27	Riverwood	Roselands																	●			●
Yangoora Rd-Road Resurfacing	Yangoora Rd - Resurface from Neale st to Burwood Rd	2026/27	Belmore	Roselands																	●			●
Clissold Ln-Road Rehabilitation	Clissold Lane Rehabilitate from North Pde to Clissold Pde	2026/27	Campsie	Canterbury																	●			●
Perry St-Road Resurfacing	Perry St Resurface from Una St to Stanley St	2026/27	Campsie	Canterbury																	●			●
Brown St-Road Rehabilitation	Brown St Rehab From Gurney Rd To Middleton Rd including Middleton Rd approaches	2026/27	Chester Hill	Bass Hill																	●			●
William St-Regional Road Resurfacing	William St Regional Road Resurface from Ferrier St To Hilltop st	2026/27	Clemton Park	Canterbury																	●			●
Norman St-Road Resurfacing	Norman St Resurfacing from Hunter St to Market St	2026/27	Condell Park	Revesby																	●			●
Unwin & Tempe St-Road Rehab & Drainage	Unwin and Tempe St - Rehab from Bayview Ave to H.No. 8 Unwin St	2026/27	Earlwood	Canterbury																	●			●
Warren Ave-Road Resurfacing	Warren Ave Resurface From Exceller Ave To Fortril Ave	2026/27	Bankstown	Bankstown																	●			●
Fortril Ave-Road Rehabilitation	Fortril Ave Rehab From Exceller Ave To Fortril Lane	2026/27	Bankstown	Bankstown																	●			●

Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Chelmsford Ave-Road Resurfacing	Chelmsford Ave Resurface From Northam Rd To Chapel Rd	2026/27	Bankstown	Bankstown																	●			●
PAMP Kerb Ramp at Priority Sites	Construct kerb ramps at high priority sites in Panania and Revesby	2026/27	Panania	Revesby																	●			●
Braesmere Rd-Road Resurfacing	Braesmere Rd Resurface From Childs St To Batchelor Ave	2026/27	Panania	Revesby																	●			●
Childs St-Road Resurfacing	Childs St Resurface From Park Rd To Cammarlie St	2026/27	Panania	Revesby																	●			●
Haig Avenue-Carpark Resurfacing	Haig Avenue carpark resurfacing and line marking	2024/25	Georges Hall	Bass Hill								●				●								
Simmat Ave Carpark-Renewal	Carpark renewal works	0	Condell Park	Bass Hill								●				●								
Binna Burra St-Road Rehabilitation	Road rehabilitation from Woodville Rd to cul-de-sac	2024/25	Villawood	Bass Hill								●				●								
Road Pavement					10,628,000	1,990,000	-	-	2,160,000	2,485,000	3,993,000	3,115,000	-	-	800,000	2,315,000	9,234,000	-	-	9,234,000	6,609,000	-	-	6,609,000
Ellis St-Replace Rubber Speed Cushions	Installation of 2 rows of traffic calming devices at House Number 1A and 25	2025/26	Condell Park	Bass Hill													●			●				
Fifth Ave-Replace Rubber Speed Cushions	Installation of 2 rows of traffic calming devices at House Number 3 and 27	2025/26	Condell Park	Bass Hill													●			●				
Amaroo Ave-Replace Speed Cushions	Replace row of rubber speed cushions at 54-56 Amaroo Ave	2025/26	Georges Hall	Bass Hill													●			●				
Avoca Street-Replace Speed Cushions	Replace rubber speed cushions	2025/26	Yagoona	Bankstown													●			●				
Batt St-Replace Speed Cushions	Installation of 2 rows of traffic calming devices at 15 and 31 Batt St	2025/26	Sefton	Bass Hill													●			●				
Fourth Ave-Rep rubber cushion	Replace rubber speed cushion at 38 Fourth Avenue, Condell Park	2026/27	Condell Park	Bass Hill																	●			●
Hillcrest Ave-Replace Speed Cushions	Install 2 rows of Traffic Calming at102 and 80	2026/27	Greenacre	Bankstown																	●			●
Koala Rd-Replace Rubber Speed Cushions	Install 1 row of Traffic Calming at No 5	2026/27	Punchbowl	Bankstown																	●			●
Henry St-Replace Rubber Speed Cushions	Install 4 rows of Traffic Calming at 10A, 28,50 and 70	2026/27	Punchbowl	Bankstown																	●			●
Traffic Management Devices					-	-	-	-	-	-	-	-	-	-	-	-	192,000	-	-	192,000	203,000	-	-	203,000
Sefton Golf Course-WQD Upgrade-STG1-Des	Design future water quality upgrades to improve gross pollutant capture capacity	2024/25	Sefton	Bass Hill								●			●	●								
Riverwood Wetlands-WQD Upgrade-D&C	Upgrade to the existing penstock (drainage structure)	2024/25	Riverwood	Roselands								●			●	●								
Amaroo Res-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Georges Hall	Bass Hill													●		●	●				
Ewen Park-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Hurlstone Park	Canterbury													●		●	●				
Kingsbury Res-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Kingsgrove	Roselands													●		●	●				
Louisa Res-WQD Upgrade-STG1-Des	Design future water quality upgrade works to improve the existing GPT	2025/26	Bass Hill	Bass Hill													●		●	●				
WQD Minor Works Upgrade Program	Upgrade and renewal of water quality devices at priority sites	2026/27	Various	Various																	●		●	●
Water Quality Devices					-	-	-	-	-	-	-	150,000	-	-	105,000	45,000	182,000	-	127,400	54,600	154,000	-	107,800	46,200
Library Book & Resource Replacement	Purchase new and replacement books and other library resources	2023/24	Various	Various	●		●				●													
Replace and Upgrade IT Equipment	IT Equipment Including: Network Infrastructure - Corporate, Hardware, New Initiatives, Software and Applications	2023/24	Various	Various	●						●													
Library Book & Resource Replacement	Purchase new and replacement books and other library resources	2024/25	Various	Various								●		●		●								
Replace and Upgrade IT Equipment	IT Equipment Including: Network Infrastructure - Corporate, Hardware, New Initiatives, Software and Applications	2024/25	Various	Various								●				●								
Library Book & Resource Replacement	Purchase new and replacement books and other library resources	2025/26	Various	Various													●	●		●				
Replace and Upgrade IT Equipment	IT Equipment Including: Network Infrastructure - Corporate, Hardware, New Initiatives, Software and Applications	2025/26	Various	Various													●			●				
Replace Council Light Fleet	Replace priority light fleet	2023/24	Various	Various	●						●													
Replace Council Plant & Equipment	Replace priority plant and equipment	2023/24	Various	Various	●						●													
Replace Council Light Fleet	Replace priority light fleet	2024/25	Various	Various								●				●								
Replace Council Plant & Equipment	Replace priority plant and equipment	2024/25	Various	Various								●				●								
Replace Council Light Fleet	Replace priority light fleet	2025/26	Various	Various													●			●				
Replace Council Plant & Equipment	Replace priority plant and equipment	2025/26	Various	Various													●			●				
Civic Tower-Air Units	Major repairs to air handling units for Levels 1-5	2025/26	Bankstown	Bankstown													●			●				
Civic Tower-BMS Report	Undertake assessment of existing BMS System	2025/26	Bankstown	Bankstown													●			●				
Civic Tower-CCTV Upgrade	Upgrade CCTV system	2025/26	Bankstown	Bankstown													●			●				
Civic Tower-Grd Flr & L11 Air Units	Major repairs / replacement to supplementary air units for Ground Floor and Level 11	2025/26	Bankstown	Bankstown													●			●				
Civic Tower-L1 & L2 Repair Fan Coil Unit	Repair of fan coil units on Level 1 and 2	2025/26	Bankstown	Bankstown													●			●				
Civic Tower-BMS Replacement	Replacement of building management system	2026/27	Bankstown	Bankstown																	●			●
Replace and Upgrade IT Equipment	IT Equipment Including: Network Infrastructure - Corporate, Hardware, New Initiatives, Software and Applications	2026/27	Various	Various																	●			●
Library Book & Resource Replacement	Purchase new and replacement books and other library resources	2026/27	Various	Various																	●	●		●

Project Name	Project Detail	Year	Suburb	Ward	2023/2024 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Canterbury Old SRV	CBC - SRV	Other Reserves	2024/2025 Total	Grants	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2025/2026 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves	2026/2027 Total	Sec 7.11/7.12	Stormwater Levy	Other Reserves
Replace Council Light Fleet	Replace priority light fleet	2026/27	Various	Various																	•			•
Replace Council Plant & Equipment	Replace priority plant and equipment	2026/27	Various	Various																	•			•
Operational Assets					8,621,500	-	281,250	-	-	-	8,340,250	7,066,500	-	281,250	-	6,785,250	8,260,500	281,250	-	7,979,250	4,915,460	281,250	-	4,634,210
TOTAL CAPEX					57,204,500	6,740,000	9,671,250	1,926,000	4,490,000	3,965,000	30,412,250	45,172,000	306,000	9,651,250	1,146,500	34,068,250	40,892,500	10,381,250	1,180,900	29,330,350	27,191,460	5,020,250	1,656,900	20,514,310


MEALS
FROM
$13.88

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST

CITY OF CANTERBURY BANKSTOWN

LEGAL ENQUIRY

SUBPOENA PRODUCTION CHARGES

Lodgement	$61.00	$0.00	$61.00	N
Processing Per Hour	$88.00	$0.00	$88.00	N
Conduct Money	$55.50	$0.00	$55.50	N
Per Photocopy (A4)	$0.50	$0.00	$0.50	N

EXPERT WITNESS FEE

Expert Witness Fee	Council Officer hourly rate PLUS km's PLUS parking fees (actual cost)			N

DOCUMENT PREPARATION FOR COURT

Black and White Photocopy (A3) Per Page	$0.75	$0.00	$0.75	N
Black and White Photocopy (A4) Per Page	$0.50	$0.00	$0.50	N
Colour Photocopy (A3) Per Page	$1.25	$0.00	$1.25	N
Colour Photocopy (A4) Per Page	$1.00	$0.00	$1.00	N

LEGAL SERVICES - CHARGES PER HOUR

Legal Administration Officer/Paralegal	$150.00	$15.00	$165.00	Y
Solicitor (less than 10 years post graduate experience)	$250.00	$25.00	$275.00	Y
Senior Solicitor (more than 10 years post graduate experience)	$400.00	$40.00	$440.00	Y
Documents Prepared By External Lawyers			Actual Cost	Y

PUBLIC ACCESS TO INFORMATION

GOVERNMENT INFORMATION PUBLIC ACCESS

Application Fee	$30.00	$0.00	$30.00	N
Processing Costs (per hour)	$30.00	$0.00	$30.00	N
Processing Costs - Requesting Neighbour/Adjoining Owner Details	$16.00	$0.00	$16.00	N
Photocopying (In excess of 25 A4 Copies) – Per Copy	$0.50	$0.00	$0.50	N
Request for internal review	$40.00	$0.00	$40.00	N

EVENTS

EVENTS TOUR TICKETS

Events Tour Tickets	Events Tour Tickets $10.00 to $40.00			Y

STALL HIRE

LOCAL BUSINESS

Additional Space Hire Cost per metre - Local Business	$55.00	$0.00	$55.00	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
NON-LOCAL BUSINESS				
Additional Space Hire Cost per metre - Non-Local Businesses	$75.00	$0.00	$75.00	N
Footway Displays – Application fee to occupy footway – Street Stalls (food) in Lakemba Town Centre during Ramadan - for stalls located on The Boulevarde or north of Lakemba rail line	$1,500.00	$0.00	$1,500.00	N
Footway Displays – Application fee to occupy footway – Street Stalls (food) in Lakemba Town Centre during Ramadan - for stalls located south of The Boulevarde	$3,000.00	$0.00	$3,000.00	N
Footway Displays – Cleaning/Damage Bond to occupy footway – Street Stalls (all types) in Lakemba Town Centre during Ramadan	$1,500.00	$0.00	$1,500.00	N
Ramadan late application fee	$500.00	$0.00	$500.00	N
TALENT ADVANCEMENT PROGRAM				
Camp Fee	$363.64	$36.36	$400.00	Y
Annual Program Fee	$350.00	$35.00	$385.00	Y
SPACE HIRE				
3m x 3m space hire – local businesses (maximum depth 3m)	$165.00	$16.50	$181.50	Y
3m x 3m space hire – non-local businesses (maximum depth 3m)	$225.00	$22.50	$247.50	Y
INFRASTRUCTURE PROVISION				
3x3m Stall	$295.00	$29.50	$324.50	Y
2.4m Catering Stall	$150.00	$15.00	$165.00	Y
2.4m Fete Stall	$105.00	$10.50	$115.50	Y
3m Catering Stall	$380.00	$38.00	$418.00	Y
Provision of Power (for use of existing power currently available and not for new infrastructure) per 10 amp required	$25.00	$2.50	$27.50	Y
Provision of Power (for use of existing power currently available and not for new infrastructure) per 15 amp required	$50.00	$5.00	$55.00	Y
Hire of Mobile Change Facility	Where non-standard infrastructure is requested for items without listed charges, fees will be charged on a cost recovery basis.			Y
Ramadan Trades and Infrastructure fee	$50 to $300 (varies dependent on trades required to ensure a safe event site).			Y
STUDIOVENTURE				
FIRST 5 HOURS FREE: for any Business under 24 months old (recognition that first 2 years of starting a business can be a struggle)	Any Business less than 24 months old, who started in the Canterbury Bankstown LGA, are eligible for a voucher totalling 5 hours of free access to Studio Venture. Any additional hours will be charged at the CB City Commercial Businesses Rate.			Y
Not For Profit	$25 per hour plus any additional costs on a cost recovery basis			Y
CB City Commercial Businesses	$40 per hour plus any additional costs on a cost recovery basis			Y
External Commercial Businesses	$80 per hour plus any additional costs on a cost recovery basis			Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST

BANKSTOWN BUSINESS ADVISORY SERVICE

STALL HIRE

PROPERTY & RATING INFORMATION

RATING ENQUIRY & PROCESSING

Refund of Section 603 Certificate Processing Fee	The following applies for cancellation of a certificate: If a cancellation request is received and the certificate has not been generated 100% refund applies. If a certificate has been generated but NOT finalised a 50% refund applies. If a certificate has been generated and finalised, no refund is applicable.			N
Rating Enquiry – Written Advice	$57.45	$0.00	$57.45	N
Reproduce a rate instalment notice more than 12 months old but less than 6 years old	$28.20	$0.00	$28.20	N
Section 603 Certificate – (As determined by Office of Local Government)	$95.00	$0.00	$95.00	N
Section 603 Certificate – Reproducing and Sending Document	$24.00	$0.00	$24.00	N
Interest on Overdue Rates – (Office of Local Government to advise)			6.00%	N
Urgency Fee -Rates, Letters and Section 603 Certificate – 24 Hour Response	$63.70	$0.00	$63.70	N
Processing Fee for Consent Orders and Notice of Discontinuence	$218.50	$0.00	$218.50	N
Faxing fee/e-mailing fee	$11.70	$0.00	$11.70	N
Legal action fees – overdue Rates and Charge	All reasonable recovery costs charged in the recovery of rates and charges by Council's recovery agent or as determined by the Court.			N

LAND CERTIFICATES

Section 10.7 Planning Certificate – Partial	$64.29	$0.00	$64.29	N
Section 10.7 Planning Certificate – Full	$161.77	$0.00	$161.77	N
Planning Certificate – Urgency Fee – 24 hours from the receipt time and date, next business day – Urgency Fee is in addition to Certificate cost	$174.37	$0.00	$174.37	N
Section 10.7 – Planning Certificate – Stansfield Avenue only (Council resolution)	$53.00	$0.00	$53.00	N
Section 88G Certificate – Conveyancing Act (Certificate Only)	$10.00	$0.00	$10.00	N
Section 88G Certificate – Conveyancing Act (Certificate and Inspection)	$35.00	$0.00	$35.00	N
Complying Development Advice under Section 10.7	$64.29	$0.00	$64.29	N
Faxing fee	$12.10	$0.00	$12.10	N
Re-issue Certificate	$21.15	$0.00	$21.15	N
Refund Processing Fee	The following applies for cancellation of a certificate: If a cancellation request is received and the certificate has not been generated 100% refund applies. If a certificate has been generated but NOT finalised a 50% refund applies. If a certificate has been generated and finalised, no refund is applicable			N
Certificate of classification of Public Land	$68.75	$0.00	$68.75	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
MOBILE TELECOMMUNICATION TOWERS				
Investigation Fee	$3,077.14	$0.00	$3,077.14	N
FINANCIAL PROCESSING CHARGES				
Administration Fee – Processing of Dishonours (Cheque & Credit Card Payments)	$37.00	$0.00	$37.00	N
Legal Action Fees – Overdue Sundry Debts	All reasonable recovery costs charged in the recovery of sundry debts by Council's recovery agent or as determined by the Court.			Y
Credit Card Payment Surcharge – Visa, MasterCard, American Express	Visa, MasterCard and Amex 0.62% Rates are equivalent to the average financial institutions merchant service fee charged to Council			Y
Credit Card Payment for Ticketed Events – Surcharge	Rate Payable Determined by Third Party Provider			Y
COUNCIL DOCUMENTATION & INFORMATION				
LAND INFORMATION MAPS				
Canterbury-Bankstown LEP Zoning A0 Map – Colour Original	$112.30	$0.00	$112.30	N
Canterbury-Bankstown LEP - A4 map zoning extract for section 10.7 certificate	$61.40	$0.00	$61.40	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A0 – 841 x 1189 mm	$129.15	$0.00	$129.15	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A0 – 841 x 1189 mm – printed on photo paper	$153.45	$0.00	$153.45	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A1 – 594 x 841 mm	$110.55	$0.00	$110.55	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A2 – 420 x 594 mm	$96.20	$0.00	$96.20	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A3 – 297 x 420 mm	$53.85	$0.00	$53.85	N
Maps – Other-GIS consultancy – per hour	$87.65	$0.00	$87.65	N
PHOTOCOPYING - PLANS (PER COPY)				
A3 – Plan	$4.80	$0.00	$4.80	N
A1 – Plan	$8.40	$0.00	$8.40	N
Urgency Fee (24Hr Turnaround) Additional	$40.00	$0.00	$40.00	N
Reproducing and Faxing fee – if requested	$21.00	$0.00	$21.00	N
Photocopy Processing Labour Cost (per Hour)	$58.85	$0.00	$58.85	N
PLANS OF MANAGEMENT				
Copies of Documents	$58.85	$0.00	$58.85	N
PHOTOGRAPH OF PARKING INFRINGEMENT				
Request for Photograph of parking infringement (black & White)	$13.00	$0.00	$13.00	N
Request for Photograph of parking infringement (colour)	$17.50	$0.00	$17.50	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
PRINTING SERVICES				
COLOUR COPIES				
A4 – 1 – 250 copies (per copy)	$1.14	$0.11	$1.25	Y
A4 – 251 – 500 copies (per copy)	$0.95	$0.10	$1.05	Y
A4 – 501 + copies (per copy)	$0.77	$0.08	$0.85	Y
A3 – 1 – 250 copies (per copy)	$1.64	$0.16	$1.80	Y
A3 – 251 – 500 copies (per copy)	$1.23	$0.12	$1.35	Y
A3 – 501 + copies (per copy)	$1.14	$0.11	$1.25	Y
BLACK & WHITE COPIES				
A4 – 1 – 2500 copies	$0.09	$0.01	$0.10	Y
A4 – 2501 + copies	$0.05	$0.01	$0.06	Y
A3 – 1 – 2500 copies	$0.09	$0.01	$0.10	Y
A3 – 2501 + copies	$0.05	$0.01	$0.06	Y
OTHER PRINTING SERVICES				
Labour and Binding – Per hour (or part thereof, minimum 1 hour)	$97.50	$9.75	$107.25	Y
Binding		Full Cost Recovery of Material		Y
Binding of Hard Cover Suede Books – Binding of suede books – including Minute Books	$63.18	$6.32	$69.50	Y
OTHER				
Property Transaction Request Fee	$1,550.00	$0.00	$1,550.00	N
Unsolicited Proposal Fee	$15,000.00	$0.00	$15,000.00	N
MINOR EASEMENT FEE FOR DRAINAGE OVER COUNCIL DRAINAGE RESERVE LAND				
Easements that are less than 10m2 in area	$1,545.45	$154.55	$1,700.00	Y
HALL HIRE				
I) PRIVATE / COMMERCIAL - WEEKEND CASUAL HIRE (PER HOUR)				
(i) A Category	$78.18	$7.82	$86.00	Y
(i) B Category	$53.64	$5.36	$59.00	Y
(i) C Category	$38.91	$3.89	$42.80	Y
(i) D Category	$25.18	$2.52	$27.70	Y
II) PRIVATE / COMMERCIAL - WEEKDAY CASUAL HIRE (PER HOUR)				
(ii) A Category	$50.36	$5.04	$55.40	Y
(ii) B Category	$41.27	$4.13	$45.40	Y
(ii) C Category	$32.81	$3.28	$36.10	Y
(ii) D Category	$20.45	$2.05	$22.50	Y
III) PRIVATE / COMMERCIAL - WEEKEND PERMANENT HIRE (PER HOUR)				
(viii) A Category	$59.09	$5.91	$65.00	Y
(viii) B Category	$47.09	$4.71	$51.80	Y

continued on next page ...

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
III) PRIVATE / COMMERCIAL - WEEKEND PERMANENT HIRE (PER HOUR) [continued]				
(viii) C Category	$35.18	$3.52	$38.70	Y
(viii) D Category	$22.45	$2.25	$24.70	Y
IV) PRIVATE / COMMERCIAL - WEEKDAY PERMANENT HIRE (PER HOUR)				
(iii) A Category	$32.82	$3.28	$36.10	Y
(iii) B Category	$23.82	$2.38	$26.20	Y
(iii) C Category	$17.54	$1.75	$19.30	Y
(iii) D Category	$14.36	$1.44	$15.80	Y
V) COMMUNITY - WEEKEND CASUAL HIRE (PER HOUR)				
(iv) A Category	$40.82	$4.08	$44.90	Y
(iv) B Category	$30.36	$3.04	$33.40	Y
(iv) C Category	$19.54	$1.95	$21.50	Y
(iv) D Category	$12.55	$1.25	$13.80	Y
VI) COMMUNITY - WEEKEND PERMAMENT HIRE (PER HOUR)				
(v) A Category	$29.91	$2.99	$32.90	Y
(v) B Category	$20.45	$2.05	$22.50	Y
(v) C Category	$16.63	$1.66	$18.30	Y
(v) D Category	$10.55	$1.05	$11.60	Y
VII) COMMUNITY - WEEKDAY CASUAL HIRE (PER HOUR)				
(vi) A Category	$23.27	$2.33	$25.60	Y
(vi) B Category	$17.64	$1.76	$19.40	Y
(vi) C Category – per session	$15.64	$1.56	$17.20	Y
(vi) D Category – per session	$10.46	$1.05	$11.50	Y
VIII) COMMUNITY - WEEKDAY PERMANENT HIRE (PER HOUR)				
(vii) A Category	$12.82	$1.28	$14.10	Y
(vii) B Category	$10.64	$1.06	$11.70	Y
(vii) C Category – per session	$10.46	$1.05	$11.50	Y
(vii) D Category – per session	$8.55	$0.86	$9.40	Y
BLOCK BOOKINGS-HALL HIRE				
Hall Hire Day / Night Block Rate Saturdays 9.00am to 12 midnight	Block bookings, 15 hrs for the price of 11 hrs			Y
Day Time: Saturday and Sunday 9:00am – 4:00pm	Block bookings, 7 hrs for the price of 5 hrs			Y
Night Time: Friday and Saturday 5:00pm – 12 midnight	Block bookings, 7 hrs for the price of 5 hrs			Y
MISCELLANEOUS CHARGES-HALL HIRE				
When services or facilities are requested which are not covered in this document	The Manager Customer Experience & Recreation shall set an appropriate price			Y
Access Call Out Fee – Including call out due to lost key, key not picked up by hirer or alarm activated or not activated upon leaving the facility (minimum charge)	$85.00	$8.50	$93.50	Y

continued on next page ...

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
MISCELLANEOUS CHARGES-HALL HIRE [continued]				
Storage – Monthly Fee	$237.73	$23.77	$261.50	Y
Hall Hire Cancellation Fee – within 48 hrs of the function			Full Hire Fee	Y
Broken Equipment			Full Cost Recovery ($60 minimum)	Y
Security Fee	Full Cost Recovery and at the discretion of the Manager Customer Experience and Recreation			Y
Activity Floor Impact Charge – Applicable to certain dancing and exercise activities deemed by Council to have a greater impact on the condition and deterioration of the flooring at a higher rate than other activities, will be charged an additional 10% of their hire fees. Refer to Explanatory Notes	10% of the original hire fees to be charged			Y
Hall Hire Bond – Community	$500.00	$0.00	$500.00	N
Hall Hire Bond – Other	$1,000.00	$0.00	$1,000.00	N
Late Application – For applications received with less notice than required under the conditions of hire	$45.45	$4.55	$50.00	Y
Unauthorised Use – Use of Hall outside of Permit Hours, Refer to Explanatory Notes	Double the Casual Private/Commercial and Community Hourly Rate			Y
Administration Fee – Refer to Explanatory Notes	$45.45	$4.55	$50.00	Y
Additional Viewing Fee – Refer to Explanatory Notes	$45.45	$4.55	$50.00	Y
Hall Hirer Cleaning Penalty Fee – Refer to Explanatory Notes	$136.36	$13.64	$150.00	Y
Cancellation Admin Fee	$45.45	$4.55	$50.00	Y
KEYS / PADLOCKS				
Hall Hire Bond (all facilities that have EKA Cyberlocks)	$1,000.00	$0.00	$1,000.00	N
Key Bond (EKA Cyberlock)	$145.00	$0.00	$145.00	N
Community Halls Swipe Card Bond	$80.00	$0.00	$80.00	N
Padlock Replacement -Full Cost Recovery ($60 minimum)			Full Cost Recovery	Y
Key Deposit-Per key	$60.00	$0.00	$60.00	N
Key Replacement / Lost Key Fee -Per Key	$181.82	$18.18	$200.00	Y
Key Late Return-Per day for keys returned later than 3 or more business days, Refer to Explanatory Notes	$54.55	$5.45	$60.00	Y
BANKSTOWN LIBRARY AND KNOWLEDGE CENTRE				
BRYAN BROWN THEATRE HIRE				
REHEARSALS AND BUMP IN				
COMMUNITY RATES HIRE				
Monday – Thursday hourly rate (minimum 2 hours) -Refer to Explanatory Notes	$118.18	$11.82	$130.00	Y
Friday to Sunday hourly rate (minimum 2 hours)	$177.27	$17.73	$195.00	Y
Monday to Thursday – per hour (Minimum 4 hours)	$355.00	$35.50	$390.50	Y
Friday to Sunday – per hour (Minimum 4 hours)	$707.27	$70.73	$778.00	Y
Full day – Monday to Thursday	$572.73	$57.27	$630.00	Y
Full day – Friday to Sunday	$1,063.64	$106.36	$1,170.00	Y
COMMERCIAL RATES HIRE				
Monday to Thursday Hourly Rate (Minimum 2 hours)	$199.09	$19.91	$219.00	Y
Friday to Sunday hourly rate (Minimum 2 hours)	$263.64	$26.36	$290.00	Y
Full Day – Monday to Thursday	$1,149.09	$114.91	$1,264.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
COMMERCIAL RATES HIRE [continued]				
Full Day – Friday to Sunday	$1,863.64	$186.36	$2,050.00	Y
PERFORMANCES				
COMMUNITY RATES HIRE				
Daily Performance – Monday to Thursday	$1,234.55	$123.45	$1,358.00	Y
Daily Performance – Friday to Sunday	$1,618.18	$161.82	$1,780.00	Y
Additional Performance – Monday to Thursday	$466.36	$46.64	$513.00	Y
Additional Performance – Friday to Sunday	$636.36	$63.64	$700.00	Y
Community – 4hr Hire – Mon – Fri	$581.36	$58.14	$639.50	Y
Community – 8hr Hire – Mon – Fri	$772.73	$77.27	$850.00	Y
Community – Additional hour	$209.09	$20.91	$230.00	Y
COMMERCIAL RATES HIRE				
Daily Performance – Monday to Thursday	$1,800.00	$180.00	$1,980.00	Y
Daily Performance – Friday to Sunday	$2,272.73	$227.27	$2,500.00	Y
Additional Performance – Monday to Thursday	$805.45	$80.55	$886.00	Y
Additional Performance – Friday to Sunday	$1,027.27	$102.73	$1,130.00	Y
SEMINAR/CONFERENCE OR MEETING				
COMMUNITY RATES HIRE				
Monday to Thursday hourly rate	$177.27	$17.73	$195.00	Y
Friday to Sunday hourly rate	$236.36	$23.64	$260.00	Y
Session – Monday to Thursday – 4 hours	$572.73	$57.27	$630.00	Y
Session – Monday to Thursday – 8 hours	$942.73	$94.27	$1,037.00	Y
Session – Friday to Sunday – 4 hours	$814.55	$81.45	$896.00	Y
Session – Friday to Sunday – 8 hours	$1,159.09	$115.91	$1,275.00	Y
COMMERCIAL RATES HIRE				
Monday to Thursday hourly rate	$282.73	$28.27	$311.00	Y
Friday to Sunday hourly rate	$397.73	$39.77	$437.50	Y
Session- Monday to Thursday – 8 hours	$1,418.64	$141.86	$1,560.50	Y
Session – Friday to Sunday – 8 hours	$2,052.27	$205.23	$2,257.50	Y
BONDS				
COMMUNITY RATES HIRE				
Community – low risk	$500.00	$0.00	$500.00	N
Community – high risk	$2,500.00	$0.00	$2,500.00	N
COMMERCIAL RATES HIRE				
Low Risk	$500.00	$0.00	$500.00	N
High Risk	$2,500.00	$0.00	$2,500.00	N
Applies to all bookings for the function	$200.00	$0.00	$200.00	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
OTHER				
Full cost recovery by Client	If a smoke detector isolation is required in theatre. For use of smoke or haze machines 2x additional fire wardens are required.			Y
Promotional Banner Display – cost per week (Display only does not include the cost of banner production)	$181.82	$18.18	$200.00	Y
Hanging of Banners	Hirers will be charged the relevant labour costs per hour/per staff member for the hanging of other banners and other decorations			Y
Online ticket booking fee	$2.27	$0.23	$2.50	Y
After Hours Staffing – Monday to Friday before 8am and after 5pm, Saturdays before 8am and after 4pm and Sundays before 1pm and after 4pm – per hour (Subject to Management discretion)	Mon-Fri $58.00 per hour, Sat-Sun $74.00 per hour			Y
Access Call out fee – Including Call out due to lost key, key not picked up by hirer or alarm activated	$72.73	$7.27	$80.00	Y
When services or facilities are requested which are not covered in this document	The Manager Customer Experience & Recreation shall set an appropriate price			Y
Credit Card Surcharge	Rate Payable Determined by Third Party Provider			Y
Shared risk ventures	The Director of Community Services in consultation with the Coordinator Venue Management may consider at his/her discretion.			Y
Equipment Loss or Damage – Damage to Equipment and Fixtures	Full Cost Recovery			Y
The Bryan Brown Theatre and BLaKC Café also provides and sells tickets to events and shows, hire of equipment, function, catering, food and beverage products and services	At market prices			Y
Selling of Merchandise	At the discretion of Venue Management. On agreement 10% of the gross sales to be paid to the Venue.			Y
Reduced rental rates during off peak periods	Negotiable with the Coordinator-Venue Management			Y
ADDITIONAL EQUIPMENT / SERVICES				
COMMUNITY RATES HIRE				
Baby Grand Piano (must check availability) – daily hire	$90.91	$9.09	$100.00	Y
Baby Grand Piano Moving/Tuning	Full Cost Recovery			Y
Dressing Room – per room daily	$38.18	$3.82	$42.00	Y
Dressing Rooms (all four) daily	$118.18	$11.82	$130.00	Y
COMMERCIAL RATES HIRE				
Baby Grand Piano – must check availability – Daily Hire	$150.00	$15.00	$165.00	Y
Baby Grand Piano Moving/Tuning	Full Cost Recovery			Y
Dressing Room – Per Room Daily	$40.00	$4.00	$44.00	Y
Dressing Rooms (All Four) Daily	$136.36	$13.64	$150.00	Y
Green Room	Included in room hire.			Y
Additional Special Technical/ Lighting/ Effects/ Equipment	Full Cost Recovery			Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
TECHNICAL SUPPORTS				
COMMUNITY RATES HIRE				
Monday to Thursday – per hour	$72.73	$7.27	$80.00	Y
Friday to Sunday – per hour	$81.82	$8.18	$90.00	Y
COMMERCIAL RATES HIRE				
Monday to Thursday – per hour (Minimum 4 hours)	$72.73	$7.27	$80.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	$81.82	$8.18	$90.00	Y
SECURITY SERVICES				
COMMUNITY RATES HIRE				
Monday to Thursday – per hour (Minimum 4 hours)		Full Cost Recovery		Y
Friday to Sunday – per hour (Minimum 4 hours)		Full Cost Recovery		Y
COMMERCIAL RATES HIRE				
Monday to Thursday- per hour (Minimum 4 hours)		Full Cost Recovery		Y
Friday to Sunday – per hour (Minimum 4 hours)		Full Cost Recovery		Y
DUTY MANAGER				
COMMUNITY RATES HIRE				
Monday to Thursday – per hour (Minimum 4 hours)	$68.18	$6.82	$75.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	$77.27	$7.73	$85.00	Y
COMMERCIAL RATES HIRE				
Monday to Thursday – per hour (Minimum 4 hours)	$68.18	$6.82	$75.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	$77.27	$7.73	$85.00	Y
USHERS / FRONT OF HOUSE STAFF				
COMMUNITY RATES HIRE				
Monday to Thursday – per hour (Minimum 4 hours)	$56.82	$5.68	$62.50	Y
Friday to Sunday – per hour (Minimum 4 hours)	$68.18	$6.82	$75.00	Y
COMMERCIAL RATES HIRE				
Monday to Thursday – per hour (Minimum 4 hours)	$56.82	$5.68	$62.50	Y
Friday to Sunday – per hour (Minimum 4 hours)	$68.18	$6.82	$75.00	Y
FOYER HIRE				
COMMUNITY RATES HIRE				
Events – Monday to Thursday before 5pm – per hour	$118.18	$11.82	$130.00	Y
Events – after 5pm or Friday to Sunday – per hour	$181.82	$18.18	$200.00	Y
Art Exhibitions – Monthly	$813.38	$81.34	$894.72	Y
Trade Exhibitions – Daily	$943.64	$94.36	$1,038.00	Y
Deposit Bond	$617.00	$0.00	$617.00	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
COMMERCIAL RATES HIRE				
Events- Monday to Thursday before 5pm – Per hour	$222.73	$22.27	$245.00	Y
Events – After 5pm or Friday to Sunday- per hour	$339.09	$33.91	$373.00	Y
Art Exhibitions – Monthly	$1,597.73	$159.77	$1,757.50	Y
Trade Exhibitions – Daily	$1,822.73	$182.27	$2,005.00	Y
LOBBY HIRE				
COMMUNITY RATES HIRE				
Events – only available after hours – per hour	$181.82	$18.18	$200.00	Y
COMMERCIAL RATES HIRE				
Events- Only available after hours – per hour	$295.45	$29.55	$325.00	Y
COMMUNITY ROOM HIRE				
COMMUNITY ROOM 1				
COMMUNITY RATES HIRE				
Community – Hrly Rate – Mon-Fri	$31.82	$3.18	$35.00	Y
Community – Hrly Rate – Sat-Sun	$66.36	$6.64	$73.00	Y
COMMERCIAL RATES HIRE				
Hourly Rate- Monday to Friday	$59.09	$5.91	$65.00	Y
Hourly Rate- Saturday and Sunday	$113.64	$11.36	$125.00	Y
COMMUNITY ROOM 2				
COMMUNITY RATES HIRE				
Community – Hrly Rate – Mon-Fri	$22.73	$2.27	$25.00	Y
Community – Hrly Rate – Sat-Sun	$59.09	$5.91	$65.00	Y
COMMERCIAL RATES HIRE				
Hourly Rate- Monday to Friday	$47.27	$4.73	$52.00	Y
Hourly Rate- Saturday and Sunday	$95.45	$9.55	$105.00	Y
LANSDOWNE ROOM 1 OR 2				
COMMUNITY RATES HIRE				
Community – Hrly Rate – Mon-Fri	$22.73	$2.27	$25.00	Y
Community – Hrly Rate – Sat-Sun	$59.09	$5.91	$65.00	Y
COMMERCIAL RATES HIRE				
Hourly Rate- Monday to Friday	$47.27	$4.73	$52.00	Y
Hourly Rate- Saturday and Sunday	$95.45	$9.55	$105.00	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
LANSDOWNE ROOM 1 AND 2				
COMMUNITY RATES HIRE				
Community – Hrly Rate – Mon-Fri	$31.82	$3.18	$35.00	Y
Community – Hrly Rate – Sat-Sun	$66.36	$6.64	$73.00	Y
COMMERCIAL RATES HIRE				
Hourly Rate- Monday to Friday – Lansdowne Room 1 & 2	$59.09	$5.91	$65.00	Y
Hourly Rate- Saturday and Sunday – Lansdowne Room 1 & 2	$113.64	$11.36	$125.00	Y
SESSION RATES - COMMUNITY ROOMS ONLY				
COMMUNITY RATES HIRE				
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekdays	$181.82	$18.18	$200.00	Y
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekends	$338.18	$33.82	$372.00	Y
COMMERCIAL RATES HIRE				
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekdays	$265.82	$26.58	$292.40	Y
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekends	$520.91	$52.09	$573.00	Y
MISCELLANEOUS CHARGES-BANKSTOWN LIBRARY & KNOWLEDGE CENTRE				
POST FUNCTION CLEANING				
COMMUNITY RATES HIRE				
Weekdays per hour	$49.09	$4.91	$54.00	Y
Weekends per hour	$63.64	$6.36	$70.00	Y
COMMERCIAL RATES HIRE				
Weekdays per hour	$49.09	$4.91	$54.00	Y
Weekends per hour	$63.64	$6.36	$70.00	Y
ROOM SET UP / PACK DOWN				
COMMUNITY RATES HIRE				
Weekdays per hour	$49.09	$4.91	$54.00	Y
Weekends per hour	$63.64	$6.36	$70.00	Y
COMMERCIAL RATES HIRE				
Weekdays per hour	$49.09	$4.91	$54.00	Y
Weekends per hour	$63.64	$6.36	$70.00	Y
SECURITY				
COMMUNITY RATES HIRE				
Weekdays – after hours per hour		Full Cost Recovery		Y
Weekends – after hours per hour		Full Cost Recovery		Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
COMMERCIAL RATES HIRE				
Weekdays – after hours per hour		Full Cost Recovery		Y
Weekends – After hours per hour		Full Cost Recovery		Y
OTHER				
Access Call Out Fee – Including call out due to lost key, key not picked up by hirer or alarm activated	$83.18	$8.32	$91.50	Y
Cancellation Fees		Refer to Explanatory Notes		Y
Key Replacement	$90.50	$9.05	$99.55	Y
Key Bond	$70.55	$0.00	$70.55	N
Administration Fee – Refer to Explanatory Notes	$50.00	$5.00	$55.00	Y
Credit Card Surcharge	Rate Payable Determined by Third Party Provider			Y
Equipment Loss or Damage – Damage to Equipment / Fixtures		Full Cost Recovery		Y
MORRIS IEMMA INDOOR SPORTS CENTRE				
The Morris Iemma Indoor Sports Centre also provides and sells tickets to events, hire of equipment, function, catering, food and beverage products and services		At Market Prices		Y
MULTIPURPOSE COURT ROOMS				
MIISC-MP Room A Casual Hire Off Peak	$87.73	$8.77	$96.50	Y
MIISC-MP Room A Casual Hire Peak	$123.18	$12.32	$135.50	Y
MIISC-MP Room A Community Hire	$80.00	$8.00	$88.00	Y
MIISC-MP Room A Regular Hire Off Peak	$68.18	$6.82	$75.00	Y
MIISC-MP Room A Regular Hire Peak	$86.36	$8.64	$95.00	Y
MIISC-MP Room A1 Casual Hire Off Peak	$56.36	$5.64	$62.00	Y
MIISC-MP Room A1 Casual Hire Peak	$77.73	$7.77	$85.50	Y
MIISC-MP Room A1 Community Hire	$36.82	$3.68	$40.50	Y
MIISC-MP Room A1 Regular Hire Off Peak	$41.36	$4.14	$45.50	Y
MIISC-MP Room A1 Regular Hire Peak	$59.09	$5.91	$65.00	Y
MIISC-MP Room A2 Casual Hire Off Peak	$56.36	$5.64	$62.00	Y
MIISC-MP Room A2 Casual Hire Peak	$77.73	$7.77	$85.50	Y
MIISC-MP Room A2 Community Hire	$36.82	$3.68	$40.50	Y
MIISC-MP Room A2 Regular Hire Off Peak	$41.36	$4.14	$45.50	Y
MIISC-MP Room A2 Regular Hire Peak	$59.09	$5.91	$65.00	Y
TABLE TENNIS ROOM HIRE				
1 x Table	$13.64	$1.36	$15.00	Y
2 x Tables	$27.27	$2.73	$30.00	Y
3 x Tables	$40.91	$4.09	$45.00	Y
4 x Tables	$54.55	$5.45	$60.00	Y
MIISC ADMINISTERED COMPETITIONS				
Registration and competition fees proportionate to length of specific competition	Market rate (teams and/or individuals) + registration fee of $22 pp			Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
BIRTHDAY PARTIES				
MIISC Kids Birthday Parties - Little Legends Package	$281.82	$28.18	$310.00	Y
MIISC Kids Birthday Parties - Little Legends Premium Package	$418.18	$41.82	$460.00	Y
MIISC Kids Parties - additional child (per person)	$13.64	$1.36	$15.00	Y
CORPORATE PACKAGES				
Team Building Day	$457.73	$45.77	$503.50	Y
Additional Activities Instructor-per hour	$51.82	$5.18	$57.00	Y
COMMERCIAL SPONSORSHIP				
Commercial Sponsorship entered into on a case by case basis with fully commercial enterprises, seeking to provide a comparative or better market value package for benefits in return for facilities used	As per agreement with delegated approval			Y
KIOSK ITEMS				
Kiosk Items	All items/goods sold at recommended retail price and/or commercial rates			Y
MISCELLANEOUS CHARGES				
When services or facilities are requested which are not covered in this document	The Manager Customer Experience & Recreation shall set an appropriate price			Y
MIISC Kids Casual Visit (as per advised availability)	$8.09	$0.81	$8.90	Y
MIISC Equipment Storage Fee - 6 month	$63.64	$6.36	$70.00	Y
MIISC Equipment Storage Fee - 12 month	$90.91	$9.09	$100.00	Y
MISCELLANEOUS CHARGES - MULTIPURPOSE COURT				
Bond for Storage space and scoreboards	$90.00	$0.00	$90.00	N
Casual Sports use (per person) – 1 Visit (for basketball)	$6.36	$0.64	$7.00	Y
Casual Sports use (per person) – 10 Visit Pass (must be used within 12 months from date of purchase)	$59.09	$5.91	$65.00	Y
Casual Sports use (per person) – 20 Visit Pass (must be used within 12 months from date of purchase)	$109.09	$10.91	$120.00	Y
MIISC Kids program single visit – per child (6 months to 5 years)	$4.55	$0.45	$5.00	Y
MIISC Kids program (per person) – 10 Visit Pass (must be used within 12 months from date of purchase)	$40.91	$4.09	$45.00	Y
MIISC Kids program (per person) – 20 Visit Pass (must be used within 12 months from date of purchase)	$72.73	$7.27	$80.00	Y
SCOREBOARD HIRE				
Casual Hirer - per booking per scoreboard	$13.64	$1.36	$15.00	Y
Regular - for use of scoreboard for 8 week block / per scoreboard	$45.45	$4.55	$50.00	Y
Yearly - annual fee per scoreboard	$109.09	$10.91	$120.00	Y
MISCELLANEOUS CHARGES - HOLIDAY PROGRAM				
Full Day Per Child (primary school aged only)	$45.45	$4.55	$50.00	Y
Half Day Per Child (primary school aged only)	$27.27	$2.73	$30.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
MISCELLANEOUS CHARGES - HOLIDAY PROGRAM [continued]				
After Program Care Per Child (care available after program finishes at 4pm, up to 5.30pm)	$10.91	$1.09	$12.00	Y
CANCELLATION FEE				
Notice Fee			Cost Recovery	Y
Regular hire booking changes			Cost Recovery	Y
Regular hire cancellation			Cost Recovery	Y
Cancellation-less than 24 hours notice			Full Hire Rate	Y
Cancellation-less than 48 hours notice			50% Hire Rate	Y
HIRE PER HOUR - FULL COURT				
Corporate/Commercial Casual Hire - Full Court Off Peak	$34.09	$3.41	$37.50	Y
Corporate/Commercial Casual Hire - Full Court Peak	$71.82	$7.18	$79.00	Y
Corporate/Commercial Regular Hire - Full Court Off Peak	$27.73	$2.77	$30.50	Y
Corporate/Commercial Regular Hire - Full Court Peak	$66.82	$6.68	$73.50	Y
Sport - Various - Peak Casual	$71.82	$7.18	$79.00	Y
Sport - Various - Off Peak Casual (Mon-Fri 6am-4pm, excludes school holidays and public holidays)	$31.36	$3.14	$34.50	Y
Sports – Various – Peak Regular (Regular being a hirer that hires 8 consecutive weeks)	$63.64	$6.36	$70.00	Y
Sport – Various – Off Peak Regular (Mon-Fri 6am-4pm, excludes school holidays and public holidays) Regular being a hirer that hires 8 consecutive weeks Note: A regular hirer that has a booking that continues through school holidays will be charged off peak prices for the school holiday period.	$23.18	$2.32	$25.50	Y
Sport – Various – Off Peak School Holiday Casual (Monday and Friday 6am – 4pm during NSW School Holidays only)	$39.55	$3.95	$43.50	Y
Sport – Various – Off Peak School Holiday Regular (Monday and Friday 6am – 4pm during NSW School Holidays only) Regular is a hirer that hires 3 or more consecutive days.	$33.18	$3.32	$36.50	Y
HIRE PER HOUR - HALF COURT				
Corporate/Commercial Casual Hire - Half Court Off Peak	$28.64	$2.86	$31.50	Y
Corporate/Commercial Casual Hire - Half Court Peak	$42.27	$4.23	$46.50	Y
Corporate/Commercial Regular Hire - Half Court off Peak	$22.27	$2.23	$24.50	Y
Corporate/Commercial Regular Hire - Half Court Peak	$35.00	$3.50	$38.50	Y
Half Court Hire	$41.82	$4.18	$46.00	Y
Half Court Hire (Off Peak)	$26.82	$2.68	$29.50	Y
Sport – Various – Peak Regular	$35.45	$3.55	$39.00	Y
Sport – Various – Off Peak Regular (Mon- Fri 6am – 4pm, excludes school holidays and public holidays) Regular being a hirer that hires 8 consecutive weeks Note: a regular hirer that has a booking that continues through school holidays will be charged off peak prices for the school holiday period.	$20.00	$2.00	$22.00	Y
Sport – Various – Off Peak School Holiday Casual (Monday and Friday 6am – 4pm NSW School Holidays only)	$35.91	$3.59	$39.50	Y
Sport – Various – Off Peak School Holiday Regular (Monday and Friday 6am-4pm NSW School Holidays only) Regular is a hirer that hires 3 or more consecutive days.	$25.91	$2.59	$28.50	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST

GROUND HIRE - PASSIVE PARKS

PASSIVE PARKS - GROUND HIRE GENERAL

Community / Not For Profit – Activities – Bond	$200.00	$0.00	$200.00	N
Community / Not For Profit – Activities – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$146.82	$14.68	$161.50	Y
Community / Not For Profit – Special Event – Bond	$500.00	$0.00	$500.00	N
Community / Not For Profit – Special Event – Full day use (up to 8 Hours) or pro rata 1/2 day	$351.82	$35.18	$387.00	Y
Community/ Not For Profit – Playgroups NSW Annual Fee (per venue)	$102.73	$10.27	$113.00	Y
Corporate Functions / Picnics – Bond	$500.00	$0.00	$500.00	N
Corporate Functions / Picnics – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$270.45	$27.05	$297.50	Y
Commercial – Activities & Special Events – Bond	$1,000.00	$0.00	$1,000.00	N
Commercial – Activities & Special Events – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$1,067.27	$106.73	$1,174.00	Y
Major Special Event – Bond	At the discretion of the Director of Community Services (minimum $1,000)			N
Major Special Event Fee – fee covers two days, pro rata per day for additional days. Refer to Explanatory Notes	$1,947.73	$194.77	$2,142.50	Y

ANZAC MALL, MCGUIGAN PLACE & WILEY PARK AMPHITHEATRE

Community / Not For Profit Activities – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$231.82	$23.18	$255.00	Y

CARES FACILITY

CARES Facility – Activities – Bond	$100.00	$0.00	$100.00	N

PAUL KEATING PARK - GROUND HIRE

Community / Not For Profit – Activities & Special Events – Bond	$1,000.00	$0.00	$1,000.00	N
Community / Not For Profit – Activities & Special Events – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$536.36	$53.64	$590.00	Y
Community / Not For Profit – Activities & Special Events – Overflow Area – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$270.91	$27.09	$298.00	Y
Commercial – Activities & Special Events – Bond	$2,000.00	$0.00	$2,000.00	N
Commercial – Activities & Special Events – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$1,092.27	$109.23	$1,201.50	Y
Commercial – Activities & Special Events – Overflow Area – Full Day Use (up to 8 Hours) or pro rata 1/2 day	$546.36	$54.64	$601.00	Y
Community / Not For Profit – Weekly Programs – Max 4 hours (or 2 hours pro rata)	$49.55	$4.95	$54.50	Y

PASSIVE PARKS - CARNIVALS & CIRCUSES (CARYSFIELD RESERVE & GOUGH WHITLAM PARK ONLY)

Ground Hire Bond	$6,000.00	$0.00	$6,000.00	N
Licence Fee – Days 1 to 14 (per day of occupation inclusive of set up and pack down times where applicable)	$452.73	$45.27	$498.00	Y
Licence Fee – Days 15+ (per day of occupation, inclusive of pack down times)	$490.45	$49.05	$539.50	Y
NOTE: Utilities Costs and garbage removal payable by Hirer – Cost + GST		Full Cost Recovery		Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ACCESS ACROSS COUNCIL PROPERTY				
Administration fee – Non-Refundable	$392.50	$0.00	$392.50	N
Temporary Access Over Council Land Bond (up to 300m2 of land to be accessed)	$2,411.50	$0.00	$2,411.50	N
Temporary Access Over Council Land Bond (over 300m2 of land to be accessed)	$4,826.50	$0.00	$4,826.50	N
Access fee: 1 Day only	$211.50	$0.00	$211.50	N
Access fee: Up to 7 Days	$461.00	$0.00	$461.00	N
Access fee: 29 to 56 Days	$1,842.00	$0.00	$1,842.00	N
Access fee: 8 to 28 Days	$921.50	$0.00	$921.50	N
Access fee: 57 to 84 Days	$2,756.50	$0.00	$2,756.50	N
Access fee: For access longer than 84 days	Access for periods in excess of 84 days, customers will be required to reapply, this will include a second payment of all associated fees.			N
PERSONAL & GROUP FITNESS TRAINING				
Annual permit (Available for Passive Parks Only, no lighting) – Commercial	$545.91	$54.59	$600.50	Y
6 Month permit per site, weekdays (summer or winter) – Commercial	$247.27	$24.73	$272.00	Y
6 Month permit per site, weekend (summer or winter) – Commercial	$110.91	$11.09	$122.00	Y
3 Month permit per site, weekdays (summer or winter) – Commercial	$136.82	$13.68	$150.50	Y
3 Month permit per site, weekend (summer or winter) – Commercial	$83.64	$8.36	$92.00	Y
Annual permit (Available for Passive Parks only, no lighting) – Non-Profit	$265.91	$26.59	$292.50	Y
6 Month permit per site, weekdays (summer or winter) – Non-Profit	$150.00	$15.00	$165.00	Y
6 Month permit per site, weekend (summer or winter) – Non-Profit	$54.09	$5.41	$59.50	Y
3 Month permit per site, weekdays (summer or winter) – Non-Profit	$93.18	$9.32	$102.50	Y
3 Month permit per site, weekend (summer or winter) – Non-Profit	$31.36	$3.14	$34.50	Y
Casual Hire per site – up to 4 hours	$83.64	$8.36	$92.00	Y
Bond – Passive Parks	$200.00	$0.00	$200.00	N
Bond – Sporting Fields (periphery only)	$500.00	$0.00	$500.00	N
MARKETS				
Community Market Rate – Stall Charge, per stall	$7.90	$0.00	$7.90	N
Community Market Rate – Daily Rate – Minimum charge	$110.50	$0.00	$110.50	N
Community Market Rate – Daily Rate – Maximum charge	$219.50	$0.00	$219.50	N
Commercial Market Rate – Stall Charge, per stall	$26.00	$0.00	$26.00	N
Commercial Market Rate – Daily Rate – Minimum charge	$376.00	$0.00	$376.00	N
Commercial Market Rate – Daily Rate – Maximum charge	$747.00	$0.00	$747.00	N
Paul Keating Park – Stall Charge, per stall	$49.00	$0.00	$49.00	N
Paul Keating Park – Daily Rate – Minimum charge	$727.00	$0.00	$727.00	N
Paul Keating Park – Daily Rate – Maximum charge	$1,938.50	$0.00	$1,938.50	N
STREET STALLS				
Stall hire, community and charity groups only; selected sites only, per site, per day or pro rata 1/2 day	$45.00	$0.00	$45.00	N
Local businesses pavement activity / stall application fee	$83.50	$0.00	$83.50	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
BUSKING				
Busking Licences Per Day	$17.50	$0.00	$17.50	N
DOG TRAINING				
Commercial per site/per season (summer/winter)	$683.64	$68.36	$752.00	Y
Non-profit per site/per season (summer/winter)	$345.45	$34.55	$380.00	Y
WASTE COLLECTION FOR ACTIVITIES / EVENTS				
Per 240 Litre Bins	$25.45	$2.55	$28.00	Y
Per 1,100 Litre Bins	$119.09	$11.91	$131.00	Y
Litter collection , per staff member/per hour by Council or Hirer	$69.09	$6.91	$76.00	Y
MLAK KEY (ACCESSIBLE TOILETS)				
Residents			Nil	Y
Non Residents	$15.00	$1.50	$16.50	Y
Replacement Key for Residents & Non Residents	$14.55	$1.45	$16.00	Y
Toilets (Accessible) MLAK for replacement keys for disability organisations and commercial entities	$20.91	$2.09	$23.00	Y
MISCELLANEOUS FEES				
Activity Application – Amusement Devices – per one device (Rides)	$92.00	$0.00	$92.00	N
Activity Application – Amusement Devices – for each additional device	$39.00	$0.00	$39.00	N
Missing, damaged or broken equipment (including locks & collars, bollards and barricades) that occurred during hire			Full Cost Recovery	Y
Late Application Fee – For applications not submitted in their entirety within the timeframes required under the conditions of hire	$118.18	$11.82	$130.00	Y
Cancellation Fees – Circuses/Carnivals – For events cancelled or postponed within 40 business days of the bump-in date.	$909.09	$90.91	$1,000.00	Y
Cancellation Fees – Paul Keating Park / Major Special Events – For events cancelled within 10 working days of the event (all other cancellation fees as per cancellation policy for Special Events)	$227.27	$22.73	$250.00	Y
Cancellation Fees – Other Special Events – For events cancelled within 10 working days of the event (all other cancellation fees as per the cancellation policy for Special Events)	$113.64	$11.36	$125.00	Y
Cancellation Admin Fee	$22.73	$2.27	$25.00	Y
Cancellation Fees – Circuses/Carnivals – For events cancelled or postponed within 8 weeks (40 business days) of the bump-in date.	$454.55	$45.45	$500.00	Y
GROUND HIRE - SPORTING FACILITIES / FIELDS				
MISCELLANEOUS CHARGES - GROUND HIRE				
BONDS				
Casual Ground Hire -Ground Hire General – Bond	$250.00	$0.00	$250.00	N
Casual Ground Hire -Ground Hire Special Event – Bond	$500.00	$0.00	$500.00	N
KEYS AND KEYTAGS				
Key Replacement Fee – applicable only to broken keys when returned for replacement	$27.27	$2.73	$30.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
KEYS AND KEYTAGS [continued]				
Key Bond – Lease/Licence Holders & Schools	$60.00	$0.00	$60.00	N
Key Bond – Other hirers	$150.00	$0.00	$150.00	N
Replacement Padlock	Full Cost Recovery ($60 minimum)			Y
Key Replacement - Per Key	$72.73	$7.27	$80.00	Y
FLOODLIGHTING				
Floodlight programming change – per change. The fee is applied for supplementary changes to initial seasonal programming	$51.82	$5.18	$57.00	Y
Floodlight Call Out Fee – Misuse or loss of clicker (minimum charge), including repetitive calls. The call out fee is not applicable for faulty technology (does not include battery replacement).	$80.00	$8.00	$88.00	Y
Casual Hirers – Category 1 Floodlights (Jensen and Crest Athletics) – Per Hour (includes admin fee)	$94.55	$9.45	$104.00	Y
Casual Hirers – Category 2 Floodlights (Abbott Park) – Per Hour (includes admin fee)	$51.36	$5.14	$56.50	Y
Casual Hirers – Category 3 Floodlights – Per Hour (includes admin fee)	$32.73	$3.27	$36.00	Y
Seasonal Hirers – Keytag / SMS Operable Fields – Actual charge from Council's energy provider. Charged according to keytag usage.		Full Cost Recovery		Y
Seasonal Hirers – Full fields – Per Hour (includes admin fee)	$15.00	$1.50	$16.50	Y
Seasonal Hirers – Mini fields – Per Hour (includes admin fee)	$8.18	$0.82	$9.00	Y
FIELD SET UP				
Goal post install / removal – For out of season bookings where goal-post install or removal is required. Subject to staff availability.		Full Cost Recovery		Y
Linemarking – For out of season bookings where line marking is required. Subject to staff availability.		Full Cost Recovery		Y
Linemarking – Crowd control – Per field, per season (Refer to Explanatory Notes)	$115.91	$11.59	$127.50	Y
LITTER & WASTE SERVICES				
Bins – Litter Collection, emptying bins per Bin	$17.27	$1.73	$19.00	Y
Sports Fields – Waste Collection – Less than 100 Students			NIL	Y
Sports Fields – Waste Collection – More than 100 Students (per bin)	$17.27	$1.73	$19.00	Y
Litter collection, per staff member/per hour by Council or Hirer	$70.00	$7.00	$77.00	Y
OTHER				
Canteen Access Fee – Canteen Access Fee – Seasonal Hirers -Refer to Explanatory Notes	$227.27	$22.73	$250.00	Y
Unauthorised Usage – Ground Hire General – Unauthorised Use -Processing fee for unauthorised usage	$475.00	$47.50	$522.50	Y
Ground Hire Late Application – For applications received with less notice than required under the conditions of hire	$95.00	$9.50	$104.50	Y
Utilities – Casual Hire & Special Events (see explanatory notes)		Full Cost Recovery		Y
Seasonal Use – Non-Local Sporting Clubs / Associations / Groups	An additional fee being 50% of the published fee will apply			Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST

SCHOOL HIRE

ATHLETICS CARNIVALS - CAMPBELL OVAL/AMOUR PARK/KELSO NORTH

School Carnivals – cost per participant	$1.00	$0.10	$1.10	Y
Equipment	Hired from Little Athletics as per their Fees & Charges			Y
Bond - School Carnivals	$100.00	$0.00	$100.00	N

ATHLETICS CARNIVALS - THE CREST OF BANKSTOWN

Bond – School Carnivals	$250.00	$0.00	$250.00	N
Bond – Zone / Regional Carnivals	$500.00	$0.00	$500.00	N
School Carnivals – Cost Per Competitor	$2.41	$0.24	$2.65	Y
Zone / Regional Carnivals – (a hirer will be charged either the cost per competitor or the cost per event, whichever is the lesser amount)	$2.50	$0.25	$2.75	Y
Zone / Regional Carnivals – Cost per Event	$1,140.00	$114.00	$1,254.00	Y
Zone / Regional Carnivals – Hurdles	$142.73	$14.27	$157.00	Y
Cancellation Fee (Refer to Explanatory Notes)	50% of fees apply if cancelling without transfer or due to wet weather.			Y

GROUND HIRE - SCHOOLS (9AM TO 3PM)

Specialised Facilities – All Schools (refer to Explanatory Notes)	Published Fees & Charges apply			Y
Bankstown City Sports Complex – All Government Schools	No charge			Y
Non-Specialised Facilities – Schools within the Canterbury-Bankstown Local Government Area	No charge			Y
Non-Specialised Facilities – Regional or Inter-School competitions in which schools within the Canterbury-Bankstown Local Government Area are participating	50% of the published casual hire rate applies			Y
Non-Specialised Facilities – Schools outside the Canterbury-Bankstown Local Government Area	Published Fees & Charges apply			Y
Cross Country, Carnivals, Gala Days – Waste fees are applicable	Published Fees & Charges apply			Y

COACHING CLINICS

CLUB COACHING CLINICS - ALL SPORTS

Weekly Rate – Up to 4 days/nights on clubs own ground. Floodlighting additional.	$210.91	$21.09	$232.00	Y
Daily Rate	$61.82	$6.18	$68.00	Y

HOLIDAY/COACHING CLINICS - COMMERCIAL ORGANISATIONS

Full Day Use (up to 8 hours) or pro rata 1/2 day, per site	$615.91	$61.59	$677.50	Y
Per Hour	$82.73	$8.27	$91.00	Y

DEVELOPMENT CLINICS / GALA DAYS

School Holidays (9am – 3pm), per site, per day	$359.82	$35.98	$395.80	Y
School holidays (9am – 3pm), per field, per day	$103.64	$10.36	$114.00	Y
In school hours (9am – 3pm), per site, per day	$297.27	$29.73	$327.00	Y
In school hours (9am – 3pm), per field, per day	$87.27	$8.73	$96.00	Y
Out of school hours (after 3pm), per field, per day	$134.09	$13.41	$147.50	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ATHLETICS				
AMOUR RESERVE				
Seasonal Use	$398.18	$39.82	$438.00	Y
Daily Use Rate (up to 8 hours) or pro rata 1/2 day	$270.91	$27.09	$298.00	Y
CAMPBELL OVAL				
Seasonal Use – Little Athletics – Local Club Training / Competitions	$543.18	$54.32	$597.50	Y
Athletics carnival – Saturdays, Sundays and Public Holidays	$398.18	$39.82	$438.00	Y
Training – Weekdays – per hour	$25.45	$2.55	$28.00	Y
Training – per hour – casual (Non Local Groups and For Profit Organisations)	$93.18	$9.32	$102.50	Y
THE CREST OF BANKSTOWN - FULL FACILITY (INCLUDES CANTEEN, TRACK, AMENITIES)- EXCLUDES EQUIPMENT				
Seasonal Use – Little Athletics – Local Club Training / Competitions	$5,222.73	$522.27	$5,745.00	Y
Seasonal Use – Senior Athletics – Local Club Training / Competitions	$5,224.09	$522.41	$5,746.50	Y
Casual Use – Little Athletics – Zone / Regional Carnivals	$1,935.00	$193.50	$2,128.50	Y
Casual Use – Senior Athletics – Inter Club Events (Per Day/Night)	$404.55	$40.45	$445.00	Y
Casual Use – Senior Athletics – Inter-club / Regional / State Events (Per Event)	$1,935.00	$193.50	$2,128.50	Y
Casual Use – Senior Athletics – National Events (Per Event)	$2,907.27	$290.73	$3,198.00	Y
THE CREST OF BANKSTOWN - ATHLETICS TRACK ONLY				
Amateur – Amenities – Per day or pro rata 1/2 day (up to 4 hours)	$333.64	$33.36	$367.00	Y
Amateur – Amenities – Hourly Rate	$49.55	$4.95	$54.50	Y
Professional/Semi professional – Amenities – Per day or pro rata 1/2 day (up to 4 hours)	$922.27	$92.23	$1,014.50	Y
Professional/Semi professional – Amenities – Hourly Rate	$134.09	$13.41	$147.50	Y
THE CREST OF BANKSTOWN - OTHER USAGE				
Corporate – Corporate Days / Product Launches (Per Day)	$2,270.45	$227.05	$2,497.50	Y
Track and Field Hire – Other Activities	$410.45	$41.05	$451.50	Y
KELSO PARK NORTH				
Seasonal Use	$398.18	$39.82	$438.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$270.91	$27.09	$298.00	Y
AUSSIE RULES (AFL)				
WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges – Season Charge per field	$381.82	$38.18	$420.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	$628.18	$62.82	$691.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	$865.91	$86.59	$952.50	Y
4 night/day per week plus floodlighting charges – Season Charge per field	$1,100.45	$110.05	$1,210.50	Y
SEASONAL / CASUAL USE				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	$666.82	$66.68	$733.50	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
SEASONAL / CASUAL USE [continued]				
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	$850.00	$85.00	$935.00	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	$1,091.82	$109.18	$1,201.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	$1,394.55	$139.45	$1,534.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$270.91	$27.09	$298.00	Y
BASEBALL / SOFTBALL				
INTERNATIONAL DIAMOND				
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$323.18	$32.32	$355.50	Y
SENIOR DIAMOND				
Seasonal Use – Per season per diamond	$615.91	$61.59	$677.50	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$138.64	$13.86	$152.50	Y
Additional weekend day, per diamond, per season	$215.91	$21.59	$237.50	Y
JUNIOR DIAMOND				
Seasonal Use – Per season, per diamond	$502.73	$50.27	$553.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$95.91	$9.59	$105.50	Y
Additional weekend day, per diamond, per season	$175.00	$17.50	$192.50	Y
CRICKET - TURF WICKETS				
ALL TURF WICKETS				
Seasonal Hirers - Irregular match days (existing seasonal hirers) - Mon - Fri ONLY - (NSW Cricket affiliated Junior Cricket Associations only)	$181.82	$18.18	$200.00	Y
BLAND OVAL				
Seasonal Use – Weeknights, per night	$564.09	$56.41	$620.50	Y
Seasonal Use – Saturday or Sunday	$1,280.91	$128.09	$1,409.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$513.18	$51.32	$564.50	Y
Practice wickets – per hour	$22.73	$2.27	$25.00	Y
BLICK OVAL				
Seasonal Use – Weeknights, per night	$1,126.36	$112.64	$1,239.00	Y
Seasonal Use – Saturday or Sunday	$2,559.55	$255.95	$2,815.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$819.55	$81.95	$901.50	Y
KELSO PARK NORTH				
Seasonal Use – Weeknights, per night	$564.09	$56.41	$620.50	Y
Seasonal Use – Saturday or Sunday	$2,048.18	$204.82	$2,253.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$718.18	$71.82	$790.00	Y
LANCE HUTCHINSON OVAL				
Seasonal Use – Weeknights, per night	$564.09	$56.41	$620.50	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
LANCE HUTCHINSON OVAL [continued]				
Seasonal Use – Saturday or Sunday	$1,535.45	$153.55	$1,689.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$615.91	$61.59	$677.50	Y
MEMORIAL OVAL (BANKSTOWN OVAL & GRAHAME THOMAS OVAL)				
Seasonal Use – Per season per field	$6,140.45	$614.05	$6,754.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours) – per field	$1,058.18	$105.82	$1,164.00	Y
Other Sports / Events – Per day or pro rata 1/2 day (up to 4 hours)	$308.18	$30.82	$339.00	Y
Weeknight / Training Use – 1 night/day per week plus floodlighting charges – Season Charge per field	$756.36	$75.64	$832.00	Y
Weeknight / Training Use – 2 night/day per week plus floodlighting charges – Season Charge per field	$1,260.00	$126.00	$1,386.00	Y
Weeknight / Training Use – 3 night/day per week plus floodlighting charges – Season Charge per field	$1,680.45	$168.05	$1,848.50	Y
Weeknight / Training Use – 4 night/day per week plus floodlighting charges – Season Charge per field	$2,194.55	$219.45	$2,414.00	Y
PUNCHBOWL OVAL				
Seasonal Use – Weeknights, per night	$564.09	$56.41	$620.50	Y
Seasonal Use – Saturday or Sunday	$2,048.18	$204.82	$2,253.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$718.18	$71.82	$790.00	Y
CRICKET - SYNTHETIC WICKETS				
SENIOR FIELDS - WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges – Season Charge per field	$381.82	$38.18	$420.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	$629.09	$62.91	$692.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	$865.91	$86.59	$952.50	Y
4 night/day per week plus floodlighting charges – Season Charge per field	$1,100.00	$110.00	$1,210.00	Y
SENIOR FIELDS - SEASONAL / CASUAL USE				
Seasonal Use – Per season, per field, per weekend day (up to 8 hours) or pro rata 1/2 day	$998.18	$99.82	$1,098.00	Y
Seasonal Match Play Only – Saturday or Sunday (up to 8 hours) or pro rata 1/2 day	$651.82	$65.18	$717.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$270.91	$27.09	$298.00	Y
JUNIOR FIELDS				
Seasonal Use – Per season, per field	$748.64	$74.86	$823.50	Y
Seasonal Match Play Only – Saturday or Sunday	$488.64	$48.86	$537.50	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$205.91	$20.59	$226.50	Y
MINI FIELDS				
Seasonal Use – Per season, per field	$503.64	$50.36	$554.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$141.36	$14.14	$155.50	Y
CRICKET - ALL SYNTHETIC NETS				
Practise Wickets - Per Hour	$14.27	$1.43	$15.70	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
CYCLING				
LANSDOWNE PARK AND JACK WALSH CRITERIUM TRACK				
Seasonal Use – Weeknights (max 4 hours per night)	$901.36	$90.14	$991.50	Y
Seasonal Use – Saturday or Sunday (8am to 12noon or 12noon to 4pm)	$1,174.09	$117.41	$1,291.50	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	$261.36	$26.14	$287.50	Y
National/International Events – Per event	$948.64	$94.86	$1,043.50	Y
CANTERBURY VELODROME				
FOOTBALL / SOCCER				
FULL FIELDS - WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges – Season Charge per field	$381.82	$38.18	$420.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	$629.09	$62.91	$692.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	$865.91	$86.59	$952.50	Y
4 night/day per week plus floodlighting charges – Season Charge per field	$1,099.55	$109.95	$1,209.50	Y
BLICK OVAL - SEASONAL / CASUAL USE				
Seasonal Use – 1 training night per week plus floodlighting charges	$1,178.64	$117.86	$1,296.50	Y
Seasonal Use – 2 training nights per week plus floodlighting charges	$1,434.09	$143.41	$1,577.50	Y
Seasonal Use – 3 training nights per week plus floodlighting charges	$1,689.55	$168.95	$1,858.50	Y
Seasonal Use – 4 training nights per week plus floodlighting charges	$1,945.00	$194.50	$2,139.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$270.91	$27.09	$298.00	Y
THE CREST OF BANKSTOWN - IN-FIELD ONLY				
Amateur – Seasonal Use – Match play only. Up to 12 match days per season; all additional match days will attract casual rates; change over fees may be applicable.	$1,050.45	$105.05	$1,155.50	Y
Amateur – Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$315.45	$31.55	$347.00	Y
Amateur – Hourly Rate	$43.18	$4.32	$47.50	Y
Professional/Semi professional – Seasonal Use – Match play only. Up to 12 match days per season; all additional match days will attract casual rate; change over fees may be applicable.	$2,170.91	$217.09	$2,388.00	Y
Professional/Semi professional – Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$645.45	$64.55	$710.00	Y
Professional/Semi professional – Hourly Rate	$109.09	$10.91	$120.00	Y
THE CREST OF BANKSTOWN - CHANGE-OVER FEES				
Applicable where work is required to be undertaken out of hours. Full cost recovery (minimum $480).			Full Cost Recovery	Y
Paint over existing lines in green (if required).	$272.27	$27.23	$299.50	Y
JENSEN PARK SYNTHETIC - WEEKDAY TRAINING USE				
Seasonal Hirers (training / match play only) – Per hour – Full Field	$37.73	$3.77	$41.50	Y
Seasonal Hirers (training / match play only) – Per hour – Half Field	$23.64	$2.36	$26.00	Y
Seasonal Hirers (training / match play only) – Per hour – Training Area	$14.09	$1.41	$15.50	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
JENSEN PARK SYNTHETIC - WEEKDAY USE				
Community (training / match play only) – Per hour – Full Field	$75.91	$7.59	$83.50	Y
Community (training / match play only) – Per hour – Half Field	$42.73	$4.27	$47.00	Y
Community (training / match play only) – Per hour – Training Area	$28.64	$2.86	$31.50	Y
Community (competitions) – Per hour – Full Facility	$171.36	$17.14	$188.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Field	$171.36	$17.14	$188.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Half Field	$114.09	$11.41	$125.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Training Area	$95.00	$9.50	$104.50	Y
Local Schools – Per hour – Full Field	$28.64	$2.86	$31.50	Y
Local Schools – Per hour – Mini Fields	$9.55	$0.95	$10.50	Y
Non-Local Schools – Per hour – Full Field	$75.91	$7.59	$83.50	Y
Non-Local Schools – Per hour – Mini Fields	$19.09	$1.91	$21.00	Y
JENSEN PARK SYNTHETIC - WEEKEND USE				
Seasonal Hirers (training / match play only) – Per hour – Full Facility	$42.73	$4.27	$47.00	Y
Community (training / match play only) – Per hour – Full Facility	$95.45	$9.55	$105.00	Y
Community (competitions) – Per hour – Full Facility	$190.00	$19.00	$209.00	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Facility	$237.73	$23.77	$261.50	Y
SYNTHETIC GRASS FIELDS (OPEN FACILITY) - WEEKDAY USE				
Community (training / match play only) – Per hour – Full Field	$47.73	$4.77	$52.50	Y
Community (training / match play only) – Per hour – Half Field	$28.64	$2.86	$31.50	Y
Community (training / match play only) – Per hour – Training Area	$19.09	$1.91	$21.00	Y
Community (competitions) – Per hour – Full Facility	$114.09	$11.41	$125.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Field	$75.91	$7.59	$83.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Half Field	$47.73	$4.77	$52.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Training Area	$28.64	$2.86	$31.50	Y
Local Schools – Per hour – Full Field	$14.09	$1.41	$15.50	Y
Local Schools – Per hour – Mini Fields	$5.00	$0.50	$5.50	Y
Non-Local Schools – Per hour – Full Field	$33.64	$3.36	$37.00	Y
Non-Local Schools – Per hour – Mini Fields	$14.09	$1.41	$15.50	Y
Seasonal Hirers (training / match play only) – Per hour – Training Area	$14.09	$1.41	$15.50	Y
Seasonal Hirers (training / match play only) – Per hour – Full Facility or pro rata 1/2 field	$28.18	$2.82	$31.00	Y
SYNTHETIC GRASS FIELDS (OPEN FACILITY) - WEEKEND USE				
Seasonal Hirers (training / match play only) – Per hour – Full Facility	$28.18	$2.82	$31.00	Y
Community (training / match play only) – Per hour – Full Facility	$66.36	$6.64	$73.00	Y
Community (competitions) – Per hour – Full Facility	$142.73	$14.27	$157.00	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Facility	$171.36	$17.14	$188.50	Y
FULL FIELDS - SEASONAL / CASUAL USE				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	$666.82	$66.68	$733.50	Y

continued on next page ...

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
FULL FIELDS - SEASONAL / CASUAL USE [continued]				
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	$849.55	$84.95	$934.50	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	$1,092.27	$109.23	$1,201.50	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	$1,395.00	$139.50	$1,534.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$270.91	$27.09	$298.00	Y
FULL FIELDS - MATCH PLAY ONLY				
Seasonal Use – Saturday or Sunday, per field	$411.36	$41.14	$452.50	Y
MINI / MOD FIELDS - SEASONAL / CASUAL USE				
Seasonal Use – Per season, per field	$615.45	$61.55	$677.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$139.09	$13.91	$153.00	Y
SUMMER SOCCER				
1 night per week plus floodlighting charges – Season Charge per field	$194.55	$19.45	$214.00	Y
2 night per week plus floodlighting charges – Season Charge per field	$309.09	$30.91	$340.00	Y
3 night per week plus floodlighting charges – Season Charge per field	$425.00	$42.50	$467.50	Y
4 night per week plus floodlighting charges – Season Charge per field	$536.36	$53.64	$590.00	Y
FUTSAL				
Casual Hire – Community – Per hour	$62.27	$6.23	$68.50	Y
Casual Hire – Commercial – Per court, per hour	$90.91	$9.09	$100.00	Y
GRIDIRON				
WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges – Season Charge per field	$381.82	$38.18	$420.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	$628.64	$62.86	$691.50	Y
3 night/day per week plus floodlighting charges – Season Charge per field	$865.45	$86.55	$952.00	Y
4 night/day per week plus floodlighting charges – Season Charge per field	$1,099.55	$109.95	$1,209.50	Y
SEASONAL / CASUAL USE				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	$666.82	$66.68	$733.50	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	$849.55	$84.95	$934.50	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	$1,092.27	$109.23	$1,201.50	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	$1,395.00	$139.50	$1,534.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$270.91	$27.09	$298.00	Y
HOCKEY				
WATER BASED				
Junior Match – per game	$119.09	$11.91	$131.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
WATER BASED [continued]				
Senior Match (club) – per game	$254.09	$25.41	$279.50	Y
Representative Carnivals – negotiated per day with rental based on match rate			Calculate	Y
Training (2 hour block) – Juniors	$119.09	$11.91	$131.00	Y
Training (2 hour block) – Seniors	$254.09	$25.41	$279.50	Y
School Hire – per half day	$171.82	$17.18	$189.00	Y
School Hire – per game	$87.27	$8.73	$96.00	Y
GRASS HOCKEY - WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges – Season Charge per field	$381.82	$38.18	$420.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	$628.18	$62.82	$691.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	$865.45	$86.55	$952.00	Y
4 night/day per week plus floodlighting charges – Season Charge per field	$1,099.09	$109.91	$1,209.00	Y
GRASS HOCKEY - SEASONAL / CASUAL USE				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	$666.82	$66.68	$733.50	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	$849.55	$84.95	$934.50	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	$1,091.82	$109.18	$1,201.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	$1,395.00	$139.50	$1,534.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$270.91	$27.09	$298.00	Y
NETBALL				
PAVED COURTS - WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges- Season charge per court	$41.82	$4.18	$46.00	Y
2 night/day per week plus floodlighting charges- Season charge per court	$63.18	$6.32	$69.50	Y
3 night/day per week plus floodlighting charges- Season charge per court	$88.64	$8.86	$97.50	Y
4 night/day per week plus floodlighting charges- Season charge per court	$110.45	$11.05	$121.50	Y
PAVED COURTS - SEASONAL / CASUAL USE				
Seasonal Use – Per season, per court	$154.55	$15.45	$170.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$72.27	$7.23	$79.50	Y
GRASS COURTS - WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges- Season charge per court	$22.27	$2.23	$24.50	Y
2 night/day per week plus floodlighting charges- Season charge per court	$33.18	$3.32	$36.50	Y
3 night/day per week plus floodlighting charges- Season charge per court	$43.64	$4.36	$48.00	Y
4 night/day per week plus floodlighting charges- Season charge per court	$53.64	$5.36	$59.00	Y
GRASS COURTS - SEASONAL / CASUAL USE				
Seasonal Use – per court	$74.09	$7.41	$81.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$38.18	$3.82	$42.00	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
OZTAG / TOUCH FOOTBALL / ULTIMATE FRISBEE				
CANTERBURY VELODROME				
OTHER FIELDS - SEASONAL / CASUAL USE				
Seasonal Use – 1 night per week plus floodlighting charges – Season Charge per field	$204.55	$20.45	$225.00	Y
Seasonal Use – 2 nights per week plus floodlighting charges – Season Charge per field	$330.91	$33.09	$364.00	Y
Seasonal Use – 3 nights per week plus floodlighting charges – Season Charge per field	$452.73	$45.27	$498.00	Y
Seasonal Use – 4 nights per week plus floodlighting charges – Season Charge per field	$573.64	$57.36	$631.00	Y
Casual Use – per night/day or pro rata 1/2 day (up to 4 hours)	$134.09	$13.41	$147.50	Y
RUGBY LEAGUE / RUGBY UNION				
FULL FIELDS - WEEKNIGHT / TRAINING USE				
1 night/day per week plus floodlighting charges – Season Charge per field	$381.82	$38.18	$420.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	$628.18	$62.82	$691.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	$865.45	$86.55	$952.00	Y
4 night/day per week plus floodlighting charges – Season Charge per field	$1,099.09	$109.91	$1,209.00	Y
FULL FIELDS - SEASONAL / CASUAL USE				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	$666.82	$66.68	$733.50	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	$849.55	$84.95	$934.50	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	$1,091.82	$109.18	$1,201.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	$1,395.00	$139.50	$1,534.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$270.91	$27.09	$298.00	Y
MINI / MOD FIELDS - SEASONAL / CASUAL USE				
Seasonal Use – Per season per field	$614.55	$61.45	$676.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	$138.64	$13.86	$152.50	Y
OTHER SPORTS				
Bubble soccer – Commercial activities – max 4 hours	$308.18	$30.82	$339.00	Y
Bubble soccer – Non-Commercial activities – max 4 hours	$135.91	$13.59	$149.50	Y
Seasonal Use – Sports not otherwise identified including fishing, bocce, roller sports, battle group, model aircraft flying, and other emerging sports. Fee is for one day per week.	$185.00	$18.50	$203.50	Y
Casual Use – Sports not otherwise identified including fishing, bocce, roller sports, battle group, model aircraft flying, and other emerging sports – Per day or pro rata 1/2 day (up to 4 hours)	$43.64	$4.36	$48.00	Y
SKATE PARKS				
Commercial, per day or pro rata 1/2 day (up to 4 hours) – NOTE: Waste collection payable by hirer, per bin	$780.00	$78.00	$858.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
SKATE PARKS [continued]				
Community, per day or pro rata 1/2 day (up to 4 hours) – NOTE: Waste collection payable by hirer, per bin	$124.09	$12.41	$136.50	Y
SEFTON GOLF COURSE				
WEEKDAYS				
General – 9 holes	$18.64	$1.86	$20.50	Y
General – 18 holes	$24.55	$2.45	$27.00	Y
Concession & Junior (under 18 years of age) – 9 holes	$16.82	$1.68	$18.50	Y
Concession & Junior (under 18 years of age) – 18 holes	$16.82	$1.68	$18.50	Y
WEEKENDS				
Weekends / Public Holidays – General – 9 holes	$23.64	$2.36	$26.00	Y
Weekends / Public Holidays – General – 18 holes	$29.09	$2.91	$32.00	Y
Weekends – Concession & Junior (under 18 years of age) – 9 holes	$18.18	$1.82	$20.00	Y
Weekends – Concession & Junior (under 18 years of age) – 18 holes	$18.18	$1.82	$20.00	Y
TWILIGHT RATE				
Unlimited Play (after 3.00pm – during daylight savings period, after 1pm for all other times)	$16.36	$1.64	$18.00	Y
KIOSK & PRO SHOP ITEMS				
Kiosk & Pro Shop	All Items / goods sold at recommended retail price and / or commercial rates. Items can be sold at discounted rate to help move stock close to expiry date.			Y
SCHOOL SPORT				
School Sport		Refer to Explanatory Notes		Y
GOLF CART HIRE				
Golf Cart Hire – 9 holes	$27.73	$2.77	$30.50	Y
Golf Cart Hire – 18 holes	$41.36	$4.14	$45.50	Y
Golf Cart Hire – upgrade from 9 holes to 18 holes	$16.82	$1.68	$18.50	Y
Golf Cart Hire – Concession – per round	$27.27	$2.73	$30.00	Y
Golf Cart Hire – Deposit – Deposit payable for hire of golf cart, refundable when cart and keys returned	$45.45	$4.55	$50.00	Y
OTHER HIRE				
Golf Buggy Hire – per round	$8.18	$0.82	$9.00	Y
Club Hire – per round	$12.27	$1.23	$13.50	Y
Hire package – includes hire clubs and buggy	$16.82	$1.68	$18.50	Y
COMPETITIONS, SPECIAL EVENTS, CLINICS & LESSONS				
Golf Professional Coaching Fee - round of 9 (student must still pay green fees)	$68.18	$6.82	$75.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
COMPETITIONS, SPECIAL EVENTS, CLINICS & LESSONS [continued]				
Golf Professional Coaching Fee - round of 18 (student must still pay green fees)	$90.91	$9.09	$100.00	Y
Golf Professional Coaching Fee - driving or putting practice per hour	$45.45	$4.55	$50.00	Y
Competitions, Special Events, Clinics & Lessons		Refer to Explanatory Notes		Y
Catering		Refer to Explanatory Notes		Y
CATERING				
Catering		Refer to Explanatory Notes		Y
LOYALTY CARD				
Loyalty Card – Buy 10 games and get 11th free		Refer to Explanatory Notes		Y
LEISURE AND AQUATICS				
LIFEGUARD,CPR & SWIMMING INSTRUCTION COURSES				
CPR/First Aid Course person	$135.00	$0.00	$135.00	N
Lifeguard Course per person	$135.00	$0.00	$135.00	N
Swimming Instruction Course per person	$300.00	$0.00	$300.00	N
SINGLE ENTRY - SWIM				
Adults	$6.36	$0.64	$7.00	Y
Children between 5 and 17 years of age	$5.18	$0.52	$5.70	Y
Children between 5 and 17 years of age plus use of inflatable	$11.36	$1.14	$12.50	Y
Children under 5 years of age (with paying adult)			NIL	Y
School sport participant – includes school carnival entry	$4.27	$0.43	$4.70	Y
Concession Entry (Refer to Explanatory Notes)	$4.36	$0.44	$4.80	Y
A parent/guardian accompanying a child to learn to Swim and/or Squad Training			NIL	Y
A parent/guardian accompanying a child with a disability (Companion card must be presented)			NIL	Y
Spectator – includes children attending the swimming carnival but not participating in swimming events	$3.27	$0.33	$3.60	Y
Swim Club volunteers and instructors			NIL	Y
Swim Club Member	$3.55	$0.35	$3.90	Y
Squad Member (see Note)	$3.55	$0.35	$3.90	Y
Family (2 adults + max. 3 children)	$21.82	$2.18	$24.00	Y
Scuba Dive Class – per diver	$13.00	$1.30	$14.30	Y
SAUNA				
Swim/Sauna Admission Fees (Roselands & Wran Only) - Concession	$6.55	$0.65	$7.20	Y
Fee includes access to the pools and saunas at Roselands & Wran Leisure & Aquatic Centres per casual visit for concession card holders (Seniors, Health, Pension, Veteran card Holders)				
Swim / Sauna Admission Fees (Roselands & Wran ONLY) – All Users	$9.55	$0.95	$10.50	Y
Swim / Sauna Admission Fees (Roselands & Wran ONLY) -10 visit Swim / Sauna Pass	$85.00	$8.50	$93.50	Y
Swim / Sauna Admission Fees (Roselands & Wran ONLY) - 10 visit Swim / Sauna Pass – Concession	$61.36	$6.14	$67.50	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
MULTIPLE ENTRY PASS - SWIM (CONDITIONS & EXCLUSIONS APPLY)				
Adult Fifty (50) Visit Pass (Swimming Only, Valid for all pools)	$254.55	$25.45	$280.00	Y
Child/Student Fifty (50) Visit pass (Swimming Only, Valid for all pools)	$207.27	$20.73	$228.00	Y
Pension/Senior Fifty (50) Visit Pass (Swimming Only, Valid for all pools)	$136.36	$13.64	$150.00	Y
Adult Ten (10) Visit Pass (Swimming Only, Valid for all pools)	$57.73	$5.77	$63.50	Y
Child/Student Ten (10) Visit Pass (Swimming Only, Valid for all pools)	$46.36	$4.64	$51.00	Y
Concession Ten (10) Visit Pass (Swimming Only, Valid for all pools) (see Note under Definition)	$39.09	$3.91	$43.00	Y
Adult Twenty (20) Visit Pass (Swimming Only, Valid for all pools)	$109.09	$10.91	$120.00	Y
Child/Student Twenty (20) Visit Pass (Swimming Only, Valid for all pools)	$88.18	$8.82	$97.00	Y
Concession Twenty (20) Visit Pass (Swimming Only, Valid for all pools) (see Note under Definition)	$59.09	$5.91	$65.00	Y
Squad Swimmer 10 visit pass	$32.73	$3.27	$36.00	Y
Squad Swimmer 20 visit pass	$60.00	$6.00	$66.00	Y
MEMBERSHIPS - SWIM ONLY				
MEMBERSHIPS - FITNESS / AQUA				
HEALTH & WELLNESS MULTI VISIT PASSES AND PERSONAL TRAINING (CONDITIONS & EXCLUSIONS APPLY)				
Adult Single Casual Visit	$17.73	$1.77	$19.50	Y
Concession Single Casual Visit	$14.55	$1.45	$16.00	Y
Adult 10 Visit	$140.00	$14.00	$154.00	Y
Concession 10 Visit	$94.09	$9.41	$103.50	Y
Children and Schools	$9.09	$0.91	$10.00	Y
Personal Training – 30 minute single session	$54.55	$5.45	$60.00	Y
Personal Training – 1 hour – 5 visit pass	$363.64	$36.36	$400.00	Y
Personal Training – 1 hour – 10 visit pass	$681.82	$68.18	$750.00	Y
Personal Training - 1 hour single session	$81.82	$8.18	$90.00	Y
Personal Trainers - weekly rent per week	$272.73	$27.27	$300.00	Y
Physio/Chiro/Allied Health Specialists hire per hour	$22.73	$2.27	$25.00	Y
CB LEISURE & AQUATICS MEMBERSHIP (INCLUDES ACCESS TO ALL AQUATIC AREAS, GYM AND FITNESS CLASSES. EXCLUDES SWIM SCHOOL, SQUADS AND ALL OTHER PROGRAM/EVENTS)				
Squad Swimmer Fortnightly Direct Debit	$23.18	$2.32	$25.50	Y
Fee includes access to the centres for squad swimmers when an active member of the swimming squads				
Direct Debit Membership Adult - Fortnightly Fee	$31.82	$3.18	$35.00	Y
Direct Debit Membership Student/Child (valid Student ID required) - Fortnightly Fee	$25.00	$2.50	$27.50	Y
Direct Debit Loyalty Membership (must have 3 years continuous membership) - Fortnightly Fee	$27.27	$2.73	$30.00	Y
Direct Debit Concession Membership (Pensioner, Senior, Veteran, Health Card) - Fortnightly Fee	$18.18	$1.82	$20.00	Y
Direct Debit Family Membership (up to 5 people) - Fortnightly Fee	$68.18	$6.82	$75.00	Y
Direct Debit Family Concession (up to 5 people) - Fortnightly Fee	$54.55	$5.45	$60.00	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
DIRECT DEBIT ADMINISTRATION COSTS				
Membership Card Replacement	$5.00	$0.50	$5.50	Y
Direct Debit – Joining Fee	$0.00	$0.00	$0.00	Y
Memberships – Membership Hold Fee	$13.64	$1.36	$15.00	Y
Memberships – Direct Debit – Fortnightly Charge		See Membership Options		Y
PROGRAMS				
CB SWIM SCHOOL (INCLUDES ENTRY FEE)				
Learn to swim 1st child per lesson (Refer to Explanatory Notes)	$20.00	$0.00	$20.00	N
Learn to swim 2nd child per lesson (Refer to Explanatory Notes)	$19.00	$0.00	$19.00	N
Learn to swim 3rd child per lesson (Refer to Explanatory Notes)	$18.00	$0.00	$18.00	N
School Learn to Swim; per student	$12.00	$0.00	$12.00	N
Private lesson, 1 child, 30 minutes	$48.00	$0.00	$48.00	N
Private lesson, 2 children, same family, 30 minutes	$64.50	$0.00	$64.50	N
School Holiday Program, per week (5 days), per child, 30 min lessons or pro rata if applicable	$100.00	$0.00	$100.00	N
Learn to Swim – Swim Diving Class – per person – per lesson	$13.00	$0.00	$13.00	N
CHILD PLAY SUPERVISION (CANTERBURY LEISURE & AQUATIC CENTRE ONLY)				
SQUAD COACHING				
INSTRUCTOR / LIFEGUARD/ SECURITY GUARD HIRE				
Birthday Party Host per hour	$56.82	$5.68	$62.50	Y
Additional Lifeguard & Swim Instructors Hire	$56.82	$5.68	$62.50	Y
Security Guard Hire per hour	$40.91	$4.09	$45.00	Y
Deposit payable to secure booking	$98.18	$9.82	$108.00	Y
TABLE RESERVATION				
To reserve a table at the Leisure Centres (1 Table limit)	$43.18	$4.32	$47.50	Y
To reserve a BBQ at the Leisure Centres (1 BBQ limit)	$43.18	$4.32	$47.50	Y
POOL HIRE				
LANE HIRE				
Casual Hire Per Hour – Non profit community organisations/schools (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$32.27	$3.23	$35.50	Y
Casual Hire Per Hour – Commercial (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$45.91	$4.59	$50.50	Y
Casual Hire Per Hour – Cancellation fee (per lane), if less then 1 week notice given and not rebooked (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$58.64	$5.86	$64.50	Y
Non profit community organisations/schools – Regular Hire per Hour (Refer to Explanatory Notes)	$28.64	$2.86	$31.50	Y
Non profit community organisations/schools – Per Hour	$40.91	$4.09	$45.00	Y
Commercial - Per Hour	$59.09	$5.91	$65.00	Y
Swim Club Hire / Swimming Carnivals Hire – per lane – per hour	$33.64	$3.36	$37.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
LANE HIRE [continued]				
Swim Club Hire / Swimming Carnivals Hire – Booking Fee	$322.73	$32.27	$355.00	Y
HIRE 50M POOL				
Non profit community organisations/schools (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$183.18	$18.32	$201.50	Y
Commercial (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$299.09	$29.91	$329.00	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$387.73	$38.77	$426.50	Y
Non profit community organisations/schools (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$348.64	$34.86	$383.50	Y
Commercial (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$551.82	$55.18	$607.00	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$390.00	$39.00	$429.00	Y
HIRE 18M, 20M & 25M POOL				
Non profit community organisations/schools (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$113.18	$11.32	$124.50	Y
Commercial (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$210.45	$21.05	$231.50	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$387.73	$38.77	$426.50	Y
Non profit community organisations/schools (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$222.73	$22.27	$245.00	Y
Commercial (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$348.64	$34.86	$383.50	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	$386.36	$38.64	$425.00	Y
KIOSK ITEMS				
All Items / goods sold at recommended retail price and / or commercial rates	All Items / goods sold at recommended retail price and / or commercial rates			Y
COMPETITIONS				
Competitions	Refer to Explanatory Notes			Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
MULTI PURPOSE ROOM HIRE				
BIRRONG, CANTERBURY, MAX PARKER & ROSELANDS				
Casual Hire Per Hour (during normal centre hours) -Non-profit community organisations/schools (Birrong, Max Parker, Roselands & Wran)	$32.73	$3.27	$36.00	Y
Casual Hire Per Hour (during normal centre hours) -Commercial (Birrong, Max Parker, Roselands & Wran)	$43.18	$4.32	$47.50	Y
Regular Hire Per Hour (during normal centre hours) (See Note) -Non-profit community organisations/schools (Birrong, Max Parker, Roselands & Wran)	$22.27	$2.23	$24.50	Y
Regular Hire Per Hour (during normal centre hours) (See Note) -Commercial (Birrong, Max Parker, Roselands & Wran)	$24.55	$2.45	$27.00	Y
WRAN LEISURE CENTRE MULTIPURPOSE HALL				
Casual Hire Per Hour (during normal centre hours) -Non-profit community organisations/schools	$41.36	$4.14	$45.50	Y
Casual Hire Per Hour (during normal centre hours) -Commercial	$54.09	$5.41	$59.50	Y
Regular Hire Per Hour (during normal centre hours) (See Note) – Maximum hire period at any one time – 10 sessions – Non-profit community organisations/schools	$28.18	$2.82	$31.00	Y
Regular Hire Per Hour (during normal centre hours) (See Note) – Maximum hire period at any one time – 10 sessions – Commercial	$40.91	$4.09	$45.00	Y
TENNIS				
During Normal Centre Hours – per hour TENNIS	$17.27	$1.73	$19.00	Y
During Normal Centre Hours – 4 hour session	$41.82	$4.18	$46.00	Y
During Normal Centre Hours – Schools – per court, per session (2hrs max)	$20.45	$2.05	$22.50	Y
TENNIS COACHING				
During Normal Centre Hours – Regular Hire per hour by Professional Coach (See Note)	$36.36	$3.64	$40.00	Y
During Normal Centre Hours – Casual Hire per hour by Professional Coach	$40.91	$4.09	$45.00	Y
EQUIPMENT HIRE				
Racquet Hire	$7.73	$0.77	$8.50	Y
TENNIS COURTS				
WEEKDAY & WEEKEND HIRE - FOR COUNCIL OPERATED COURT CENTRES ONLY				
Casual Per hour (daytime)	$18.64	$1.86	$20.50	Y
Casual Per Hour (lights required)	$25.45	$2.55	$28.00	Y
4 hour session (daytime)	$55.91	$5.59	$61.50	Y
4 hour session (lights required)	$81.82	$8.18	$90.00	Y
Schools – per court, per session (2 hrs max)	$22.27	$2.23	$24.50	Y
COACHING - (7 DAYS PER WEEK) FOR COUNCIL OPERATED COURT CENTRES ONLY				
Regular Hire by Professional Coach (daytime), per hour	$36.36	$3.64	$40.00	Y
Casual Hire by Professional Coach (daytime), per hour	$44.55	$4.45	$49.00	Y
Regular Hire by Professional Coach (lights required), per hour	$48.64	$4.86	$53.50	Y
Casual Hire by Professional Coach (light required), per hour	$56.82	$5.68	$62.50	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
FILMING				
BOND				
Low impact activity	$500.00	$0.00	$500.00	N
Medium to High Impact activity	$1,000.00	$0.00	$1,000.00	N
Some High Impact filming may attract a higher bond (minimum $2500 bond)	$2,500.00	$0.00	$2,500.00	N
COMMERCIAL STILL PHOTOGRAPHY				
Per Day	$167.50	$0.00	$167.50	N
Per Half Day (max. 4 hours)	$111.00	$0.00	$111.00	N
COMMERCIAL FILMING				
Low Impact Filming, See Notes			up to $150.00	N
Medium Impact Filming, See Notes			up to $300.00	N
High Impact Filming, See Notes			up to $500.00	N
75% of the original application fee (non refundable)			75% of the original application fee	N
Charity Organisations – request to waive filming application fees			At the Discretion of the Manager Customer Experience & Recreation	N
For Road closures (high impact)			up to $300.00	N
VENUE HIRE				
Existing venue hire fees will apply per location			Existing venue hire fees will apply per location	N
Hire of Passive Parks – for exclusive use for the purposes of filming, unit base and/or catering – Existing park hire fees will apply per location			Existing park hire fees will apply per location	N
Hire of Sporting Field/s – for exclusive use for the purposes of filming, unit base and/or catering – Existing park hire fees will apply per location			Existing park hire fees will apply per location	N
Road Reserves & Other Council Areas – All other areas not already covered in existing fees and charges, per location			up to $300.00	N
OTHER FEES - FILMING				
Site Supervision per hour (at Council's discretion)	$70.50	$0.00	$70.50	N
Catering in Park or Open Space if filming in private property (at Council's discretion and subject to suitability)			up to $165.00	N
Access to power			Full Cost Recovery	N
Litter collection, per staff member / per hour by Council			Full Cost Recovery	N
Waste collection for filming activities – per 240 Litre bins	$29.00	$0.00	$29.00	N
Waste collection for filming activities – per 1,100 Litre bins	$135.00	$0.00	$135.00	N
Key Deposit, per key	$171.00	$0.00	$171.00	N
BANKSTOWN ARTS CENTRE				
WORKSHOPS				
SCHOOL HOLIDAY WORKSHOPS				
Range from $10 - $50				N
WORKSHOPS/ MASTER CLASSES/ PERFORMANCE/ SPECIAL EVENTS				
Child (Age 1 – 5) Hourly Rate	$4.82	$0.48	$5.30	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
WORKSHOPS/ MASTER CLASSES/ PERFORMANCE/ SPECIAL EVENTS [continued]				
Child (Age 6 – 10) Hourly Rate	$7.13	$0.71	$7.85	Y
Youth (Age 11 – 15) Hourly Rate	$9.45	$0.95	$10.40	Y
Adult (Age 16 +) Hourly Rate	$11.91	$1.19	$13.10	Y
Seniors (60 +) Hourly Rate	$4.82	$0.48	$5.30	Y
Early Bird (Refer to Explanatory Notes)			Calculate	Y
MATERIALS				
Art Materials			up to $60.00	Y
TECHNICAL SUPPORT				
AV Tech Rate for Clients - (Minimum 4 Hours) Friday - Sunday	$77.27	$7.73	$85.00	Y
AV Tech Rate for Clients - (Minimum 4 Hours) Monday - Thursday	$68.18	$6.82	$75.00	Y
THEATRE HIRE				
Equipment use – per booking	$57.00	$5.70	$62.70	Y
Community – Rehearsal only, per hour	$47.45	$4.75	$52.20	Y
Commercial/Private – Rehearsal only, per hour	$85.45	$8.55	$94.00	Y
Community – Rehearsal only, daily rate	$379.73	$37.97	$417.70	Y
Commercial/Private – Rehearsal only, daily rate	$759.46	$75.95	$835.40	Y
Community - Rehearsal only, weekly rate (5 days)	$1,691.82	$169.18	$1,861.00	Y
Commercial/Private - Rehearsal only, weekly rate (5 days)	$3,383.41	$338.34	$3,721.75	Y
CONFERENCES & SEMINARS				
Meeting		Refer to hall hire fees - Cat A		Y
Commercial 4 hour hire – Weekend	$854.36	$85.44	$939.80	Y
Commercial 8 hour hire – Week end	$1,424.09	$142.41	$1,566.50	Y
Community – 4 hr – Weekday	$470.00	$47.00	$517.00	Y
Community – 8 hr – Weekday	$683.64	$68.36	$752.00	Y
Community – 4 hr – Weekend	$569.54	$56.95	$626.50	Y
Community – 8 hr – Weekend	$996.82	$99.68	$1,096.50	Y
Community additional hour	$104.55	$10.45	$115.00	Y
Commercial – Per hour – After hours surcharge	$57.05	$5.70	$62.75	Y
Community – Per hour – After hours surcharge	$38.18	$3.82	$42.00	Y
Commercial – 4hr Hire – Mon – Fri	$626.36	$62.64	$689.00	Y
Commercial – 8hr Hire – Mon – Fri	$968.18	$96.82	$1,065.00	Y
Commercial – Additional hour	$151.82	$15.18	$167.00	Y
Commercial – Per/Hr – After Hrs	$57.05	$5.70	$62.75	Y
Community – Per/Hr – After Hrs	$37.91	$3.79	$41.70	Y
FOYER HIRE				
Commercial / Private – (up to 4 hours of use)	$341.82	$34.18	$376.00	Y
Community – (up to 4 hours of use)	$190.00	$19.00	$209.00	Y
Commercial / Private – additional per/hr rate	$56.91	$5.69	$62.60	Y
Community – additional per/hr rate	$38.18	$3.82	$42.00	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
STUDIO 1				
Refer to Hall Hire Fees – Category B		Refer to Explanatory Notes		Y
REHEARSAL 2				
Refer to Hall Hire Fees – Category A		Refer to Explanatory Notes		Y
TICKETING-PERFORMANCE / SPECIAL EVENTS				
Fee varies depending on support from external funding.			Up to $50.00	Y
Tickets for performances, talks and special events – Up to $20			Up to $20	Y
MISCELLANEOUS CHARGES-BANKSTOWN ARTS CENTRE				
Cancellation Fee for Casual hirers– within 10 days of the function			50% of total hire fee	Y
High Risk Bond	$500.00	$0.00	$500.00	N
Hall hire bond	$272.73	$27.27	$300.00	Y
Access Call Out Fee – Including call out due to lost key, key not picked up by hirer or alarm activated (minimum charge)	$63.64	$6.36	$70.00	Y
Cancellation Fee for casual hirers– within 48 hrs of the function			Full Hire Fee	Y
Damages / Broken Equipment – Full Cost Recovery ($60 minimum)			Full Cost Recovery	Y
Key/ Swipe Deposit – Per key / swipe	$120.00	$0.00	$120.00	N
Key /Swipe Replacement – Per key / swipe	$109.09	$10.91	$120.00	Y
Key / Swipe Late Return – For keys returned later than 5 or more business days	$45.45	$4.55	$50.00	Y
Security Fee – Full Cost Recovery and at the discretion of the Arts Centre Director			Full Cost Recovery	Y
Activity Floor Impact Charge – Applicable to certain dancing and exercise activities deemed by Council to have a greater impact on the condition and deterioration of the flooring at a higher rate than other activities, will be charged an additional 10% of their hire fees.	10% of the original hire fees to be charged			Y
Late Application Fee – For applications received with less notice than required under the conditions of hire	$90.91	$9.09	$100.00	Y
Unauthorised Use – Use of Hall outside of Permit Hours	Double Commercial Casual Hourly Rate			Y
Administration Fee – Refer to Explanatory Notes	$22.73	$2.27	$25.00	Y
Extra Hire Charges – Up to 50 cups, glasses, teaspoons, forks or knives. (price includes set up and cleaning)	$90.91	$9.09	$100.00	Y
Extra Hire Charges – Urn	$18.18	$1.82	$20.00	Y
Extra Hire Charges – Projector and/ or screen	$45.45	$4.55	$50.00	Y
Extra Hire Charges – Lectern	$18.18	$1.82	$20.00	Y
Extra Hire Charges – Whiteboard	$9.09	$0.91	$10.00	Y
After hours staff fee - Venue Assistant (Per Hour) - Minimum 4 hours	$47.27	$4.73	$52.00	Y
Post Function Clean - Weekdays Mon-Fri	$43.64	$4.36	$48.00	Y
Post Function Clean - Weekends	$59.09	$5.91	$65.00	Y
COMMUNITY SERVICES				
MEALS ON WHEELS				
Meal only	$7.70	$0.00	$7.70	N
Desert only	$2.90	$0.00	$2.90	N
Juice	$1.60	$0.00	$1.60	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
MEALS ON WHEELS [continued]				
Cultural meal only	$7.70	$0.00	$7.70	N
Salad only	$8.80	$0.00	$8.80	N
Petite meals	$5.60	$0.00	$5.60	N
Soup	$2.50	$0.00	$2.50	N
Community Restaurant	$13.00	$0.00	$13.00	N
Community Restaurant (theme days)	$15.00	$0.00	$15.00	N
HOUSEBOUND SHOPPING SERVICE				
Housebound Shopping Service	$5.50	$0.00	$5.50	N
BOOKING FEE - COMMUNITY AND CULTURAL SERVICES EVENTS				
Booking Fee – Community and Cultural Services Unique Events – Refer to Explanatory Notes		Refer to Explanatory Notes		Y
Booking Fee – Community and Cultural Services Events		Refer to Explanatory Notes		Y
LIBRARY SERVICES				
HANDLING FEE				
All Items	$10.91	$1.09	$12.00	Y
LOST / DAMAGED ITEMS				
Damaged RFID Tag or Item Barcode	$1.00	$0.00	$1.00	N
Beyond Repair (Full Replacement Cost as per Library System)		Full Cost Recovery		N
Lost / Damaged Packaging	$6.00	$0.00	$6.00	N
DEBT COLLECTION				
Legal Action Fees – Sundry – (As determined by Court)		As determined by Court		Y
REPRODUCTION				
Black & White print A4 (Includes microfilm A4) microfiche, photocopying, Internet output, CD Rom output (one sided)	$0.18	$0.02	$0.20	Y
Black & White print A3 (Except microfilm) (one sided)	$0.27	$0.03	$0.30	Y
Colour Printing A4	$0.91	$0.09	$1.00	Y
Colour Printing A3	$1.36	$0.14	$1.50	Y
Double sided A4 Black & White	$0.36	$0.04	$0.40	Y
Double sided A3 Black & White	$0.55	$0.05	$0.60	Y
Double sided colour A4	$1.82	$0.18	$2.00	Y
Double sided colour A3	$2.73	$0.27	$3.00	Y
REPLACEMENT CARD				
Adults & Junior (per card)	$5.00	$0.00	$5.00	N
COPY OF LOCAL STUDIES ITEM				
Copy of Local Studies Item		Full Cost Recovery		Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
LOCAL HISTORY RESEARCH - COMMERCIAL				
Requests made by Commercial Organisations – charges will vary depending on the complexity of the research, minimum hourly rate applies (during business hours).			min $50.00	Y
AUSTRALIAN INTERLIBRARY RESOURCE SHARING				
Express - (delivery within 2 hours),as set by the State Library of NSW . Copy: Electronic Delivery	$55.63	$5.56	$61.20	Y
Express - (delivery within 2 hours),as set by the State Library of NSW. Loan: Postal delivery or courier equivalent included in the loan Fee	$70.64	$7.06	$77.70	Y
Rush -(delivery within 24 hours), as set by the State Library of NSW. Copy: Electronic delivery	$37.09	$3.71	$40.80	Y
Rush -(delivery within 24 hours), as set by the State Library of NSW. Loan : Postal delivery or courier equivalent included in the loan Fee	$52.14	$5.21	$57.35	Y
Core - (delivery within 4 working days),to special, university and charging libraries. Copy: Electronic Delivery	$18.59	$1.86	$20.45	Y
Core - (delivery within 4 working days),to special, university and charging libraries. Loan: Postal delivery or courier equivalent included in the loan Fee	$28.55	$2.85	$31.40	Y
Request for an item not held by Bankstown City Library (Inter Library Loan Service or Purchase (per item – not refundable)	$2.73	$0.27	$3.00	Y
DELIVERY FEE				
All delivery options		Full Cost Recovery		Y
FAX CHARGES				
Sending Charges (NSW) – First Page	$0.00	$0.00	$0.00	Y
a) Each additional page	$0.00	$0.00	$0.00	Y
Receiving Charges (NSW) – First Page	$0.00	$0.00	$0.00	Y
Sending Charges (Other Aust. States) – First Page	$0.00	$0.00	$0.00	Y
b) Each additional page	$0.00	$0.00	$0.00	Y
Receiving Charges (Other Aust. States) – First Page	$0.00	$0.00	$0.00	Y
Sending Charges (International) – First Page	$0.00	$0.00	$0.00	Y
c) Each additional page	$0.00	$0.00	$0.00	Y
Receiving Charges (International) – First Page	$0.00	$0.00	$0.00	Y
MERCHANDISE & PUBLICATIONS				
Merchandise & Publications		Refer to Explanatory Notes		Y
USB 8GB	$7.27	$0.73	$8.00	Y
Library bags	$1.36	$0.14	$1.50	Y
BOOK SALE				
Adult Non Fiction	$1.00	$0.10	$1.10	Y
Adult Fiction	$1.00	$0.10	$1.10	Y
Community Language books	$1.00	$0.10	$1.10	Y
Large Print	$1.00	$0.10	$1.10	Y
Junior	$1.00	$0.10	$1.10	Y
Paperbacks	$1.00	$0.10	$1.10	Y
Magazines	$1.00	$0.10	$1.10	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
SPECIAL OFFERS				
Special Offers of withdrawn library items		Refer to Explanatory Notes		Y
BOOKING FEE				
Per Person per Booking – Non refundable	$4.55	$0.45	$5.00	Y
SPECIAL EVENTS				
Adult (18 yrs and over) - Per Person Per booking - Non-Refundable	$4.54	$0.45	$4.99	Y
Child (under 18yrs) / Senior (60+) - Per Person Per Booking - Non-Refundable	$2.46	$0.25	$2.71	Y
MEETING ROOM HIRE (ALL LIBRARIES AND KNOWLEDGE CENTRES)				
PRIVATE / COMMERCIAL GROUPS / GOVERNMENT / TUTORING GROUPS				
Private / Commercial Groups / Government / Tutoring Groups - Per Hour - for Bankstown, Campsie, Chester Hill, Greenacre and Lakemba libraries	$27.27	$2.73	$30.00	Y
Private / Commercial Groups / Government / Tutoring Groups - Per Hour - for Riverwood Library	$13.64	$1.36	$15.00	Y
Private / Commercial Groups / Government / Tutoring Groups – Per Hour – for all Libraries	$22.73	$2.27	$25.00	Y
COMMUNITY & LOCAL COMMUNITY GROUPS				
Community & Local Community Groups - Per Hour - For Bankstown, Campsie, Chester Hill, Greenacre and Lakemba libraries	$13.64	$1.36	$15.00	Y
Community & Local Community Groups - Per Hour - For Riverwood Library	$9.09	$0.91	$10.00	Y
Community & Local Community Groups – Per Hour – For all libraries	$9.09	$0.91	$10.00	Y
SCHOOL, TAFE OR UNIVERSITY STUDENT GROUPS				
School, TAFE or University Student Groups – Per Hour – All Libraries			Free	Y
CAMPSIE LIBRARY - (EVENTS ROOM)				
PRIVATE / COMMERCIAL GROUPS / GOVERNMENT / TUTORING GROUPS				
Combine Meeting Rooms - Refer Explanatory Notes	$40.91	$4.09	$45.00	Y
Events room Standard – Per Hour (Capacity up to 100 persons)	$59.09	$5.91	$65.00	Y
COMMUNITY & LOCAL COMMUNITY GROUPS				
Events room Standard – Per Hour	$36.36	$3.64	$40.00	Y
SCHOOL, TAFE OR UNIVERSITY STUDENT GROUPS				
BLOCK BOOKINGS-LIBRARY SERVICES				
Block bookings		7 hrs for the price of 5 hrs		Y
CANCELLATION FEE				
Booking Cancelled within 7 Working Days		Rate will vary depending on the room and date, to be the equivalent of one hours' hire		Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST

BANKSTOWN LIBRARY AND KNOWLEDGE CENTRE READING GARDEN HIRE

Capacity TBA – Commercial – Daily Rate – Mon – Fri	$286.36	$28.64	$315.00	Y
Capacity TBA – Commercial – Hourly Rate – Mon – Fri	$47.27	$4.73	$52.00	Y
Capacity TBA – Commercial – Daily Rate – Sat & Sun	$477.27	$47.73	$525.00	Y
Capacity TBA – Commercial – Hourly Rate – Sat & Sun	$76.36	$7.64	$84.00	Y
Capacity TBA – Community Organisations – Daily Rate – Mon – Fri	$142.73	$14.27	$157.00	Y
Capacity TBA – Community Organisations – Hourly Rate – Mon – Fri	$23.64	$2.36	$26.00	Y
Capacity TBA – Community Organisations – Daily Rate – Sat & Sun	$238.18	$23.82	$262.00	Y
Capacity TBA – Community Organisations – Hourly Rate – Sat & Sun	$38.18	$3.82	$42.00	Y
CANCELLATION FEE (Reading Garden Only)	Booking Cancelled within 7 Working Days - to be the equivalent of one hours' hire			Y

CHILDREN'S SERVICES

CARRINGTON OCCASIONAL CARE

Initial registration fee – non refundable	$20.00	$0.00	$20.00	N
1st child – per hour	$15.10	$0.00	$15.10	N
2nd & subsequent children – per hour	$14.10	$0.00	$14.10	N

CARRINGTON PRESCHOOL

Daily Fee - Unfunded	$61.00	$0.00	$61.00	N
Daily Fee - Start Strong subsidised fees - 2 days - 4 & 5 year olds	$48.00	$0.00	$48.00	N
Start Strong subsidised fees - 2 days - 3 year olds	$52.00	$0.00	$52.00	N
Daily Fee - Start Strong subsidised fees - 2 days - 3 to 5 year olds - Equity (low income, Aboriginal & Torres Strait Islander or disability)	$28.00	$0.00	$28.00	N
Daily Fee - Additional days subsidised fees - 3rd day - 4 & 5 year olds - Extra day	$53.00	$0.00	$53.00	N
Daily Fee - Additional days subsidised fees - 3rd day - 3 year olds - Extra day	$57.00	$0.00	$57.00	N
Daily Fee - Additional days subsidised fees - 3rd day - 3 to 5 year olds - Equity - Extra day	$33.00	$0.00	$33.00	N

FAMILY DAY CARE SCHEME (MINIMUM SCHEDULED FEES)

Parent Administration Levy - Before and After School	$2.70	$0.00	$2.70	N
New Educator start up fee	$210.00	$0.00	$210.00	N
Standard Rate – Monday to Friday 8.00am to 6.00pm – per hour	$7.40	$0.00	$7.40	N
Before / after school care – per hour	$7.90	$0.00	$7.90	N
Casual – per hour	$7.90	$0.00	$7.90	N
Non-Standard Rate – per hour	$7.90	$0.00	$7.90	N
Overtime penalty rate per hour (or part thereof) – per hour	$12.00	$0.00	$12.00	N
Weekend Care – per hour	$9.90	$0.00	$9.90	N
Public Holidays – educators paid full fees for public holidays except where a public holiday falls during periods of Educator's Annual Leave	$12.40	$0.00	$12.40	N
Parent Membership – one off payment per family	$78.00	$0.00	$78.00	N
Parent Admin Levy – per day	$8.50	$0.00	$8.50	N
Educator Levy – (maximum fee per annum)	$4,160.00	$416.00	$4,576.00	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
CHILDREN'S CENTRES - EARLWOOD, HURLSTONE PARK, LAKEMBA, PUNCHBOWL				
1st child – per week	$575.00	$0.00	$575.00	N
2nd child – per week	$570.00	$0.00	$570.00	N
3rd child – per week	$565.00	$0.00	$565.00	N
Full time – per day	$115.00	$0.00	$115.00	N
Part time – two or three days – per day	$120.00	$0.00	$120.00	N
Administration Fee – non refundable	$40.00	$0.00	$40.00	N
VACATION CARE - CLEMTON PARK				
Late registration 5 days or less	$20.00	$0.00	$20.00	N
Vacation Care – Clemton Park – Centre Based Daily Fee	$60.00	$0.00	$60.00	N
Vacation Care – Clemton Park – Activity Based Daily Fee	$78.00	$0.00	$78.00	N
Annual Administration Fee (Vacation, Before School, After School)	$40.00	$0.00	$40.00	N
OUTSIDE SCHOOL HOURS CARE - CLEMTON PARK				
Before School Care (Clemton Park) – permanent – per session	$20.00	$0.00	$20.00	N
Before School Care (Clemton Park) – casual – per session	$22.50	$0.00	$22.50	N
After School Care (Clemton Park) – permanent per session	$27.00	$0.00	$27.00	N
After School Care (Clemton Park) – casual per session	$29.50	$0.00	$29.50	N
EARLY INTERVENTION SERVICE				
Speech Pathology Assessment	$110.00	$0.00	$110.00	N
Speech Pathology Intervention - 6 Months only	$275.00	$0.00	$275.00	N
Admin fee – per annum	$40.00	$0.00	$40.00	N
Training fees – per session	$600.00	$0.00	$600.00	N
ADMINISTRATION				
Credit Card Surcharge	Rate payable is determined by the bank.			N
Rate payable is determined by the bank. Rate payable is determined by the bank.				
Rejection Fee	$20.00	$0.00	$20.00	N
Credit card surcharge. Rate payable determined by Bank Credit card surcharge. Rate payable determined by Bank				
CIVIL ENGINEERING WORKS				
PUBLIC DOMAIN				
Public Domain Fees – Refer to Explanatory Notes 20(a) – This Permit applies to all works carried out under Sections 138 and 139 of the Roads Act 1993. Total cost of all work permits to be paid on application.		Refer to Explanatory Notes		N
Application Administration Fee - Per Work Permit Application. Non-refundable.	$110.00	$0.00	$110.00	N
PUBLIC DOMAIN WORKS				
VEHICULAR CROSSINGS - ASSOCIATED OR NOT ASSOCIATED WITH DA OR CDC				
Design, approval & two inspections - single dwellings (with one vehicular crossing)	$599.00	$0.00	$599.00	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
VEHICULAR CROSSINGS - ASSOCIATED OR NOT ASSOCIATED WITH DA OR CDC [continued]				
Design, approval & two inspections - single dwellings (with two vehicular crossings)	$870.50	$0.00	$870.50	N
Design, approval & two inspections - Dual occupancies	$870.50	$0.00	$870.50	N
Design, approval & two inspections - other developments (for one vehicular crossing)	$816.00	$0.00	$816.00	N
Each additional crossing (must be made on same application as above or whole fee is to be charged)	$273.00	$0.00	$273.00	N
Re-inspection due to previous failed inspection (each)	$164.50	$0.00	$164.50	N
Reprint of Work Permit - Fee for reprint of Work Permit approval	$47.50	$0.00	$47.50	N
Street Boundary Alignment Levels	$218.50	$0.00	$218.50	N
Plan review, inspection and approval of proposed stormwater connection to Council's stormwater system	$436.00	$0.00	$436.00	N
Pre and post road reserve damage inspections (two inspections)	$327.50	$0.00	$327.50	N
PUBLIC DOMAIN FRONTAGE WORKS - ASSOCIATED WITH DA OR CDC				
Frontage Works design review, approval & inspections associated with DA or CDC	$1,651.50	$0.00	$1,651.50	N
Plan rechecking fee (per hour)	$143.50	$0.00	$143.50	N
Public domain works inspection - per inspection	$164.50	$0.00	$164.50	N
Re-inspection due to previous failed inspection (each)	$164.00	$0.00	$164.00	N
Street Boundary Alignment Levels	$218.50	$0.00	$218.50	N
Approval of proposed stormwater connections required by the development to Council's stormwater system and inspection of connection work during construction. – Includes: Approval of Stormwater Connection Plan to Council's System & Inspections	$436.00	$0.00	$436.00	N
Reprint of Work Permit - Fee for reprint of Work Permit approval	$47.50	$0.00	$47.50	N
Pre and post footpath damage inspection (two inspections)	$327.50	$0.00	$327.50	N
PUBLIC DOMAIN CONSTRUCTION WORKS PERFORMANCE SECURITY				
Public domain works bond (equal to the total value of the construction works within the public place)	At Cost. Note - refundable upon satisfactory completion			N
ROAD OPENINGS - ASSOCIATED OR NOT ASSOCIATED WITH DA OR CDC				
ROAD OPENING PERMIT				
Application Administration fee	$110.00	$0.00	$110.00	N
Minimum Fee/Site Establishment Fee based on reconstruction of 1.5sqm of footpath or 1sqm of road pavement. Additional area is calculated as per Restoration Charges – Includes Road Opening Permit and Road Reserve Restoration Fee. Refer to Explanatory Notes 20(b).	$685.50	$0.00	$685.50	N
Road opening inspection - per inspection	$164.50	$0.00	$164.50	N
PUBLIC DOMAIN ACTIVITIES				
Application Administration Fee - Each separate Work Permit application will incur additional administration fee. Non-refundable for all Works Permits.	$110.00	$0.00	$110.00	N
Work Activities Inspection - Per Inspection as required	$164.50	$0.00	$164.50	N
ROAD LANE AND OR FOOTPATH AREA CLOSURE (WITHOUT STANDING & OPERATING REGISTERED VEHICLE OR PLANT)				
Road lane / footpath closure - one lane / one footpath per day	$65.00	$0.00	$65.00	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ROAD LANE AND OR FOOTPATH AREA CLOSURE (WITHOUT STANDING & OPERATING REGISTERED VEHICLE OR PLANT) [continued]				
Road lane / footpath closure - two lanes / one lane plus one footpath per day	$96.50	$0.00	$96.50	N
Road lane / footpath closure - short term lane / footpath closure for health and community services (not including events)	$0.00	$0.00	$0.00	N
STAND & OPERATE REGISTERED VEHICLE OR PLANT				
Crane / concrete truck / other work vehicle occupying a lane or footpath - per day	$155.50	$0.00	$155.50	N
Crane / concrete truck / other work vehicle occupying two lanes / one lane plus one footpath - per day	$233.50	$0.00	$233.50	N
Crane / Concrete Pump (Quick approval within two business days, in addition to application fee)	$320.00	$0.00	$320.00	N
TEMPORARY WORKS AND STRUCTURES				
TEMPORARY SHORING IN A PUBLIC ROAD				
Application Administration Fee	$110.00	$0.00	$110.00	N
Review and approval fee – Temporary Shoring including Ground Anchors in the Road Reserve (Sec. 138 Roads Act)	$714.50	$0.00	$714.50	N
PERMANENT STRUCTURES				
AWNING OVER PUBLIC LANDS				
Application Administration Fee	$110.00	$0.00	$110.00	N
Assessment & approval - Awnings over public land	$571.50	$0.00	$571.50	N
Additional assessment fee (per hour)	$143.50	$0.00	$143.50	N
PART C - ROAD OPENING (NON-DA RELATED)				
Minimum Charge: Minimum 1.5 sq.m., of footpath charges as per Footpath Restoration Charges – Includes: Road Opening Permit and Road Reserve Restoration Fee. Refer to Explanatory Notes 20(b)	$667.50	$0.00	$667.50	N
TRAFFIC MANAGEMENT/ROAD RESERVE HIRE				
Administration Fee – Non Refundable does not include markets	$286.50	$0.00	$286.50	N
Restoration within road reserve – Fees will be charged at approved restoration rates			Quote	N
Road Reserve Hire -Bond – Bond is payable as required by Council after assessment of activity	$770.00	$0.00	$770.00	N
Drainage Reserve Licence Establishment	$100.00	$0.00	$100.00	N
ENGINEERING SERVICES				
Design Review Fee (Per Hour)	$138.00	$0.00	$138.00	N
GIS Drainage Search & Plan Service – Plan search fee – Cost / half hour and part thereof (for larger area / catchment)	$112.00	$0.00	$112.00	N
GIS Drainage Search & Plan Service – Plan copy fee – Cost / half hour and part thereof (Such as data/maps not readily available from Customer Service for localised area)	$47.50	$0.00	$47.50	N
Stormwater Information Application – Stormwater System Report	$284.50	$0.00	$284.50	N
Stormwater Information Application – Supply of Stormwater Modelling Data Package	$703.50	$0.00	$703.50	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ENGINEERING SERVICES [continued]				
Stormwater Information Application – Flood advice (where not part of SSR Report or S10.7 Certificate)	$89.50	$0.00	$89.50	N
Subdivision Bonds – Calculations – Fee for calculation of Bonds for outstanding work	$1,196.30	$0.00	$1,196.30	N
Subdivision Bonds – Calculations – Administrative fee for Partial Bond Release	$599.50	$0.00	$599.50	N
National Heavy Vehicle Route Assessment – Actual cost charged for specialist services to assist with assessment as required			Quote	N
VEHICULAR CROSSING CONSTRUCTION IN CONJUNCTION WITH COUNCIL WORKS				
Crossing construction: – Residential crossings – Per Square Metre (Vehicular crossing design fees will not apply if the crossing construction takes place in conjunction with Council road or footpath works.)	$184.55	$18.45	$203.00	Y
Crossing construction: – Commercial (heavy duty) crossings – Per Square Metre (Vehicular crossing design fees will not apply if the crossing construction takes place in conjunction with Council road or footpath works.)	$252.73	$25.27	$278.00	Y
Crossing construction: – Industrial (extra heavy duty) crossings – Per Square Metre (Vehicular crossing design fees will not apply if the crossing construction takes place in conjunction with Council road or footpath works).	$345.45	$34.55	$380.00	Y
DIRECTIONAL / COMMUNITY SIGNS				
Installation of sign only with 1 line of text (on1 blade) and maximum 14 characters – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	$436.36	$43.64	$480.00	Y
Installation of sign only with 2 lines of text (on 2 blades) and maximum 14 characters per line – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	$871.82	$87.18	$959.00	Y
Installation of sign & post with 1 line of text (on1 blade) and maximum 14 characters – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	$660.91	$66.09	$727.00	Y
Installation of sign & post with 2 lines of text (on 2 blades) and maximum 14 characters per line – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	$1,093.18	$109.32	$1,202.50	Y
OTHER SIGNS				
Replica I Blade Street Name Sign	$160.91	$16.09	$177.00	Y
Reclaimed/Damaged Street Name Sign	$54.55	$5.45	$60.00	Y
PARKING / REGULATORY SIGNS				
Regulatory signposting (sign only installation) -Installation of parking / regulatory signs in conjunction with development or for management of parking (per sign). This will require reporting to the Canterbury-Bankstown Traffic Committee.	$429.55	$42.95	$472.50	Y
Installation sign & post (each) -Installation of parking / regulatory signs in conjunction with development or for management of parking (per combined sign & post). This will require reporting to the Canterbury-Bankstown Traffic Committee.	$660.00	$66.00	$726.00	Y
Relocation sign & post (each) -Relocation of signs in conjunction with development or for management of parking (per sign). Relocation of regulatory signs may require reporting to the Canterbury-Bankstown Traffic Committee.	$483.64	$48.36	$532.00	Y
Quick approval (within two weeks) additional fee	$512.27	$51.23	$563.50	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
TRAFFIC MANAGEMENT				
Provision of existing traffic count data – per site	$329.55	$32.95	$362.50	Y
Provision of traffic count data for new sites – per site	$460.91	$46.09	$507.00	Y
Temporary Full Road Closure – application fee including assessment	$567.50	$0.00	$567.50	N
Road Closure Fee per day	$439.00	$0.00	$439.00	N
WORKS ZONES				
Quick approval (within two weeks) additional fee on Commercial, Industrial and Multi-Unit Residential Applications	$563.50	$0.00	$563.50	N
Quick approval (within two weeks) additional fee on Residential – single dwelling ONLY Applications	$226.50	$0.00	$226.50	N
Commercial , Industrial and Multi-Unit Residential – Subject to Traffic Committee Approval and Payment- for minimum of 12 m length period for 6 months paid in advance	$5,963.00	$0.00	$5,963.00	N
Commercial , Industrial and Multi-Unit Residential – Additional Fee – 6 metre length (initial 6 month minimum period)	$2,389.00	$0.00	$2,389.00	N
Commercial , Industrial and Multi-Unit Residential – Additional Fee – 6 metre length per month (after initial 6 month period)	$399.50	$0.00	$399.50	N
Residential – single dwelling ONLY (maximum zone of 12 metres) – Subject to Traffic Committee approval and payment, valid for a period of 6 months	$1,169.00	$0.00	$1,169.00	N
Residential – single dwelling ONLY (maximum zone of 12 metres) – Additional Fee – 6 metre length per month (only after 6 months)	$275.00	$0.00	$275.00	N
DRIVEWAY ACCESS LINE MARKING				
Installation of two lines per driveway/crossing	$338.00	$0.00	$338.00	N
Additional 2 lines for neighbour. Must be made on same application as above or whole fee is to be charged.	$17.50	$0.00	$17.50	N
ROADWAY & FOOTPATH RESTORATION				
Where restoration work is to be performed by a Public Utility Authority or their nominated contractor then a fee shall apply in recognition of Council's inspection costs. All works shall be carried out according to Council's standard drawings. Inspection by Council for work done by the applicant or their contractor – 48 hours notice shall be given prior to commencement. – Refer to Explanatory Notes 20(e)(i) and 20(e)(ii)		Refer to Explanatory Notes		N
Restoration Inspection Fee (minimum)	$204.00	$0.00	$204.00	N
Additional inspections with 48 hours notice, additional to minimum fee.	$140.00	$0.00	$140.00	N
Inspections by Council for work done by Applicant or their Contractor – less than 48 hours notice – Inspections at less than 48 hours notice prior to commencement, additional to minimum fee.	$204.00	$0.00	$204.00	N
ROADWAY				
Asphalt roadway with concrete base – Per Square Metre			Quote	N
Asphalt Roadway – on all classes of base other than concrete – Including saw cutting, tipping, traffic control on minor road, establishment fee. 150 mm depth of asphalt as per S108. Minimum charge of 1 sqm.			Calculate	N
Up to 1m2 – Minimum Fee (Refundable if no Restoration is Required)	$685.50	$0.00	$685.50	N
Over 1m2 up to 20m2 – Per Square Metre in addition to minimum fee	$327.00	$0.00	$327.00	N
Over 20m2 up to 50m2 – Per Square Metre in addition to minimum fee	$275.00	$0.00	$275.00	N
Over 50m2 – Chargeable at actual cost			Quote	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ROADWAY [continued]				
Additional Traffic Control when required on Regional, State, some Local Roads and within 100m of traffic facilities as required by Council – Per Traffic Controller Shift (Minimum charge of one shift applies)	$1,029.00	$0.00	$1,029.00	N
Works outside normal business hours when required – Chargeable at actual cost. Refer to Explanatory Notes 20(h)	Add 30% for after hours surcharge for quotes			N
Unsealed pavement – Per Square Metre	$217.50	$0.00	$217.50	N
Asphalt sheeting only (max 50mm depth, no base repair required) – 0 – 70m2 – Per Square Metre	$234.50	$0.00	$234.50	N
Asphalt sheeting only (max 50mm depth, no base repair required) – 71 – 150m2 – Per Square Metre	$200.00	$0.00	$200.00	N
Asphalt sheeting only (max 50mm depth, no base repair required) – Over 150m2 – Chargeable at actual cost			Quote	N
FOOTPATH				
Concrete – Up to 1.5m2 – Minimum Fee	$685.50	$0.00	$685.50	N
Concrete – Over 1.5m2 up to 20m2 – Per Square Metre in addition to minimum fee	$272.00	$0.00	$272.00	N
Concrete – Over 20m2 up to 50m2 – Per Square Metre in addition to minimum fee	$225.50	$0.00	$225.50	N
Concrete – Over 50m2 – Chargeable at actual cost			Quote	N
Restoration – asphalt up to 1m2 – Minimum Fee	$685.50	$0.00	$685.50	N
Restoration - Over 1m2 up to 20m2 – Per Square Metre in addition to minimum fee	$239.00	$0.00	$239.00	N
Restoration - Over 20m2 up to 50m2 – Per Square Metre in addition to minimum fee	$181.50	$0.00	$181.50	N
Restoration - Over 50m2 – Chargeable at actual cost			Quote	N
DECORATIVE PAVING				
Minimum fee – up to 1 square metre	$685.50	$0.00	$685.50	N
Large-format concrete/granite pavers on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 1) – Over 1 Square Metre – Per Square Metre	$634.50	$0.00	$634.50	N
Exposed aggregate in-situ concrete (shot-blasted or washed finish) (TYPE 2) – Over 1 Square Metre – Per Square Metre	$509.00	$0.00	$509.00	N
1 -10m2 -Asphalt infill with paver banding on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 4)	$603.50	$0.00	$603.50	N
11-50m2 -Asphalt infill with paver banding on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 4)	$510.00	$0.00	$510.00	N
Over 50m2 -Asphalt infill with paver banding on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 4)	$408.00	$0.00	$408.00	N
Small-format concrete/clay paving on granular base (excludes replacement pavers)	$262.50	$0.00	$262.50	N
KERB & GUTTERING & MISCELLANEOUS RESTORATION CHARGES				
Saw cutting			Quote	N
Concrete Kerb & Gutter or Dish Gutter Up to 1m – Minimum Fee	$685.50	$0.00	$685.50	N
Concrete Kerb & Gutter or Dish Gutter (1-50m) – Per Lineal Metre in addition to minimum fee	$249.00	$0.00	$249.00	N
Concrete Kerb & Gutter or Dish Gutter (Over 50m) – Per Lineal Metre (chargeable at actual cost)			Quote	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
KERB & GUTTERING & MISCELLANEOUS RESTORATION CHARGES [continued]				
Light/Medium/Heavy Duty Vehicular Crossing restoration works– Up to 1 Square Metre - Minimum Fee	$685.50	$0.00	$685.50	N
Light/medium duty vehicular crossing – Per Square Metre	$274.00	$0.00	$274.00	N
Heavy duty vehicular crossing – Per Square Metre	$349.00	$0.00	$349.00	N
Extra heavy duty vehicular crossing – Per Square Metre	$487.50	$0.00	$487.50	N
Dowelling in driveway slabs to join adjacent slabs- Per dowel	$32.00	$0.00	$32.00	N
Driveway Areas (Stamped or coloured concrete) – Chargeable at actual cost			Quote	N
Stormwater Kerb outlet – Each	$288.50	$0.00	$288.50	N
Stormwater Pit Inlet installation – Per Lineal Metre + cost of Inlet			Quote	N
Kerb/Pram Ramp – Each	$1,639.50	$0.00	$1,639.50	N
Line Marking – Site establishment fee	$361.50	$0.00	$361.50	N
Line Marking – Installation of line marking (chargeable at actual cost)			Quote	N
Tactile ground surface indicators – Over 1 Square Metre – Per Square Metre.	$355.50	$0.00	$355.50	N
Terrabond around trees – Over 1 Square Metre – Per Square Metre.	$296.00	$0.00	$296.00	N
Unpaved, grassed footpath (0 – 100 m2)- Item – minimum charge	$936.00	$0.00	$936.00	N
Unpaved, grassed footpath – additional area over 100 m2 – Per Square Metre. Minimum charge applies plus "Per Square Metre" charge for additional area.	$27.50	$0.00	$27.50	N
Street furniture (Bus seats ,Garbage Bins etc.) – Chargeable at actual cost			Quote	N
Telstra pit replacement- Minimum charge $3,100. Refer to Explanatory Notes 20 (j)			Quote	N
Night Works			Quote	N
PRIVATE WORKS				
Work carried out on private land by agreement with the owner or occupier of any private land as per Division 3 Part 3 Chapter 6 of Local Government Act 1993 – Chargeable at actual cost + 10% Administration Cost			Quote	Y
CHILD RESTRAINT FITTING				
Installation of Child Restraint Fittings (Limited fittings available) Refer to Explanatory Notes 20(n)			Free	Y
Additional seats (each)			Free	Y
TOWER CRANE - HOISTING ACTIVITY OVER ROADWAY				
Application Fee	$341.50	$0.00	$341.50	N
Monthly Fee	$750.00	$0.00	$750.00	N
WASTE MANAGEMENT				
DOMESTIC WASTE MANAGEMENT ANNUAL SERVICE CHARGES				
(f) Additional Recycling Bin / Service (ii) – Multi Residential / Unit 240L	$166.00	$0.00	$166.00	N
(f) Additional Recycling Bin / Service (iii) – Multi Residential / Unit 660L	$594.00	$0.00	$594.00	N
(f) Additional Recycling Bin / Service (iv) – Multi Residential / Unit 1100L	$865.00	$0.00	$865.00	N
Bin Replacement - (ii) Multi Residential / Unit 240L	$125.00	$0.00	$125.00	N
Bin Replacement - (iii) Multi Residential / Unit 660L	$298.00	$0.00	$298.00	N
Bin Replacement - (iv) Multi Residential / Unit 1100L	$439.00	$0.00	$439.00	N
(a) Single Residential Dwelling (Bankstown)	$605.00	$0.00	$605.00	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
DOMESTIC WASTE MANAGEMENT ANNUAL SERVICE CHARGES [continued]				
(a) Single Residential Dwelling (Canterbury)	$605.00	$0.00	$605.00	N
(b) Strata Residential Dwelling (Bankstown)	$605.00	$0.00	$605.00	N
(b) Strata Residential Dwelling (Canterbury)	$605.00	$0.00	$605.00	N
Bedsitter (Canterbury)	$605.00	$0.00	$605.00	N
Flats owned by charity (Canterbury)	$605.00	$0.00	$605.00	N
Business premises (Canterbury)	$605.00	$0.00	$605.00	N
(c) Vacant Land	$159.00	$0.00	$159.00	N
(d) Additional Rubbish Bin / Service (i) – Single Residential Dwelling	$335.00	$0.00	$335.00	N
(d) Additional Rubbish Bin / Service (ii) - Multi-Residential / Unit 240L	$369.00	$0.00	$369.00	N
(d) Additional Rubbish Bin / Service (iii) - Multi-Residential / Unit 660L	$1,015.00	$0.00	$1,015.00	N
(d) Additional Rubbish Bin / Service (iv) - Multi-Residential / Unit 1100L	$1,667.00	$0.00	$1,667.00	N
(d) Additional Services (v) – Multi-Residential / Unit (Bankstown - Legacy Charge)	$192.00	$0.00	$192.00	N
(e) Additional 240L Green Waste Bin / Fortnightly Service	$153.00	$0.00	$153.00	N
(f) Additional Recycling Bin / Fortnightly Service (i) – Single Residential Dwelling	$94.00	$0.00	$94.00	N
Bin Replacement - (i) Single Residential Dwelling 140L / 240L	$113.00	$0.00	$113.00	N
WASTE MATERIALS				
Virgin Excavated Natural Material (VENM) and Excavated Natural Material (ENM) per Tonne for Capping (as required by site operations). – Clay VENM and ENM as required by the sites operations for capping and meeting site and OEH requirements for capping. Commercial quantities only, subject to assessment, and approval by the Chief Executive Officer before Landfill entry. (See note 21 a & b)			Nil	Y
Construction Soil per Tonne (If required to meet OEH capping profile requirements) – Soil inert waste, classified as General Solid Waste (Non-Putrescible). Soil with any putrescible waste will not be accepted. Commercial quantities only, subject to assessment, and approval by the Chief Executive Officer before Landfill entry. (See note 21 c)			Nil	Y
Waste Material – Special Service for Removal – Other waste material – charge determined by weight/volume. Minimum charge $165.00 (includes GST)			Calculate	Y
COMMERCIAL WASTE SERVICES				
240 Litre Bin			Confidential	N
660 Litre Bin			Confidential	N
1100 Litre Bin			Confidential	N
CITY CLEAN				
DUMPED MATERIAL CLEAN UP				
Traffic Control - Labour (rate per hour)	$84.09	$8.41	$92.50	Y
Dumped Material Clean Up – Labour (rate per hour)	$114.55	$11.45	$126.00	Y
Rear Loader Vehicle (rate per hour)	$137.27	$13.73	$151.00	Y
12T Tipper with Backhoe Vehicle (rate per hour)	$90.91	$9.09	$100.00	Y
Hazardous Material			Full Cost Recovery	Y
Disposal			Full Cost Recovery	Y

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
CLEANING SERVICES				
Cleaning Services – Labour (rate per hour)	$70.00	$7.00	$77.00	Y
STORMWATER				
Residential – Per Property	$25.00	$0.00	$25.00	N
Residential Strata – Per Property	$12.50	$0.00	$12.50	N
Business – Per Property (up to 350 square metres)	$25.00	$0.00	$25.00	N
Business – Additional Charge for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres	$25.00	$0.00	$25.00	N
GRAFFITI REMOVAL				
(a) Residential Properties	$18.18	$1.82	$20.00	Y
(b) Commercial Properties	$35.45	$3.55	$39.00	Y
REGULATORY CHARGES				
IMPOUNDING FEES				
Unattended Vehicles Administration Processing Fee	$267.00	$0.00	$267.00	N
Unauthorised Signs / Articles	$118.50	$0.00	$118.50	N
Towing/Removal Fee	$298.00	$0.00	$298.00	N
Impounded Animals – Release Fee (Livestock)	$225.00	$0.00	$225.00	N
Impounded Animal Maintenance Fee/Day	$27.00	$0.00	$27.00	N
Impounded Animal Release Fee (Dogs / Cats)	$26.00	$0.00	$26.00	N
Unattended Shopping Trolleys – Impounding Release Fee	$106.00	$0.00	$106.00	N
Unattended Shopping Trolleys - Return to Owner Service Fee	$106.00	$0.00	$106.00	N
Subsequent Offences to Release Impounded Animals	$51.00	$0.00	$51.00	N
REGISTRATION & LICENSING FEES				
ANIMAL REGISTRATIONS				
Lifetime Registration – Entire animal	Fee set by Office of Local Government			N
Lifetime Registration – Desexed animal	Fee set by Office of Local Government			N
Lifetime Registration – Desexed animal (Pensioner – see note under Definition)	Fee set by Office of Local Government			N
Lifetime Registration -Desexed animal sold by eligible pound or shelter	Fee set by Office of Local Government			N
Registered Breeders Animal	Fee set by Office of Local Government			N
Cat Trap Deposit	$137.27	$13.73	$151.00	Y
Dog 'Bark Box' Deposit	$137.27	$13.73	$151.00	Y
Dangerous Dog Collar-Small	$22.73	$2.27	$25.00	Y
Dangerous Dog Collar-Medium	$30.45	$3.05	$33.50	Y
Dangerous Dog Collar-Large	$34.55	$3.45	$38.00	Y
Dangerous Dog Collar-XLarge	$43.18	$4.32	$47.50	Y
Dangerous Dog Sign	$18.18	$1.82	$20.00	Y
Dangerous & Restricted Breed Compliance Certificate	$137.00	$0.00	$137.00	N
Owner of dog that is "Restricted Breed or Declared Dangerous" Annual Fee	Fee set by Office of Local Government			N
Owner of cat non desexed (over 4 months old) - Annual Fee	Fee set by Office of Local Government			N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ANIMAL REGISTRATIONS [continued]				
Animal Name Tag (engraved)	$4.55	$0.45	$5.00	Y
SEPTIC TANKS				
Approval to Operate On-site Sewerage Management System	$53.00	$0.00	$53.00	N
On-site Sewerage Management System Inspection	$124.00	$0.00	$124.00	N
On-site Sewerage Management System Reinspection	$94.00	$0.00	$94.00	N
ESSENTIAL SERVICES				
Request for additional time to submit an Annual Fire Safety Statement	$55.85	$0.00	$55.85	N
Annual Registration – Annual Fire Safety Statement Fee	$116.60	$0.00	$116.60	N
INSPECTIONS				
REGULATED SYSTEMS (LEGIONELLA)				
Notification Fee (Public Health Regulation)	$120.00	$0.00	$120.00	N
Inspection per Cooling Tower	$184.00	$0.00	$184.00	N
Administration Fee for Service of Improvement Notice (Public Health Regulation)	$620.00	$0.00	$620.00	N
Administration Fee for Service of Prohibition Order (Public Health Regulation)	$620.00	$0.00	$620.00	N
Water Sample Analysis	$245.00	$0.00	$245.00	N
Reinspection of Cooling Tower	$79.00	$0.00	$79.00	N
SHOP				
Food Premises Inspection – Low Risk	$124.50	$0.00	$124.50	N
Food Premises Inspection – Medium Risk	$250.00	$0.00	$250.00	N
Food Premises Inspection – High Risk	$250.00	$0.00	$250.00	N
Section 68 Approval for Mobile Food Vending Vehicle	$181.50	$0.00	$181.50	N
Mobile Food Vending Vehicle/Temporary Food Stall Inspection	$77.00	$0.00	$77.00	N
Food Premises Reinspection	$170.50	$0.00	$170.50	N
Food Premises Pre-Occupation Certificate Inspection	$248.00	$0.00	$248.00	N
Administration Fee for Service of Improvement Notice (Food Act)	$330.00	$0.00	$330.00	N
Administration Fee for Service of Improvement Notice (Public Health Regulation)	$290.00	$0.00	$290.00	N
Administration Fee for Service of Prohibition Order (Public Health Regulation)	$290.00	$0.00	$290.00	N
Notification Fee (Public Health Regulation)	$105.00	$0.00	$105.00	N
Reinspection of Premises Subject to Prohibition Order (charged per hour)	$255.00	$0.00	$255.00	N
Hairdresser/Barber Inspection	$110.00	$0.00	$110.00	N
Skin Penetration Premises Inspection	$240.00	$0.00	$240.00	N
Mortuary Inspection	$160.00	$0.00	$160.00	N
Mortuary Reinspection	$80.00	$0.00	$80.00	N
Skin Penetration Premises Pre-Occupation Certificate Inspection	$305.00	$0.00	$305.00	N
Skin Penetration Premises Reinspection	$155.00	$0.00	$155.00	N
WORK COVER INSPECTION				
under 500sq.m	$160.00	$0.00	$160.00	N
over 500sq.m	$189.50	$0.00	$189.50	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ENVIRONMENTAL AUDITS				
Environmental Audits	$201.50	$0.00	$201.50	N
FIRE SAFETY AUDITS				
Fire Safety Audits – First Hour (Minimum 1 Hour)	$244.00	$24.40	$268.40	Y
Fire Safety Audits – Part Hour thereof	$157.45	$15.75	$173.20	Y
SPECIAL INSPECTION				
Within City	$121.50	$0.00	$121.50	N
Outside City – Base Charge	$361.50	$0.00	$361.50	N
Outside City – Additional / Km	$7.00	$0.00	$7.00	N
SWIMMING POOLS				
Private (Fencing, Signs etc)	$27.27	$2.73	$30.00	Y
Application exempt barrier 'fence' requirements Swimming pool Regstrn Sec13	$70.00	$0.00	$70.00	N
Certificate of compliance Swimming pool Regstrn sec 16	$136.36	$13.64	$150.00	Y
Public Swimming Pool Inspection	$226.00	$0.00	$226.00	N
Public Swimming Pool Reinspection	$120.00	$0.00	$120.00	N
Swimming Pool Fence Inspection fee	$136.36	$13.64	$150.00	Y
Reinspection Fee Pool Fence	$90.91	$9.09	$100.00	Y
Administration for Service of Improvement Notice (Public Health Regulation)	$290.00	$0.00	$290.00	N
Administration for Service of Prohibition Order (Public Health Regulation)	$290.00	$0.00	$290.00	N
Notification Fee (Public Health Regulation)	$105.00	$0.00	$105.00	N
OTHER				
Sex Premises Inspection	$340.00	$0.00	$340.00	N
Sex Premises Reinspection	$151.50	$0.00	$151.50	N
CERTIFICATES				
BUILDING INFORMATION CERTIFICATES				
Class 1 and 10 buildings – each dwelling	$250.00	$0.00	$250.00	N
Other Buildings – First 200 sq.m	$250.00	$0.00	$250.00	N
Other Buildings – up to 2,000 sq.m – $250.00+ additional / sq.m over 200 sq.m	$0.50	$0.00	$0.50	N
Other Buildings – > 2,000 sq.m – $1165.00 + additional / sq.m over 2,000 sq.m	$0.08	$0.00	$0.08	N
Copy of Certificate With Owners Consent	$15.50	$0.00	$15.50	N
In some circumstances, a higher fee may be charged for Building Certificates in accordance with the Environmental Planning and Assessment Regulation 2000.			Calculate	N
CERTIFICATE REGISTRATION				
Compliance Certificate	$36.00	$0.00	$36.00	N
Occupation Certificate	$36.00	$0.00	$36.00	N
Subdivision Certificate	$36.00	$0.00	$36.00	N
Construction Certificate	$36.00	$0.00	$36.00	N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
TREE MANAGEMENT ORDER				
Additional Out of Hours Planting Request (Weekend and Public Holidays)	$220.00	$0.00	$220.00	N
Memorial Tree Administration Fee for Initial Assessment	$106.00	$0.00	$106.00	N
Tree Planting, 6 months Maintenance and Memorial Certificate	$1,210.00	$0.00	$1,210.00	N
Tree and Nature Strips – Nature Strip Garden Application Fee	$51.00	$0.00	$51.00	N
APPLICATION FEE				
1 to 10 trees	$99.00	$0.00	$99.00	N
11 to 15 trees	$150.00	$0.00	$150.00	N
more than 15 trees	$186.00	$0.00	$186.00	N
AGED PENSIONER DISCOUNT				
Application fee 1 to 10 trees	$49.50	$0.00	$49.50	N
Application fee 11 to 15 trees	$75.50	$0.00	$75.50	N
Application fee more than 15 trees	$93.50	$0.00	$93.50	N
APPLICATION REVIEW				
First Review fee 1 to 10 trees			Nil	N
First Review fee 11 to 15 trees			Nil	N
First Review fee more than 15 trees			Nil	N
Second Review fee 1 to 10 trees	$49.50	$0.00	$49.50	N
Second Review fee 11 to 15 trees	$75.50	$0.00	$75.50	N
Second Review fee more than 15 trees	$93.50	$0.00	$93.50	N
Aged Pensioner Discount – First Review fee 1 to 10 trees			Nil	N
Aged Pensioner Discount – First Review fee 11 to 15 trees			Nil	N
Aged Pensioner Discount – First Review fee more than 15 trees			Nil	N
Aged Pensioner Discount – Second Review fee 1 to 10 trees	$25.00	$0.00	$25.00	N
Aged Pensioner Discount – Second Review fee 11 to 15 trees	$38.00	$0.00	$38.00	N
Aged Pensioner Discount – Second Review fee more than 15 trees	$47.00	$0.00	$47.00	N
RENTED CAR PARKING SPACES				
Parking Space (excluding Civic Tower) – per annum	$1,952.64	$195.26	$2,147.90	Y
Casual Parking Space (Civic Tower) – per month	Civic Tower car parking is subject to separate individual licensing arrangement			Y
COMMERCIAL USE OF COUNCIL FOOTWAYS				
Application / Assessment Fee	$242.00	$0.00	$242.00	N
Bankstown CBD – Outdoor Dining – Fee per sq metre per annum	$172.00	$0.00	$172.00	N
Bankstown CBD – Display of Goods – Fee per sq metre per annum	$175.00	$0.00	$175.00	N
Suburban Town Centre – Outdoor Dining – Fee per sq metre per annum	$134.00	$0.00	$134.00	N
Suburban Town Centre – Display of Goods – Fee per sq metre per annum	$140.00	$0.00	$140.00	N
A-Frame Sign (Limit one per Premises) – Max one sq metre in area	$145.50	$0.00	$145.50	N
WORKS PERMIT FEES				
Footpath Occupation – Application fee – Repair / removal / construction of works on or over footpath (e.g. awning)	$173.20	$0.00	$173.20	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
WORKS PERMIT FEES [continued]				
Footpath Occupation – Occupation fee – per square metre, Monthly Fee (Min 1 month)	$74.25	$0.00	$74.25	N
Hoardings – Application Fee – Type A	$173.50	$0.00	$173.50	N
Hoardings – Application Fee – Type B	$354.50	$0.00	$354.50	N
Hoardings – Type A Hoarding – per metre frontage – Monthly Fee	$46.50	$0.00	$46.50	N
Hoardings – Type B Hoarding – per metre frontage – Monthly Fee	$75.50	$0.00	$75.50	N
Waste Containers – Containers (waste/skip bin/shipping) on Road / Footpath – > 4 metres in length (refer DCP D1 exempt development)	$116.50	$0.00	$116.50	N
MISCELLANEOUS				
Regulatory – Outstanding Notice Inquiry	$150.00	$0.00	$150.00	N
Regulatory – Objection – Section 82 – L.G.A. (regulation or local policy) (per hr review & report)	$153.10	$0.00	$153.10	N
Regulatory – Pool Resuscitation Chart	$26.82	$2.68	$29.50	Y
Boarding House Inspection	$200.00	$0.00	$200.00	N
Boarding House Reinspection	$120.50	$0.00	$120.50	N
Activity Application – General Activity Application	$99.00	$0.00	$99.00	N
Activity Application – Oil / Solid Fuel Heaters	$127.00	$0.00	$127.00	N
Activity Application – Temporary Structure Over 50 sq.metres	$97.75	$0.00	$97.75	N
ADMINISTRATION FEE				
Clean-up Notices – (POEO)	Fee is set by the Protection of the Environment Operations (General) Regulation 2022.			N
Fee is set by the Protection of the Environment Operations (General) Regulation 2022. Fee is set by the Protection of the Environment Operations (General) Regulation 2022.				
Prevention Notice – (POEO)	Fee is set by the Protection of the Environment Operations (General) Regulation 2022.			N
DEVELOPMENT SERVICES				
DESIGN REVIEW PANEL				
Design Review Panel Referral	$2,800.00	$0.00	$2,800.00	N
Subsequent Referrals to the Design Review Panel	50% of the original fee			N
COMPLYING DEVELOPMENT CERTIFICATE				
CLASS 1 BUILDINGS				
Secondary Dwellings	$708.27	$70.83	$779.10	Y
Single Storey Dwelling CDC	$973.50	$97.35	$1,070.85	Y
2 Storey Dwelling CDC	$1,215.27	$121.53	$1,336.80	Y
Additions / Alterations CDC	$861.41	$86.14	$947.55	Y
Class 1 – Modified Complying Development	$326.14	$32.61	$358.75	Y
CLASS 10 BUILDINGS/ DEMOLITIONS				
Demolition	$288.77	$28.88	$317.65	Y
Pools, Spas	$445.45	$44.55	$490.00	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
CLASS 10 BUILDINGS/ DEMOLITIONS [continued]				
Garages, Carports, Sheds	$445.45	$44.55	$490.00	Y
Awnings, Pergolas, Antennas, Decks, Miscellaneous	$445.45	$44.55	$490.00	Y
Class 10 – Modified Complying Development	$218.41	$21.84	$240.25	Y
CLASS 2-9 BUILDINGS				
Modified Complying Development		50% of the orginal fee		Y
Change of Use	$814.09	$81.41	$895.50	Y
Additions/Alterations	$1,232.41	$123.24	$1,355.65	Y
New Building			Quote	Y
MISCELLANEOUS				
Complying Development Certificate (CDC) under SEPP Part 3B Low Rise Housing Diversity Code (per dwelling)	$1,566.39	$156.64	$1,723.03	Y
Strata Subdivision (per lot)	$93.00	$9.30	$102.30	Y
CONSTRUCTION CERTIFICATE				
Construction Certificate – Note: A 20% discount will be provided on the construction certificate only where a development application and construction certificate are lodged at the same time.			Calculate	Y
CLASS 1 BUILDINGS				
Single Storey Dwelling CC	$968.41	$96.84	$1,065.25	Y
2 Storey Dwelling CC	$1,168.23	$116.82	$1,285.05	Y
Additions / Alterations CC	$836.73	$83.67	$920.40	Y
Dual Occupancy (per dwelling)	$719.09	$71.91	$791.00	Y
Villas/Townhouses/Granny Flats (per dwelling)	$618.50	$61.85	$680.35	Y
Class 1 – Modified Construction Certificate	$273.82	$27.38	$301.20	Y
CLASS 10 BUILDINGS				
Pools, Spas	$401.32	$40.13	$441.45	Y
Garages, Carports, Sheds	$401.32	$40.13	$441.45	Y
Awnings, Pergolas, Antennas, Decks, Miscellaneous	$401.32	$40.13	$441.45	Y
Class 10 – Modified Construction Certificate	$179.68	$17.97	$197.65	Y
Installation of a Rainwater Tank > 10,000 litre	$77.95	$7.80	$85.75	Y
CLASS 2-9 BUILDINGS / SUBDIVISION				
Works Valued up to $100,000 – Standard Processing Fee CC	$836.73	$83.67	$920.40	Y
Works Valued Between $100,001 – $500,000 – Standard Processing Fee plus	$836.73	$83.67	$920.40	Y
Works Valued Between $100,001 – $500,000 – Additional Fee for every $1,000 > $100,000 value of works	$2.00	$0.20	$2.20	Y
Works Valued Between $500,001 – $5,000,000 – Standard Processing Fee plus	$1,653.00	$165.30	$1,818.30	Y
Works Valued Between $500,001 – $5,000,000 – Additional Fee for every $1,000 > $500,000 value of works	$1.64	$0.16	$1.80	Y
Works Valued Between $5,000,001 – $10,000,000 – Standard Processing Fee plus	$8,540.09	$854.01	$9,394.10	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
CLASS 2-9 BUILDINGS / SUBDIVISION [continued]				
Works Valued Between $5,000,001 – $10,000,000 – Additional Fee for every $1000 > $5,000,000 value of works	$1.14	$0.11	$1.25	Y
Works Valued > $10,000,001 – Standard Processing Fee			Quote	Y
UNDERTAKING THE PCA ROLE				
CLASS 1 BUILDINGS				
Buildings – Inspection Fee (per inspection)	$179.55	$17.95	$197.50	Y
Buildings – Occupation Certificate (Class 1)	$265.41	$26.54	$291.95	Y
CLASS 10 BUILDINGS/ DEMOLITIONS				
Inspection Fee (per inspection)	$179.55	$17.95	$197.50	Y
Occupation Certificate (Class 10)	$265.41	$26.54	$291.95	Y
Inspection Fee for Rainwater Tank > 10,000 litre (per inspection)	$78.27	$7.83	$86.10	Y
CLASS 2-9 BUILDINGS / SUBDIVISION				
Works Valued up to $100,000 – Standard Processing Fee			Nil	Y
Works Valued up to $100,000 – Inspection Fee (per inspection)	$179.55	$17.95	$197.50	Y
Works Valued up to $100,000 – Occupation Certificate (Class 2 – 9)	$265.41	$26.54	$291.95	Y
Works Valued Between $100,001 – $500,000 – Standard Processing Fee	$836.73	$83.67	$920.40	Y
Works Valued Between $100,001 – $500,000 – Inspection Fee (per inspection)	$179.55	$17.95	$197.50	Y
Works Valued Between $100,001 – $500,000 – Occupation Certificate (Class 2 – 9)	$265.41	$26.54	$291.95	Y
Works Valued Between $500,001 – $5,000,000 – Standard Processing Fee	$1,653.00	$165.30	$1,818.30	Y
Works Valued Between $500,001 – $5,000,000 – Inspection Fee (per inspection)	$179.55	$17.95	$197.50	Y
Works Valued Between $500,001 – $5,000,000 – Occupation Certificate (Class 2 – 9)	$265.41	$26.54	$291.95	Y
Works Valued Between $5,000,001 – $10,000,000 – Standard Processing Fee	$8,540.09	$854.01	$9,394.10	Y
Works Valued Between $5,000,001 – $10,000,000 – Inspection Fee (per inspection)	$179.55	$17.95	$197.50	Y
Works Valued Between $5,000,001 – $10,000,000 – Occupation Certificate (Class 2 – 9)	$265.41	$26.54	$291.95	Y
Works Valued > $10,000,001			Quote	Y
DEVELOPMENT SERVICES INSPECTION WORK				
Demolition/ Building Inspection (per inspection)	$179.55	$17.95	$197.50	Y
Subdivision Inspection (per inspection)	$197.50	$0.00	$197.50	N
Drainage & Civil Plan Certification	$197.50	$0.00	$197.50	N
DEVELOPMENT APPLICATION - NEW DWELLING HOUSE				
No additions and/or alterations – Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000			Calculate	N
WATER TANKS				
Not exceeding 10,000 Litres			Nil	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
WATER TANKS [continued]				
Exceeding 10,000 Litres	$88.50	$0.00	$88.50	N
DEVELOPMENT APPLICATION				
Not involving the erection of a building	Refer to Environmental Planning and Assessment Regulation 2021			N
Not involving the sub-division of land	Refer to Environmental Planning and Assessment Regulation 2021			N
Not involving the demolition of a building	Refer to Environmental Planning and Assessment Regulation 2021			N
Administration fee relating to the deferral of payment of a section 7.11 contribution or section 7.12 levy	$1,300.00	$130.00	$1,430.00	Y
DEVELOPMENT APPLICATION - COMPLIANCE AND ENFORCEMENT LEVY				
Compliance Levy -refer to Section 4.64(1) (f1) of the Environmental Planning and Assessment Act 1979	Subject to Gazettal of Regulation			N
DEVELOPMENT APPLICATION - DESIGN REVIEW PANEL REFERRAL				
Design Review Panel Referral	$2,800.00	$0.00	$2,800.00	N
Subsequent Referrals to the Design Review Panel	50% of the original fee			N
DEVELOPMENT APPLICATION - DESIGNATED DEVELOPMENT				
Development Application – Designated Development	Refer to Environmental Planning and Assessment Regulation 2021			N
DEVELOPMENT APPLICATION - REQUIRING CONCURRENCE				
Development Application – Requiring Concurrence	Refer to Environmental Planning and Assessment Regulation 2021			N
DELOPMENT APPLICATION - INEGRATED DEVELOPMENT				
Development Application – Integrated Development	Refer to Environmental Planning and Assessment Regulation 2021			N
REVIEW, AMENDMENTS, REFUSAL (WITHOUT NOTICE) & WITHDRAWAL OF AN APPLICATION				
Review, Amendments, Refusal (without notice) & Withdrawals	Refer to Environmental Planning and Assessment Regulation 2021			N
Review of a Determination (S8.3)	Refer to Environmental Planning and Assessment Regulation 2021			N
PREVIOUSLY APPROVED APPLICATION				
Previously Approved Application – Error or Omission S4.55			Nil	N
Previously Approved Application – Amendment S4.55 – Minor	$110.00	$0.00	$110.00	N
Previously Approved Application – Amendment S4.55	Refer to Environmental Planning and Assessment Regulation 2021			N
Previously Approved Application – Amendment S4.55, where the cost of works is < $10M – Minor	$110.00	$0.00	$110.00	N
Previously Approved Application – Amendment S4.55, where the cost of works is < $10M	Refer to Environmental Planning and Assessment Regulation 2021			N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
PREVIOUSLY APPROVED APPLICATION [continued]				
Previously Approved Application – Amendment S4.55 where the cost of works is > $10M – Minor	$110.00	$0.00	$110.00	N
Previously Approved Application – Amendment S4.55 where the cost of works is > $10M	Refer to Environmental Planning and Assessment Regulation 2021. Dependent on the likely extent of assessment required, Council may consider charging a fee based on the time/ cost of the assessment component @ $100phr.			N
APPLICATION WITHDRAWN				
Application Withdrawn – Application Has Been Assessed	Up to 50% of the Application Fee			N
Application Withdrawn – Application Has Not Been Assessed	Up to 80% of the Application Fee			N
APPLICATION REFUSED				
Application Refused – Without Notice	80% of the Application Fee			N
RE-CHECKING				
Re-Checking – Per hour	$162.30	$0.00	$162.30	N
APPLICATION FOR LEP AMENDMENT - MINOR PROPOSALS				
Lodgement of an application for a minor planning proposal to amend a mapping or drafting error/anomaly, adding / removing a heritage item or adding an additional permitted use on a small site, or adding an additional permitted use that does not require complex assessment and is consistent with all of Council's strategies. Application of this fee category at Council officer discretion. Assessment of application and report to Council. Subject to the outcome of Council's consideration, this process may include the preparation, exhibition and making of a planning proposal.	$17,652.85	$0.00	$17,652.85	N
Commission of studies to inform the planning proposal – If the Department of Planning and Environment issues a Gateway Determination requiring additional studies or investigations to be undertaken (including changes to Council's DCP), additional fees are required to commission this work	Full Cost Recovery			N
Public Hearing – Additional fees are required if a planning proposal needs to go through a public hearing process	Full Cost Recovery			N
APPLICATION FOR LEP AMENDMENT - STANDARD PROPOSALS				
Advertising of Planning Proposal (Post-Gateway)	Cost recovery. This new fee is to cover the cost of advertising for exhibition post-Gateway.			N
Advertising of Planning Proposal (Pre-Gateway)	$5,000.00	$0.00	$5,000.00	N
Lodgement of an application for a planning proposal. Application of this fee category at Manager discretion. Assessment of application and report to Council. Subject to the outcome of Council's consideration, this process may include the preparation, exhibition and making of a planning proposal.	$91,853.00	$0.00	$91,853.00	N
Lodgement of amended planning proposal application (Note: Major changes will require new planning proposal)	$22,964.00	$0.00	$22,964.00	N
Commission of studies to inform the planning proposal – If the Department of Planning and Environment issues a Gateway Determination requiring additional studies or investigations to be undertaken (including changes to Council's DCP), additional fees are required to commission this work	Full Cost Recovery			N
Public Hearing – Additional fees are required if a planning proposal needs to go through a public hearing process	Full Cost Recovery			N

NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
APPLICATION FOR LEP AMENDMENT – MAJOR / COMPLEX PROPOSALS				
Advertising of Planning Proposal (Post-Gateway)	Cost recovery. This new fee is to cover the cost of advertising for exhibition post-Gateway.			N
Advertising of Planning Proposal (Pre-Gateway)	$7,500.00	$0.00	$7,500.00	N
Lodgement of an application for a major or complex planning proposal that requires complex assessment, consideration of significant planning matters and/or involves multiple lots. Application of this fee category at Manager discretion. Assessment of application and report to Council. Subject to the outcome of Council's consideration, this process may include the preparation, exhibition and making of a planning proposal.	$156,638.85	$0.00	$156,638.85	N
Lodgement of amended planning proposal application (Note: Major changes will require new planning proposal)	maximum 50% of original fee as determined by Director Planning			N
Commission of studies to inform the planning proposal – If the Department of Planning and Environment issues a Gateway Determination requiring additional studies or investigations to be undertaken (including changes to Council's DCP), additional fees are required to commission this work	Full cost recovery			N
Public Hearing – Additional fees are required if a planning proposal needs to go through a public hearing process	Full cost recovery			N
Commission of studies to inform the DCP	Full cost recovery			N
APPLICATION FOR DCP AMENDMENT				
Lodgement of stand alone application to amend Council's DCP/s	$8,473.50	$0.00	$8,473.50	N
PLANNING AGREEMENTS				
Staff and consultant costs relating to preparation and assessment of VPAs	Full Cost Recovery. Staff, consultant, and legal costs for the assessment, preparation, and administration of Planning Agreements (including placing and withdrawing caveats)			N
SUBDIVISION APPLICATIONS - CONSOLIDATIONS, STRATA TITLES AND BOUNDARY ADJUSTMENTS				
New Road – Base Fee	$665.00	$0.00	$665.00	N
New Road – Per Additional Lot	$65.00	$0.00	$65.00	N
No New Road – Base Fee	$330.00	$0.00	$330.00	N
No New Road – Per Additional Lot	$53.00	$0.00	$53.00	N
Strata – Base Fee	$330.00	$0.00	$330.00	N
Strata – Per Additional Lot	$65.00	$0.00	$65.00	N
Certification of final plans of subdivision (subdivision certificate/linen plan release) per lot	$100.00	$0.00	$100.00	N
88B Checking Fee (per application)	$195.00	$0.00	$195.00	N
Rectification of plan	$259.00	$0.00	$259.00	N
Road Signs (subdivision involving the opening of new roads) For the supply and erection of street name signs and conduit location signs (each)	$131.82	$13.18	$145.00	Y
Subdivision Inspection Fee (minimum 1 inspection)	$124.65	$0.00	$124.65	N
ADVERTISING / NEIGHBOUR NOTIFICATION				
Type 1 – letters of Notification	$82.03	$0.00	$82.03	N
Type 2 – letters of Notification and sign on site	$125.68	$0.00	$125.68	N

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
ADVERTISING / NEIGHBOUR NOTIFICATION [continued]				
Type 3 – letters of Notification, sign on site + News paper advertisement	$564.54	$0.00	$564.54	N
Designated Development	$2,220.00	$0.00	$2,220.00	N
Advertised Development	$1,105.00	$0.00	$1,105.00	N
Water Tanks			Nil	N
SIGNS				
Signs – Base Charge	$285.00	$0.00	$285.00	N
Signs – Additional Charge for each extra Advertisement	$93.00	$0.00	$93.00	N
REPRODUCTION OF / OR ACCESS OF DOCUMENTS AND PLANS				
3 – Plan Search – per hour	$161.40	$0.00	$161.40	N
4 – Reproduction of Microfilm Copy- per plan	$13.15	$0.00	$13.15	N
5 – Property Inquiry – per 1/2 hour including file search	$74.25	$0.00	$74.25	N
Contribution plans and other similar publications	$18.90	$0.00	$18.90	N
Bankstown Development Control Plan 2015 Document	$179.00	$0.00	$179.00	N
Bankstown Development Control Plan 2015 Per Chapter	$18.90	$0.00	$18.90	N
Policies, Codes and Guide Lines relative to Development & Building	$18.90	$0.00	$18.90	N
Section 94, A3 Map -Colour Original	$37.60	$0.00	$37.60	N
Bankstown Local Environmental Plan 2015	$30.50	$0.00	$30.50	N
Master plans, Design and Concept Strategies and other similar publications	$30.50	$0.00	$30.50	N
Solicitors enquiries – Search of files/records, copies of consent permits – per hour	$142.25	$0.00	$142.25	N
7 – Maps and Plan Copies – A4 size	$3.90	$0.00	$3.90	N
7 – Maps and Plan Copies – A3 size	$4.80	$0.00	$4.80	N
7 – Maps and Plan Copies – A2 size	$6.35	$0.00	$6.35	N
7 – Maps and Plan Copies – A1 size	$8.40	$0.00	$8.40	N
7 – Maps and Plan Copies – B2 size	$7.25	$0.00	$7.25	N
7 – Maps and Plan Copies – B1 size	$9.75	$0.00	$9.75	N
ELECTRONIC SURVEYING OF BUILDING AND DEVELOPMENT APPLICATION				
0-10 plans/images	$46.10	$0.00	$46.10	N
11-20 plans/images	$129.35	$0.00	$129.35	N
more than 21 plans / images	$286.20	$0.00	$286.20	N
A2 colour plan ($ per plan)	$21.25	$0.00	$21.25	N
A1 colour plan ($ per plan)	$27.20	$0.00	$27.20	N
A0 colour plan ($ per plan)	$32.85	$0.00	$32.85	N
Submission electronically /on disk in PDF			Nil	N
DEVELOPMENT CONTROL UNIT				
D.C.U. will prepare written advice (including site inspection by appointment) on developments in excess of $1,000,001 – Initial Consultation	D.C.U. will prepare written advice (including site inspection by appointment) on developments in excess of $1,000,001 - Initial Consultation			Y
D.C.U. will prepare written advice (including site inspection by appointment) on developments in excess of $1,000,001 – Thereafter Initial Consultation – per 1/2 hour	$371.41	$37.14	$408.55	Y

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NAME	Year 23/24 FEE (Excl. GST)	GST	FEE (Incl. GST)	GST
DEVELOPMENT CONTROL UNIT [continued]				
Pre-lodgement advice for regionally significant development (as defined by State Environmental Planning Policy (State and Regional Development) 2011)	$2,500.00	$250.00	$2,750.00	Y

DEFINITIONS AND GENERAL NOTES				
			PENSIONER	Definition of Eligible Pensioner is as specified in Clause 134 of the Local Government (General) Regulation 2005.This includes persons who hold an aged, carer, veteran or disability support pension and are able to produce either a Centre link or Veterans Affairs Pension or Pension Concession Card.
			PRIVATE WORKS	In cases where Council carries out any private works including work for other Councils and Government agencies, Council will apply appropriate fees and charges and ensure that pricing complies with the conditions in Sections 55, 67 and 610 of the Local Government Act. Pricing for all private works carried out by Council will be based on costs incurred by Council to undertake the work plus a 10% administration cost.
			PROMOTIONS AND EVENTS	Pursuant to section 610 E of the Local Government Act, a Council officer with an approved delegation may waive payment of, or reduce a fee set by Council, as part of special promotions or events for Council. This is subject to a maximum of $5,000 in any year for any particular promotion or event.
			HARDSHIP ASSISTANCE	Pursuant to section 610 E of the Local Government Act, a Council officer with an approved delegation may waive payment of, or reduce, a fee set by Council (subject to a maximum of $500 in any year for any particular case), as a result of an application for hardship assistance. This includes financial hardship as defined in Council's Rates and Charges, Debt recovery and Hardship Assistance Policy or any other unforeseen cases of hardship as determined by the General Manager.
			COMMERCIAL WASTE SERVICES	Pursuant to section 610 E of the Local Government Act, the General Manager may vary a commercial waste fee set by Council, this is subject to a maximum variation of 20% per service. At all times the fee charged must exceed cost recovery for Council. This does not apply to Council's Business waste annual charge for the former Canterbury Council area.
			HIRE OF ALL COUNCIL FACILITIES	Council reserves the right to refuse any booking and to cancel a booking already made for whatever reason, particularly rallies of a political nature and in cases which may discriminate, vilify, be considered offensive conduct, or have the potential to lead to public disorder.
			BONDS AND DEPOSITS	The General Manager at his discretion may vary or not charge a bond or deposit as outlined in this Schedule of Fees and Charges.
EXPLANATORY NOTES				
	PRINTING SERVICES			
			PRINTING SERVICES	Printing service is based on a quotation process. The final fee will comprise a charge for copies, labour and material for binding.
			BINDING OF HARD COVER BOOKS	The binding of hard cover suede books including Council minute books with title page.
	EVENTS			
			SPACE HIRE	Given the varied nature of events and stalls, Events Fees are listed as the maximum fee. The Team Leader Events and Community Experiences will determine the fee based on the specific nature of the event and stall.
			INFRASTRUCTURE PROVISION	Where non-standard infrastructure is requested for items without listed charges, fees will be charged on a cost recovery basis.
	HALL HIRE			
			GENERAL	Local Community Group shall mean a group based in the Canterbury Bankstown LGA or providing service to the Canterbury Bankstown LGA which is: a registered charity, eligible for incorporation under the Associations Incorporation Act, a church or religious organisation or a political party.
				To be eligible for the community rate - * Hiring a hall on a weekly basis for recreational, not-for- profit activities where there is no charge to participate (i.e. dance groups, martial arts, physical culture, aerobics, craft, yoga etc.) or other groups by resolution of Council.
				Community Groups that hire Council's facilities for non community events/functions and is deemed by Council as a private function (outside of their normal community group activities), will be charged the private/commercial hire rate.
				All Groups that hire Council's Community halls on a permanent basis and receive the permanent rate, will not be charged the permanent rate when hiring another Council hall when deemed by Council as casual hire i.e. less than 12 times per financial or calendar year.
				All casual hire requires full payment of all fees upfront. Bookings deemed to be short term that are eligible for the permanent rate are also required to pay full fees upfront (both are inclusive of a bond) - at the discretion of Manager - Customer Experience and Recreation as to what is deemed short term permanent hire.
				Weekend starts at 4.00 pm on Friday afternoon and ends at 10pm Sunday night (or 1.00 am on Monday morning in the event of a P/H).
				Public Holidays will be charged at weekend rates for the actual day only.
				For regular hire and community groups the payment of hire fees shall be on a quarterly basis payable in advance. A new hire agreement is to be completed for each hiring period (financial year)
				A Hirer who hires a Council facility for non-commercial or non-profit making purposes less than 12 times per calendar year, will not be required to provide evidence of public liability insurance. However, if it is necessary to make a claim against Council's insurance policy the Hirer will be required to pay the policy excess of $2,000
				Any person or organisation hiring a Council facility on a greater frequency then twelve (12) times in a twelve (12) month period (financial year) is required to hold a Public Liability Insurance Policy for minimum $20 million. A clause noting Council as an interested party must be incorporated into the insurance policy wording.
				The Council Chambers is a civic facility and as such its sole function is to hold official meetings of Council and Civic Receptions/Ceremonies. Meetings for civic purposes is only permitted in the Council Chambers at the discretion of the Mayor and/or General Manager.
			PUBLIC HOLIDAYS	* Public Holidays will be charged at Block weekend rates for the actual day only.
				If the day after the public holiday is a weekend the hall may be used until Midnight. If a normal working day follows, the hall must be vacated by 10pm in accordance with standard weekday hire rules.
				On the eve of a public holiday a hirer may use the hall until Midnight but a weekend rate will be applied regardless if a block rate is issued or not.
			SESSION	Session includes hire of up to 3 hours
			CATEGORY A	Revesby Community Hall, Milperra Community Hall, Georges Hall Community Centre (Main Hall), Yagoona Community Centre (Main Hall), Bankstown Senior Citizens' Centre (Main Hall), Chester Hill Community Centre, Greenacre Citizens' Centre, Bankstown Arts Centre (Paull Studio 2), Earlwood Senior Citizens' Centre, Belmore Senior Citizens' Centre, Ashbury Senior Citizens' Centre, Lakemba Senior Citizens' Centre, Riverwood Community Hub Function Room (hall), Riverwood Community Hub Meeting Rooms A and B. Morris Iemma Indoor Sports Centre Multipurpose A and B, Chester Hill Green Hall, Thurina Park Community Centre Hall
				Inclusion block rates including day and night rates (7 hours for the price of 5)

			CATEGORY B	Women's and Children's Health Centre Meeting Rooms A and B, Riverwood Community Hub Meeting Rooms A or B, Ashbury Meeting Room (Green Room), Panania Senior Citizens Centre, Padstow Senior Citizens' Centre, Bill Lovelee Youth Centre (Hall), Endeavour Hall, Chester Hill Community Centre (Red Hall), Bankstown Arts Centre (Studio 1 & 4), Belmore Youth Resource Centre (BYRC) Activity Room, Morris Iemma Indoor Sports Centre Multipurpose A or B, Carrington Centre Meeting Room, Hurlstone Memorial Reserve Community Centre, Thurina Park Community Centre Meeting Room
				Inclusion block rates including day and night rates (7 hours for the price of 5)
			CATEGORY C	Georges Hall Community Centre (Meeting Room), Sefton Snow Hall, Chester Hill Community Centre Yellow A and B or Seniors Room, Chester Hill Community Centre Swell Room, Women's & Children's Health Centre (Meeting Room A or B), Condell Park Community Centre, East Hills Park Hall, Lakemba Meeting Room 1, Georges Hall CC Classrooms.
				Inclusion block rates including day and night rates (7 hours for the price of 5)
			CATEGORY D	Padstow Park Progress Hall (annexe), Sefton Community Centre (Small Hall). Lakemba Meeting Room 2 (ECRC).
			BLOCK BOOKING	Block booking rate is only available for casual hire and is for weekends only
		MISCELLANEOUS CHARGES		
			HIRE	A minimum 2 hour venue hire charge applies to all groups over 50 people or at the Discretion of the Manager Customer Experience and Recreation Services for bookings with lower attendance. All bookings are charged at an hourly rate (no part thereof), set-up and pack down must be completed within booking time. Hire charge starts from entrance into the facility until departure. Hire includes tables and chairs, use of kitchen and bathroom facilities.
			ADDITIONAL KEYS	One additional key can be provided to regular hirers at the cost of $60. This fee will be on top of the bond amount paid. The maximum key allocation is two per group. If the group has special circumstances and applies in writing a third key can be provided at the discretion of the Manager Customer Experience and Recreation.
			ADDITIONAL VIEWING FEE	Hirers may request additional hall viewing/s but will only be offered a date and time that another first time hirer has already booked. If hirer is unable to attend this time or there are no other hirers, they will be charged Council's call out fee as listed in the fees and charges.
			HALL HIRER CLEANING PENALTY FEE	Cleaning is full cost recovery however in serious cases of misuse of the hall / left in an extremely poor state of cleanliness, then at the discretion of Council, this penalty fee will be applied. A full cleaners report / photo's must be obtained for this fee to be charged.
			KEY LATE RETURN	After 3 business days from hire has passed a fee of $50 per day will be charged to the hirer. This will be taken out of the bond.
			CANCELLATION FEE	Cancellation fees apply to hall bookings that are cancelled within 10 days of the function. Full hire fees will be forfeited if a cancellation occurs within 48 hours of the function or within 48 hours before the COB on Friday for weekend functions. The bond will be refunded.
			ACTIVITY FLOOR IMPACT CHARGE	Community Hall hire for the purposes of certain dancing and exercise activities, at the discretion of Council, will be charged an additional 10% of the original hire fees for impact to the flooring at a greater rate than that of regular wear.
			UNAUTHORISED USE	The rate charged per hour is equivalent to twice the casual hourly rate for both the community hire and also private/commercial hire for the specific hall use when the approved hirer gains access to the hall outside of permit hours. Unauthorised use may result in the hire permit being cancelled.
			ADMINISTRATION FEE	Administration fee for regular hall hirers - may make up to 2 alterations to days/times requested for regular hall hire renewals up to end of August of each relevant financial year or for the first two months of a new hire (outside of the renewal period). Any requests for alterations made outside of these times will attract a $25.00 fee.
	MORRIS IEMMA INDOOR SPORTS CENTRE			
			CANCELLATION FEE	Cancellation fees apply for all bookings and are in accordance with Council's terms and conditions of hire. Less then 48 hours 50% of the hire fee Less than 24 hours Full Hire Rate
			BONDS & DEPOSITS	High risk activities is what Council may determine at the time of application based on the potential for damage and the consequences of that activity. (e.g. use of various effects, age of participants, etc.) Bond for storage and score board controls.
			CANCELLATION FEE - REGULAR HIRE NOTICE PERIOD	Notice fee is 4 weeks of the previous bookings to be paid out for cancellation within the 4 week notice period.
			REGULAR BOOKINGS	Peak - being someone that hirers 8 or more consecutive weeks during the peak hire times. Off Peak - being something that hires 8 or more consecutive weeks off peak hire times. NOTE: Regular hire groups who have a booking that continues through holidays will pay off the peak prices. Off Peak Holidays - Being someone that hires 3 or more consecutive days during off peak holiday times.
			SPECIAL EVENTS / FUNCTIONS	Includes functions, fundraising, promotional events, etc. At the discretion of the Team Leader, with the approval of Coordinator.
			CATERING	Catering can be provided upon request, menus and cost to be determined prior to event (dependent upon the type of catering and number of people)
			GENERAL - MULTIPURPOSE ROOM	* Local Community Group shall mean a group based in the Canterbury Bankstown LGA or providing service to the Canterbury Bankstown LGA which is: a registered charity, eligible for incorporation under the Associations Incorporation Act, a church or religious organisation or a political party.
				* Hiring a hall on a weekly basis for recreational, not-for-profit activities where there is no charge to participate (i.e. dance groups, martial arts, physical culture, aerobics, craft, yoga etc.) or other groups by resolution of Council.
				* Community Groups that hire Council's facilities for non community events / functions and is deemed by Council as a private function (outside of their normal community group activities), will be charged the private / commercial hire rate.
				* All Groups that hire Council's Community halls on a permanent basis and receive the permanent rate, will not be charged the permanent rate when hiring another Council hall when deemed by Council as casual hire i.e. less than 12 times per financial or calendar year.
				All casual hire require full payment of all fees upfront. Bookings deemed to be short term that are eligible for the permanent rate are also required to pay full fees upfront (both are inclusive of a bond) - at the discretion of Manager, Customer Service and Recreation as to what is deemed short term permanent hire.
				* Weekend starts at 8.00 am on Saturday morning and ends at 1.00 am on Monday morning.
				* Public Holidays will be charged at weekend rates for the actual day only.
				* For regular hire and community groups the payment of hire fees shall be on a monthly basis payable in advance. A new hire agreement is to be completed for each hiring period (financial or calendar year)
				Any person or organisation hiring a Council facility on a greater frequency then twelve (12) times in a twelve (12) month period (financial year) is required to hold a Public Liability Insurance Policy for minimum $20 million. A clause noting Council as an interested party must be incorporated into the insurance policy wording.

				Regular / Casual / Corporate Hirer: For profit organisations to be charged at the corporate hirer rate. Not-for-profit groups seeking the regular hire rate are to provide documentation that proves your organisation's not-for-profit status in the form of a Certificate of Incorporation as an association.
	BANKSTOWN LIBRARY AND KNOWLEDGE CENTRE			
		BRYAN BROWN THEATRE, COMMUNITY ROOMS, FOYER AND LOBBY - GENERAL INFORMATION		
			VENUE HIRE	Bryan Brown Theatre, Community Rooms, Foyer and Lobby *Lobby hire only available outside of café opening hours.
			GENERAL	Community Groups - Local - based in the Canterbury Bankstown Local Government Area or providing a services to the Canterbury Bankstown LGA which is a registered charity, eligible for incorporation under the Associations Incorporation Act, educational institutions (primary & high schools only) or political party.
				An additional 50% surcharge is applied to all labour services for Public Holidays
				Hire charge is calculated on from time of access until departure from the building (actual time may differ from what was stated on application)
			DEPOSITS / BONDS	High risk activities is what Council may determine at the time of application based on the potential for damage and the consequences of that activity. (e.g. use of various special effects, age of participants, etc.)
			CANCELLATION FEE	Cancellation fees apply for all bookings and are in accordance with Councils terms and conditions of hire.
			ADMINISTRATION FEE	Administration fee for regular hall hirers - unlimited alterations to days/times requested for regular hall hire renewals up to end of August of each relevant financial year. After this period, there are two additional change requests per application per month and any requests above this attracts the administration fee.
		BRYAN BROWN THEATRE		
			THEATRE HIRE - REHEARSALS AND BUMP IN	Session times - 8.00am - 12.00pm, 1.00pm - 5.00pm, 6.00pm - 10.00pm. A daily rehearsal and bump in fees/charge will apply for sets left on site.
			THEATRE HIRE - DAILY PERFORMANCE	Theatre hire daily performance includes: theatre hire from 8.00am to 12.00am, Duty Manager from 9.00am - 5.00pm and up to 4 hours after 5.00pm, theatre equipment and cleaning. Additional fees/charges for technical support (essential requirement when using any theatre equipment), any additional theatre equipment and any additional cleaning of backstage areas.
			THEATRE HIRE - ADDITIONAL PERFORMANCE	Theatre hire additional performance is available on the same day only and includes duty manager for up to 4 hours, theatre equipment and cleaning. Additional fees/charges for technical support (essential requirement when using any theatre equipment), any additional theatre equipment required and any additional cleaning of backstage areas.
			WEEKDAY RATES	Apply from 8.00am Monday to 8.00am Friday.
			WEEKEND RATES	Apply from 8.00am Friday to 8.00am Monday.
			FOYER	Hire of Foyer is at the discretion of Canterbury-Bankstown Council and is not exclusive hire. Art Exhibitions must not interfere with access and fees/charges do not include installation/set up/pack down. Council does not accept any responsibility or liability in relation to exhibitions.
			LOBBY	Hire of the Lobby is at the discretion of Canterbury-Bankstown Council and is only available after hours.
			TICKETING	All ticketed events must use the Canterbury-Bankstown Council ticketing system (ticketing fees apply).
			SEMINARS / CONFERENCES	Seminars and conferences includes: theatre hire, Duty Manager (Mon-Fri: 9.00am- 5.00pm and up to 4 hours after 5.00pm OR Sat-Sun: 9:00am-5:00pm) and standard AV (projector and screen, microphone and lectern). Additional fees/charges apply for technical support (essential requirement when using any other theatre equipment) and any additional equipment required.
			SPECIAL TECHNICAL / LIGHTING / EFFECTS / EQUIPMENT	Any additional special technical/lighting/effects/equipment will incur full cost recovery
			STAFFING	Duty Manager/security required for all after hours bookings. Duty Manager included for bookings between 9.00am - 5.00pm Monday to Friday. Theatre hire also includes Duty Manager for up to an additional 4 hours outside of these hours. Technical support is an essential requirement when using any theatre equipment - min 4 hours. Security Services may be required for your function/event and is at the discretion of Canterbury-Bankstown Council - min 4 hours. Ushers/front of house staff are required for any ticketed performance or event - min 4 hours.
			CATERING	Hirers of the Bryan Brown Theatre and Function Centre may nominate the caterer of their choice providing that they meet the requirements set out by the venue. Payment for catering services will be made by the Bryan Brown Theatre and Function Centre to the caterer as part of the event settlement providing all conditions are met and agreed by both parties. Failure to meet these conditions may result in the forfeit of a percentage of the catering fee to cover the cost of compliance.
			CANCELLATION FEES	Where notice of Cancellation is; (i) More than six (6) months' Notice - No fee charged, any deposit paid will be refunded or transferred to a future booking; (ii) Three (3) to six (6) months' notice - Equivalent to the deposit of 20%, which will be forfeited; (iii) 31 days to three (3) months' notice - Equivalent to the deposit of 20%, which will be forfeited plus an additional fee equivalent to 50% of the estimated amount which would have been billed to Hirer (costings based on quote); (iv) Less than 31 days (thirty-one) days' notice to 48 hrs - Full payment of venue hire is required; (v) Less notice than to 48 hrs - Full payment of venue hire is required.
		COMMUNITY ROOMS		
			HIRE	Minimum 2 hour venue hire charges apply. All bookings are charged at an hourly rate (no part thereof), set-up and pack down must be completed within booking time. Hire charge starts from entrance to the room until departure. Hire includes tables and chairs, use of smart boards (where installed), projectors and screens and white boards.
			WEEKDAY RATES	Apply from 8.00am Monday to 4.00pm Friday
			WEEKEND RATES	Apply from 4.00pm Friday to 8.00am Monday
			CANCELLATION FEES	Where notice of Cancellation is; (i) Over 31 days - No fee charged, any deposit paid will be refunded or transferred to a future booking; (ii) Less than 31 day's notice up to 48hrs notice - 50% of payment required; (iii) Less than 48 hrs notice - Full Payment required.
			ROOM SET UP / PACK DOWN	Room hire does not include set up/pack down. If required, this service must be pre booked. If additional pack down is required upon inspection by Canterbury- Bankstown Council, hirers will be charged the room set up/pack down fees/charges.
			SECURITY	Security may be required for your event - min 4 hours. This is at the discretion of Canterbury- Bankstown Council.
			POST FUNCTION CLEANING	Room hire does not include post function cleaning. If required, this service must be pre-booked. If additional cleaning is required upon inspection by Canterbury- Bankstown Council, hirers will be charged the post function cleaning fees/charges.
	GROUND HIRE - PASSIVE PARKS			

			MAJOR SPECIAL EVENT FEE	Any event with expected attendance of 2,500 or more ,or is longer than two days, or if a Traffic Management Plan is required, will be classified as a Major Special Event. Council reserves the right to classify any other special event application as a 'Major Special Event', at the discretion of the Director, Community Services.
			PAUL KEATING PARK - GROUND HIRE	Permissible use of Paul Keating Park is limited to activities that promote and support Council's community and cultural values. Public rallies and protests do not constitute such permissible use. The use of Paul Keating Park for weekly programs excludes commercial organisations such as personal/fitness training. Maximum hire per day is 4 hours and there is a maximum 2 days per week per organisation for all bookings (all bookings subject to availability of park). Council reserves the right to determine if an application is a weekly hire, and is at the discretion of the Director, Community Services. All other relevant park hire fees will apply for Paul Keating Park if the application is not deemed to be a weekly program or does not meet the specified criteria. The overflow area is considered the grassed area between the outdoor parking and the Bankstown Library & Knowledge Centre. Booking of this area is only permitted in conjunction with a booking of the main area of Paul Keating Park.
			PERSONAL & GROUP FITNESS TRAINING	Permit is issued for one site only and allows the hirer up to 3 weekdays per site (Monday - Friday). A separate permit is required for weekends and is only for one weekend day per permit. Group fitness and boot camps allowed in passive parks only or in other areas, at the discretion of Manager Customer Service & Recreation
				6 months or 3 months permit will be issued for sites, subject to availability. 6 months permit is for summer or winter season only.
				6 monthly seasonal permits are either April - August (winter) or September to March (summer)
			MARKETS	Fees are applied based on the number of stalls only when this is greater than the minimum fee and less that the maximum fee indicated. Otherwise, the relevant minimum or maximum fee will apply. Community rates are only applicable to qualifying not-for-profits. Park Hire fees are also applicable in addition to the stall fee.
			STREET STALLS	Community, not for profit organisations only may apply for street stalls. Aggressive selling and/or harassing public in relation to stalls is prohibited.
			LOCAL BUSINESS PAVEMENT ACTIVITY	Relates only to local businesses utilising the pavement outside their business for the purposes of stalls i.e. Sausage Sizzle
			SPECIAL EVENT CANCELLATION FEES (Major and Non Major Special Events)	Applies to all special event bookings. At its discretion Council may waive the cancellation fee in instances of inclement weather. This fee does not apply in instances where Council has declared a ground closure.
			PARK HIRE CANCELLATION POLICY	This fee applies for all cancellations on either a Sporting field or Passive Park that is not deemed a major or non major Special event. At its discretion Council may waive the cancellation fee in instances of inclement weather. This fee does not apply in instances where Council has declared a ground closure.
	GROUND HIRE - SPORTING FACILITIES / FIELDS			
		MISCELLANEOUS CHARGES		
			KEYS & KEYTAGS	Casual sports field hirers will be provided a key to access public toilets, the associated car park and the bin cage only. Seasonal field hirers, at Council's discretion, will be entitled to up to a maximum of five "coaches" keys providing access to changerooms, in addition to the facilities listed for casual hirers. Seasonal field hirers, at Council's discretion, may also be entitled to up to a maximum of three "master" keys providing access to any clubroom and kiosk, subject to an appropriate Licence Agreement being in place with Council for the use of these facilities. Where no Licence Agreement exists, a key to access the kiosk only (not the clubroom) may be provided to Seasonal field hirers, subject to direct external access to the kiosk being available. Council will have the absolute discretion to decline access to a kiosk for a seasonal hirer should appropriate access not exist.
			KEYS & KEYTAGS - BONDS	All bonds are forfeited when keys are not returned within 5 business days of the completion of hire.
			FIELD SET-UP - CROWD CONTROL LINEMARKING	Implementation of crowd control lines is at the discretion of Council and subject to staff availability, and suitability of the requested field (e.g. dual usage fields, existing amenities and infrastructure)
			OTHER - CANTEEN ACCESS FEE	The canteen access fee applies to seasonal hirers only. The fee is applied per season when the canteen is deemed to be in use. Clubs leaving equipment in a canteen during an off-season will not be subject to this fee, provided all appliances and whitegoods are switched off and not in use.
			OTHER - UNAUTHORISED USAGE FEES	This fee is applied in addition to the relevant usage fees for the unauthorised use. Council may choose to issue a warning on the first offence
			OTHER - UTILITIES	Other costs may be applicable in addition to hire and waste charges. These include access to power or water (approved only in exceptional circumstances and where possible only), food compliance permits etc.
		SCHOOL HIRE		
			CREST SCHOOL ATHLETICS CARNIVALS - ZONE / REGIONAL CARNIVALS	A hirer will be charged either the cost per competitor or the cost per event, whichever is the lesser amount.
			SCHOOL ATHLETICS CARNIVALS - CANCELLATION FEES	For any carnival booking cancelled and not rescheduled after the commencement of Week 3 of the 1st Term of the school year, a cancellation fee will apply. This fee will be 50% of the applicable hire fee for the carnival, based on the information provided on the application form. Cancellation within 48 hours of booking date, will incur 100% of booking fees. At its discretion Council may waive the cancellation fee in instances of inclement weather.
			SPECIALISED FACILITIES	Specialised facilities that attract published Fees & Charges are - Bankstown Basketball Stadium, Dunc Gray Velodrome, Canterbury Velodrome, all Leisure & Aquatics Centres, Sefton Golf Course, Crest Athletics, Campbell Oval, Jensen Park, Crest Athletics, all turf cricket wickets.
		COACHING CLINICS		
			CLUB COACHING CLINICS	Club Coaching Clinics must be sanctioned by the local association before Council can approve the request.
			DEVELOPMENT CLINICS / GALA DAYS	Must be conducted by a recognised state or national governing sporting body or a national league level club and be considered non-commercial in nature. Where a participation fee is being charged, this must be notified to Council to determine eligibility
		ALL SPORTS		
			WEEK NIGHT / TRAINING USE	Includes the number of weeknights allocated as per the permit. It does not include any weekend days or any additional days or nights. All fees are per field. Refunds or partial refunds are not given for wet weather or other closures where 25% or more days are available due to their subsidised nature. These rates are not available for Commercial Organisations.
			SEASONAL USE	Refunds or partial refunds are not given for wet weather or other closures where 25% or more days are available due to their subsidised nature. These rates are not available for Commercial Organisations.

			MATCH PLAY	Refunds or partial refunds are not given for wet weather or other closures where 25% or more days are available due to their subsidised nature. These rates are not available for Commercial Organisations.
		SEASONAL USE		
			ATHLETICS	Includes one weekend day for intra club competition, the specified number of club training days/nights per week and 1 presentation day/night, subject to availability.
				Summer & Winter season booking includes one weekend day for intra club competition, the specified number of club training days/nights per week and 1 presentation day/night, subject to availability. Seasonal Hire not available for Commercial Organisations.
			AFL, FOOTBALL / SOCCER, GRIDIRON, HOCKEY, NETBALL, RUGBY LEAGUE. RUGBY UNION	Unless otherwise specified, includes one weekend day, and the specified number of training nights per week. Use of additional weekend days use will attract casual hire fees or match play only seasonal fees. All fees are per field. All bookings are subject to availability. Seasonal fee will include pre-season trials in March and 1 presentation night/day, subject to availability.
			BASEBALL / SOFTBALL	Includes one weekend day, up to 7 second weekend days and up to 4 nights per week for training. Any additional weekend day use required above the 7 days will result in the *Additional Weekend Day* seasonal fee being charged. All fees are per diamond.
			CRICKET - TURF WICKETS - MEMORIAL OVAL	Includes both Saturday and Sunday and the number of weeknights for training as specified on the permit
			CRICKET - SYNTHETIC WICKETS	Includes one weekend day, up to 4 training nights per week. Use additional weekend days use will attract casual hire fees or match play only seasonal fees. All fees are per field.
			OZTAG / TOUCH FOOTBALL /ULTIMATE FRISBEE	Summer & Winter Oztag and Touch seasonal hire includes the number of weeknights allocated as per the permit, and weekend days as follows: • 1 night per week - includes 2 additional weekend days per season; • 2 nights per week - includes 3 additional week • 3 nights per week - includes 4 additional weekend days per season; • 4 nights per week - includes 5 additional weekend days per season. Weekend days cannot be split or transferred to any other configuration. Additional weekend days required above those include in the seasonal hire are charged at the casual hire fee. Also included 1 presentation day/night, subject to availability. All fee are per oztag/touch football field.
		FOOTBALL / SOCCER - THE CREST OF BANKSTOWN		
			AMATEUR SEASONAL FEE	The seasonal rate is applicable only to amateur teams within a professional or semi-professional club, and association representative teams playing in a seasonal competition.
			CHANGE OVER FEES	Change over includes the installation and removal of goal posts and line marking of the inner field. Installation of post padding, goal nets and protective matting on the track is to be undertaken by the hirer. If the greening out of existing line markings is required, this fee is a separate charge as specified in the fees and charges.
	SEFTON GOLF COURSE			
			GOLF COMPETITIONS	Includes the management and delivery of on course golf competitions outside of Sefton Golf Club competitions. At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			GOLF CLINICS / LESSONS	Includes all group and individual tuition types, fees vary due to variation with number of days / hours per day. At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			SCHOOL SPORT	At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			SPECIAL EVENTS / FUNCTIONS	Includes functions, fundraising, promotional events, etc. At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			CATERING	Catering can be provided upon request, menus and cost to be determined prior to event (dependent upon the type of catering and number of people)
			LOYALTY CARD	Allows for "purchase 10 games and get 11th game free". Free game is redeemable only during weekdays, excludes public holidays and weekends
			PROFESSIONAL GOLF COACHING	Coaching provided by professional golf coach who has relevant qualifications, insurances and books course time via hire agreement with Sefton Golf Course
			GOLF CART DEPOSIT	Refundable upon return of the cart if undamaged. If the cart is damaged as a result of the driver, the driver will be responsible for all costs associated with repairing the cart.
	LEISURE AND AQUATICS			
			CONCESSION	All customers with a valid seniors, veterans, or Government Issued health or pension card
			CHILD/STUDENT ENTRY	All children under the age of 14 must be accompanied by a parent or guardian over 18 years of age. This is consistent with the Royal Life Saving "Keep Watch @ Public Pools" program which all Canterbury-Bankstown Council Leisure and Aquatics Centres are partners of. All children aged between 5 and 17 years, as well as customers with a valid tertiary education card Tertiary education students are covered under these fees upon producing a valid and current TAFE or University ID Card
			SQUAD MEMBER ENTRY	This is a subsidised entry fee for squad members for pool entry when participating in outsourced squad programs
			SCHOOL SPORT PARTICIPANT	Subsidised pool entry fee to be paid by school students participating in school swimming carnivals, Dept. of Education swimming scheme or any other school programs. Does not include swim school programs delivered by Council.

			LEARN TO SWIM / SWIM SCHOOL	Swim school fees are charged under a fortnightly direct debit schedule which is deducted from the customer's credit card or bank account each fortnight. The first fortnightly payment for new customers must be paid up front in order to enrol into the program. Swim School Bookings & Payments: (i) Up to two parents/carers per swim school participant and children 15 years and under that are not otherwise participating will be permitted free entry to spectate per lesson. Spectator fees will apply outside of scheduled lesson times. (ii) Any additional spectators will be required to pay the respective fee. (iii) Any children/parents/guardians/family members who wish to swim will be required to pay the respective fee. Supervision: Spectating children will be required to wear an identifying band and must remain with the parent/carer at all times. Refunds, Credits & Suspensions: (i) A credit will be provided for the first instance of illness per term, provided that at least one hour's notice of the absence is provided. Any subsequent instances of illness require a medical certificate and at least one hour's notice to obtain a credit. (ii) Credits may only be redeemed for subsequent lessons or, in the event that an enrolment is cancelled, refunded in accordance with these terms and conditions. (iii) Upon the implementation of a new CRM booking system, a single enrolment suspension of up to two weeks will be permitted per year per participating child.
			LANE HIRE, HALL HIRE, TENNIS COACHING BOOKING	"Regular" means a minimum of 5 bookings at any one time.
			MAXIMUM BOOKING	On each occasion one school term is the maximum period for which a booking will be accepted.
			COMPETITIONS	At the discretion of the Manager Aquatics
			POOL & LANE HIRE ALL CENTRES - MINIMUM BOOKING	Half hour bookings are permitted (at pro rata fee) after a minimum 1 hour booking.
			WRAN LEISURE CENTRE - MAXIMUM BOOKING	On each occasion one school term is the maximum period for which a booking will be accepted.
			DEPOSIT - BIRTHDAY PARTY	Deposit payable to secure booking, non refundable on cancellation; subtracted from the booking fee
			PERSONAL TRAINING	Includes all group and individual personal training, fees vary due to variation with number of days / hours per day. At the discretion of the Manager Aquatics
			MEMBERSHIP CARD REPLACEMENT	First membership card is included in the cost of membership. This fee must be paid where a membership card is lost or damaged.
			MEMBERSHIPS & MULTI VISIT PASSES	Membership and multi visit passes provide access to pools/gym for recreational use only. Memberships and multi passes do not provide access to any programming or events including but not limited to swim school and school swimming carnivals. Squad multi visit pass only valid for squad swimmers who attend squad sessions provided by an external provider at Birrong, Max Parker and Roselands. Membership fees are no longer able to be paid up front. All memberships (excluding multi visit passes) are charged under a fortnightly direct debit schedule which is deducted from the customer's credit card or bank account each fortnight. The first fortnightly payment for new customers must be paid up front in order to activate a membership.
			DIRECT DEBIT HOLD FEES	Where a customer wishes to place their membership or swim school enrolment on hold, a hold fee will apply as outlined in the fees and charges structure. Holds will only be processed if specific terms and conditions (outlined in the enrolment and membership terms and conditions on the relevant forms) are met and agreed to be the customer.
			COMPANION CARD	Parents and carers of those with a disability can access Council's Leisure and Aquatic Centres free of charge when caring for/attending with a disability and are required to present their companion card upon entry. Companion cards can be applied for via the NSW Government. Where a companion card is not presented, standard fees and charges apply
	FILMING			
			ULTRA LOW IMPACT	No more than 10 personnel on site, no disruption is caused to Council's stakeholders, retailers or motorists or other events in the vicinity of the activities, activities are contained to footways or public open space areas only, public safety is maintained at the locations at all times during the conduct of the activities, vehicles associated with the conduct of the activities are legally parked at all times and are not driven onto footways, parks or plaza areas.
			LOW IMPACT	11 - 25 crew on site, no more than 4 trucks/vans, no construction, minimal equipment/lighting, small or no unit base required and usually 1 - 2 locations.
			MEDIUM IMPACT	26 - 50 crew on site, no more than 10 trucks/vans, some construction, some equipment used, unit base required, no more than 4 locations.
			HIGH IMPACT	More than 50 crew on site, more than 10 trucks/vans, significant construction, extensive equipment, large unit base required and more than 4 locations.
	BANKSTOWN ARTS CENTRE			
			SCHOOL HOLIDAY WORKSHOPS/SPECIAL EVENTS/ACCESS PROGRAMS	Capacity for up to 20 people per session for School Holiday Workshops. Access programs include World Music Choir and Craft Circle
			EARLY BIRD	Applies for enrolments 10 working days prior to the first class. A discounted rate of 10% of course fee
			CREATIVE KIDS VOUCHER	Creative Kids vouchers accepted for all children's courses costing $100.00 or more
			STUDENT CONCESSION	Current tertiary ID
			SENIOR CONCESSION	Pensioner Concession Card or Senior's Health Card
			WEEKDAY RATES	Apply from 6.00am Monday to 5.00pm Friday.
			WEEKEND RATES	Apply from 5.00pm Friday to 6.00am Monday.
			STUDIO 1 GALLERY - MEETING	Category A - Hire is for minimum of 4 hours only.
			REHEARSAL STUDIO 2	Category A - Hire is for minimum of 2 hours only.
			ACTIVITY FLOOR IMPACT CHARGE	Community Hall hire for the purposes of certain dancing and exercise activities, at the discretion of Council, will be charged an additional 10% of the original hire fees for impact to the flooring at a greater rate than that of regular wear.
			ADMINISTRATION FEE	Regular hirers may make up to 2 alterations to days/times requested for regular hire renewals up to end of February of each year or for the first two months of a new hire (outside of the renewal period). Any requests for alterations made outside of these times will attract a $25.00 fee.
			REGULAR HIRE	More than 12 bookings per calendar year
		MISCELLANEOUS		
			CANCELLATION FEE FOR CASUAL BOOKING EXCEPT FOR THEATRE BOOKINGS	Where notice of cancellations is; (i) Within 10 business working days of the function - 50% of the costing based on quote excluding bond will be forfeited (ii) Within 48 hours of the function - Full hire cost excluding bond will be forfeited.

			CANCELLATION FEE FOR REGULAR HIRERS	Where notice of Cancellations is; (i) Over 31 days - No fee charged, any deposit park will be refunded or transferred to a future booking; (ii) Less than 31 days' notice up to 48 hrs notice 50% of the payment from their quarter fee; (iii) Less than 48 hrs notice - Full payment required (as per quarterly fee).
			UNAUTHORISED USE	The rate charged per hour or part hour is equivalent to twice the normal casual hourly rate for the specific hall use when the approved hirer gains access to the hall outside of permit hours. Unauthorised use may result in the hire permit being cancelled.
		THEATRE HIRE		
			AFTER HOURS AND WEEKEND	After hours and theatre hire will include a surcharge for minimum hours of hire inclusive of Duty Manager and Security service costs
			ADDITIONAL HOUR	Additional hour hire includes the use of theatre, technician and foyer use for the requested hours only.
			CANCELLATION FEE FOR THEATRE BOOKING	Where notice of Cancellation is; (i) More than six (6) months' Notice - No fee charges, any deposit paid will be refunded or transferred to a future booking; (ii) Three (3) to six (6) months' notice - 20% of the full hire cost excluding bond will be forfeited; (iii) 31 days to three (3) months' notice - 50% of the costings based on quote excluding bond will be forfeited; (iv) Less than 31 days (thirty-one) days' notice - Full payment of venue hire is required.
	CHILDRENS SERVICES			
			FAMILY DAY CARE	All fees are recommended minimum only. Educators set their own fees. Membership and levies are set.
			CARRINGTON OCCASIONAL CARE	Registration fees are non refundable.
			CHILDREN'S CENTRES	Administration fees are non refundable. Holding deposits are returned at the end of care if all fees are up to date.
			INTERVENTION SERVICE	Administration fees are non refundable.
			VACATION CARE	A non refundable administration fee of $30.00 per annum is applicable.
			CARRINGTON PRESCHOOL	Subsidised fees are required to be detailed in Councils Schedule of Fees & Charges to receive Start Strong Community Preschool funding. Council will then opt into the Start Strong Free Preschool funding and these fees will not be charged to eligible customers.
	LIBRARY AND COMMUNITY SERVICES			
			HANDLING FEE	Handling Fee is the cost incurred to provide items shelf-ready items. Fee is non refundable
			DAMAGED ITEMS	Damaged items that are not repairable will be charged at the Replacement Cost. Charge is non refundable.
			LOST OR DAMAGED PACKAGING	Items that are returned with lost or damaged packaging may incur a charge to replace or repair the packaging.
			REPRODUCTION	Reproduction of material including microfilm, microfiche, word processing, CD ROM , Internet printing at all locations in B&W and colour.
			REPLACEMENT CARD	Replacement card fee is charged to customers to replace a lost, stolen or purposefully damaged library card. This fee does not apply to cards that are worn or aged. Fee is non refundable.
			LIFE LONG LEARNING	Includes education classes, workshops, seminars for all ages eg technology classes, local history workshops etc. This fee includes the booking fee.
			AUSTRALIAN INTERLIBRARY RESOURCE SHARING	ILRS fees are endorsed by ALIA to ensure consistency across the library industry.
			DELIVERY FEE	The delivery fee may be charged when information is sent by email, post or fax. Courier fees will vary and shall be fully recovered
			LOST ITEM FEE	Lost item fee is charged when an item is declared lost by the member (L=Lost), or when an item is automatically marked Lost on the Library Management System as an ALO (ALO = Account for Lost item). Fee is non refundable.
			MERCHANDISING - COMMUNITY AND CULTURAL SERVICES	The price of merchandise will vary in accordance with the stock. The price chargeable is calculated as follows: purchase price of the item inclusive of GST + branding fee + admin fee no more than 20% of the cost of the item rounded to the nearest 10 cents.
			LOCAL COMMUNITY GROUP	Shall mean a local not for profit organisation/group based in the Canterbury Bankstown Local Government Area or providing services to Canterbury Bankstown LGA which is a registered charity, eligible for incorporation under the Associations Incorporation Act
			COMMUNITY GROUPS	Shall mean a not for profit organisation/group outside Canterbury-Bankstown LGA which is a registered charity, eligible for incorporation under the Associations Incorporation Act, educational institutions (primary & high schools only) or political party.
			SCHOOL, TAFE OR UNIVERSITY STUDENT GROUPS	Shall mean a group of students. Student identification must be presented when booking.
			PRIVATE / COMMERCIAL GROUP/ GOVERNMENT DEPARTMENTS / TUTORING GROUPS	Shall mean any individual or organisation undertaking any commercial activity.
			REPLACEMENT COST	Replacement Cost = Purchase Price (Actual Cost of Item + Handling Fee).
			SPECIAL OFFERS of WITHDRAWN STOCK	Special sales of withdrawn items may be on offer from time to time after stocktake and major weeding process. Specials are at the discretion of the Manager Community and Cultural Services
			COPY of LOCAL STUDIES ITEM	Full cost recovery
		BOOKING FEE		
			COMMUNITY AND CULTURAL SERVICES EVENTS	This is a non refundable fee to secure a place at the event. Prices may vary depending on the type of the event and where it is held e.g. Bankstown Arts Centre, BLaKC or in Public domain.
			SPECIAL EVENTS	This is a non refundable fee to secure a place at the unique event.
		HIRE		
			MEETING ROOM & READING GARDEN	Available only during library opening hours.
			BLOCK BOOKINGS	Discount charge applies when a booking is made for 7 or more consecutive hours
			CANCELLATION FEE	Cancellation fees apply to Meeting Room and Reading Garden bookings that are cancelled within 7 days of the booked event.
			CAMPSIE LIBRARY AND KNOWLEDGE CENTRE - MEETING ROOM	Meeting Room 1 to 6 comprises table and chairs. Seating capacity up to 12 persons, Meeting Room 4 & 5 comprises table and chairs. Seating capacity up to 25 persons, Events Room comprises tables and chairs, smartboard with projector. Seating capacity up to 100 persons

			LAKEMBA LIBRARY AND KNOWLEDGE CENTRE - MEETING ROOM	Meeting room comprises table and chairs. Seating capacity up to 35 persons.
			(NEW) RIVERWOOD LIBRARY AND KNOWLEDGE CENTRE - MEETING ROOMS	Meeting rooms (1-3) comprises table and chairs. Seating capacity up to 12 persons.
			CHESTER HILL LIBRARY - MEETING ROOM	Meeting room 1 comprises table, chairs and small kitchen. Seating capacity 12- 30, Meeting Room 2 comprises table, chairs and smartboard. Seating capacity 12- 30, Meeting Room 3 comprises table and chairs. Seating capacity 12-30, Meeting Room 4 comprises table, chairs and smart board. Seating capacity 12-30
	CIVIL ENGINEERING WORKS			
			WORKS PERMIT FEES	(a) Unless road openings are made within twelve (12) months from the date of issue of permit, the fees and charges shall be renewed in accordance with the scale in force at the time of renewal.
			ROAD OPENING (NON-DA RELATED)	(b) Minimum fee up to 1.5 square metre of footpath or 1.0 square metre of road pavement. Increments of 0.2 square metre shall be used for area measurements in excess of minimum fee.
			STREET TREE REPLACEMENT	(c) Establishment period will be subject to weather and seasonal conditions and will be at Council's discretion. Tree type and planting location will be at Council's discretion.
			DIRECTIONAL / COMMUNITY SIGNS	(d) Need to Comply with Council's Directional Signage Policy.
			ROADWAY & FOOTPATH RESTORATION	(e)(i) Restoration Administration Fee does not apply to Public Utility Authorities or their nominated contractor if Council is engaged to carry out the restoration. (e)(ii) Restoration Administration Fee does not apply to Public Utility Authorities where a Memorandum of Understanding (MOU) has been entered into with Council for restoration works.
			ROADWAY RESTORATION	(f) Restoration not carried out to the satisfaction of the Restoration Officer will be restored and charged for at these rates. (g) Works will be assessed in job lots where multiple locations can be managed under one traffic control plan. Fees allow for multiple asphalt layers and mix types to suit depth of restoration required. Fees include site preparation, notification, traffic control (3 person crew), establishment, environmental control, quality control and disestablishment (h) Where it is necessary to carry out restoration work outside normal business hours (e.g.: due to traffic constraints on major road or in town centre), an additional fee will apply to scheduled restoration rates.
			FOOTPATH RESTORATION	(i) Whole slabs of concrete will be charged where the structural integrity of the slab has been compromised. (j) Telstra asbestos pits replacement costs as a result of restoration work will be charged in accordance with Telstra's Fees & Charges. Minimum cost applies.
			SUPPLY REPLACEMENT PAVERS	(k) It is the applicant's responsibility to return excavated unit pavers to Council's depot, in a clean and undamaged state, neatly stacked on pallets for storage and re-use. Where pavers are not returned, Council will charge the relevant rate for supply of replacement pavers.
			CHILD RESTRAINT FITTING	(l) Online bookings are required to be made. The number of child restraint fitting sessions is limited to 18 days / year. The service is only available for residents and rate payers in the Canterbury Bankstown local government area.
	WASTE MANAGEMENT			
			WASTE MATERIALS FEES & CHARGES	(a) Subject to site capping and OEH landfill requirements, Council may (at the discretion of the General Manager) accept Clay VENM (Virgin Excavated Natural Material) and Clay ENM (Excavated Natural Material) free of charge to suppliers who offer materials in commercial quantities who can prove their material meets OEH landfill capping specifications for VENM or ENM and has a permeability of less than K = 10-8 m/s. (b) Subject to site capping and OEH landfill requirements, Council may (at the discretion of the General Manager) accept Clay VENM (Virgin Excavated Natural Material) and Clay ENM (Excavated Natural Material) free of charge to suppliers who offer materials in commercial quantities who can prove their material meets OEH specifications for VENM or ENM meeting the acceptance criteria for landfill seal bearing layer. c) Council may (at the discretion of the General Manager) accept VENM (Virgin Excavated Natural Material), ENM (Excavated natural Material) or Construction Soil classified as General Solid Waste (Inert) in conjunction with OEH daily cover requirements or capping works when required for filling to final design profile. An approved delivery date and time must be made prior to acceptance on site. Materials will normally be inspected at the source site prior to delivery to the Landfill. The General Manager may authorise variations to this rate subject to requirements for capping Councils landfill.
			COMMERCIAL WASTE SERVICES	An approved delivery date and time must be made prior to acceptance on site. Materials will normally be inspected at the source site prior to delivery to the Landfill.
				The General Manager may authorise variations to this rate subject to requirements for capping Councils landfill.
	CITY CLEAN			
		DUMPED MATERIAL CLEAN-UP		
			DISPOSAL CHARGE	Minimum 1 tonne. Rate as per the Wet Material Waste (for loads over 500kg) at the closest* waste facility accepting from the general public. * Closest to Approximate Centroid which is Council Customer Service Centre at Civic Tower, 66-72 Rickard Road, Bankstown.
			LABOUR & PLANT HIRE CHARGES	Minimum 2 hours charge and one hour rate thereafter.
			HAZARDOUS MATERIAL CHARGE	Full cost recovery as per contractor rate.
		CLEANING SERVICES		
			LABOUR (RATE PER HOUR)	Cleaning Services are provided to leasees of Council owned facilities. Cleaning services are reviewed annually to maintain market competitiveness and meet revenue objectives.
	STORMWATER			
			MIXED DEVELOPMENT	Adopt the dominant rating category as applied to the parcel of land as determined by the Valuer General and apply to each relevant property. In the event that a mixed development is 50% residential and 50% business, Council will apply a residential charge.
			BANKSTOWN AIRPORT	For properties where an ex-gratia payment in lieu of rates is levied, Council will apply an annual charge of $25.00 per property plus an additional $25.00 for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres.

			VACANT LAND	Vacant land is defined as land containing no impervious surfaces, that is land containing no buildings, car parks or large areas of stored material such as concrete. With respect to land that is being developed, the parcel must have no impervious surfaces for the entire rating period for it to be exempt from the Charge.
			EXEMPTIONS	In addition to the exemptions stipulated in the Local Government Act 1993 and the Local Government (General) Regulation 2005, the following exemptions will also apply in managing the service:- Council owned land, Bowling and Golf Clubs – where the dominant use is open space, Properties Zones:- Open Space 6 (a), Private Recreation 6(b), Rural.
DEVELOPMENT				
			DEVELOPMENT SERVICES	1. What applications does this schedule apply to?
				Construction & Complying Development Certificates for building work.
				Construction Certificates for subdivision work
				Compliance Certificates relating to conditions of development consent - specifically engineering matters
				Compliance Certificates for building and subdivision works
				2. How can I identify the class of building?
				The fees for both Construction Certificates and Compliance Certificates rely on a knowledge of the different classifications of buildings under the Building Code of Australia (BCA)
				This will be on the DA Consent or the Application form
				3. Market Basis of Fees & Quotations
				Individual fee contracts may be negotiated with the Director City Planning and Environment outside the following fee schedule depending on the issues such as work volume and to ensure market competitiveness.
				For work outside Bankstown City, quotations will generally be provided, which may not relate to the fee schedule below. This will be dependant on the nature of the development consent issued and the location of the local government area.
			APPLICATION FOR LEP AMENDMENT	Waiver Policy: Council may (at it's discretion) waiver the fees and charges for proponents to obtain Council data if the data is required to prepare planning proposals prior to exhibition.
				Refund Policy: Fees will generally not be refunded, however, Council may (at it's discretion) refund a certain proportion of the application fee under the following circumstances:- (i) where Council resolves not to prepare a planning proposal; or (ii) where the proponent withdraws the application prior to Council deciding whether to prepare a planning proposal.
			APPLICATION FOR DCP AMENDMENT	If application is withdrawn or refused, fees will not be refunded.
			ADMINISTRATION FEE TO DEFER PAYMENT OF A SECTION 94A LEVY	Administration fee to defer payment of a Section 7.11 contribution or Section 7.12 levy

GOODS & SERVICES TAX

This schedule of Fees and Charges has been prepared using the best available information in relation to the impact of GST on the amounts shown and the deliberations of Government Departments and Agencies.
The legislative basis for determining GST Free Items is "A New Tax System (Goods and Services Tax) Act 1999".
If a fee shown as being subject to GST is subsequently proven not to be subject to this tax, that fee will be amended by reducing the GST component to nil. Conversely, if we are advised that a fee that is shown as being not subject to GST, is subsequently proven to be subject to this tax, the fee will be increased to the extent of the GST.
Class Rulings issued by the Australian Taxation Office have changed the GST status of some of the fees and charges from 1 July 2022.

DISCLAIMER

Every effort has been made to ensure the accuracy of the information contained in this document.
Prices in relation to any fee or charge that are based on the recommendations of any regulatory body or the provisions of any act or other legislation, will be amended in accordance with variations recommended or adopted by the relevant parties.
If a fee has been incorrectly shown, it will be amended to reflect the correct charge. Enquiries about this document may be referred to our Customer Service staff on 9707 9000.


CANTERBURY
BANKSTOWN